

Edgar Filing: GREATER BAY BANCORP - Form 10-K

GREATER BAY BANCORP  
Form 10-K  
February 15, 2002

=====

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-K

(Mark one)

ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE  
ACT OF 1934 (Fee Required)

For the fiscal year ended December 31, 2001

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES  
EXCHANGE ACT OF 1934 (No Fee Required)

For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

Commission File No. 0-25034

GREATER BAY BANCORP  
(Exact name of registrant as specified in its charter)

California 77-0387041  
(State or other jurisdiction of (I.R.S. Employer Identification No.)  
Incorporation or  
organization)

2860 West Bayshore Road, Palo Alto, California 94303  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (650) 813-8200

Securities registered pursuant to Section 12(b) of the Act: None

Securities registered pursuant to Section 12(g) of the Act:

Common Stock, no par value

9.75% Cumulative Trust Preferred Securities of GBB Capital I

Guarantee of Greater Bay Bancorp with respect to the 9.75% Cumulative Trust  
Preferred Securities of GBB Capital I

9.00% Cumulative Trust Preferred Securities of GBB Capital V

Guarantee of Greater Bay Bancorp with respect to the  
9.00% Cumulative Trust Preferred Securities of GBB Capital V

Preferred Share Purchase Rights  
(Title of classes)

Indicate by check mark whether the Registrant (1) has filed all reports  
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of  
1934 during the preceding 12 months (or for such shorter period that the

Edgar Filing: GREATER BAY BANCORP - Form 10-K

Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of the Registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [ ]

The aggregate market value of the Common Stock held by non-affiliates, based upon the closing sale price of the Common Stock on February 6, 2002, as reported on the Nasdaq National Market System, was approximately \$1,179,915,000. Shares of Common Stock held by each officer, director and holder of 5% or more of the outstanding Common Stock have been excluded in that such persons may be deemed to be affiliates. Such determination of affiliate status is not necessarily a conclusive determination for other purposes.

As of February 6, 2002, 50,029,620 shares of the Registrant's Common Stock were outstanding.

Document Incorporated By Reference:

Part Of Form 10K Into Which Incorporated:

Definitive Proxy Statement for Annual Meeting of Shareholders to be filed within 120 days of the fiscal year ended December 31, 2001

Part III

ANNUAL REPORT ON FORM 10-K

PART I

Discussions of certain matters contained in this Annual Report on Form 10-K may constitute forward-looking statements within the meaning of the Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities and Exchange Act of 1934, as amended (the "Exchange Act"), and as such, may involve risks and uncertainties. These forward-looking statements relate to, among other things, expectations of the business environment in which Greater Bay Bancorp (referred to as "we" or "our" when such reference includes Greater Bay Bancorp and its subsidiaries, collectively, "Greater Bay" when referring only to the parent company and "the Banks" when referring only to Greater Bay's banking subsidiaries, Bank of Petaluma, Bank of Santa Clara, Bay Area Bank, Bay Bank of Commerce, Coast Commercial Bank, Cupertino National Bank, Golden Gate Bank, Mid-Peninsula Bank, Mt. Diablo National Bank, Peninsula Bank of Commerce and San Jose National Bank) operates, projections of future performance, perceived opportunities in the market and statements regarding our mission and vision. Our actual results, performance and achievements may differ materially from the results, performance and achievements expressed or implied in such forward-looking statements. For a discussion of some of the factors that might cause such a difference, see "Item 1. Business--Factors That May Affect Future Results of Operations".

ITEM 1. BUSINESS.

Greater Bay Bancorp

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Greater Bay Bancorp ("Greater Bay", on a parent-only basis, and "we" or "our", on a consolidated basis) is a bank holding company with 11 bank subsidiaries: Bank of Petaluma, Bank of Santa Clara, Bay Area Bank, Bay Bank of Commerce, Coast Commercial Bank, Cupertino National Bank, Golden Gate Bank, Mid-Peninsula Bank, Mt. Diablo National Bank, Peninsula Bank of Commerce, and San Jose National Bank.

We also conduct business through the following divisions: CAPCO, Greater Bay Bank Contra Costa Region, Greater Bay Bank Fremont Region, Greater Bay Bank Carmel, Greater Bay Bank Marin, Greater Bay Bank Santa Clara Valley Group, Greater Bay Bank SBA Lending Group, Greater Bay Corporate Finance Group, Greater Bay International Banking Division, Greater Bay Trust Company, Matsco, Pacific Business Funding and the Venture Banking Group.

We provide a wide range of commercial banking services to small and medium-sized businesses, real estate developers, property managers, business executives, professionals and other individuals. We operate throughout the San Francisco Bay Area including Silicon Valley, San Francisco and the San Francisco Peninsula, the East Bay, Santa Cruz, Marin, Monterey, and Sonoma Counties, with 45 offices located in Aptos, Blackhawk, Capitola, Carmel, Cupertino, Danville, Fremont, Hayward, Lafayette, Los Gatos, Millbrae, Milpitas, Palo Alto, Petaluma, Pleasanton, Point Reyes Station, Redwood City, San Francisco, San Jose, San Leandro, San Mateo, San Rafael, San Ramon, Santa Clara, Santa Cruz, Saratoga, Scotts Valley, Sunnyvale, Valley Ford, Walnut Creek and Watsonville.

At December 31, 2001, we had total assets of \$7.9 billion, total loans, net, of \$4.4 billion and total deposits of \$5.0 billion.

1

### History

Greater Bay became a multi-bank holding company as the result of the November 1996 merger of Cupertino National Bancorp and Mid-Peninsula Bancorp. Mid-Peninsula Bancorp was incorporated in 1984 under the name San Mateo County Bancorp as the bank holding company of WestCal National Bank. In 1994, WestCal National Bank was merged with Mid-Peninsula Bank, which commenced operations in October 1987. Concurrently San Mateo County Bancorp changed its name to Mid-Peninsula Bancorp. The name was then changed to Greater Bay Bancorp as a result of the 1996 merger. On consummation of the November 1996 merger between Cupertino National Bancorp and Mid-Peninsula Bancorp, we changed our name to Greater Bay Bancorp and Cupertino National Bank became a wholly-owned subsidiary. Cupertino National Bank commenced operations in May 1985.

Greater Bay has continued to expand its presence within its market area by affiliating with other quality banking organizations, and select niche financial services companies. In addition we have been successful in opening key regional bank locations to respond to market and client demands, while also selectively opening key new businesses that expand our product offerings.

The following provides a chronological listing of mergers and acquisitions that we have completed since November 27, 1996:

Date of merger -----	Entity -----	Former bank holding company operations -----	Year commenced -----
-------------------------	-----------------	---	----------------------------

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

December 23, 1997	Peninsula Bank of Commerce	none	1981
May 8, 1998	Golden Gate Bank	Pacific Rim Bancorporation	1976
August 31, 1998	Pacific Business Funding Corporation (1)	n/a	1995
May 21, 1999	Bay Area Bank	Bay Area Bancshares	1979
October 15, 1999	Bay Bank of Commerce	Bay Commercial Services	1981
January 31, 2000	Mt. Diablo National Bank	Mt. Diablo Bancshares	1993
May 18, 2000	Coast Commercial Bank	Coast Bancorp	1982
July 21, 2000	Bank of Santa Clara	none	1973
October 13, 2000	Bank of Petaluma	none	1987
November 30, 2000	The Matsco Companies, Inc. (2)	n/a	1983
March 30, 2001	CAPCO Financial Company Inc. (3)	n/a	1990
October 23, 2001	San Jose National Bank	SJNB Financial Corp.	1982

-----

- (1) Operates as a division of Cupertino National Bank and conducts business under the name Pacific Business Funding.
- (2) Operates as a division of Cupertino National Bank and conducts business under the name Matsco.
- (3) Operates as a division of Cupertino National Bank and conducts business under the name CAPCO.

With the exception of the acquisitions of The Matsco Companies, Inc. and CAPCO, all of these acquisitions were accounted for as a pooling-of-interests and, accordingly, all of our financial information for the periods prior to the acquisitions has been restated as if the acquisitions had occurred at the beginning of the earliest reporting period presented. The acquisitions of The Matsco Companies, Inc. and CAPCO were accounted for using the purchase accounting method.

On December 18, 2001, we signed a definitive merger agreement with ABD Insurance and Financial Services, Inc. ("ABD"). ABD is the largest independently owned insurance brokerage and employee benefits consulting organization in the western United States. ABD has over \$1.0 billion of insurance premiums serviced and in excess of \$100 million in revenue for the 11 month period ended December 31, 2001.

2

### Our Goals

We strive toward six primary goals. These goals include:

- . High Credit Quality. Non-performing asset levels continue to be below our peer group. We've also implemented tighter underwriting standards and more aggressive management of non-accruals to adjust for current economy.
- . Core Deposit Growth. In addition to pursuing acquisition-driven deposit growth, we strive to expand our deposit franchise internally through market penetration and cross-selling as part of our relationship banking model.
- . Net Interest Margin. Though declining rates have resulted in margin compression, we have eased the compression with our interest rate risk mitigation strategy and client relationship pricing initiatives. We believe our relationship-based banking model positions us to deal with sustained margin compression more effectively.
- . Efficiency. We continue to actively manage our efficiency ratio, by

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

reducing expenses and increasing personal productivity.

- . Relationship Management. This value proposition continues to benefit our clients and our shareholders. As a market differentiator, the close relationship with a knowledgeable, decision-empowered banker appeals to business owners, managers and executives who demand a greater level of service. And for Greater Bay Bancorp, the relationship delivers better control, higher quality loans and continuing opportunities for revenue development.
- . Acquisition Strategy. We will continue to target well-managed, high performing banks and other financial services companies that offer growth and profit opportunities in key markets. Through disciplined transaction execution, we have brought nine banks and three specialty finance firms into the Greater Bay Bancorp family.

### Regional Community Banking Philosophy

In order to meet the demands of the increasingly competitive banking and financial services industries, we have adopted a business philosophy referred to as the "Regional Community Banking Philosophy". Our Regional Community Banking Philosophy is based on our belief that banking clients value doing business with locally managed institutions that can provide a full service commercial banking relationship through an understanding of the clients' financial needs and the flexibility to deliver customized solutions through our menu of products and services. We also believe that banks who affiliate with Greater Bay and implement our Regional Community Banking Philosophy are better able to build successful client relationships as the holding company provides cost effective administrative support services while promoting bank autonomy and flexibility in serving client needs.

To implement this philosophy, we operate each of our banking subsidiaries by retaining their independent names. Our banking subsidiaries have established strong reputations and client followings in their market areas through attention to client service and an understanding of client needs.

In an effort to capitalize on the identities and reputations of the Banks, we currently intend to continue to market our services under each Bank's name, primarily through each Bank's relationship managers. The primary focus for the Banks' relationship managers is to cultivate and nurture their client relationships. Relationship managers are assigned to each borrowing client to provide continuity in the relationship. This emphasis on personalized relationships requires that all of the relationship managers maintain close ties to the communities in which they serve, so they are able to capitalize on their efforts through expanded business opportunities for the Banks.

3

While client service decisions and day-to-day operations are maintained at the Banks, Greater Bay offers the advantages of affiliation with a multi-bank holding company by providing expanded client support services, such as increased client lending capacity, business cash management, international trade finance services, and upon the completion of our acquisition of ABD, currently expected to close in the first quarter of 2002, business insurance products. In addition, Greater Bay provides centralized administrative functions, including support in credit policy formulation and review, investment management, data processing, accounting, loan servicing and other specialized support functions. All of these centralized services are designed to enhance the ability of the relationship manager to expand their client relationship base.

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

### Corporate Growth Strategy

Our primary goal is to become the preeminent independent financial services company in Northern California. Our primary business strategy is to focus on increasing our market share within the communities we serve through continued internal growth. We also pursue opportunities to expand our market share through select acquisitions that management believes complement our businesses. Management pursues acquisition opportunities in contiguous and infill market areas. In 2001, with the proposed acquisition of ABD, we have begun to focus on expanding fee based products in addition to our traditional banking services. Consistent with our operating philosophy and growth strategy, Greater Bay regularly evaluates opportunities to acquire banks and other financial services companies that complement our existing business, expand our market coverage and share and enhance our client product offerings.

### Greater Bay Bancorp's Family of Companies

The following provides a summary of all of our affiliated banks and operating divisions.

#### Banks

##### Bank of Petaluma

Bank of Petaluma presently has four full service regional offices. At December 31, 2001, Bank of Petaluma had total assets of \$392.2 million, total net loans of \$136.0 million and total deposits of \$230.1 million.

##### Bank of Santa Clara

Bank of Santa Clara presently has eight full service regional offices. At December 31, 2001, Bank of Santa Clara had total assets of \$538.5 million, total net loans of \$230.2 million and total deposits of \$350.7 million.

##### Bay Area Bank

Bay Area Bank presently has one full service regional office. At December 31, 2001, Bay Area Bank had total assets of \$367.1 million, total net loans of \$158.7 million and total deposits of \$214.4 million.

##### Bay Bank of Commerce

Bay Bank of Commerce presently has three full service regional offices. At December 31, 2001, Bay Bank of Commerce had total assets of \$299.6 million, total net loans of \$130.4 million and total deposits of \$158.2 million.

##### Coast Commercial Bank

Coast Commercial Bank presently has seven full service regional offices. At December 31, 2001, Coast Commercial Bank had total assets of \$565.1 million, total net loans of \$210.8 million and total deposits of \$342.6 million.

4

##### Cupertino National Bank

Cupertino National Bank presently has seven locations, including five full service regional offices. At December 31, 2001, Cupertino National Bank had total assets of \$2.1 billion, total net loans of \$1.5 billion and total

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

deposits of \$1.3 billion. During 2001, we formed and funded CNB Investment Trust I ("CNBIT I") and CNB Investment Trust II ("CNBIT II"), both of which are Maryland real estate investment trusts and subsidiaries of Cupertino National Bank. CNBIT I and CNBIT II provides Cupertino National Bank with flexibility in raising capital.

### Golden Gate Bank

Golden Gate Bank presently has one full service regional office. On December 31, 2001, Golden Gate Bank had total assets of \$437.9 million, total net loans of \$205.8 million and total deposits of \$234.7 million.

### Mid-Peninsula Bank

Mid-Peninsula Bank presently has five full service regional offices. On December 31, 2001, Mid-Peninsula Bank had total assets of \$1.5 billion, total net loans of \$880.2 million and total deposits of \$1.0 billion.

### Mt. Diablo National Bank

Mt. Diablo National Bank presently has four full service regional offices. At December 31, 2001, Mt. Diablo National Bank had total assets of \$524.1 million, total net loans of \$192.0 million and total deposits of \$312.6 million.

### Peninsula Bank of Commerce

Peninsula Bank of Commerce presently has one full service regional office. On December 31, 2001, Peninsula Bank of Commerce had total assets of \$431.7 million, total net loans of \$212.7 million and total deposits of \$242.7 million.

### San Jose National Bank

San Jose National Bank presently has four full service regional offices. On December 31, 2001, San Jose National Bank had total assets of \$857.2 million, total net loans of \$491.3 million and total deposits of \$541.1 million.

### Operating Divisions of the Banks

#### CAPCO

CAPCO is engaged in providing account receivable financing to small business located in the Pacific Northwest. At December 31, 2001, CAPCO had approximately \$25.2 million in loans outstanding.

Greater Bay Bank Carmel Region, Greater Bay Bank Contra Costa Region, Greater Bay Bank Fremont Region and Greater Bay Bank Marin Region

We believe that the East Bay, Marin County, and Monterey County have a tremendous potential for growth. In order to establish and expand our presence in these markets, we formed the Carmel, Contra Costa, Fremont, and Marin regional offices. Each of these offices offers a full line of business banking services.

### Greater Bay Bank Santa Clara Valley Group

Greater Bay Bank Santa Clara Valley Group offers a full line of business banking services, catering to the needs of small to medium-sized businesses, professional firms and the executives who own and operate their business. The

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

services include a full range of deposit accounts, cash management and credit facilities custom-tailored to meet the specific needs of our clients.

### Greater Bay Bank SBA Lending Group

The Greater Bay Bank SBA Lending Group provides loans to smaller businesses on which the Small Business Administration ("SBA") generally provides guarantees between 65% to 80% of the principal loan amount. The SBA has named both Coast Commercial Bank and Cupertino National Bank as Preferred Lenders. The SBA awards Preferred Lender status to lenders that have demonstrated superior ability to generate, underwrite and service loans that the SBA guarantees. This status results in more rapid turnaround of loan applications submitted to the SBA for approval. The group is able to utilize this status to provide this same level of service to clients of all of the Banks.

### Greater Bay Corporate Finance Group

Greater Bay Corporate Finance Group primarily focuses on originating loans to companies that have revenues in excess of \$20.0 million and financing requirements in the range of \$5.0 million to \$250.0 million. Greater Bay Corporate Finance Group participates in syndicated loan transactions and direct sourced transactions where Greater Bay Corporate Finance Group is the lead agent. At December 31, 2001, Greater Bay Corporate Finance Group had \$99.7 million in syndicated loan transactions outstanding and \$69.2 million in direct financing transactions.

### Greater Bay Trust Company

Greater Bay Trust Company provides trust services to support the trust needs of the Banks' business and private banking clients. These services include, but are not limited to, custodial, investment management, estate planning resources and employee benefit plan services.

### International Banking Division

International Banking Division provides a wide range of financial services to support the international banking needs of the Banks' clients, including identifying certain risks of conducting business abroad and providing international letters of credit, documentary collections and other trade finance services. In 2001, the Export-Import Bank of the United States increased the International Banking Division's delegated authority status from the "Medium" level to the "High" level to provide foreign receivable financing to local exporters. The Export-Import Bank allows "High" level delegated authority lenders to approve working capital loans up to \$5.0 million per exporter, and to approve an aggregate total of up to \$75.0 million in loans.

### Matsco

Matsco is engaged in providing financial products, primarily loans and leases, to the dental and veterinary health professions. At December 31, 2001, Matsco's outstanding loans and leases totaled \$491.8 million. Approximately 80% of Matsco's outstanding loans and leases were to dental businesses, with the remainder to veterinarians.

### Pacific Business Funding

Pacific Business Funding is an asset-based lending and factoring division that provides alternative funding and support programs designed to enhance our small business banking services.



## Edgar Filing: GREATER BAY BANCORP - Form 10-K

### Venture Banking Group

Venture Banking Group serves the needs of companies in their start-up and development phase, allowing them to access a banking relationship early in their development. The loans to this target group of clients are generally secured by the accounts receivable, inventory and equipment of the companies. The financial strength of these companies also tends to be bolstered by the presence of venture capital investors among their shareholders.

### Banking Services

We provide a wide range of commercial banking and financial services to small and medium-sized businesses, real estate developers and property managers, business executives, professionals and other individuals.

The Banks offer a wide range of deposit products, including the normal range of personal and business checking and savings accounts, time deposits and individual retirement accounts. The Banks also offer a wide range of specialized services designed to attract and service the needs of clients and include cash management and international trade finance services for business clients, traveler's checks, safe deposit and MasterCard and Visa merchant deposit services.

The Banks also engage in the full complement of lending activities, including commercial, real estate and consumer loans. The Banks provide commercial loans for working capital and business expansion to small and medium-sized businesses with annual revenues generally in the range of \$1.0 million to \$100.0 million with a primary focus on business clients with borrowing needs between \$2.0 million and \$10.0 million. The Banks' commercial clients are drawn from a wide variety of manufacturing, technology, real estate, wholesale and service businesses. The Banks provide interim real estate construction loans primarily in the Banks' service areas for single-family residences, which typically range between approximately \$500,000 and \$1.0 million, multi-unit projects, which typically range between approximately \$1.5 million and \$4.0 million and commercial real estate which typically range between \$1.5 million to \$7.5 million. The Banks also provide medium term commercial real estate loans or credits, typically ranging between \$1.0 million and \$10.0 million for the financing of commercial or industrial buildings where the owners either use the properties for business purposes or derive income from tenants.

### Market Area

The Banks concentrate on marketing their services to small and medium-sized businesses, professionals and individuals in Alameda, Contra Costa, Marin, Monterey, Santa Clara, San Francisco, San Mateo, Santa Cruz, and Sonoma Counties.

- . Bank of Petaluma's primary base of operations is in Petaluma, California and extends through Sonoma County. Sonoma County has a population of approximately 450,000.
- . Bank of Santa Clara's primary base of operations is in Santa Clara, California, which is located in the geographic area referred to as "Silicon Valley". Bank of Santa Clara's operation extends throughout Santa Clara County. Santa Clara County has a population of approximately 1,737,000.
- . Bay Area Bank's primary base of operations is in Redwood City, California and includes central San Mateo County. San Mateo county has a

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

population of approximately 730,000.

- . Bay Bank of Commerce's primary base of operations is San Leandro, California and extends through Alameda and Southern Contra Costa counties. Alameda County and Contra Costa County have populations of approximately 1,454,000 and 930,000, respectively.

7

- . Coast Commercial Bank's primary base of operations is in Santa Cruz, California and extends through Santa Cruz County. Coast Commercial Bank also maintains a banking office in Monterey County. Santa Cruz County and Monterey County have populations of approximately 255,000 and 399,000 respectively.
- . Cupertino National Bank's primary base of operations is in Cupertino, California, which is in the center of the geographic area referred to as "Silicon Valley". Cupertino National Bank's operations extend throughout Santa Clara County.
- . Golden Gate Bank's primary base of operations is centered in the City and County of San Francisco. San Francisco County has a population of approximately 801,000.
- . Mt. Diablo National Bank's primary base of operations is Danville, California and extends through Contra Costa and northern Alameda Counties.
- . Mid-Peninsula Bank's primary base of operations is centered in Palo Alto, California and extends from northern Santa Clara County through San Mateo County. Mid-Peninsula Bank also maintains banking offices in Alameda, Contra Costa, and Marin Counties.
- . Peninsula Bank of Commerce's primary base of operations is centered in Millbrae, California, and includes northern San Mateo County and extends into San Francisco County.
- . San Jose National Bank's primary base of operations is centered in San Jose, California, and includes Santa Clara County.

The commercial base of Alameda, Contra Costa, Marin, Monterey, Santa Clara, Santa Cruz, San Francisco, San Mateo and Sonoma Counties is diverse and includes computer and semiconductor manufacturing, professional services, biotechnology, printing and publishing, aerospace, defense and real estate construction, as well as wholesale and retail trade. As a result of our geographic concentration, our results depend largely upon economic conditions in these areas. While the economy in our market areas exhibited weakness in 2001, recent employment reports and other economic indicators have offered positive signs for the economy for the latter half of 2002. No assurance can be given that significant improvement in the economy will occur in 2002. A prolonged economic downturn could have a material adverse impact on the quality of our loan portfolio and the demand for our products and services, and accordingly on our results of operations. See "Item 1. Business--Factors That May Affect Future Results of Operations."

Matsco markets its dental and veterinarian financing services nationally. At December 31, 2001, approximately \$338.1 million of Matsco's outstanding loans and leases are with borrowers located outside of the State of California. Those loans and leases are distributed throughout the United States, with the largest volume having been originated in Florida, where Matsco has outstanding loans

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

and leases totaling approximately \$37.3 million.

Similarly, the Greater Bay Corporate Finance Group participates in syndicated loan transactions which are originated nationally. At December 31, 2001, approximately \$46.6 million in outstanding syndicated loans participated by the Greater Bay Corporate Finance Group are with borrowers located outside the State of California.

Our other operating divisions primarily conduct business in the San Francisco Bay Area.

8

### Lending Activities

#### Underwriting and Credit Administration

Each Bank's lending activities are guided by the basic lending policies established by Greater Bay and approved by each Bank's Board of Directors. Each loan must meet minimum underwriting criteria established in the Bank's lending policy. Lending authority is granted to officers of each Bank on a limited basis. Loan requests which exceed individual officer approval limits are approved on a pooled-authority basis up to a maximum limit for each Bank. Loan requests exceeding these limits are submitted to our Officers' Loan Committee, which consists of the President and Chief Executive Officer of Greater Bay, the Executive Vice President and Chief Lending Officer of Greater Bay, the Executive Vice President and Chief Credit Officer of Mid-Peninsula Bank, the Senior Vice President and Chief Credit Officer of Greater Bay, and three Regional Credit Administrators. All members of the Officers' Loan Committee are also officers of the individual Banks. Loan requests which exceed the limits of our Officers' Loan Committee are submitted to the Directors' Loan Committee. The Directors' Loan Committee consists of at least one director of each of the Banks. Each of these committees meets on a regular basis in order to provide timely responses to the Banks' clients.

Our credit administration function includes an internal loan review and the regular use of two outside loan review firms. In addition, our Officers' Loan Committee, Credit Risk Management Committee, Chief Administrative Officer/Chief Financial Officer and Controller review information at least once a month related to delinquencies, nonperforming assets, classified assets and other pertinent information to evaluate credit risk within each Bank's loan portfolio and to review our allowance for loan losses.

#### Loan Portfolio

The composition of our gross loan portfolio at December 31, 2001 was as follows:

- . Approximately 73.8% were commercial loans. 42.4% of the commercial loans were commercial real estate term loans;
- . Approximately 16.6% were in real estate construction and land loans, which are split evenly between commercial properties and residential projects;
- . Approximately 5.5% were other real estate term loans, primarily secured by residential real estate;
- . The balance of the portfolio consists of consumer loans.

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

The interest rates the Banks charge varies with the degree of risk, size and maturity of the loans. In addition, competition from other financial services companies and analyses of the client's deposit relationship with the Bank and the Bank's cost of funds impact the interest rate charged on loans.

Commercial Loans. In their commercial loan portfolios, the Banks provide personalized financial services to the diverse commercial and professional businesses in their market areas. Commercial loans, including those made by the Venture Banking Group, consist primarily of short-term loans (normally with a maturity of up to one year) to support business operations. The Banks focus on businesses with annual revenues generally between \$1.0 million and \$100.0 million with borrowing needs generally between \$2.0 million and \$10.0 million. The Banks' commercial clients are drawn from a wide variety of manufacturing, technology, real estate, wholesale and service businesses. Commercial loans also include those loans made by the Greater Bay Corporate Finance Group.

Commercial loans typically include revolving lines of credit collateralized by inventory, accounts receivable and equipment. In underwriting commercial loans, we emphasize the borrower's earnings history, capitalization and secondary sources of repayment. In some instances, we require third party guarantees or highly liquid collateral (such as time deposits and investment securities). Commercial loan pricing is generally at a rate tied to the prime rate, as quoted in the Wall Street Journal, or the Banks' reference rates.

9

The Venture Banking Group provides innovative lending products and other financial services, tailored to the needs of start-up and development-stage companies. The Venture Banking Group's typical clients include venture capital and technology companies, ranging from multimedia, software and telecommunications providers to bio-technology and medical device firms. Borrowings are generally secured by minimum cash balances, accounts receivable, intellectual property rights, inventory and equipment of the companies. Because many of these technology companies are in the start-up or development phase, they may not generate any revenues for several years. We often receive warrants from these companies as part of the compensation for our services. As of December 31, 2001, the Venture Banking Group had loans outstanding to start-up and development stage companies of approximately \$78.0 million.

The Greater Bay Corporate Finance Group specializes in providing commercial loans to small and medium sized, non-investment grade middle market companies. We design credit facilities to supplement ongoing working capital needs, purchase fixed assets or finance strategic acquisitions. Loan facilities are typically collateralized by a first priority security interest in all of the borrower's assets and are generally underwritten based on the value of the borrower's assets or historical cash flow. The Greater Bay Corporate Finance Group sources its own relationships and has participated in syndicated loan transactions led by other financial institutions. Greater Bay Corporate Finance Group has not participated in any syndicated loan transactions led by another financial institution since January of 2000.

We participate in many SBA programs through the Greater Bay Bank SBA Lending Group, which is a "preferred lender". Preferred lender status is granted to a lender which has made a certain number of SBA loans and which, in the opinion of the SBA, has staff who are qualified and experienced in this area. As a preferred lender, the SBA Lending Group has the authority to authorize, on behalf of the SBA, the SBA guaranty on loans under the 7A program. This can represent a substantial savings to the customer. The SBA Lending Group utilizes both the 504 program, which is focused toward longer-term financing of buildings and other long-term assets, and the 7A program, which is primarily

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

used for financing of the equipment, inventory and working capital needs of eligible businesses generally over a three- to seven-year term. The collateral position in the SBA loans is enhanced by the SBA guaranty in the case of 7A loans, and by lower loan-to-value ratios under the 504 program. The SBA Lending Group generally sells the guaranteed portion of its SBA loans in the secondary market.

Matsco offers a complete range of financial products and services to meet the needs of dentists and veterinarians throughout their professional career. Matsco's principal financial products, which are marketed nationwide, include practice start-up financing, practice expansion financing, practice acquisition financing, working capital and financing for retirement planning. These products are structured as either equipment leases or loans.

**Real Estate Construction and Land Loans.** The Banks' real estate construction loan activity focuses on providing short-term (generally less than one year maturity) loans to individuals and developers with whom the Banks have established relationships for the construction primarily of single family residences in the Banks' market areas. Real estate construction loans for single family residences typically range between approximately \$500,000 and \$1.0 million, and for multi-unit projects typically range between approximately \$1.5 million and \$5.0 million.

Residential real estate construction loans are typically secured by first deeds of trust and require guarantees of the borrower. The economic viability of the project and the borrower's credit-worthiness are primary considerations in the loan underwriting decision. Generally, these loans provide an attractive yield, but may carry a higher than normal risk of loss or delinquency, particularly if general real estate values decline. The Banks utilize approved independent local appraisers and loan-to-value ratios which generally do not exceed 65% to 75% of the appraised value of the property. The Banks monitor projects during the construction phase through regular construction inspections and a disbursement program tied to the percentage of completion of each project.

10

The Banks also occasionally make land loans to borrowers who intend to construct a single family residence on the lot generally within twelve months. In addition, the Banks also make commercial real estate construction loans to high net worth clients with adequate liquidity for construction of office and warehouse properties. Such loans are typically secured by first deeds of trust and require guarantees of the borrower.

**Real Estate Term Loans.** The Banks provide medium-term commercial real estate loans secured by commercial or industrial buildings where the owner either uses the property for business purposes or derives income from tenants. Our loan policies require the principal balance of the loan, generally between \$400,000 and \$15.0 million, to be no more than 70% of the lower of actual or stabilized appraised value of the underlying real estate collateral. The loans, which are typically secured by first deeds of trust only, generally have terms of no more than seven to ten years and are amortized over 20-25 years. Most of these loans have rates tied to the prime rate, with many adjusting whenever the prime rate changes; the remaining loans adjust every two or three years depending on the term of the loan.

**Consumer and Other Loans.** The Banks' consumer and other loan portfolio is divided between installment loans secured by automobiles and aircraft, and home improvement loans and lines of credit which are often secured by residential real estate. Installment loans tend to be fixed rate and longer-term (one-to-five year maturity), while the equity lines of credit and home

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

improvement loans are generally at a floating rate and are reviewed for renewal on an annual basis. The Banks also have a minimal portfolio of credit card loans, issued as an additional service to its clients.

### Deposits

The Banks obtain deposits primarily from small and medium-sized businesses, business executives, professionals and other individuals. Each of the Banks offers the usual and customary range of depository products that commercial banks provide to customers. The Banks' deposits are not received from a single depositor or group of affiliated depositors, the loss of any one of which would have a material adverse effect on our business or any of the Banks. Rates paid on deposits vary among the categories of deposits due to different terms, the size of the individual deposit, and rates paid by competitors on similar deposits.

Cupertino National Bank has two business units that provide significant support to its deposit base. The Greater Bay Trust Company has approximately 8.7% of its trust assets under management in liquid funds that are retained in Cupertino National Bank money market demand accounts. At December 31, 2001, these funds totaled \$54.8 million. The Venture Banking Group is another source of deposits as most of the start-up phase companies have significant liquidity that is deposited in Cupertino National Bank as part of the banking relationship. At December 31, 2001, the Venture Banking Group's clients had \$419.0 million in deposits at Cupertino National Bank.

### Trust Services

The Greater Bay Trust Company, which is a division of Cupertino National Bank, offers a full range of fee-based trust services directly to its clients and administers several types of retirement plans, including corporate pension plans, 401(k) plans and individual retirement plans, with an emphasis on the investment management, custodianship and trusteeship of such plans. In addition, the Greater Bay Trust Company acts as executor, administrator, guardian and/or trustee in the administration of the estates of individuals. Investment and custodial services are provided for corporations, individuals and nonprofit organizations. Total assets under management were \$629.7 million at December 31, 2001, compared to \$773.8 million at December 31, 2000 and \$697.4 million at December 31, 1999.

11

### Competition

The banking and financial services industry in California generally, and in the Banks' market areas specifically, is highly competitive. The increasingly competitive environment is a result primarily of changes in regulation, changes in technology and product delivery systems, and the accelerating pace of consolidation among financial services providers. The Banks compete for loans, deposits, and customers with other commercial banks, savings and loan associations, securities and brokerage companies, mortgage companies, insurance companies, finance companies, money market funds, credit unions, and other nonbank financial service providers. Many of these competitors are much larger in total assets and capitalization, have greater access to capital markets and offer a broader range of financial services than the Banks.

In order to compete with other financial services providers, the Banks principally rely upon local promotional activities, personal relationships established by officers, directors, and employees with their customers, and specialized services tailored to meet the needs of the communities served. In

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

those instances where the Banks are unable to accommodate a customer's needs, the Banks may arrange for those services to be provided by their correspondents. The Banks have 45 offices located in Alameda, Contra Costa, Marin, Monterey, San Francisco, San Mateo, Santa Clara, Santa Cruz and Sonoma counties in California.

As of June 30, 2001, the latest date for which the FDIC branch data is available, the Bank's deposits represented 1.17% of the deposits for all financial service companies in Alameda County, 1.35% of the deposits for all financial service companies in Contra Costa County, 4.73% of the deposits for all financial service companies in San Mateo County, 8.01% of all deposits in Santa Clara County, 11.25% of all deposits in Santa Cruz County and 2.52% of all deposits in Sonoma County. The Bank's deposits represent less than 1% of the deposits for all financial service companies in Marin and San Francisco Counties. The Bank's total deposits represents 3.02% of the deposits for all financial service companies in the San Francisco Bay Area, which includes Napa and Solano Counties in addition to the above eight counties.

### Economic Conditions, Government Policies, Legislation, and Regulation

Our profitability, like most financial institutions, is primarily dependent on interest rate differentials. In general, the difference between the interest rates paid by the Banks on interest-bearing liabilities, such as deposits and other borrowings, and the interest rates received by the Banks on their interest-earning assets, such as loans extended to their clients and securities held in their investment portfolios, comprise the major portion of our earnings. These rates are highly sensitive to many factors that are beyond the control of Greater Bay and the Banks, such as inflation, recession and unemployment, and the impact which future changes in domestic and foreign economic conditions might have on Greater Bay and the Banks cannot be predicted.

The monetary and fiscal policies of the federal government and the policies of regulatory agencies, particularly the Board of Governors of the Federal Reserve System (the "Federal Reserve") influence our business. The Federal Reserve implements national monetary policies (with objectives such as curbing inflation and combating recession) through its open-market operations in U.S. Government securities by adjusting the required level of reserves for depository institutions subject to its reserve requirements, and by varying the target federal funds and discount rates applicable to borrowings by depository institutions. The actions of the Federal Reserve in these areas influence the growth of bank loans, investments, and deposits and also affect interest rates earned on interest-earning assets and paid on interest-bearing liabilities. We cannot fully predict the nature and impact on Greater Bay and the Banks of any future changes in monetary and fiscal policies.

From time to time, legislative acts, as well as regulations, are enacted which have the effect of increasing the cost of doing business, limiting or expanding permissible activities, or affecting the competitive balance between banks and other financial services providers. Proposals to change the laws and regulations governing the operations and taxation of banks, bank holding companies, and other financial institutions and financial services providers are frequently made in the U.S. Congress, in the state legislatures, and before various regulatory agencies. See "Item 1. Business--Supervision and Regulation."

### Supervision and Regulation

#### General

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Bank holding companies and banks are extensively regulated under both federal and state law. This regulation is intended primarily for the protection of depositors and the deposit insurance fund and not for the benefit of shareholders of Greater Bay. Set forth below is a summary description of the material laws and regulations which relate to the operations of Greater Bay and the Banks. The description is qualified in its entirety by reference to the applicable laws and regulations.

### Greater Bay

As a registered bank holding company, Greater Bay and its subsidiaries are subject to the Federal Reserve Board's supervision, regulation and examination under the Bank Holding Company Act of 1956, as amended (the "BHCA"). In addition, effective on February 1, 2002, Greater Bay became a financial holding company under the BHCA as amended by the Gramm-Leach-Bliley Act of 1999 (the "Financial Services Modernization Act"). For further information on the Financial Services Modernization Act, see --"Financial Services Modernization Legislation" below.

As a bank holding company, Greater Bay was required to seek the Federal Reserve Board's prior approval before acquiring ownership or control of more than 5% of the outstanding shares of any class of voting securities, or substantially all the assets, of any company, including a bank or bank holding company. As a financial holding company, the Federal Reserve Board's prior approval is not required to acquire ownership or control of entities engaged in specified financial activities. The existing restrictions, however, on directly or indirectly acquiring a bank or bank holding company are still applicable.

Further, as a bank holding company, Greater Bay was generally allowed to engage, directly or indirectly, only in banking and other activities that the Federal Reserve Board deems to be so closely related to banking or managing or controlling banks as to be a proper incident thereto. As a financial holding company, Greater Bay is permitted to engage in a full range of financial activities, including banking, which the Federal Reserve Board determines to be financial in nature, incidental to such financial activities or complimentary to a financial activity.

Greater Bay is required by the Federal Reserve to maintain certain levels of capital. See "--Capital Standards, below."

Under Federal Reserve regulations, a bank holding company is required to serve as a source of financial and managerial strength to its subsidiary banks and may not conduct its operations in an unsafe or unsound manner. In addition, it is the Federal Reserve's policy that in serving as a source of strength to its subsidiary banks, a bank holding company should stand ready to use available resources to provide adequate capital funds to its subsidiary banks during periods of financial stress or adversity and should maintain the financial flexibility and capital-raising capacity to obtain additional resources for assisting its subsidiary banks. A bank holding company's failure to meet its obligations to serve as a source of strength to its subsidiary banks will generally be considered by the Federal Reserve to be an unsafe and unsound banking practice or a violation of the Federal Reserve's regulations or both.

Greater Bay is also a bank holding company within the meaning of Section 3700 of the California Financial Code. As such, Greater Bay and its subsidiaries are subject to examination by, and may be required to file reports with, the California Department of Financial Institutions.

Greater Bay's securities are registered with the Securities and Exchange Commission under the Securities Exchange Act of 1934, as amended (the "Exchange Act"). As such, Greater Bay is subject to the information, proxy solicitation, insider trading, and other requirements and restrictions of the Exchange Act.



#### The Banks

We have three national banking subsidiaries and eight bank subsidiaries which are California chartered banks and members of the Federal Reserve. The national banks are subject to primary supervision, examination, and regulation by the Office of the Comptroller of the Currency (the "Comptroller") and are also subject to regulations of the Federal Deposit Insurance Corporation ("FDIC") and the Federal Reserve. The state chartered banks are subject to primary supervision, periodic examination, and regulation by the California Commissioner of Financial Institutions ("Commissioner") and the Federal Reserve and are also subject to regulations of the FDIC.

If, as a result of a bank examination, the Comptroller or the Federal Reserve should determine that the financial condition, capital resources, asset quality, earnings prospects, management, liquidity, or other aspects of the bank's operations are unsatisfactory or that the bank or its management is violating or has violated any law or regulation, various remedies are available to these regulatory agencies. Such remedies include the power to enjoin "unsafe or unsound" practices, to require affirmative action to correct any conditions resulting from any violation or practice, to issue an administrative order that can be judicially enforced, to direct an increase in capital, to restrict the growth of the bank, to assess civil monetary penalties, to remove officers and directors, and ultimately to terminate the bank's deposit insurance, which for a California chartered bank would result in a revocation of the bank's charter. The Commissioner has many of the same remedial powers.

Various requirements and restrictions under the laws of California and the United States affect the Banks' operations. State and federal statutes and regulations relate to many aspects of the Banks' operations, including reserves against deposits, ownership of deposit accounts, interest rates payable on deposits, loans, investments, mergers and acquisitions, borrowings, dividends, locations of branch offices, capital requirements, and disclosure of obligations to depositors and borrowers. Further, the Banks are required to maintain certain levels of capital. See "--Capital Standards."

#### USA Patriot Act of 2001

On October 26, 2001, President Bush signed the USA Patriot Act of 2001. Enacted in response to the terrorist attacks in New York, Pennsylvania and Washington, D.C. on September 11, 2001, the Patriot Act is intended to strengthen U.S. law enforcement's and the intelligence communities' ability to work cohesively to combat terrorism on a variety of fronts. The potential impact of the Act on financial institution of all kinds is significant and wide ranging. The Act contains sweeping anti-money laundering and financial transparency laws and requires various regulations, including:

- . due diligence requirements for financial institutions that administer, maintain, or manage private banks accounts or correspondent accounts for non-U.S. persons;
- . standards for verifying customer identification at account opening;
- . rules to promote cooperation among financial institutions, regulators, and law enforcement entities in identifying parties that may be involved in terrorism or money laundering;
- . reports by nonfinancial trades and business filed with the Treasury

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Department's Financial Crimes Enforcement Network for transactions exceeding \$10,000 and;

- . filing of suspicious activities reports securities by brokers and dealers if they believe a customer may be violating U.S. laws and regulations.

Greater Bay is not able to predict the impact of such law on its financial condition or results of operations at this time.

14

### Financial Services Modernization Legislation

General. On November 12, 1999, President Clinton signed into law the Gramm-Leach-Bliley Act of 1999 (the "Financial Services Modernization Act"). The Financial Services Modernization Act repealed the two affiliation provisions of the Glass-Steagall Act: Section 20, which restricted the affiliation of Federal Reserve Member Banks with firms "engaged principally" in specified securities activities; and Section 32, which restricted officer, director, or employee interlocks between a member bank and any company or person "primarily engaged" in specified securities activities. In addition, the Financial Services Modernization Act also contains provisions that expressly preempt any state law restricting the establishment of financial affiliations, primarily related to insurance. The general effect of the law is to establish a comprehensive framework to permit affiliations among commercial banks, insurance companies, securities firms, and other financial service providers by revising and expanding the BHCA framework to permit a holding company system to engage in a full range of financial activities through a new entity known as a Financial Holding Company.

The law also:

- . broadens the activities that may be conducted by national banks, banking subsidiaries of bank holding companies, and their financial subsidiaries;
- . provides an enhanced framework for protecting the privacy of consumer information;
- . adopts a number of provisions related to the capitalization, membership, corporate governance, and other measures designed to modernize the Federal Home Loan Bank system;
- . modifies the laws governing the implementation of the Community Reinvestment Act, and
- . addresses a variety of other legal and regulatory issues affecting both day-to-day operations and long-term activities of financial institutions.

Greater Bay and the Banks do not believe that the Financial Services Modernization Act will have a material adverse effect on our operations in the near-term. However, to the extent that it permits banks, securities firms, and insurance companies to affiliate, the financial services industry may experience further consolidation. The Financial Services Modernization Act is intended to grant to community banks certain powers as a matter of right that larger institutions have accumulated on an ad hoc basis. Nevertheless, this act may have the result of increasing the amount of competition that Greater Bay and the Banks face from larger institutions and other types of companies offering financial products, many of which may have substantially more financial resources than Greater Bay and the Banks.

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Financial Holding Companies. Bank holding companies that elect to become a financial holding company may affiliate with securities firms and insurance companies and engage in other activities that are financial in nature or are incidental or complementary to activities that are financial in nature. Greater Bay became a financial holding company on February 1, 2002. Activities that are financial in nature include:

- . securities underwriting,
- . dealing and market making,
- . sponsoring mutual funds and investment companies,
- . insurance underwriting and agency,
- . merchant banking, and
- . activities that the Federal Reserve, in consultation with the Secretary of the Treasury, determines from time to time to be so closely related to banking or managing or controlling banks as to be a proper incident thereto.

15

Prior to electing to become a financial holding company, and in order to maintain that status, all of the bank holding company's depository institution subsidiaries must be well capitalized, well managed and, except in limited circumstances, in compliance with the Community Reinvestment Act.

Failure to comply with the financial holding company requirements could lead to divestiture of subsidiary banks or require all our activities to conform to those permissible for a bank holding company. No Federal Reserve approval is required for a financial holding company to acquire a company (other than a bank holding company, bank or savings association) engaged in activities that are financial in nature or incidental to activities that are financial in nature, as determined by the Federal Reserve.

A bank holding company that is not also a financial holding company is limited to engaging in banking and such other activities as determined by the Federal Reserve to be so closely related to banking or managing or controlling banks as to be a proper incident thereto.

Merchant Banking Restrictions. While BHCA generally prohibits bank holding companies from owning more than 5 percent of the voting stock of non-financial companies, with limited exceptions, the Financial Services Modernization Act authorizes merchant banking activities. Permissible merchant banking investments are defined as investments that meet two important requirements:

- . the investment may only be held for a period of time to enable the resale of the investment (generally current regulations allow for a 10-year holding period for direct investments and a 15-year holding period for investments in private equity funds), and
- . while the investment is held by the financial holding company, the investment financial holding company may not routinely manage or operate the commercial firm except as necessary or required to obtain a reasonable return on the investment on resale (regulation presumes that officer or director interlocks involve routine management).

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

In addition, there are limits on bank funding of portfolio companies owned by the bank's parent holding company, transactions between the bank and portfolio companies and on cross-marketing activities between banks and portfolio companies owned by the same financial holding company. However, current rules do not prevent a depository institution from marketing the shares of private equity funds controlled by an affiliated financial holding company, and does not apply to situations in which the financial holding company owns less than 5 percent of the voting shares of the portfolio company.

Furthermore, in December 2001, federal regulators adopted new capital requirements for merchant banking activities. The rule employs a sliding scale based on each banking organization's aggregate equity investment in non-financial entities and Tier I capital, requiring banks or holding companies to hold regulatory capital equal to

- . 8 cents for every \$1 of equity investment up to 15% of Tier 1 capital;
- . 12 cents for every \$1 of investments for the next 10% of Tier 1 capital; and
- . 25 cents for every \$1 exceeding 25% of Tier 1 capital.

The first 15% of investments that banking companies make through small-business investment companies (SBICs) is exempt, however, the sliding scale applies for any such investment over 15%.

Expanded Bank Activities. The Financial Services Modernization Act also permits national banks to engage in expanded activities through the formation of financial subsidiaries. A national bank may have a subsidiary engaged in any activity authorized for national banks directly or any financial activity, except for insurance underwriting, insurance investments, real estate investment or development, or merchant banking, which may only be conducted through a subsidiary of a financial holding company. Financial activities include all activities permitted under new sections of the BHCA or permitted by regulation.

16

A national bank seeking to have a financial subsidiary, and each of its depository institution affiliates, must be "well-capitalized," "well-managed" and in compliance with the Community Reinvestment Act. The total assets of all financial subsidiaries may not exceed the lesser of 45% of a bank's total assets, or \$50 billion. A national bank must exclude from its assets and equity all equity investments, including retained earnings, in a financial subsidiary. The assets of the subsidiary may not be consolidated with the bank's assets. The bank must also have policies and procedures to assess financial subsidiary risk and protect the bank from such risks and potential liabilities.

The Financial Services Modernization Act also includes a new section of the Federal Deposit Insurance Act governing subsidiaries of state banks that engage in "activities as principal that would only be permissible" for a national bank to conduct in a financial subsidiary. It expressly preserves the ability of a state bank to retain all existing subsidiaries. Because California permits commercial banks chartered by the state to engage in any activity permissible for national banks, the Bank will be permitted to form subsidiaries to engage in the activities authorized by The Financial Services Modernization Act, to the same extent as a national bank. In order to form a financial subsidiary, the bank must be well-capitalized, and the bank would be subject to the same capital deduction, risk management and affiliate transaction rule as applicable to national banks.

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Privacy. Under the Financial Services Modernization Act, federal banking regulators adopted rules that limit the ability of banks and other financial institutions to disclose non-public information about consumers to nonaffiliated third parties. Pursuant to the rules, financial institutions must provide:

- . initial notices to customers about their privacy policies, describing the conditions under which they may disclose nonpublic personal information to nonaffiliated third parties and affiliates;
- . annual notices of their privacy policies to current customers; and
- . a reasonable method for customers to "opt out" of disclosures to nonaffiliated third parties.

These privacy provisions will affect how consumer information is transmitted through diversified financial companies and conveyed to outside vendors. It is not possible at this time to assess the impact of the privacy provisions on Greater Bay's financial condition or results of operations.

### Dividends and Other Transfers of Funds

Dividends from the Banks constitute the principal source of income to Greater Bay. Greater Bay is a legal entity separate and distinct from the Banks. The Banks are subject to various statutory and regulatory restrictions on their ability to pay dividends to Greater Bay. Under such restrictions, the amount available for payment of dividends to Greater Bay by the Banks totaled \$106.5 million at December 31, 2001. In addition, the California Department of Financial Institutions and the Federal Reserve have the authority to prohibit the Banks from paying dividends, depending upon the Banks' financial condition, if such payment is deemed to constitute an unsafe or unsound practice.

The bank regulatory agencies also have authority to prohibit the Banks from engaging in activities that, in the opinion of the applicable bank regulatory authority, constitute unsafe or unsound practices in conducting its business. It is possible, depending upon the financial condition of the bank in question and other factors, that the applicable bank regulatory authority could assert that the payment of dividends or other payments might, under some circumstances, be such an unsafe or unsound practice. Further, the FDIC, the Comptroller and the Federal Reserve have established guidelines with respect to the maintenance of appropriate levels of capital by banks or bank holding companies under their jurisdiction. Compliance with the standards set forth in such guidelines and the restrictions that are or may be imposed under the prompt corrective action provisions of federal law could limit the amount of dividends which the Banks or Greater Bay may pay. An insured depository institution is prohibited from paying management fees to any controlling persons or, with certain limited exceptions, making capital distributions if after such transaction the institution would be undercapitalized. See "--Prompt Corrective Regulatory Action and Other Enforcement Mechanisms" and "--Capital Standards" for a discussion of these additional restrictions on capital distributions.

The Banks are subject to certain restrictions imposed by federal law on any extensions of credit to, or the issuance of a guarantee or letter of credit on behalf of, Greater Bay or other affiliates, the purchase of, or investments in, stock or other securities thereof, the taking of such securities as collateral for loans, and the purchase of assets of Greater Bay or other affiliates. Such

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

restrictions prevent Greater Bay and such other affiliates from borrowing from the Banks unless the loans are secured by marketable obligations of designated amounts. Further, such secured loans and investments by the Banks to or in Greater Bay or to or in any other affiliate are limited, individually, to 10.0% of the respective bank's capital and surplus (as defined by federal regulations), and such secured loans and investments are limited, in the aggregate, to 20% of the respective bank's capital and surplus (as defined by federal regulations). California law also imposes certain restrictions with respect to transactions involving Greater Bay and other controlling persons of the Banks. Additional restrictions on transactions with affiliates may be imposed on the Banks under the prompt corrective action provisions of federal law. See "--Prompt Corrective Action and Other Enforcement Mechanisms."

### Capital Standards

The federal banking agencies have adopted risk-based minimum capital guidelines intended to provide a measure of capital that reflects the degree of risk associated with a banking organization's operations for both transactions reported on the balance sheet as assets and transactions, such as letters of credit and recourse arrangements, which are recorded as off balance sheet items. Under these guidelines, nominal dollar amounts of assets and credit equivalent amounts of off balance sheet items are multiplied by one of several risk adjustment percentages, which range from 0% for assets with low credit risk, such as certain U.S. Treasury securities, to 100% for assets with relatively high credit risk, such as commercial loans.

The guidelines require a minimum ratio of qualifying total capital to risk-adjusted assets of 8% and a minimum ratio of Tier 1 capital to risk-adjusted assets of 4%. In addition to the risk-based guidelines, federal banking regulators require banking organizations to maintain a minimum amount of Tier 1 capital to total assets, referred to as the leverage ratio. For a banking organization rated in the highest of the five categories used by regulators to rate banking organizations, the minimum leverage ratio of Tier 1 capital to total assets must be 3%. In addition to these uniform risk-based capital guidelines and leverage ratios that apply across the industry, the regulators have the discretion to set individual minimum capital requirements for specific institutions at rates significantly above the minimum guidelines and ratios.

The federal banking regulators may set capital requirements higher than the minimums described above for holding companies whose circumstances warrant it. For example, a financial institution experiencing or anticipating significant growth may be expected to maintain capital positions substantially above the minimum supervisory levels without significant reliance on intangible assets. The Federal Reserve has also indicated that it will consider a "tangible Tier 1 capital leverage ratio" (deducting all intangibles) and other indications of capital strength in evaluating proposals for expansion or new activities.

### Prompt Corrective Action and Other Enforcement Mechanisms

Federal banking agencies possess broad powers to take corrective and other supervisory action to resolve the problems of insured depository institutions, including but not limited to those institutions that fall below one or more prescribed minimum capital ratios. Each federal banking agency has promulgated regulations defining the following five categories in which an insured depository institution will be placed, based on its capital ratios: well capitalized, adequately capitalized, undercapitalized, significantly undercapitalized, and critically undercapitalized. At December 31, 2001, each of the Banks and Greater Bay exceeded the required ratios for classification as well capitalized.

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

An institution that, based upon its capital levels, is classified as well capitalized, adequately capitalized, or undercapitalized may be treated as though it were in the next lower capital category if the appropriate federal banking agency, after notice and opportunity for hearing, determines that an unsafe or unsound condition or an unsafe or unsound practice warrants such treatment. At each successive lower capital category, an insured depository institution is subject to more restrictions. The federal banking agencies, however, may not treat a significantly undercapitalized institution as critically undercapitalized unless its capital ratio actually warrants such treatment.

In addition to measures taken under the prompt corrective action provisions, commercial banking organizations may be subject to potential enforcement actions by the federal regulators for unsafe or unsound practices in conducting their businesses or for violations of any law, rule, regulation, or any condition imposed in writing by the agency or any written agreement with the agency.

### Safety and Soundness Standards

The federal banking agencies have adopted guidelines designed to assist the federal banking agencies in identifying and addressing potential safety and soundness concerns before capital becomes impaired. The guidelines set forth operational and managerial standards relating to:

- . internal controls, information systems and internal audit systems;
- . loan documentation;
- . credit underwriting;
- . asset growth;
- . earnings; and
- . compensation, fees and benefits.

In addition, the federal banking agencies have also adopted safety and soundness guidelines with respect to asset quality and earnings standards. These guidelines provide six standards for establishing and maintaining a system to identify problem assets and prevent those assets from deteriorating. Under these standards, an insured depository institution should:

- . conduct periodic asset quality reviews to identify problem assets;
- . estimate the inherent losses in problem assets and establish reserves that are sufficient to absorb estimated losses;
- . compare problem asset totals to capital;
- . take appropriate corrective action to resolve problem assets;
- . consider the size and potential risks of material asset concentrations; and
- . provide periodic asset quality reports with adequate information for management and the board of directors to assess the level of asset risk.

These new guidelines also set forth standards for evaluating and monitoring

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

earnings and for ensuring that earnings are sufficient for the maintenance of adequate capital and reserves.

### Premiums for Deposit Insurance

Through the Bank Insurance Fund ("BIF"), the FDIC insures the deposits of Greater Bay's depository institution subsidiaries up to prescribed limits for each depositor. The amount of FDIC assessments paid by each BIF member institution is based on its relative risk of default as measured by regulatory capital ratios and other factors. Specifically, the assessment rate is based on the institution's capitalization risk category and supervisory subgroup category. An institution's capitalization risk category is based on the FDIC's determination of whether the institution is well capitalized, adequately capitalized or less than adequately capitalized. An institution's supervisory subgroup category is based on the FDIC's assessment of the financial condition of the institution and the probability that FDIC intervention or other corrective action will be required.

19

The assessment rate currently ranges from zero to 27 cents per \$100 of domestic deposits. The FDIC may increase or decrease the assessment rate schedule on a semi-annual basis. An increase in the assessment rate could have a material adverse effect on Greater Bay's earnings, depending on the amount of the increase. The FDIC is authorized to terminate a depository institution's deposit insurance upon a finding by the FDIC that the institution's financial condition is unsafe or unsound or that the institution has engaged in unsafe or unsound practices or has violated any applicable rule, regulation, order or condition enacted or imposed by the institution's regulatory agency. The termination of deposit insurance for one or more of Greater Bay's subsidiary depository institutions could have a material adverse effect on Greater Bay's earnings, depending on the collective size of the particular institutions involved.

All FDIC-insured depository institutions must pay an annual assessment to provide funds for the payment of interest on bonds issued by the Financing Corporation, a federal corporation chartered under the authority of the Federal Housing Finance Board. The bonds, commonly referred to as FICO bonds, were issued to capitalize the Federal Savings and Loan Insurance Corporation. The FDIC established the FICO assessment rates effective for the fourth quarter of 2001 at approximately \$.0184 per \$100 annually for assessable deposits. The FICO assessments are adjusted quarterly to reflect changes in the assessment bases of the FDIC's insurance funds and do not vary depending on a depository institution's capitalization or supervisory evaluations.

### Interstate Banking and Branching

The BHCA permits bank holding companies from any state to acquire banks and bank holding companies located in any other state, subject to certain conditions, including certain nationwide- and state-imposed concentration limits. The Banks have the ability, subject to certain restrictions, to acquire by acquisition or merger branches outside their home state. The establishment of new interstate branches is also possible in those states with laws that expressly permit it. Interstate branches are subject to certain laws of the states in which they are located. Competition may increase further as banks branch across state lines and enter new markets.

### Community Reinvestment Act and Fair Lending Developments

The Banks are subject to certain fair lending requirements and reporting



## Edgar Filing: GREATER BAY BANCORP - Form 10-K

obligations involving home mortgage lending operations and Community Reinvestment Act activities. The Community Reinvestment Act generally requires the federal banking agencies to evaluate the record of a financial institution in meeting the credit needs of its local communities, including low- and moderate-income neighborhoods. A bank may be subject to substantial penalties and corrective measures for a violation of certain fair lending laws. The federal banking agencies may take compliance with such laws and Community Reinvestment Act obligations into account when regulating and supervising other activities. In December 2000, the federal banking agencies established annual reporting and public disclosure requirements for certain written agreements that are entered into between insured depository institutions or their affiliates and nongovernmental entities or persons that are made pursuant to, or in connection with, the fulfillment of the Community Reinvestment Act.

A bank's compliance with its Community Reinvestment Act obligations is based on a performance-based evaluation system which bases Community Reinvestment Act ratings on an institution's lending service and investment performance. When a bank holding company applies for approval to acquire a bank or other bank holding company, the Federal Reserve will review the assessment of each subsidiary bank of the applicant bank holding company, and such records may be the basis for denying the application. In connection with its assessment of Community Reinvestment Act performance, the appropriate bank regulatory agency assigns a rating of "outstanding", "satisfactory", "needs to improve" or "substantial noncompliance". The results of the most recent exam for each of the Banks are as follows.

20

Bank -----	Date of most recent examination -----	CRA rating -----
Bay Area Bank	November 1999	Satisfactory
Bay Bank of Commerce	October 1997	Satisfactory
Bank of Petaluma	September 1998	Outstanding
Bank of Santa Clara	December 2000	Satisfactory
Coast Commercial Bank	May 1999	Outstanding
Cupertino National Bank	October 1999	Outstanding
Golden Gate Bank	November 1999	Satisfactory
Mt. Diablo National Bank	February 1999	Satisfactory
Mid-Peninsula Bank	November 1999	Outstanding
Peninsula Bank of Commerce	November 1999	Satisfactory
San Jose National Bank	October 1999	Satisfactory

The regulatory agencies for Bay Bank of Commerce, Coast Commercial Bank, Mid-Peninsula Bank, and Peninsula Bank of Commerce completed examinations of those institutions in December 2001. The regulatory agencies have not yet issued any reports on those examinations. Management does not expect any significant changes in these banks' ratings.

### Employees

At December 31, 2001, we had 1,160 full-time employees. None of the employees is covered by a collective bargaining agreement. We consider our employee relations to be satisfactory.

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

### Factors That May Affect Future Results of Operations

In addition to the other information contained in this report, the following risks may affect us. If any of these risks occurs, our business, financial condition or operating results could be adversely affected.

Failure to successfully execute our growth strategy or to integrate recently acquired subsidiaries could adversely affect our performance.

Our financial performance and profitability will depend on our ability to execute our corporate growth strategy and manage our recent and possible future growth. Although management believes that it has substantially integrated the business and operations of recently acquired subsidiaries, there can be no assurance that unforeseen issues relating to the assimilation of these subsidiaries will not adversely affect us. In addition, any future acquisitions and our continued growth may present operating and other problems that could have an adverse effect on our business, financial condition and results of operations. Our financial performance will also depend on our ability to maintain profitable operations through implementation of our Regional Community Banking Philosophy, which is described earlier. Accordingly, there can be no assurance that we will be able to execute our growth strategy or maintain the level of profitability that we have recently experienced.

Changes in market interest rates may adversely affect our performance.

Our earnings are impacted by changing interest rates. Changes in interest rates impact the demand for new loans, the credit profile of existing loans, the rates received on loans and securities and rates paid on deposits and borrowings. The relationship between the rates received on loans and securities and the rates paid on deposits and borrowings is known as interest rate spread. Given our current volume and mix of interest-bearing liabilities and interest-earning assets, our interest rate spread could be expected to increase during times of rising interest rates and, conversely, to decline during times of falling interest rates. Although we believe our current level of interest rate sensitivity is reasonable, significant fluctuations in interest rates may have an adverse effect on our business, financial condition and results of operations.

21

Our Bay Area business focus and economic conditions in the Bay Area could adversely affect our operations.

Our Bay Area business focus and economic conditions in the Bay Area could adversely affect our operations. Our operations are located in Northern California and concentrated primarily in Alameda, Contra Costa, Marin, Monterey, San Francisco, San Mateo, Santa Cruz, Santa Clara and Sonoma counties, which includes the area known as the "Silicon Valley". As a result of this geographic concentration, our results depend largely upon economic and business conditions in these areas. The economy in our market areas has exhibited weakness.

Many publicly and privately held technology firms have experienced a decline in their stock prices and valuations. At the same time, firms in the technology industry have experienced greater difficulty than in the past in obtaining capital and funding. The inability of such firms to obtain necessary capital and funding has adversely affected existing business and resulted in a significant slowdown in the growth of the technology industry. A prolonged or further decline in economic and business conditions in our market areas,

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

particularly in the technology and real estate industries on which the Bay Area depends, could have a material impact on the quality of our loan portfolio or the demand for our products and services, which in turn may have a material adverse effect on our results of operations. A continued weakening in the national economy might further exacerbate local economic conditions. The extent of the future impact of these events on economic and business conditions cannot be predicted.

Our future warrant income can not be predicted.

We have historically obtained rights to acquire stock, in the form of warrants, in certain clients as part of negotiated credit facilities. We may not be able to realize gains from these equity instruments in future periods due to fluctuations in the market prices of the underlying common stock of these companies. The timing and amount of income, if any, from the disposition of client warrants typically depend upon factors beyond our control, including the general condition of the public equity markets, levels of mergers and acquisitions activity, and legal and contractual restrictions on our ability to sell the underlying securities. Therefore, future gains cannot be predicted with any degree of accuracy and are likely to vary materially from period to period. In addition, a significant portion of the income we realize from the disposition of client warrants may be offset by expenses related to our efforts to build an infrastructure sufficient to support our present and future business activities, as well as expenses incurred in evaluating and pursuing new business opportunities.

We are subject to government regulation that could limit or restrict our activities, which in turn could adversely impact our operations.

The financial services industry is regulated extensively. Federal and state regulation is designed primarily to protect the deposit insurance funds and consumers, and not to benefit our shareholders. These regulations can sometimes impose significant limitations on our operations. In addition, these regulations are constantly evolving and may change significantly over time. Significant new laws or changes in existing laws or repeal of existing laws may cause our results to differ materially. Further, federal monetary policy, particularly as implemented through the Federal Reserve System, significantly affects credit conditions for us.

Competition may adversely affect our performance.

The financial services business in our market areas is highly competitive. It is becoming increasingly competitive due to changes in regulation, technological advances, and the accelerating pace of consolidation among financial services providers. We face competition both in attracting deposits and in making loans. We compete for loans principally through the interest rates and loan fees we charge and the efficiency and quality of services we provide. Increasing levels of competition in the banking and financial services businesses may reduce our market share or cause the prices we charge for our services to fall. Our results may differ in future periods depending upon the nature or level of competition.

22

If a significant number of borrowers, guarantors and related parties fail to perform as required by the terms of their loans, we will sustain losses.

A significant source of risk arises from the possibility that losses will be sustained if a significant number of our borrowers, guarantors and related parties fail to perform in accordance with the terms of their loans. We have

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

adopted underwriting and credit monitoring procedures and credit policies, including the establishment and review of the allowance for credit losses, that management believes are appropriate to minimize this risk by assessing the likelihood of nonperformance, tracking loan performance and diversifying our credit portfolio. These policies and procedures, however, may not prevent unexpected losses that could materially adversely affect our results of operations.

### ITEM 2. PROPERTIES.

We occupy our administrative offices under a lease which, including options to renew, expires in 2007. The Banks own eleven of their offices and lease 62 additional offices throughout the San Francisco Bay Area. Those leases expire under various dates, including options to renew, through December 2017.

We believe our present facilities are adequate for our present needs but anticipate the need for additional facilities as we continue to grow. We believe that, if necessary, we could secure suitable alternative facilities on similar terms without adversely affecting operations.

### ITEM 3. LEGAL PROCEEDINGS.

From time to time, we are involved in certain legal proceedings arising in the normal course of our business. Management believes that the outcome of these matters will not have a material adverse effect on us.

### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS.

(a) We held a special meeting of shareholders on October 23, 2001.

(b) Not applicable.

(c) At the special meeting, shareholders voted to approve (1) the merger with SJNB Financial Corp. and (2) an increase of 4,000,000 shares reserved for issuance under the Company's Amended and Restated 1996 Stock Option Plan. The results of the voting were as follows:

Matter	Votes for	Votes against	Withheld	Abstentions	Broker non-votes
Merger with SJNB Financial Corp.	28,414,598	1,001,988	NA	94,130	-0-
Option share increase	21,887,712	7,333,404	NA	289,600	-0-

(d) Not applicable.

23

## PART II

### ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS.

Our stock is traded on the Nasdaq National Market ("Nasdaq") under the symbol "GBBK". The quotations shown reflect the high and low closing sales prices for our common stock as reported by Nasdaq. The following information has been restated to reflect the 2-for-1 stock split which became effective on October 4, 2000.

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

For the period indicated	High	Low	Cash dividends declared
-----	-----	-----	-----
2001			
Fourth quarter	\$29.73	\$19.98	\$0.115
Third quarter	28.45	21.30	0.115
Second quarter	27.46	21.00	0.10
First quarter	42.88	24.81	0.10
2000			
Fourth quarter	\$43.31	\$28.12	\$ 0.10
Third quarter	34.72	22.38	0.10
Second quarter	24.75	20.00	0.075
First quarter	21.13	18.03	0.075

We estimate that there were approximately 4,100 shareholders of record at December 31, 2001.

### ITEM 6. SELECTED CONSOLIDATED FINANCIAL DATA.

Information regarding Selected Consolidated Financial Data appears on pages A-1 and A-2 under the caption "Selected Financial Highlights" and is incorporated herein by reference.

### ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.

Information regarding Management's Discussion and Analysis of Financial Condition and Results of Operations appears on pages A-3 through A-26 under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operations" and is incorporated herein by reference.

### ITEM 7A. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.

Information regarding Quantitative and Qualitative Disclosures About Market Risk appears on pages A-22 through A-24 under the caption "Management's Discussion and Analysis of Financial Condition and Results of Operations--Quantitative and Qualitative Disclosures About Market Risk" and is incorporated herein by reference.

### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA.

Information regarding Financial Statements and Supplementary Data appears A-27 through A-67 under the caption "Consolidated Balance Sheets", "Consolidated Statements of Operations", "Consolidated Statements of Comprehensive Income", "Consolidated Statements of Shareholders' Equity", "Consolidated Statements of Cash Flows" and "Notes to Consolidated Financial Statements" and is incorporated herein by reference.

### ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE.

Not applicable.

# Edgar Filing: GREATER BAY BANCORP - Form 10-K

## PART III

### ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT.

We intend to file a definitive proxy statement for the 2002 Annual Meeting of Shareholders (the "Proxy Statement") with the Securities and Exchange Commission within 120 days of December 31, 2001. Information regarding directors of Greater Bay will appear under the caption "DISCUSSION OF THE PROPOSALS RECOMMENDED BY THE BOARD--Proposal 1: "Election of Directors" in the Proxy Statement and is incorporated herein by reference. Information regarding compliance with Section 16(a) of the Securities Exchange Act of 1934, as amended, and executive officers will appear under the captions "INFORMATION ABOUT DIRECTORS AND EXECUTIVE OFFICERS--Section 16(a) Beneficial Ownership Reporting Compliance by Directors and Executive Officers" and "--Executive Officers" in the Proxy Statement and is incorporated herein by reference.

### ITEM 11. EXECUTIVE COMPENSATION.

Information regarding executive compensation will appear under the captions "INFORMATION ABOUT DIRECTORS AND EXECUTIVE OFFICERS--How We Compensate Executive Officers", "--How We Compensate Directors", "--Employment Contracts, Termination of Employment and Change of Control Arrangements", "--Executive Committee's Report on Executive Compensation", "--Compensation Committee Interlocks and Insider Participation" and "--Performance Graph" in the Proxy Statement and is incorporated herein by reference.

### ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT.

Information regarding security ownership of certain beneficial owners and management will appear under the caption "INFORMATION ABOUT GREATER BAY STOCK OWNERSHIP" in the Proxy Statement and is incorporated herein by reference.

### ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS.

Information regarding certain relationships and related transactions will appear under the caption "INFORMATION ABOUT DIRECTORS AND EXECUTIVE OFFICERS--Certain Relationships and Related Transactions" in the Proxy Statement and is incorporated herein by reference.

25

## PART IV

### ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES, AND REPORTS ON FORM 8-K.

#### (a) 1. Financial Statements

The following documents are filed as part of this report:

Consolidated Balance Sheets at December 31, 2001 and 2000	A-27
Consolidated Statements of Operations for each of the years in the three-year period ended December 31, 2001	A-28
Consolidated Statements of Comprehensive Income for each of the years in the three-year period ended December 31, 2001	A-29
Consolidated Statements of Shareholders' Equity for each of years in the three-year period ended December 31, 2001	A-30
Consolidated Statements of Cash Flows for each of the years in the three-year period ended	

Edgar Filing: GREATER BAY BANCORP - Form 10-K

December 31, 2001  
Notes to the Consolidated Financial Statements  
Report of Independent Accountants

A-31  
A-32  
A-68

2. Financial Statement Schedules

Not applicable.

3. Exhibits

See Item 14(c) below.

(b) Reports on Form 8-K

During the fourth quarter of 2001, the Company filed the following Current Reports on Form 8-K: (1) October 9, 2001 (reporting under Item 5 and 9 the timing of the release of the third quarter 2001 financial results and guidance for the quarter and year ended December 31, 2001); (2) October 17, 2001, as amended on October 18, 2001 (reporting under Item 5 and 9 third quarter 2001 financial results and performance goals for 2001 and 2002); (3) October 24, 2001 (reporting under Item 5 completion of the Company's merger with SJNB Financial Corp.); (4) October 26, 2001 (reporting under Item 5 supplemental consolidated financial information relating to the Company's merger with SJNB Financial Corp); (5) November 6, 2001 (reporting under Item 5 and 9 the presentation for analysts' reference); and (6) December 19, 2001 (reporting under Item 5 and 9 the acquisition of ABD Insurance and Financial Services, Inc. and reaffirmation of guidance).

(c) Exhibits Required by Item 601 of Regulation S-K

Reference is made to the Exhibit Index on pages 29 through 31 for exhibits filed as part of this report.

(d) Additional Financial Statements

Not applicable.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on the 15th day of February, 2002.

GREATER BAY BANCORP

By: /s/ DAVID L. KALKBRENNER

-----  
David L. Kalkbrenner  
President and Chief Executive  
Officer

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the Registrant in the capacities and on the dates indicated.

Signature Title Date

Edgar Filing: GREATER BAY BANCORP - Form 10-K

-----			
/s/ DAVID L. KALKBRENNER	President, Chief Executive	February 15, 2002	
-----	Officer and Director		
David L. Kalkbrenner	(Principal Executive		
	Officer)		
/s/ STEVEN C. SMITH	Executive Vice President,	February 15, 2002	
-----	Chief Administrative		
Steven C. Smith	Officer and Chief Financial		
	Officer (Principal		
	Financial and Accounting		
	Officer)		
/s/ ROBERT A. ARCHER	Director	February 15, 2002	
-----			
Robert A. Archer			
/s/ JOHN M. GATTO	Director	February 15, 2002	
-----			
John M. Gatto			
/s/ JOHN J. HOUNSLOW	Director	February 15, 2002	
-----			
John J. Hounslow			
/s/ JAMES E. JACKSON	Director	February 15, 2002	
-----			
James E. Jackson			
/s/ STANLEY A. KANGAS	Director	February 15, 2002	
-----			
Stanley A. Kangas			
/s/ DANIEL G. LIBARLE	Director	February 15, 2002	
-----			
Daniel G. Libarle			
-----	Director		
Rex D. Lindsay			
-----	Director		
Arthur K. Lund			

27

ANNUAL REPORT ON FORM 10-K (CONTINUED)

Signature	Title	Date
-----	-----	-----
/s/ GEORGE M. MARCUS	Director	February 15, 2002
-----		
George M. Marcus		
/s/ DUNCAN L. MATTESON	Director	February 15, 2002
-----		
Duncan L. Matteson		
/s/ GLEN MCLAUGHLIN	Director	February 15, 2002



Edgar Filing: GREATER BAY BANCORP - Form 10-K

-----  
 Glen McLaughlin  
 /s/ LINDA R. MEIER Director February 15, 2002  
 -----  
 Linda R. Meier  
 /s/ DICK J. RANDALL Director February 15, 2002  
 -----  
 Dick J. Randall  
 /s/ DONALD H. SEILER Director February 15, 2002  
 -----  
 Donald H. Seiler  
 /s/ WARREN R. THOITS Director February 15, 2002  
 -----  
 Warren R. Thoits  
 /s/ JAMES C. THOMPSON Director February 15, 2002  
 -----  
 James C. Thompson  
 /s/ THADDEUS J. WHALEN, JR. Director February 15, 2002  
 -----  
 Thaddeus J. Whalen, Jr.

28

EXHIBIT INDEX

Exhibit No. -----	Exhibit -----
2	Agreement and Plan of Merger and Reorganization, dated as of December 18, 2001, by and among Greater Bay Bancorp, Alburger Basso deGrosz Insurance Services Inc., and GBBK Corp. (15)
3.1	Articles of Incorporation of Greater Bay Bancorp, as amended and restated (1)
3.2	Bylaws of Greater Bay Bancorp, as amended and restated
3.3	Certificate of Determination of Series A Preferred Stock of Greater Bay Bancorp (filed as Exhibit 4.1 hereto)
4.1	Rights Agreement (2)
4.2	Junior Subordinated Indenture dated as of March 31, 1997 between Greater Bay Bancorp and Wilmington Trust Company, as Trustee (3)
4.3(a)	Amended and Restated Trust Agreement of GBB Capital I, among Greater Bay Bancorp, Wilmington Trust Company and the Administrative Trustees named therein dated as of March 31, 1997
4.3(b)	Successor Administrative Trustee and First Amendment to Amended and Restated Trust Agreement
4.4	Trust Preferred Certificate of GBB Capital I (3)

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

- 4.5 Guarantee Agreement between Greater Bay Bancorp and Wilmington Trust Company, dated as of March 31, 1997 (3)
- 4.6 Agreement as to Expenses and Liabilities, dated as of March 31, 1997 (3)
- 4.7 Indenture between Greater Bay Bancorp and Wilmington Trust Company, as Debenture Trustee, as of August 12, 1998 (5)
- 4.8 Amended and Restated Trust Agreement of GBB Capital II, among Greater Bay Bancorp, Wilmington Trust Company and the Administrative Trustees named therein dated as of August 12, 1998
- 4.9 Common Securities Guarantee Agreement of Greater Bay Bancorp, dated as of August 12, 1998
- 4.10 Series B Capital Securities Guarantee Agreement of Greater Bay Bancorp and Wilmington Trust Company dated as of November 27, 1998 (4)
- 4.11 Amended and Restated Declaration of Trust of GBB Capital III, dated as of March 23, 2000
- 4.12 Indenture, dated as of March 23, 2000, between Greater Bay Bancorp and The Bank of New York as Trustee (6)
- 4.13 Guarantee Agreement, dated as of March 23, 2000, by and between Greater Bay Bancorp and The Bank of New York, as Trustee (6)
- 4.14 Amended and Restated Declaration of Trust of GBB Capital IV, dated as of May 19, 2000 (7)
- 4.15 Indenture, dated as of May 19, 2000, between Greater Bay Bancorp and Wilmington Trust Company as Trustee (7)
- 4.16 Common Securities Guarantee Agreement, dated as of May 19, 2000 between Greater Bay Bancorp and Wilmington Trust Company, as Trustee (7)
- 4.17 Capital Securities Guarantee Agreement, dated as of November 20, 2000, between Greater Bay Bancorp and Wilmington Trust Company, as Trustee (1)
- 4.18 Form of Amended and Restated Declaration of Trust of GBB Capital V (8)

29

Exhibit

No.

-----

Exhibit

-----

- 4.19 Form of Indenture between Greater Bay Bancorp and Wilmington Trust Company, as Trustee (8)
- 4.20 Form of Capital Securities Guarantee Agreement (8)
- 4.21 Form of Common Securities Guarantee Agreement (8)
- 4.22 Amended and Restated Declaration of Trust of GBB Capital VI dated July 16, 2001 (8)
- 4.23 Indenture, dated as of July 16, 2001, between Greater Bay Bancorp and The Bank of New York as Trustee (8)
- 4.24 Guarantee Agreement, dated as of July 16, 2001, between Greater Bay Bancorp and The Bank of New York, as Trustee (8)

Edgar Filing: GREATER BAY BANCORP - Form 10-K

- 10.1 (a) Employment Agreement with David L. Kalkbrenner, dated as of January 1, 1999 (9) (10)
- 10.1 (b) Amendment No. 1 to Employment Agreement with David L. Kalkbrenner, dated as of December 2000 (1) (9)
- 10.2 Employment Agreement with Byron Scordelis, dated March 26, 2001, effective as of May 15, (9) (11)
- 10.3 Employee Supplemental Compensation Benefits Agreement, dated as of January 1, 1998, between Greater Bay Bancorp and David L. Kalkbrenner (9) (10)
- 10.4 Employee Supplemental Compensation Benefits Agreement, dated as of January 1, 1998, between Mid-Peninsula Bank and Susan K. Black (9) (10)
- 10.5 Employee Supplemental Compensation Benefits Agreement, dated as of January 1, 1998, between Cupertino National Bank and David R. Hood (9) (10)
- 10.6 Employee Supplemental Compensation Benefits Agreement, dated as of April 6, 1998, between Greater Bay Bancorp and Gregg A. Johnson (9) (10)
- 10.7 Employee Supplemental Compensation Benefits Agreement, dated as of January 1, 1998, between Greater Bay Bancorp and Steven C. Smith (9) (10)
- 10.8 Greater Bay Bancorp 401(k) Profit Sharing Plan (9)
- 10.9 Greater Bay Bancorp Employee Stock Purchase Plan, as amended (1) (9)
- 10.10 Greater Bay Bancorp Change in Control Pay Plan I (9) (12)
- 10.11(a) Greater Bay Bancorp Change in Control Pay Plan II (9) (12)
- 10.11(b) Amendment No. 1 to Greater Bay Bancorp Change in Control Pay Plan II (9) (13)
- 10.12 Greater Bay Bancorp Termination and Layoff Pay Plan I (9) (12)
- 10.13(a) Greater Bay Bancorp Termination and Layoff Pay Plan II (9) (12)
- 10.13(b) Amendment No. 1 to Greater Bay Bancorp Termination and Layoff Pay Plan II (9) (13)
- 10.14 Greater Bay Bancorp 1997 Elective Deferred Compensation Plan, as amended (1) (9)
- 10.15 Greater Bay Bancorp Amended and Restated 1996 Stock Option Plan (9) (14)
- 10.16 Form of Indemnification Agreement between Greater Bay Bancorp and with directors and certain executive officers (3)
- 10.17(a) Agreement, dated November 4, 1999, between Greater Bay Bancorp and Wells Fargo Bank, National Association (13)

Exhibit  
No.  
-----

Exhibit  
-----

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

- 10.17(b) Letter Amendment and Revolving Line of Credit Note, effective October 19, 2000, between Bay Bancorp and Wells Fargo Bank, National Association (1)
- 10.17(c) Letter Amendment and Revolving Line of Credit Note, effective October 31, 2001, between Bay Bancorp and Wells Fargo Bank, National Association
- 10.18(a) Line of Credit Agreement and Note, dated as of November 1, 2000, by and between Greater Bancorp and Union Bank of California, N.A. (1)
- 10.18(b) First Amendment to Line of Credit Agreement, dated as of October 30, 2001, between Great Bancorp and Union Bank of California, N.A.
- 12.1 Statement re Computation of Ratios of Earnings to Fixed Charges
- 21 Subsidiaries of the Registrant
- 23.1 Consent of PricewaterhouseCoopers LLP

- 
- 1. Incorporated by reference from Greater Bay Bancorp's 2000 Annual Report on Form 10-K filed with the SEC on February 1, 2001
  - 2. Incorporated by reference from Greater Bay Bancorp's Form 8-A12G filed with the SEC on November 25, 1998
  - 3. Incorporated by reference from Greater Bay Bancorp's Current Report on Form 8-K dated June 5, 1997
  - 4. Incorporated by reference from Greater Bay Bancorp's 1998 Annual Report on Form 10-K filed with the SEC on February 17, 1999
  - 5. Incorporated by reference from Greater Bay Bancorp's Current Report on Form 8-K filed with the SEC on August 28, 1998
  - 6. Incorporated herein by reference from Greater Bay Bancorp's Quarterly Report on Form 10-Q filed with the SEC on May 12, 2000
  - 7. Incorporated by reference from Greater Bay Bancorp's Quarterly Report on Form 10-Q filed with the SEC on August 1, 2000
  - 8. Incorporated by reference from Greater Bay Bancorp's Registration Statement on Form S-3 (File Nos. 333-65772 and 333-65772-01) filed with the SEC on July 25, 2001
  - 9. Represents executive compensation plans and arrangements of Greater Bay Bancorp
  - 10. Incorporated by reference from Greater Bay Bancorp's 1999 Annual Report on Form 10-K filed with the SEC on January 31, 2000
  - 11. Incorporated by reference from Greater Bay Bancorp's Quarterly Report on Form 10-Q filed with the SEC on August 3, 2001
  - 12. Incorporated by reference from Greater Bay Bancorp's Annual Report on Form 10-K filed with the SEC on March 31, 1998
  - 13. Incorporated by reference from Greater Bay Bancorp's Quarterly Report on Form 10-Q filed with the SEC on May 4, 1999
  - 14. Incorporated by reference from Greater Bay Bancorp's Registration Statement on Form S-8 (File No. 333-76004) filed with the SEC on December 27, 2001
  - 15. Incorporated by reference from Greater Bay Bancorp's Current Report on Form 8-K filed with the SEC on December 19, 2001

31

### SELECTED FINANCIAL INFORMATION

The following table represents the selected financial information at and for the five years ended December 31, 2001:

Edgar Filing: GREATER BAY BANCORP - Form 10-K

	2001	2000*	1999*
	-----	-----	-----
	(Dollars in thousands, except p		
Statement of Operations Data			
Interest income	\$ 507,241	\$ 423,639	\$ 298,634
Interest expense	186,232	158,050	106,509
	-----	-----	-----
Net interest income	321,009	265,589	192,125
Provision for loan losses	54,727	28,821	14,901
	-----	-----	-----
Net interest income after provision for loan losses	266,282	236,768	177,224
Other income	44,261	34,145	30,337
Nonrecurring--warrant income	581	12,986	14,508
	-----	-----	-----
Total other income	44,842	47,131	44,845
Operating expenses	175,591	139,544	121,328
Other expenses--nonrecurring	--	--	12,160
	-----	-----	-----
Total operating expenses	175,591	139,544	133,488
	-----	-----	-----
Income before income tax expense & merger and other related nonrecurring costs	135,533	144,355	88,581
Income tax expense	38,106	55,340	30,485
	-----	-----	-----
Income before merger and other related nonrecurring costs	97,427	89,015	58,096
Merger and other related nonrecurring costs, net of tax	(17,611)	(21,851)	(6,795)
	-----	-----	-----
Net income	\$ 79,816	\$ 67,164	\$ 51,301
	=====	=====	=====
Per Share Data(1)			
Net income per share			
Basic	\$ 1.61	\$ 1.40	\$ 1.15
Diluted	1.57	1.33	1.09
Income per share (before merger and nonrecurring items) (3)			
Basic	\$ 1.96	\$ 1.70	\$ 1.20
Diluted	1.91	1.61	1.14
Cash dividends per share(2)	\$ 0.43	\$ 0.35	\$ 0.24
Book value per common share	9.31	7.92	6.63
Shares outstanding at year end	49,831,682	48,748,713	46,174,308
Average common shares outstanding	49,498,000	47,899,000	44,599,000
Average common and common equivalent shares outstanding	50,940,000	50,519,000	47,078,000

\* Restated on a historical basis to reflect the mergers described in notes 1 and 2 of the Company's annual report on a pooling-of-interest basis.

- (1) Restated to reflect 2-for-1 stock split effective as of April 30, 1998 and the 2-for-1 stock split effective as of October 4, 2000.
- (2) Includes only those dividends declared by Greater Bay, and excludes those dividends paid by Greater Bay's subsidiaries prior to the completion of their mergers with Greater Bay.
- (3) In addition to the principal performance measures in accordance with generally accepted accounting principles, we are providing these supplemental pro forma performance measures to highlight the results of our core operations. We believe that these calculations, which are derived from data presented on the face of our consolidated financial statements, are useful for investors to provide comparability from period to period with

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

regard to our core operations. These calculations are not intended to be a substitute for the principal performance measures in accordance with generally accepted accounting principles.

A-1

	2001	2000*	1999*	1998*
(Dollars in thousands, except per share amounts)				
<b>Performance Ratios</b>				
Return on average assets	1.18%	1.34%	1.33%	1.36%
Return on average common shareholders' equity	17.77%	19.21%	18.92%	17.69%
Return on average assets (before merger and nonrecurring items) (1)	1.44%	1.63%	1.39%	1.40%
Return on average common shareholders' equity (before merger and nonrecurring items) (1)	21.61%	23.29%	19.78%	18.28%
Net interest margin	5.07%	5.73%	5.41%	5.61%
<b>Balance Sheet Data--At Period End</b>				
<b>Assets</b>				
Loans, net	\$7,877,054	\$5,818,155	\$4,304,811	\$3,351,982
Investment securities	4,370,977	3,973,329	2,813,329	2,070,607
Deposits	2,970,630	1,091,064	863,590	754,035
Borrowings	4,990,071	4,750,404	3,736,621	2,869,341
Trust Preferred Securities	2,095,896	463,267	150,577	135,095
Preferred stock of real estate investment trust subsidiaries of the Banks	218,000	99,500	49,000	49,000
Common shareholders' equity	15,000	--	--	--
Asset Quality Ratios	463,684	385,948	306,114	251,436
<b>Nonperforming assets** to total loans and other real estate owned</b>				
Nonperforming assets** to total assets	0.69%	0.32%	0.29%	0.29%
Allowance for loan losses to total loans	0.39%	0.22%	0.19%	0.18%
Allowance for loan losses to non-performing assets	2.77%	2.24%	1.89%	1.82%
Net charge-offs to average loans	402.79%	702.37%	685.36%	764.44%
Regulatory Capital Ratios	0.59%	0.33%	0.07%	0.11%
Leverage Ratio	8.01%	8.79%	8.32%	8.36%
Tier 1 Capital	10.49%	9.57%	9.92%	10.86%
Total Capital	12.79%	10.87%	11.23%	12.66%

\* Restated on a historical basis to reflect the mergers described in notes 1 and 2 of the Company's annual report on a pooling-of-interest basis.

\*\* Excludes accruing loans past due 90 days or more.

(1) In addition to the principal performance measures in accordance with generally accepted accounting principles, we are providing these supplemental pro forma performance measures to highlight the results of our core operations. We believe that these calculations, which are derived from data presented on the face of our consolidated financial statements, are useful for investors to provide comparability from period to period with regard to our core operations. These calculations are not intended to be a substitute for the principal performance measures in accordance with generally accepted accounting principles.

# Edgar Filing: GREATER BAY BANCORP - Form 10-K

A-2

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### Overview

Greater Bay Bancorp ("Greater Bay", on a parent-only basis, and "we" or "our", on a consolidated basis) is a bank holding company with 11 bank subsidiaries: Bank of Petaluma, Bank of Santa Clara, Bay Area Bank, Bay Bank of Commerce, Coast Commercial Bank, Cupertino National Bank, Golden Gate Bank, Mid-Peninsula Bank, Mt. Diablo National Bank, Peninsula Bank of Commerce, and San Jose National Bank.

We also conduct business through the following divisions: CAPCO, Greater Bay Bank Contra Costa Region, Greater Bay Bank Fremont Region, Greater Bay Bank Carmel, Greater Bay Bank Marin, Greater Bay Bank Santa Clara Valley Group, Greater Bay Bank SBA Lending Group, Greater Bay Corporate Finance Group, Greater Bay International Banking Division, Greater Bay Trust Company, Matsco, Pacific Business Funding and the Venture Banking Group.

We provide a wide range of commercial banking services to small and medium-sized businesses, real estate developers, property managers, business executives, professionals and other individuals. We operate throughout the San Francisco Bay Area including Silicon Valley, San Francisco and the San Francisco Peninsula, the East Bay, Santa Cruz, Marin, Monterey, and Sonoma Counties, with 45 offices located in Aptos, Blackhawk, Capitola, Carmel, Cupertino, Danville, Fremont, Hayward, Lafayette, Los Gatos, Millbrae, Milpitas, Palo Alto, Petaluma, Pleasanton, Point Reyes Station, Redwood City, San Francisco, San Jose, San Leandro, San Mateo, San Rafael, San Ramon, Santa Clara, Santa Cruz, Saratoga, Scotts Valley, Sunnyvale, Valley Ford, Walnut Creek and Watsonville.

We have participated in nine acquisitions during the three-year period ended December 31, 2001, as described in Note 2 of the Notes To Consolidated Financial Statements. With the exception of the acquisitions of The Matsco Companies, Inc. and CAPCO Financial Company, Inc. ("CAPCO") all of these acquisitions were accounted for as a pooling-of-interests and, accordingly, all of our financial information for the periods prior to the acquisitions has been restated as if the acquisitions had occurred at the beginning of the earliest period presented. The acquisitions with The Matsco Companies, Inc. and CAPCO were accounted for using the purchase accounting method and accordingly both divisions' results of operations have been included in the consolidated financial statements since the date of acquisition.

All outstanding and weighted average share amounts presented in this report have been restated to reflect the 2-for-1 stock splits effective as of April 30, 1998 and as of October 4, 2000.

The following discussion and analysis is intended to provide greater details of our results of operations and financial condition. The following discussion should be read in conjunction with the information under "Selected Financial Information" and our consolidated financial data included elsewhere in this document. Certain statements under this caption constitute "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which involve risks and uncertainties. Our actual results may differ significantly from the results discussed in such forward-looking statements. Factors that might cause such a difference include but are not limited to

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

economic conditions, competition in the geographic and business areas in which we conduct our operations, fluctuation in interest rates, credit quality and government regulation and other factors discuss in the annual report on Form 10-K for the year ended December 31, 2001 under "Item 1. Business--Factors That May Affect Future Results of Operations."

A-3

### Results Of Operations

The following table summarizes income, income per share and key financial ratios for the periods indicated using two different measurements:

	Net income		
	Year ended December 31, 2001	Year ended December 31, 2000	Year ended December 31, 1999
	-----		
	(Dollars in thousands, except per share amounts)		
Income	\$79,816	\$67,164	\$51,301
Income per share:			
Basic	\$ 1.61	\$ 1.40	\$ 1.15
Diluted	\$ 1.57	\$ 1.33	\$ 1.09
Return on average assets	1.18%	1.34%	1.33%
Return on average shareholders' equity	17.77%	19.21%	18.92%
	-----		
	Core earnings (income before nonrecurring warrant income, merger and other related nonrecurring costs, and other nonrecurring expenses)		
	-----		
	Year ended December 31, 2001	Year ended December 31, 2000	Year ended December 31, 1999
	-----		
	(Dollars in thousands, except per share amounts)		
Income	\$97,090	\$81,439	\$53,621
Income per share:			
Basic	\$ 1.96	\$ 1.70	\$ 1.20
Diluted	\$ 1.91	\$ 1.61	\$ 1.14
Return on average assets	1.44%	1.63%	1.39%
Return on average shareholders' equity	21.61%	23.29%	19.78%

Net income for 2001 increased 18.8% to \$79.8 million, or \$1.57 per diluted share, compared to net income of \$67.2 million, or \$1.33 per diluted share, for 2000. Results for 2001 included nonrecurring warrant income of \$581,000 (\$337,000, net of taxes) compared to \$13.0 million (\$7.6 million, net of taxes) during 2000. In addition, 2001 results included merger and other related nonrecurring costs of \$29.2 million (\$17.6 million, net of taxes) compared to \$33.5 million (\$21.9 million, net of taxes) in 2000.



## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Our core earnings for 2001 increased 19.2% to \$97.1 million, or \$1.91 per diluted share, compared to \$81.4 million, or \$1.61 per diluted share for 2000. Based on 2001 core earnings, our return on average shareholders' equity was 21.61% and return on average assets was 1.44%. During 2000, our core earnings resulted in a return on average shareholders' equity of 23.29% and a return on average assets of 1.63%.

The 19.2% increase in core earnings during 2001 as compared to 2000 was the result of significant growth in loans and investments. For 2001, net interest income increased 20.9% as compared to 2000. This increase was primarily due to a 36.4% increase in average interest-earning assets for 2001 as compared to 2000. The increases in loans, trust assets and deposits also contributed to the 8.5% increase in loan and international banking fees, service charges and other fees, and trust fees. Increases in operating expenses were required to service and support our growth. As a result, increases in revenue were partially offset for 2001 by a 25.8% increase in recurring operating expenses, as compared to 2000.

Net income for 2000 increased 30.9% to \$67.2 million, or \$1.33 per diluted share, compared to net income of \$51.3 million, or \$1.09 per diluted share, for 1999. Results for 2000 included nonrecurring warrant income of \$13.0 million (\$7.6 million, net of taxes) compared to \$14.5 million (\$8.4 million, net of taxes) during 1999. In addition, 2000 results included merger and other related nonrecurring costs of \$33.5 million (\$21.9 million, net of taxes) compared to \$10.8 million (\$6.8 million, net of taxes) in 1999.

A-4

Our core earnings for 2000 increased 51.9% to \$81.4 million, or \$1.61 per diluted share, compared to \$53.6 million, or \$1.14 per diluted share for 1999. Based on 2000 core earnings, our return on average shareholders' equity was 23.29% and return on average assets was 1.63%. During 1999, our core earnings resulted in a return on average shareholders' equity of 19.78% and a return on average assets of 1.39%.

The 51.9% increase in core earnings during 2000 as compared to 1999 was also the result of significant growth in loans and investments. For 2000, net interest income increased 38.2% as compared to 1999. This increase was primarily due to a 30.6% increase in average interest-earning assets for 2000 as compared to 1999. The increases in loans, trust assets and deposits also contributed to the 31.0% increase in loan and international banking fees, service charges and other fees, and trust fees. Increases in operating expenses were required to service and support our growth. As a result, increases in revenue were partially offset for 2000 by a 15.0% increase in recurring operating expenses, as compared to 1999.

### Net Interest Income-Overview

During 2001 we continued to experience compression of our net interest margin. This was attributable primarily to the rapidly declining interest rate environment, our asset sensitive balance sheet, slowdown in loan and deposit growth, and to a lesser extent a shift in the mix of our interest earning assets and interest bearing liabilities. In response to those conditions, we changed our balance sheet mix and composition as we shifted the funding source of our specialty finance businesses from a core deposit base to a wholesale funding strategy. This funding shift corresponds with our original strategy for financing these niche specialty finance businesses. The impact of this change has allowed us to also restructure and increase the size of our investment securities portfolio by funding a substantial portion of it with the deposits

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

which previously supported the specialty finance business units. The overall impact of this funding change has been threefold. First, it has increased the overall net interest income from operations, second it has allowed us to improve liquidity and reduce the duration of our investment portfolio and third it has slightly reduced our asset sensitive balance sheet. On a combined basis, this change has positioned us to slightly reduce our exposure to declining interest rates, while also effectively restructuring our balance sheet to take advantage of market interest rates when they move upward.

The following table highlights the change in composition of our balance sheet at December 31, 2001 and December 31, 2000:

Assets	December 31, 2001	December 31, 2000
-----	-----	-----
Loans	57.1%	69.8%
Investment securities	37.7%	18.8%
Other assets	5.2%	11.4%
	-----	-----
	100.0%	100.0%
Liabilities & Equity	December 31, 2001	December 31, 2000
-----	-----	-----
Total deposits	63.3%	81.6%
Other borrowing	26.6%	8.0%
Other liabilities	4.2%	3.8%
Equity	5.9%	6.6%
	-----	-----
	100.0%	100.0%

This change in balance sheet mix produced a reduction in our net interest margin and an increase in average earning assets. The net interest margin during 2001 was 5.07% with average interest earning assets of \$6.3 billion. If we had not changed our balance sheet mix, our net interest margin would have been 5.40% with interest earning assets of \$5.6 billion. The overall impact on our net interest income and interest rate risk profile has been positive. Without the change in balance sheet mix, our net interest income for 2001 would have been approximately \$19.5 million lower.

A-5

Current modeling of our interest rate risk indicates that our net interest margin would contract approximately 10 to 15 basis points for every 25 basis point reduction in market interest rates. This relationship is estimated to be reasonable through an additional 25 basis point decline in market interest rates, assuming the mix and composition of our balance sheet remains similar.

The balance sheet restructuring has eased to some extent the downward pressure on our net interest margin, but it has not substantially reduced the upside if and when market interest rates begin an upward trend. For every 25 basis point increase in rates, we anticipate that our net interest margin would increase by approximately 10 to 12 basis points. Again, this assumes a similar mix in loans and deposits. However, in an improving economy, we believe that our clients' demand for loans should increase, thus having the effect of increasing the net interest margin at a more rapid pace. For further information regarding our interest rate risk, see "Quantitative and Qualitative Disclosures about Market Risk".

Edgar Filing: GREATER BAY BANCORP - Form 10-K

A-6

Net Interest Income

Net interest income increased 20.9% to \$321.0 million in 2001 from \$265.6 million in 2000. This increase was primarily due to the \$1.7 billion, or 36.4%, increase in average interest-earning assets which was partially offset by a 67 basis point decrease in our net yield on interest-earning assets. Net interest income increased 38.2% in 2000 from \$192.1 million in 1999. This increase was primarily due to the \$1.1 billion, or 30.6%, increase in average interest-earning assets and a 32 basis point increase in our net yield on interest-earning assets.

The following table presents, for the years indicated, our condensed average balance sheet information together with interest income and yields earned on average interest-earning assets and interest expense and rates paid on average interest-bearing liabilities. Average balances are average daily balances.

	Years ended December 31,					
	2001			2000		
	Average balance(1)	Interest	Average yield / rate	Average balance(1)	Interest	Average yield / rate
(Dollars in thousands)						
<b>INTEREST-EARNING ASSETS:</b>						
Fed funds sold	\$ 91,139	\$ 3,660	4.02%	\$ 214,133	\$ 13,080	6.11%
Other short term securities	1,389	84	6.05%	44,841	2,978	6.64%
Investment securities:						
Taxable	1,780,194	120,491	6.77%	871,627	62,250	7.14%
Tax-exempt (2)	184,897	7,455	4.03%	185,879	9,632	5.18%
Loans (3)	4,270,878	375,551	8.79%	3,321,682	335,699	10.11%
<b>Total interest-earning assets</b>	<b>6,328,497</b>	<b>507,241</b>	<b>8.02%</b>	<b>4,638,162</b>	<b>423,639</b>	<b>9.13%</b>
Noninterest-earning assets	418,216			372,575		
<b>Total assets</b>	<b>\$6,746,713</b>	<b>507,241</b>		<b>\$5,010,737</b>	<b>423,639</b>	
<b>INTEREST-BEARING LIABILITIES:</b>						
<b>Deposits:</b>						
MMDA, NOW and Savings	\$2,331,147	64,860	2.78%	\$2,346,598	91,643	3.91%
Time deposits, over \$100,000	697,806	31,277	4.48%	780,505	43,101	5.52%
Other time deposits	814,808	36,517	4.48%	214,634	11,525	5.37%
<b>Total interest-bearing deposits</b>	<b>3,843,761</b>	<b>132,654</b>	<b>3.45%</b>	<b>3,341,737</b>	<b>146,269</b>	<b>4.38%</b>
Borrowings	1,225,036	53,577	4.37%	192,728	11,781	6.11%
<b>Total interest-bearing liabilities</b>	<b>5,068,797</b>	<b>186,231</b>	<b>3.67%</b>	<b>3,534,465</b>	<b>158,050</b>	<b>4.47%</b>
Noninterest-bearing deposits	976,666			965,131		
Other noninterest-bearing liabilities	109,906			79,529		
Trust Preferred Securities	142,093			81,913		
Shareholders' equity	449,251			349,699		

Edgar Filing: GREATER BAY BANCORP - Form 10-K

Total shareholders' equity and liabilities	\$6,746,713	186,231	\$5,010,737	158,050
Net interest income		\$321,010		\$265,589
Interest rate spread			4.34%	4.66%
Contribution of interest free funds			0.73%	1.06%
Net yield on interest-earnings assets(4)			5.07%	5.73%

- 
- (1) Nonaccrual loans are excluded from the average balance and only collected interest on nonaccrual loans is included in the interest column.
  - (2) Tax equivalent yields earned on the tax exempt securities are 5.80%, 7.61% and 7.46% for the years ended December 31, 2001, 2000 and 1999, respectively, using the federal statutory rate of 35%.
  - (3) Loan fees amortization totaling \$11.1 million, \$10.2 million and \$9.6 million are included in loan interest income for 2001, 2000 and 1999, respectively.
  - (4) Net yield on interest-earning assets during the period equals (a) the difference between interest income on interest-earning assets and the interest expense on interest-bearing liabilities, divided by (b) average interest-earning assets for the period.

A-7

The most significant impact on our net interest income between periods is derived from the interaction of changes in the volume of and rate earned or paid on interest-earning assets and interest-bearing liabilities. The volume of interest-earning asset dollars in loans and investments, compared to the volume of interest-bearing liabilities represented by deposits and borrowings, combined with the spread, produces the changes in the net interest income between periods. Changes in interest income and expense which are not attributable specifically to either volume or rate are allocated proportionately between both variances. Nonaccrual loans are excluded in average loans. The table below sets forth, for the years indicated, a summary of the changes in average asset and liability balances (volume) and changes in average interest rates (rate).

	Year ended December 31, 2001 compared with December 31, 2000 favorable / (unfavorable)			Year ended December 31, 2000 compared with December 31, 1999 favorable / (unfavorable)		
	Volume	Rate	Net	Volume	Rate	Net
	(Dollars in thousands)					
INTEREST EARNED ON INTEREST-EARNING ASSETS						
Federal funds sold	\$ (5,901)	\$ (3,519)	\$ (9,420)	\$ (601)	\$ 2,067	\$ 1,466
Other short term investments	(2,650)	(244)	(2,894)	(2,241)	892	(1,349)
Investment securities:						
Taxable	61,658	(3,417)	58,241	16,163	4,006	20,169
Tax-exempt	(51)	(2,126)	(2,177)	2,049	278	2,327
Loans	87,361	(47,509)	39,852	86,532	15,860	102,392
Total interest income	140,418	(56,816)	83,602	101,902	23,103	125,005

Edgar Filing: GREATER BAY BANCORP - Form 10-K

INTEREST EXPENSE ON INTEREST-BEARING LIABILITIES

Deposits:

MMDA, NOW and savings	600	26,183	26,783	(18,316)	(11,908)	(30,224)
Time deposits over \$100,000	4,257	7,567	11,824	(11,579)	(4,853)	(16,432)
Other time deposits	(27,196)	2,204	(24,992)	47	(1,072)	(1,025)
Total interest-bearing deposits	(22,340)	35,955	13,615	(29,848)	(17,833)	(47,681)
Other borrowings	(46,054)	4,258	(41,796)	(2,972)	(888)	(3,860)
Total interest expense	(68,394)	40,213	(28,181)	(32,820)	(18,721)	(51,541)
Net increase (decrease) in net interest income	\$ 72,025	\$ (16,604)	\$ 55,421	\$ 69,083	\$ 4,381	\$ 73,464

Interest income in 2001 increased 19.7% to \$507.2 million from \$423.6 million in 2000. This was primarily due to the significant increase in loans, and investment securities. Loans increased as a result of significant business development efforts by our relationship managers. Investment securities increased as a result of our wholesale funding strategy and the leveraging of our balance sheet. Average interest-earning assets increased \$1.7 billion, or 36.4%, to \$6.3 billion in 2001, compared to \$4.6 billion in 2000. Average loans increased \$1.0 billion, or 28.6%, to \$4.3 billion in 2001 from \$3.3 billion in 2000. Average investment securities, Federal funds sold and other short-term securities, increased 56.3% to \$2.1 billion in 2001 from \$1.3 billion in 2000. Loans represented approximately 67.5% of total interest-earning assets in 2001 compared to 71.6% in 2000.

The average yield on interest-earning assets decreased 111 basis points to 8.02% in 2001 from 9.13% in 2000 primarily reflecting the 475 basis points decline in the fed fund rate during the year. The average yield on loans decreased 132 basis points to 8.79% in 2001 from 10.11% in 2000.

Interest expense in 2001 increased 17.8% to \$186.2 million from \$158.1 million in 2000, reflecting greater volumes of interest-bearing liabilities. Average interest-bearing liabilities increased 43.4% to \$5.1 billion in 2001 from \$3.5 billion in 2000. The increase was due primarily to the increase in brokered institutional deposit accounts and short term borrowings.

A-8

During 2001, average noninterest-bearing deposits increased to \$976.7 million from \$965.1 million in 2000.

As a result of the foregoing, our interest rate spread decreased to 4.34% in 2001 from 4.66% in 2000, and the net yield on interest-earning assets decreased in 2001 to 5.07% from 5.73% in 2000.

Interest income increased 41.9% to \$423.6 million in 2000 from \$298.6 million in 1999, as a result of the increase in average interest-earning assets and an increase in the yields earned. Average interest-earning assets increased 30.6% to \$4.6 billion in 2000 from \$3.6 billion in 1999 principally as a result of increase in loans. The yield on the higher volume of average

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

interest-earning assets increased 72 basis points to 9.13% in 2000 from 8.41% in 1999, primarily as a result of an increase in market interest rates.

Interest expense in 2000 increased 48.4% to \$158.1 million from \$106.5 million in 1999 primarily as a result of the increase in the volume of interest-bearing liabilities and in the rates paid on interest-bearing liabilities. Corresponding to the growth in average interest-earning assets, average interest-bearing liabilities increased 27.7% to \$3.5 billion in 2000 from \$2.8 billion in 1999.

As a result of the foregoing, our interest rate spread increased to 4.66% in 2000 from 4.56% in 1999 and the net yield on interest-earning assets increased to 5.73% in 2000 from 5.41% in 1999.

We incurred certain client service expenses with respect to our noninterest-bearing liabilities. These expenses include courier and armored car services, check supplies and other related items that are included in operating expenses. If these expenses had been included in interest expense, our net yield on interest-earning assets would have been as follows for each of the years presented.

	Years ended December 31,		
	2001	2000	1999
	(Dollars in thousands)		
Average noninterest bearing demand deposits	\$976,666	\$965,131	\$717,178
Client service expenses	2,965	2,694	3,811
Client service expenses, as a percentage of average noninterest bearing demand deposits	0.30 %	0.28 %	0.53 %
 Impact On Net Yield On Interest-earning Assets:			
Net yield on interest-earning assets	5.07 %	5.73 %	5.41 %
Impact of client service expense	(0.04) %	(0.06) %	(0.11) %
	-----	-----	-----
Adjusted net yield on interest-earning assets	5.03 %	5.67 %	5.30 %
	=====	=====	=====

The impact on the net yield on interest-earning assets is determined by offsetting net interest income by the cost of client service expense, which reduces the yield on interest-earning assets. The cost for client service expense reflects our efforts to manage our interest expense.

### Provision for Loan Losses

The provision for loan losses represents the current period credit cost associated with maintaining an appropriate allowance for credit losses. The loan loss provision for each period is dependent upon many factors, including loan growth, net charge-offs, changes in the composition of the loan portfolio, delinquencies, management's assessment of the quality of the loan portfolio, the value of the underlying collateral on problem loans and the general economic conditions in our market areas. Periodic fluctuations in the provision for loan losses result from management's assessment of the adequacy of the allowance for loan losses; however, actual loan losses may vary from current estimates.

Refer to the section "Financial Condition--Allowance for Loan Losses" for a description of our systematic methodology employed in determining an adequate

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

allowance for loan losses.

A-9

The provision for loan losses in 2001 was \$54.7 million, compared to \$28.8 million in 2000 and \$14.9 million in 1999. In addition, in connection with the acquisitions described in Note 2 of Notes to Consolidated Financial Statements, we made additional provisions for loan losses of \$3.5 million in 2001, \$8.1 million in 2000 and \$2.7 million in 1999 to conform to our allowance methodology.

For further information on nonperforming and classified loans and the allowance for loan losses, see "Financial Condition--Nonperforming Assets" and "Financial Condition--Allowance for Loan Losses" herein.

### Other Income

Total recurring other income increased to \$44.3 million in 2001, compared to \$34.1 million in 2000 and \$30.3 million in 1999. The following table sets forth information by category of other income for the years indicated.

	Years ended December 31,		
	2001	2000	1999
	(Dollars in thousands)		
Service charges and other fees	\$10,602	\$ 9,661	\$ 8,975
Loan and international banking fees	8,856	8,162	4,275
Gain (loss) on investments, net	6,304	(521)	(46)
Trust fees	3,610	3,450	2,990
Gain on sale of loans	3,241	2,190	2,058
ATM network revenue	2,887	2,891	2,682
Other income	8,761	8,312	9,403
	-----	-----	-----
Total, recurring	44,261	34,145	30,337
Warrant income	581	12,986	14,508
	-----	-----	-----
Total	\$44,842	\$47,131	\$44,845
	=====	=====	=====

The increase in recurring other income in 2001 as compared to 2000 resulted primarily from the \$6.8 million increase in the gain on investments, a \$1.1 million increase in gain on sale of loans, a \$941,000 increase in service charges and other fees and a \$694,000 increase in loan and international banking fees. The increases in service charges and other fees and loan and international banking fees were a result of growth in our loan portfolio and fee based deposit products and services.

During 2001, we consolidated the investment portfolios of our subsidiary banks (see "--Financial Condition--Investment Securities" below for further details). Primarily as a result of investment sales resulting from this program, we recognized gains on sale of investments, net, of \$6.3 million during 2001, as compared to a loss of \$521,000 during 2000.

During 2001, we recorded a \$3.2 million gain on sale of loans, compared to \$2.2 million for 2000. \$1.2 million of the gains for 2001 relates to the sale

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

of \$15.0 million of Matsco's loan production. We made no such sales during 2000. We anticipate selling approximately 20% to 40% of Matsco's loan production in the future. During the first half of 2001, the sale of investment securities allowed us to postpone the sale of Matsco loans. With the slowing of investment securities sales during the second half of 2001, we sold \$15.0 million of Matsco's loan production in September 2001. The remainder of the gain on sales of loans relates to the sale of SBA loans during 2001 and 2000. The gain on sale of SBA loans decreased slightly from \$2.2 million during 2000 to \$2.0 million during 2001 as we elected to retain a higher portion of our SBA production.

Other income for 2001 includes \$636,000 in income recognized on derivative instruments in accordance with SFAS No. 133. These derivative instruments had previously been treated as interest rate hedges and the unrealized gains and losses on those instruments had been included in other comprehensive income. Other income in 2000 includes \$2.1 million in appreciation recognized on the conversion of equity securities received in the settlement of a loan into a publicly traded equity security.

A-10

The increase in recurring other income in 2000 as compared to 1999 was a result of \$3.9 million increase in loan and international banking fees, a \$686,000 increase in service charges and other fees, and a \$460,000 increase in trust fees. These increases reflected significant growth in loans, deposits, and trust assets. This increase was offset in part by the loss on investment securities and the decline in other income offset.

Warrant income in 2001, 2000 and 1999 included income of \$581,000, \$13.0 million and \$14.5 million net of related employee incentives of \$249,000, \$4.5 million and \$7.3 million, respectively. At December 31, 2001, we held approximately 112 warrant positions. We occasionally receive warrants to acquire common stock from companies that are in the start-up or development phase. The timing and amount of income derived from the exercise and sale of client warrants typically depend upon factors beyond our control, and cannot be predicted with any degree of accuracy and are likely to vary materially from period to period.

### Operating Expenses

The following table sets forth the major components of operating expenses for the years indicated.

	Years ended December	
	2001	2000
	(Dollars in thousands)	
Compensation and benefits	\$ 89,699	\$ 73,966
Occupancy and equipment	27,756	23,192
Dividends paid on Trust Preferred Securities	13,724	7,842
Legal and other professional fees	7,839	5,345
Client service expenses	2,965	2,694
FDIC insurance and regulatory assessments	1,762	1,472
Expenses on other real estate owned	--	56
Other	31,846	24,977
	-----	-----



## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Total operating expenses excluding nonrecurring costs	175,591	139,544
Contribution to the Greater Bay Bancorp Foundation and related expenses	--	--
Mergers and other related nonrecurring costs	29,249	33,526
	-----	-----
Total operating expenses	\$204,840	\$173,070
	=====	=====
Efficiency ratio	55.99%	55.34%
Efficiency ratio (before merger and other nonrecurring costs)	48.07%	46.56%
Efficiency ratio excluding dividends paid on Trust Preferred Securities (before merger and other nonrecurring costs)	44.31%	43.94%
Total operating expenses to average assets	3.04%	3.45%
Total operating expenses to average assets (before merger and other nonrecurring cost)	2.60%	2.78%
Total operating expenses to average assets excluding dividends paid on Trust Preferred Securities (before merger and other nonrecurring cost)	2.40%	2.63%

Operating expenses totaled \$204.8 million for 2001, compared to \$173.1 million for 2000 and \$144.1 million for 1999. The ratio of operating expenses to average assets was 3.04% in 2001, 3.45% in 2000, and 3.75% in 1999. Total operating expenses include merger and other related nonrecurring costs and contributions to the Foundation and related expenses.

The efficiency ratio is computed by dividing total operating expenses by net interest income and other income. An increase in the efficiency ratio indicates that more resources are being utilized to generate the same (or greater) volume of income while a decrease would indicate a more efficient allocation of resources. Our efficiency ratio for 2001 was 55.99%, compared to 55.34% in 2000 and 60.90% in 1999. Our efficiency ratio before merger, nonrecurring and extraordinary items for 2001 was 48.07%, compared to 46.56% in 2000 and 54.54% in 1999.

A-11

As indicated by the general trend of our efficiency ratios over the last several years, we have been able to achieve increasing economies of scale. In 2001, average assets increased 34.6% from 2000, while operating expenses, excluding merger, and other nonrecurring items, increased only 25.8%. From 1999 to 2000, average assets increased 30.1%, while operating expenses, excluding merger and nonrecurring costs increased only 15.0%.

Compensation and benefits expenses increased in 2001 to \$89.7 million, compared to \$74.0 million in 2000 and \$65.7 million in 1999. This increase is due primarily to the additions in personnel made in 2001 and 2000 to accommodate our growth. The additions of Matsco and CAPCO in our results were also a contributing factor to the increase in 2001 as compared to 2000 and 1999.

Trust Preferred Securities expense was \$13.7 million for 2001, compared to \$7.8 million for 2000 and \$4.2 million for 1999. This increase reflects the sale of \$118.5 million in Trust Preferred Securities in 2001 and \$50.5 million in Trust Preferred Securities in 2000. A significant portion of the increase in the efficiency ratio in 2001 as compared to 2000 was a result of the issuance of Trust Preferred Securities during 2000 and 2001. The Trust Preferred Securities expense primarily represents a cost of capital, as opposed to the remainder of the expenses which represent traditional operating expense. On a recurring basis, our efficiency ratio increased 1.51% in 2001 as compared to 2000. Excluding the increase in dividends paid on Trust Preferred Securities our recurring efficiency ratio increased only 0.37%.

Merger and other related nonrecurring costs include the direct expense

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

related to merger transactions completed and are comprised of financial advisory and professional fees, charges to conform accounting practices and other costs, including expenses related to employee severance, retention and the vesting of certain benefit plans. See Note 14 to the Consolidated Financial Statements for more detail.

During 2001, legal and other professional fees increased to \$7.8 million, compared to \$5.3 million in 2000 and \$4.1 million for 1999. This increase relates to our growth and the initiation of consulting projects designed to improve efficiency and risk management in our enterprise.

During 1998, Greater Bay established the Greater Bay Bancorp Foundation ("the Foundation"). The Foundation was formed to provide a vehicle through which its officers and directors can provide support to the communities in which we do business. The Foundation focuses its support on initiatives related to education, health and economic growth. To support the Foundation, we contributed appreciated securities which had an unrealized gain of \$7.8 million in 1999. We recorded expenses of \$12.2 million in 1999 in connection with our GBB Foundation donations which is included in operating expenses.

Our goodwill amortization was \$1.3 million in 2001, \$0 in 2000 and \$0 in 1999. Our diluted earnings per share, excluding goodwill amortization, was \$1.58 for 2001, \$1.33 in 2000 and \$1.09 in 1999.

### Income Taxes

Our effective income tax rate for 2001 was 24.9%, compared to 39.4% in 2000 and 34.0% in 1999. The effective rates were lower than the statutory rate of 42% due to state enterprise zone tax credits and tax-exempt income on municipal securities. The reductions were partially offset by the impact of nondeductible merger and other related nonrecurring costs. In 2001, we formed CNB Investment Trust II, which qualifies as a real estate investment trust under the IRS tax code and issued \$15.0 million of the real estate investment trust's preferred stock to raise capital. The sale of the preferred stock resulted in a one-time \$34.0 million loss for tax purposes and a corresponding \$11.4 million permanent reduction in 2001 income tax expense.

A-12

### FINANCIAL CONDITION

Total assets increased 35.4% to \$7.9 billion at December 31, 2001, compared to \$5.8 billion at December 31, 2000. Total assets increased 35.2% in 2000 from \$4.3 billion at December 31, 1999. The increase in 2001 was primarily due to increases in the investment securities portfolio and to a lesser degree, the loan portfolio which was funded by brokered institutional deposits and short term borrowings. The increase in 2000 was primarily due to increases in our loan portfolios funded by growth in deposits.

### Investment Securities

Investment securities increased 272.3% to \$3.0 billion at December 31, 2001 compared to \$1.1 billion at December 31, 2000. A substantial portion of this increase reflects the shift to wholesale funding sources for our specialty finance divisions that allowed us to increase our investment portfolio by funding it with deposits which previously supported our specialty finance unit and increased leverage of our balance sheet. For further information see "Net Interest Income--Overview" above.

During 2001, we transferred our entire portfolio of held to maturity debt

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

securities to the available for sale category. The amortized cost of these securities at the time of transfer was \$345.8 million and the securities had an unrealized gain of \$11.0 million (\$6.4 million, net of taxes) at the time of the transfer. Although our intention to hold a majority of our debt securities to maturity has not changed, the transfer was made to increase our flexibility in responding to future economic changes and to increase efficiency in managing our investment portfolio. Subsequent to the transfer, we sold securities which had been classified as held to maturity at December 31, 2000 with an amortized cost of \$43.2 million for a gain of \$2.4 million.

During 2001, we also consolidated our subsidiary banks' investment portfolios, and therefore liquidated a number of our smaller investment positions. We anticipate that this consolidation will improve our operating efficiencies and the overall yield in our portfolio as our average block sizes increase. During 2001, we sold securities with an amortized cost of \$262.9 million for a recognized gain of \$6.3 million. Sales included securities previously classified as held to maturity with an amortized cost of \$43.2 million for a gain of \$2.4 million. In total, these sales resulted in an insignificant reduction in the yield on our investment portfolio despite the declining interest rate environment. We anticipate making further investment securities sales under this program in subsequent quarters. The average life of the portfolio has declined from approximately 7 to approximately 3 1/2 years. We shortened the duration of the investment portfolio to provide additional funding for loan growth.

At December 31, 2001, \$2.6 billion, or 89.8% of our total investment securities were invested in mortgage and asset backed securities, as compared to \$546,000, or 50.0% of the entire portfolio at December 31, 2000. Although the ultimate maturity of these securities is as long as 30 years into the future, due to periodic principal payments and anticipated prepayments, management estimates that the average remaining life of these securities is approximately 3 1/2 years.

Our investment portfolio is managed to meet our liquidity needs through proceeds from scheduled maturities and is utilized for pledging requirements for deposits of state and local subdivisions, securities sold under repurchase agreements, and Federal Home Loan Bank ("FHLB") advances. The portfolio is comprised of U.S. Treasury securities, U.S. government agency securities, mortgage-backed securities, obligations of states and political subdivisions, corporate debt instruments and a modest amount of equity securities, including Federal Reserve Bank stock and FHLB stock. We do not include Federal Funds sold and certain other short-term securities as investment securities. These other investments are included in cash and cash equivalents. Investment securities classified as available for sale are recorded at fair value, while investment securities classified as held to maturity are recorded at cost. Unrealized gains or losses on available for sale securities, net of the deferred tax effect, are reported as increases or decreases in shareholders' equity.

A-13

For the amortized cost and estimated fair value of the investment securities, the maturity of investment securities by security type and additional information concerning the investments portfolio, see Note 3 of Notes to Consolidated Financial Statements.

### Loans

Total gross loans increased 10.1% to \$4.5 billion at December 31, 2001, compared to \$4.1 billion at December 31, 2000. Total gross loans increased 41.6% in 2000 from \$2.9 billion at year-end 1999. For 2002, we target a loan

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

growth rate of approximately 10%.

Our loan portfolio is concentrated in commercial (primarily manufacturing, service and technology) and real estate lending, with the balance in leases and consumer loans. While no specific industry concentration is considered significant, our lending operations are located in a market area that is dependent on the technology and real estate industries and supporting service companies. Thus, a downturn in these sectors of the economy could adversely impact our borrowers. This could, in turn, reduce the demand for loans and adversely impact the borrowers' abilities to repay their loans, while also decreasing our net interest margin.

Although gross loans increased during 2001, we continue to see a change in our corporate borrowers' usage of their lines of credit and a slowing in the commercial construction market, as builders postpone or delay projects that have been in process for several months. We continue to take a conservative posture related to credit underwriting, which we believe is a prudent course of action, especially during slowing economic times. We believe it is in the best interest of Greater Bay Bancorp and its shareholders to focus attention on our quality client relationships and avoid growth on the fringe during these uncertain times. Both of these factors have combined to cause a slowing in the growth of our loan portfolio.

While the short-term outlook for loan growth has slowed from late 2000 and early 2001, we are optimistic about the future, as we have continued to invest in new businesses that we believe will bring excellent opportunities for growth and expansion. Our acquisitions of Matsco, a dental equipment lease financing company, at the end of 2000 and CAPCO, an asset-based financing and factoring company, at the end of the first quarter of 2001, are showing excellent growth opportunities as we fully integrate them into our organization. Our new office in Carmel is now operational and will focus on large depositors, lending and cash management. In addition, the four banks that joined us in 2000 are now fully integrated, both operationally and culturally into our organization.

The following table presents the composition of our loan portfolio at the dates indicated.

	As of December 31,						
	2001		2000		1999		
	Amount	%	Amount	%	Amount	%	Amount
	(Dollars in thousands)						
Commercial	\$1,909,056	43.7%	\$1,807,117	45.5%	\$1,130,635	40.2%	\$ 817,000
Term Real Estate--Commercial	1,407,300	32.2	1,096,576	27.6	883,749	31.4	665,000
Total Commercial	3,316,356	75.9	2,903,693	73.1	2,014,384	71.6	1,482,000
Real estate construction and land	744,127	17.0	753,936	19.0	531,529	18.9	356,000
Real estate other	246,117	5.6	187,173	4.7	156,284	5.6	121,000
Consumer and other	204,483	4.7	234,721	5.9	179,705	6.4	160,000
Total loans, gross	4,511,083	103.2	4,079,523	102.7	2,881,902	102.5	2,122,000
Deferred fees and discounts, net	(15,362)	(0.4)	(14,787)	(0.4)	(14,114)	(0.5)	(12,000)
Total loans, net of deferred fees	4,495,721	102.8	4,064,736	102.3	2,867,788	102.0	2,110,000
Allowance for loan losses	(124,744)	(2.8)	(91,407)	(2.3)	(54,459)	(2.0)	(38,000)

Edgar Filing: GREATER BAY BANCORP - Form 10-K

Total loans, net	\$4,370,977	100.0%	\$3,973,329	100.0%	\$2,813,329	100.0%	\$2,070,000
------------------	-------------	--------	-------------	--------	-------------	--------	-------------

A-14

The following table presents the maturity distribution of our commercial, real estate construction and land, term real estate--commercial and real estate other portfolios and the sensitivity of such loans to changes in interest rates at December 31, 2001.

	Commercial	Term real estate--commercial	Real estate construction and land	Real estate other
(Dollars in thousands)				
Loans maturing in:				
One year or less:				
Fixed rate	\$ 100,968	\$ 1,788	\$ 16,195	\$ 15,693
Variable rate	129,742	15,606	118,987	3,049
One to five years:				
Fixed rate	389,685	192,403	72,661	14,346
Variable rate	620,143	198,505	504,619	45,098
After five years:				
Fixed rate	399,044	496,686	7,982	14,996
Variable rate	269,474	502,312	23,683	152,935
Total	\$1,909,056	\$1,407,300	\$744,127	\$246,117

Nonperforming Assets

Management generally places loans on nonaccrual status when they become 90 days past due, unless they are well secured and in the process of collection. When a loan is placed on nonaccrual status, any interest previously accrued and not collected is generally reversed from income. Loans are charged off when management determines that collection has become unlikely. Restructured loans are those where the Banks have granted a concession on the interest paid or original repayment terms due to financial difficulties of the borrower. Other real estate owned ("OREO") consists of real property acquired through foreclosure on the related collateral underlying defaulted loans.

The following table sets forth information regarding nonperforming assets at the dates indicated.

	As of December 31,				
	2001	2000	1999	1998	1997
(Dollars in thousands)					
Nonperforming loans:					
Nonaccrual loans	\$30,970	\$13,014	\$7,139	\$4,208	\$5,157

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Restructured loans	--	--	807	840	1,596
	-----	-----	-----	-----	-----
Total nonperforming loans	30,970	13,014	7,946	5,048	6,753
OREO	--	--	271	966	1,541
	-----	-----	-----	-----	-----
Total nonperforming assets	\$30,970	\$13,014	\$8,217	\$6,014	\$8,294
	=====	=====	=====	=====	=====
Accruing loans past due 90 days or more	\$ 5,073	\$ 4,463	\$ 908	\$ 244	\$ 274
	=====	=====	=====	=====	=====
Nonperforming assets to total loans and OREO	0.69%	0.32%	0.29%	0.29%	0.49%
Nonperforming assets to total assets	0.39%	0.22%	0.19%	0.18%	0.31%
Nonperforming assets and accruing loans past due 90 days or more to total loans and OREO	0.80%	0.43%	0.32%	0.30%	0.51%
Nonperforming assets and accruing loans past due 90 days or more to total assets	0.46%	0.30%	0.21%	0.19%	0.32%

A-15

At December 31, 2001, 2000, and 1999, we had \$31.0 million, \$13.0 million, and \$8.2 million in nonperforming loans, respectively. Our ratio of nonperforming assets to total assets at December 31, 2001 was 0.39%, as compared to 0.22% at December 31, 2000 and 0.19% at December 31, 1999. Our ratios compare favorably to the industry average ratio of nonperforming assets to total assets of 0.85% at September 30, 2001, which represents the most recently available data.

At December 31, 2001, \$13.7 million of the nonperforming loans were syndicated loan transactions. These loans are being aggressively managed. We have not participated in any similar other syndicated loan transactions since January 2000. An additional \$6.7 million of the nonperforming loans are venture banking credits. The allowance for loan losses attributable to the entire nonperforming loan portfolio is approximately \$16.5 million.

The balance of loans past due 90 days or more and accruing increased to \$5.1 million at December 31, 2001, compared to \$4.5 million at December 31, 2000. In addition to the loans disclosed above as nonaccrual or restructured, management has also identified approximately \$12.3 million in loans that, on the basis of information known to us, were judged to have a higher than normal risk of becoming nonperforming. Management cannot, however, predict the extent to which economic conditions may worsen or other factors may impact our borrowers and our loan portfolio. Accordingly, there can be no assurance that other loans will not become 90 days or more past due, be placed on nonaccrual, become restructured loans, or other real estate owned in the future.

Certain financial institutions have elected to use Special Purpose Vehicles ("SPV") to dispose of problem assets. A SPV is typically a subsidiary company with an asset and liability structure and legal status that makes its obligations secure even if the parent company goes bankrupt. Under certain circumstances, these financial institutions may exclude the problem assets from their reported impaired, and nonperforming assets. We do not use those vehicles, or any other structures, to dispose of problem assets.

### Allowance For Loan Losses

The allowance for loan losses is established through a provision for loan losses based on management's evaluation of known and inherent risk in our loan portfolio. The allowance is increased by provisions charged against current

Edgar Filing: GREATER BAY BANCORP - Form 10-K

earnings and reduced by net charge-offs. Loans are charged off when they are deemed to be uncollectable; recoveries are generally recorded only when cash payments are received.

A-16

The following table sets forth information concerning our allowance for loan losses at the dates and for the years indicated.

	2001	2000	1999	1998	1997
	(Dollars in thousands)				
Period end loans outstanding	\$4,511,083	\$4,079,523	\$2,881,902	\$2,122,066	\$1,600,000
Average loans outstanding	\$4,288,751	\$3,330,147	\$2,463,215	\$1,821,553	\$1,500,000
Allowance for loan losses:					
Balance at beginning of period	\$ 91,407	\$ 54,459	\$ 38,589	\$ 31,677	\$ 25,000
Allowance of entities acquired through acquisitions accounted for under purchase method of accounting	320	10,927	--	--	--
Charge-offs:					
Commercial	(27,243)	(11,747)	(3,006)	(2,389)	(1,500)
Term real estate--commercial	--	--	(16)	(51)	--
Total commercial	(27,243)	(11,747)	(3,022)	(2,440)	(1,500)
Real estate construction and land	--	(376)	--	(7)	--
Real estate other	--	--	--	--	--
Consumer and other	(492)	(371)	(536)	(462)	(300)
Total charge-offs	(27,735)	(12,494)	(3,558)	(2,909)	(1,800)
Recoveries:					
Commercial	2,383	946	1,337	757	500
Term real estate--commercial	--	--	5	11	--
Total commercial	2,383	946	1,342	768	500
Real estate construction and land	--	379	11	--	--
Real estate other	--	--	7	--	--
Consumer and other	142	291	423	155	100
Total recoveries	2,525	1,616	1,783	923	600
Net charge-offs	(25,210)	(10,878)	(1,775)	(1,986)	(1,200)
Provision charged to income(1)	58,227	36,899	17,645	8,898	5,000
Balance at end of period	\$ 124,744	\$ 91,407	\$ 54,459	\$ 38,589	\$ 25,000
Net charge-offs to average loans outstanding during the period	0.59%	0.33%	0.07%	0.11%	0.08%
Allowance as a percentage of average loans outstanding	2.91%	2.74%	2.21%	2.12%	1.67%
Allowance as a percentage of period end loans outstanding	2.77%	2.24%	1.89%	1.82%	1.56%
Allowance as a percentage of non-performing loans	402.79%	702.37%	685.36%	764.44%	700.00%

-----

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

- (1) Includes \$3.5 million, \$8.1 million, \$2.7 million, \$183,000, and \$1.4 million in 2001, 2000, 1999, 1998, and 1997, respectively, to conform to our allowance methodologies which are included in mergers and related nonrecurring costs.

We employ a systematic methodology for determining its allowance for loan losses, that includes a monthly review process and monthly adjustment of the allowance. Our process includes a periodic loan by loan review for loans that are individually evaluated for impairment as well as detailed reviews of other loans (either individually or in pools). This includes an assessment of known problem loans, potential problem loans, and other loans that exhibit indicators of deterioration.

A-17

Our methodology incorporates a variety of risk considerations, both quantitative and qualitative, in establishing an allowance for loan losses that management believes is appropriate at each reporting date. Quantitative factors include our historical loss experience, delinquency and charge-off trends, collateral values, changes in non-performing loans, and other factors. Quantitative factors also incorporate known information about individual loans, including borrowers' sensitivity to interest rate movements and borrowers' sensitivity to quantifiable external factors including commodity and finished goods prices as well as acts of nature (earthquakes, fires, etc.) that occur in a particular period.

Qualitative factors include the general economic environment in our markets and, in particular, the state of the technology industries based in the Silicon Valley and other key industries in the San Francisco Bay Area. Size and complexity of individual credits in relation to lending officers' background and experience levels, loan structure, extent and nature of waivers of existing loan policies and pace of portfolio growth are other qualitative factors that are considered in our methodology.

Our methodology is, and has been, consistently followed. However, as we add new products, increase in complexity, and expand our geographic coverage, we will enhance our methodology to keep pace with the size and complexity of the loan portfolio. In this regard, we have periodically engaged outside firms to independently assess our methodology, and on an ongoing basis we engages outside firms to perform independent credit reviews of our loan portfolio. Management believes that our systematic methodology continues to be appropriate given our size and level of complexity.

While this methodology utilizes historical and other objective information, the establishment of the allowance for loan losses and the classification of loans, is to some extent, based on management's judgment and experience. Management believes that the allowance for loan losses is adequate as of December 31, 2001 to cover known and inherent risks in the loan portfolio. However, future changes in circumstances, economic conditions or other factors could cause management to increase or decrease the allowance for loan losses as necessary.

The following table provides a summary of the allocation of the allowance for loan losses for specific loan categories at the dates indicated. The allocation presented should not be interpreted as an indication that charges to the allowance for loan losses will be incurred in these amounts or proportions, or that the portion of the allowance allocated to each loan category represents the total amounts available for charge-offs that may occur within these categories. The unallocated portion of the allowance for loan losses and the total allowance is applicable to the entire loan portfolio.



Edgar Filing: GREATER BAY BANCORP - Form 10-K

	As of December 31,							
	2001		2000		1999		1998	
	Amount	% of Category to Gross Loans	Amount	% of Category to Gross Loans	Amount	% of Category to Gross Loans	Amount	% of Category to Gross Loans
(Dollars in thousands)								
Commercial	\$ 66,246	42.32%	\$37,896	44.30%	\$20,454	39.23%	\$15,758	39.23%
Term real estate--commercial	19,872	31.20%	15,844	26.88%	8,821	30.67%	4,631	30.67%
Total commercial	86,118	73.52%	53,740	71.18%	29,275	69.90%	20,389	69.90%
Real estate construction and land	9,904	16.50%	10,935	18.48%	5,590	18.44%	4,047	18.44%
Real estate other	6,010	5.46%	1,866	4.59%	2,239	5.42%	1,639	5.42%
Consumer and other	2,238	4.53%	5,732	5.75%	4,214	6.24%	3,056	6.24%
Total allocated	104,270		72,273		41,318		29,131	
Unallocated	20,474		19,134		13,141		9,458	
Total	\$124,744	100.00%	\$91,407	100.00%	\$54,459	100.00%	\$38,589	100.00%

A-18

At December 31, 2001, the allowance for loan losses was \$124.7 million, consisting of a \$104.3 million allocated allowance and a \$20.5 million unallocated allowance. The unallocated allowance recognizes the model and estimation risk associated with the allocated allowances, and management's evaluation of various conditions, the effects of which are not directly measured in determining the allocated allowance. The evaluation of the inherent loss regarding these conditions involves a higher degree of uncertainty because they are not identified with specific problem credits or portfolio segments. The conditions evaluated in connection with the unallocated allowance include the following at the balance sheet date:

- . The current business cycle and existing general economic and business conditions affecting our key lending areas; economic and business conditions affecting our key lending portfolios;
- . Seasoning of the loan portfolio, growth in loan volumes and changes in loan terms; and
- . The results of bank regulatory examinations.

During the fourth quarter of 2001, we continued to review all significant areas of our credit portfolio and while there continues to be pressure on the Bay Area's real estate economy, we are not seeing systemic deterioration in our real estate portfolio. The majority of our fourth quarter 2001 charge-offs were related to our syndicated credit and venture banking loan portfolios, which we continue to monitor closely. While we continue to effectively manage the credit risk in these two portfolios, we felt it prudent to increase our loan loss provision by approximately \$21.0 million (\$12.0 million net of tax) and allocate the majority of the increase to these business areas. Should the

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

economy recover and the credit outlook for these businesses improve, we would adjust our allowance for loan losses to recognize the changing economic environment.

### Deposits

We emphasize developing total client relationships in order to increase our core deposit base. Deposits reached \$5.0 billion at December 31, 2001, an increase of 5.0% compared to deposits of \$4.8 billion at December 31, 2000. In 2001, due to economic pressures on our clients' cash reserves, we saw a decline in our core deposits. To counter this trend, we increased our use of brokered deposit during 2001. In 2000, deposits increased 27.1% from \$3.7 billion at December 31, 1999. During 2001, the increase in deposits was primarily due to the continued marketing efforts directed at commercial business clients in our market areas. While we continue to anticipate deposit growth, we do not expect the growth rate experienced during the year 2000 and 1999 to continue. For 2002, we target a deposit growth rate of 5% to 10%.

In this economic environment, we believe our clients are more likely to utilize deposits and cash-on-hand rather than other funding sources. This is particularly evidenced in our venture banking unit, as our business clients focus more on managing current operations rather than business expansion, which has resulted in a reduction in their borrowing needs. The economic slowdown has also impacted our Trust unit as the general market conditions have reduced investments in our money market accounts.

Our noninterest-bearing demand deposit accounts decreased 15.9% to \$954.0 million at December 31, 2001, compared to \$1.1 billion a year earlier.

Money market deposit accounts ("MMDA"), negotiable order of withdrawal accounts ("NOW") and savings accounts were \$2.3 billion at year-end 2001, a decrease of 2.9% from \$2.3 billion at December 31, 2000. MMDA, NOW and savings accounts were 45.7% of total deposits at December 31, 2001, as compared to 49.4% at December 31, 2000.

Time certificates of deposit totaled \$1.8 billion, or 35.2% of total deposits, at December 31, 2001, compared to \$1.3 billion, or 26.7% of total deposits, at December 31, 2000.

As of December 31, 2001 and 2000, we had \$686.6 million and \$161.6 million, respectively in brokered deposits outstanding.

A-19

### Borrowings

Borrowings as of December 31, 2001 and 2000 was \$2.1 billion and \$463.3 million respectively. At December 31, 2001 borrowings consisted of securities sold under agreements to repurchase, FHLB advances, advances under credit lines, and other notes payable. The growth in the borrowing during 2001 was a result of our loan growth exceeding deposit gathering activities and the wholesale funding strategy. Note 11 of Notes to Consolidated Financial Statements provides the amounts outstanding, the short and long term classification, borrowings outstanding during the year and the general terms of these borrowings.

### Liquidity and Cash Flow

The objective of our liquidity management is to maintain each Bank's ability to meet the day-to-day cash flow requirements of our clients who either wish to

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

withdraw funds or require funds to meet their credit needs. We must manage its liquidity position to allow the Banks to meet the needs of their clients while maintaining an appropriate balance between assets and liabilities to meet the return on investment expectations of our shareholders. We monitor the sources and uses of funds on a daily basis to maintain an acceptable liquidity position. In addition to liquidity from core deposits and repayments and maturities of loans and investments, the Banks can utilize brokered deposit lines, sell securities under agreements to repurchase, obtain FHLB advances or purchase overnight Federal Funds.

Greater Bay is a company separate and apart from the Banks. It must provide for its own liquidity and therefore meet its debt service obligations and fund its operations. Substantially all of Greater Bay's revenues are obtained from management fees, interest received on its investments and dividends declared and paid by the Banks and their subsidiaries. There are statutory and regulatory provisions that could limit the ability of the Banks to pay dividends to Greater Bay. At December 31, 2001, the Banks had approximately \$106.5 million in the aggregate available to be paid as dividends to Greater Bay. Management of Greater Bay believes that such restrictions will not have an impact on the ability of Greater Bay to meet its ongoing cash obligations. At December 31, 2001, Greater Bay had existing credit facilities under which it may borrow up to \$75.0 million. As of December 31, 2001, Greater Bay did not have any material commitments for capital expenditures. On December 18, 2001, Greater Bay signed a definitive merger agreement with ABD. Under this agreement, Greater Bay will issue convertible preferred stock and cash of approximately \$57.5 million upon completion of the merger. Greater Bay has the ability to fund the acquisition of ABD using cash on hand and existing or replacement lines of credit.

Net cash provided by operating activities, consisting primarily of net income, totaled \$128.6 million for 2001, \$120.7 million for 2000 and \$65.2 million for 1999. Cash used for investing activities totaled \$2.4 billion in 2001, \$1.5 billion in 2000 and \$910.6 million in 1999. The funds used for investing activities primarily represent increases in loans and investment securities for each year reported.

For the year ended December 31, 2001, net cash provided by financing activities was \$2.0 billion, compared to \$1.4 billion in 2000 and \$890.6 million in 1999. Historically, our primary financing activity has been through deposits. In 2001, 2000 and 1999, deposit gathering activities generated cash of \$240.0 million, \$1.1 billion and \$867.5 million, respectively. This represents a total of 12.1%, 70.3% and 97.3% of the financing cash flows for 2001, 2000 and 1999, respectively. The 2001 increase in financing activities other than deposits are a result of our loan growth exceeding deposit gathering activities and the wholesale funding strategy which combined to result in a \$1.6 billion increase in borrowings and the issuance of Trust Preferred Securities of \$118.5 million in 2001. (see "--Capital Resources", below).

### Capital Resources

Shareholders' equity at December 31, 2001 increased to \$463.7 million from \$385.9 million at December 31, 2000 and from \$306.1 million at December 31, 1999. Greater Bay paid dividends of \$0.43, \$0.35 and \$0.24 per share in December 31, 2001, 2000 and 1999, respectively, excluding dividends paid by subsidiaries prior to the completion of their mergers.

A-20

In 2001 and 2000, Greater Bay completed Trust Preferred Securities offerings in the aggregate amounts of \$118.5 million and \$50.5 million, respectively, to

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

enhance our regulatory capital base and to add liquidity. Under applicable regulatory guidelines, the Trust Preferred Securities qualify as Tier I capital up to a maximum of 25% of Tier I capital. Any additional portion of Trust Preferred Securities would qualify as Tier 2 capital. As of December 31, 2001, \$158.2 million of the total Trust Preferred Securities qualify as Tier I Capital and \$59.8 million of the Trust Preferred Securities qualify as Tier II Capital.

During 2001, we formed and funded CNB Investment Trust I ("CNBIT I") and CNB Investment Trust II ("CNBIT II"), both of which are Maryland real estate investment trusts. CNBIT I and CNBIT II provides Cupertino National Bank with flexibility in raising capital. During 2001, Cupertino National Bank sold 15,000 shares of the 12% Series B Preferred Stock of CNBIT II for \$15.0 million (See Note 10 of the Consolidated Financial Statements for further information regarding this transaction).

On March 23, 2000, Greater Bay completed a private offering of 648,648 shares of common stock to institutional investors. Proceeds from the offering were \$12,000,000 less placement agent's fees of \$514,000. On December 22, 1999, Greater Bay completed a private offering of 1,070,000 shares of common stock to institutional investors. Proceeds from the offering were \$19,795,000 less placement agent's fees of \$834,000. Greater Bay used the net proceeds from both offerings for general corporate purposes.

A banking organization's total qualifying capital includes two components: core capital (Tier 1 capital) and supplementary capital (Tier 2 capital). Core capital, which must comprise at least half of total capital, includes common shareholders' equity, qualifying perpetual preferred stock, trust preferred securities and minority interests, less goodwill. Supplementary capital includes the allowance for loan losses (subject to certain limitations), other perpetual preferred stock, trust preferred securities, certain other capital instruments and term subordinated debt. Our major capital components are shareholders' equity and Trust Preferred Securities in core capital, and the allowance for loan losses in supplementary capital.

At December 31, 2001, the minimum risk-based capital requirements to be considered adequately capitalized were 4.0% for core capital and 8.0% for total capital. Federal banking regulators have also adopted leverage capital guidelines to supplement risk-based measures. The leverage ratio is determined by dividing Tier 1 capital as defined under the risk-based guidelines by average total assets (not risk-adjusted) for the preceding quarter. The minimum leverage ratio is 3.0%, although most banking organizations are expected to exceed that amount by 1.0% or more, depending on their circumstances.

Pursuant to the Federal Deposit Insurance Corporation Improvement Act of 1991, the Federal Reserve, the Office of the Comptroller of the Currency and the FDIC have adopted regulations setting forth a five-tier system for measuring the capital adequacy of the financial institutions they supervise. Our capital levels at December 31, 2001 and the two highest levels recognized under these regulations are as follows:

	Leverage ratio	Tier 1 risk-based capital ratio	Total risk-based capital ratio
	-----	-----	-----
Greater Bay Bancorp	8.01%	10.49%	12.79%
Well-capitalized	5.00%	6.00%	10.00%
Adequately capitalized	4.00%	4.00%	8.00%

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Our leverage ratio was 8.01% at December 31, 2001, compared to 8.79% at December 31, 2000. At December 31, 2001, our risk-based capital ratios were 10.49% for Tier 1 risk-based capital and 12.79% for total risk-based capital, compared to 9.57% and 10.87%, respectively, as of December 31, 2000.

In addition, at December 31, 2001, each of the Banks, had levels of capital that exceeded the well-capitalized guidelines. For additional information on each Banks and our capital levels and capital ratios, see Note 19 of Notes to Consolidated Financial Statements.

A-21

### Quantitative and Qualitative Disclosures about Market Risk

Our financial performance is impacted by, among other factors, interest rate risk and credit risk. We do not utilize derivatives to mitigate our credit risk, relying instead on an extensive loan review process and its allowance for loan losses. See "--Allowance for Loan Losses" herein.

Interest rate risk is the change in value due to changes in interest rates. This risk is addressed by our Management Asset & Liability Committee ("ALCO"), which includes senior management representatives. The ALCO monitors interest rate risk by analyzing the potential impact to the net portfolio of equity value and net interest income from potential changes to interest rates and considers the impact of alternative strategies or changes in balance sheet structure. The ALCO manages our balance sheet in part to maintain the potential impact on net portfolio value and net interest income within acceptable ranges despite changes in interest rates.

Our exposure to interest rate risk is reviewed on at least a quarterly basis by the Board ALCO and the Management ALCO. Interest rate risk exposure is measured using interest rate sensitivity analysis to determine our change in net portfolio value in the event of hypothetical changes in interest rates. If potential changes to net portfolio value and net interest income resulting from hypothetical interest rate changes are not within the limits established by the Board, the Board may direct management to adjust its asset and liability mix to bring interest rate risk within Board-approved limits.

In order to reduce the exposure to interest rate fluctuations, we have implemented strategies to more closely match our balance sheet composition. Although we are doing so to a lesser extent than in prior years, we have generally focused our investment activities on securities with terms or average lives averaging at approximately 31/2 years which effectively lengthens the average duration of our assets. We have utilized short-term borrowings and deposit marketing programs to shorten the effective duration of our liabilities. In addition, we have utilized interest rate swaps and caps to manage the interest rate risk of certain long term debt instruments and deposit liabilities. When these derivative instruments were acquired, they were not an "ineffective hedge" and were accounted for under Statement of Financial Accounting Standards ("SFAS") No. 133, "Accounting for Derivative Instruments and Hedging Activities" as amended by SFAS No. 138, "Accounting for Derivative Instruments and Hedging Activities" ("SFAS No. 133 and 138"). During 2001, we determined that the designation of these derivatives as hedges was no longer appropriate. As a result, upon derecognition of these hedges, we recorded a \$191,000 loss to other income on these instruments. Subsequent to derecognition, we recorded a gain of \$826,000 on the appreciation of these instruments.

Market Value of Portfolio Equity

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Interest rate sensitivity is computed by estimating the changes in net portfolio of equity value, or market value over a range of potential changes in interest rates. The market value of equity is the market value of our assets minus the market value of its liabilities plus the market value of any off-balance sheet items. The market value of each asset, liability, and off-balance sheet item is its net present value of expected cash flows discounted at market rates after adjustment for rate changes. We measure the impact on market value for an immediate and sustained 100 basis point increase and decrease (shock) in interest rates. The following table shows our projected change in net portfolio value for this set of rate shocks as of December 31, 2001.

Change in interest rates	Net portfolio value	Projected change	
		Dollars	Percentage
(Dollars in thousands)			
100 basis point rise	\$1,037,277	\$(8,750)	-0.84%
Base scenario	1,046,027	--	--
100 basis point decline	1,037,455	(8,571)	-0.82%

The preceding table indicates that as of December 31, 2001 an immediate and sustained 100 basis point decrease in interest rates would decrease our net portfolio value by less than 1%. The foregoing analysis attributes significant value to our non-interest-bearing deposit balances.

A-22

The market value of portfolio equity is based on the net present values of each product in the portfolio, which in turn is based on cash flows factoring in recent market prepayment estimates from public sources. The discount rates are based on recently observed spread relationships and adjusted for the assumed interest rate changes. Some valuations are provided directly from independent broker quotations.

### Net Interest Income Simulation

The impact of interest rate changes on net interest income and net income are measured using income simulation. The various products in our balance sheet are modeled to simulate their income (and cash flow) behavior in relation to interest rates. Income for the next 12 months is calculated for current interest rates and for immediate and sustained rate shocks.

The income simulation model includes various assumptions regarding the repricing relationships for each product. Many of our assets are floating rate loans, which are assumed to reprice immediately, and to the same extent as the change in market rates according to their contracted index. Our non-term deposit products reprice more slowly, usually changing less than the change in market rates and at our discretion. As of December 31, 2001, the analysis indicates that our net interest income for the next 12 months would increase 2.5% if rates increased 100 basis points, and decrease by 3.7% if rates decreased 100 basis points.

This analysis indicates the impact of change in net interest income for the given set of rate changes and assumptions. It assumes the balance sheet grows

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

modestly, but that its structure is to remain similar to the structure at year-end. It does not account for all the factors that impact this analysis including changes by management to mitigate the impact of interest rate changes or secondary impacts such as changes to our credit risk profile as interest rates change. Furthermore loan prepayment rate estimates and spread relationships change regularly. Interest rate changes create changes in actual loan prepayment rates that will differ from the market estimates incorporated in the analysis. In addition, the proportion of adjustable-rate loans in our portfolio could decrease in future periods if market interest rates remain at or decrease below current levels. Changes that vary significantly from the assumptions may have significant effects on our net interest income.

The results of this sensitivity analysis should not be relied upon as indicative of actual future results.

### Gap Analysis

In addition to the above analysis, we also perform a Gap analysis as part of the overall interest rate risk management process. This analysis is focused on the maturity structure of assets and liabilities and their repricing characteristics over future periods. An effective interest rate risk management strategy seeks to match the volume of assets and liabilities maturing or repricing during each period. Gap sensitivity is measured as the difference between the volume of assets and liabilities in our current portfolio that is subject to repricing at various time horizons. The main focus is usually for the one-year cumulative gap. The difference is known as interest sensitivity gaps.

A-23

The following table shows interest sensitivity gaps for different intervals as of December 31, 2001:

	Immediate or one day	2 days To 6 months	7 months to 12 months	1 Year to 3 years	4 years to 5 years	More than 5 years	T s
-----							-----
(Dollars in thousands)							
<b>Assets:</b>							
Cash and due from banks	\$ --	\$ 2,381	\$ --	\$ --	\$ --	\$ --	\$ --
Short term investments	26,000	--	--	--	--	--	--
Investment securities	89,840	482,884	439,502	970,000	305,070	680,333	--
Loans	2,172,444	842,802	245,623	628,570	472,046	134,236	--
Loan losses/unearned fees	--	--	--	--	--	--	--
Other assets	--	--	--	--	--	--	--
Total assets	\$2,288,284	\$ 1,328,067	\$ 685,125	\$1,598,570	\$777,116	\$ 814,569	\$ --
<b>Liabilities And Equity:</b>							
Deposits	\$2,280,119	\$ 1,410,392	\$ 265,374	\$ 62,375	\$ 4,919	\$ 12,903	\$ --
Other borrowings	8,234	928,203	495,145	605,247	57,558	1,509	--
Trust preferred securities	--	--	--	--	--	218,000	--
Other liabilities	--	--	--	--	--	--	--

Edgar Filing: GREATER BAY BANCORP - Form 10-K

Shareholders' equity	--	--	--	--	--	--
Total liabilities and equity	\$2,288,353	\$ 2,338,595	\$ 760,519	\$ 667,622	\$ 62,477	\$ 232,412
Gap	\$ (69)	\$ (1,010,528)	\$ (75,394)	\$ 930,948	\$714,639	\$ 582,157
Cumulative Gap	\$ (69)	\$ (1,010,597)	\$ (1,085,991)	\$ (155,043)	\$559,596	\$1,141,753
Cumulative Gap/total assets	0.00%	-12.83%	-13.79%	-1.97%	7.10%	14.49%

Total

Assets:

Cash and due from banks	\$ 189,404
Short term investments	26,000
Investment securities	2,970,929
Loans	4,495,721
Loan losses/unearned fees	(124,744)
Other assets	320,044
Total assets	\$7,877,354

Liabilities And Equity:

Deposits	\$4,990,071
Other borrowings	2,095,896
Trust preferred securities	218,000
Other liabilities	94,403
Shareholders' equity	478,684
Total liabilities and equity	\$7,877,054
Gap	\$ 300
Cumulative Gap	\$ --
Cumulative Gap/total assets	0.00%

The foregoing table indicates that we had a one year cumulative negative gap of \$(1.1) billion, or (13.8)% of total assets, at December 31, 2001. In theory, this would indicate that at December 31, 2001, \$1.1 billion more in liabilities than assets would reprice if there were a change in interest rates over the next 365 days. Thus, if interest rates were to increase, the gap would tend to result in a lower net interest margin. However, changes in the mix of earning assets or supporting liabilities can either increase or decrease the net interest margin without affecting interest rate sensitivity. In addition, the interest rate spread between an asset and its supporting liability can vary significantly while the timing of repricing of both the asset and its supporting liability can remain the same, thus impacting net interest income. This characteristic is referred to as a basis risk and, generally, relates to the repricing characteristics of short-term funding sources such as certificates of deposit.



## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Gap analysis has certain limitations. Measuring the volume of repricing or maturing assets and liabilities does not always measure the full impact on the portfolio value of equity or net interest income. Gap analysis does not account for rate caps on products; dynamic changes such as increasing prepay speeds as interest rates decrease, basis risk, or the benefit of non-rate funding sources. The relation between product rate repricing and market rate changes (basis risk) is not the same for all products. The majority of our loan portfolio reprices quickly and completely following changes in market rates, while non-term deposit rates in general move more slowly and usually incorporate only a fraction of the change in rates. Products categorized as non-rate sensitive, such as its noninterest-bearing demand deposits, in the Gap analysis behave like long term fixed rate funding sources. Both of these factors tend to make our actual behavior more asset sensitive than is indicated in the Gap analysis. In fact we expect to experience higher net interest income when rates rise, opposite what is indicated by the Gap analysis. Therefore management uses income simulation, net interest income rate shocks and market value of portfolio equity as its primary interest rate risk management tools.

A-24

### Pending Transaction

On December 18, 2001, we signed a definitive merger agreement with ABD Insurance and Financial Services, Inc. ("ABD"). ABD is the largest independently owned insurance brokerage and employee benefits consulting organization in the western United States. We will issue shares of a new series of convertible preferred stock and cash in a tax-free reorganization for an estimated present value of approximately \$193.6 million. That amount includes an initial payment on consummation of the merger of \$130 million in convertible preferred stock and cash, and an additional \$63.6 million in convertible preferred stock (or common stock in certain instances) and cash subject to ABD meeting specified performance goals in 2002, 2003, 2004, and 2005. The merger, which will be accounted for as a purchase, is expected to be completed in the first quarter of 2002. ABD has over \$1.0 billion of insurance premiums serviced and in excess of \$100 million in revenue for the 11 month period ended December 31, 2001. Consummation of the acquisition is subject to the receipt of certain regulatory approvals and approval of ABD's shareholders.

### Recent Accounting Developments

#### Business Combinations

-----

On July 20, 2001, the FASB issued SFAS No. 141 "Business Combinations" ("SFAS No. 141"). The standard concludes that all business combinations within the scope of the statement will be accounted for using the purchase method. Previously, the pooling-of-interests method was required whenever certain criteria were met. Because those criteria did not distinguish economically dissimilar transactions, similar business combinations were accounted for using different methods that produced dramatically different financial statement results. SFAS No. 141 requires separate recognition of intangible assets apart from goodwill if they meet one of two criteria, the contractual-legal criterion or the separability criterion. SFAS No. 141 also requires the disclosure of the primary reasons for a business combination and the allocation of the purchase price paid to the assets acquired and liabilities assumed by major balance sheet caption.

The provisions of SFAS No. 141 apply to all business combinations initiated after June 30, 2001. SFAS No. 141 also applies to all business combinations

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

accounted for using the purchase method for which the date of acquisition is July 1, 2001 or later. Our definitive merger agreement with SJNB Financial Corp. was signed on June 25, 2001, before the required implementation date, and therefore SFAS No. 141 required us to account for that merger as a pooling of interests, since all the criteria for pooling were met.

As a portion of our business strategy is to pursue acquisition opportunities so as to expand our market presence and maintain growth levels, the change in accounting could have a negative impact on our ability to realize those business strategies. As SFAS No. 141 has recently been released, the impact of these changes has yet to be fully determined.

### Goodwill and Other Intangible Assets

-----

On July 20, 2001 the FASB also issued SFAS No. 142 "Goodwill and Other Intangible Assets" ("SFAS No. 142"). It addressed how intangible assets that are acquired individually or within a group of assets (but not those acquired in business combination) should be accounted for in the financial statements upon their acquisition. SFAS No.142 adopts a more aggregate view of goodwill and bases the accounting on the units of the combined entity into which an acquired entity is aggregated. SFAS No. 142 also prescribes that goodwill and intangible assets that have indefinite useful lives will not be amortized but rather tested at least annually for impairment. Intangible assets that have definite lives will continue to be amortized over their useful lives, but no longer with the constraint of the 40 year ceiling. SFAS No. 142 provides specific guidance for the testing of goodwill for impairment which may require re-measurement of the fair value of the reporting unit. Additional ongoing financial statement disclosures are also required.

A-25

The provisions of the statement are required to be applied starting with fiscal years beginning after December 15, 2001. The statement is required to be applied at the beginning of the fiscal year and applied to all goodwill and other intangible assets recognized in the financials at that date. Impairment losses are to be reported as resulting from a change in accounting principle.

Based on our current level of intangible assets the impact of this standard is not expected to be significant.

### Selected Loan Loss Allowance Methodology and Documentation Issues

-----

A Staff Accounting Bulletin No. 102 "Selected Loan Loss Allowance Methodology and Documentation Issues" ("SAB No. 102") was released on July 10, 2001. It expresses the staff's views on the development, documentation, and application of a systematic methodology as required by Financial Reporting Release No. 28, Accounting for Loan Losses by Registrants Engaged in Lending Activities, for determining allowances for loan and lease losses in accordance with general accepted accounting principles. In particular, SAB No. 102 focuses on the documentation the staff normally would expect registrants to prepare and maintain in support of their allowances for loan losses. We have a systematic methodology for determining an appropriate allowance for loan losses, consistently followed and supported by written documentation and policies and procedures. None-the-less, in light of SAB No. 102, our methodology and documentation is currently in the process of review. However, any resulting changes are not expected to have a material impact on the financial statements.

A-26

Edgar Filing: GREATER BAY BANCORP - Form 10-K

GREATER BAY BANCORP AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS

	As of December	
	2001	2000
	(Dollars in thousands)	
<u>A S S E T S</u>		
Cash and due from banks	\$ 189,404	\$ 189,404
Federal funds sold	26,000	26,000
Other short term securities	--	--
	<u>215,404</u>	<u>215,404</u>
Cash and cash equivalents	215,404	215,404
Investment securities:		
Available for sale, at fair value	2,863,009	2,863,009
Held to maturity, at amortized cost (fair value 2001: \$0 2000: \$381,701)	--	--
Other securities	107,621	107,621
	<u>2,970,630</u>	<u>2,970,630</u>
Investment securities	2,970,630	2,970,630
Total loans:		
Commercial	1,909,056	1,909,056
Term real estate--commercial	1,407,300	1,407,300
	<u>3,316,356</u>	<u>3,316,356</u>
Total commercial	3,316,356	3,316,356
Real estate construction and land	744,127	744,127
Real estate other	246,117	246,117
Consumer and other	204,483	204,483
Deferred loan fees and discounts	(15,362)	(15,362)
	<u>4,495,721</u>	<u>4,495,721</u>
Total loans, net of deferred fees	4,495,721	4,495,721
Allowance for loan losses	(124,744)	(124,744)
	<u>4,370,977</u>	<u>4,370,977</u>
Total loans, net	4,370,977	4,370,977
Property, premises and equipment, net	48,883	48,883
Interest receivable and other assets	271,160	271,160
	<u>\$7,877,054</u>	<u>\$7,877,054</u>
Total assets	\$7,877,054	\$7,877,054
<u>L I A B I L I T I E S   A N D   S H A R E H O L D E R S '   E Q U I T Y</u>		
Total deposits	\$4,990,071	\$4,990,071
Borrowings	2,095,896	2,095,896
Other liabilities	94,403	94,403
	<u>7,180,370</u>	<u>7,180,370</u>
Total liabilities	7,180,370	7,180,370
Company obligated mandatorily redeemable cumulative trust preferred securities of subsidiary trusts holding solely junior subordinated debentures	218,000	218,000
Preferred stock of real estate investment trust subsidiaries of the Banks	15,000	15,000
Commitments and contingencies	--	--
Shareholders' Equity:		
Preferred stock, no par value: 4,000,000 shares authorized; none issued	--	--
Common stock, no par value: 80,000,000 shares authorized; 49,831,682 and	--	--

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

48,748,713 shares issued and outstanding as of December 31, 2001 and 2000, respectively	206,294	
Accumulated other comprehensive gain (loss)	3,967	
Retained earnings	253,423	
	-----	-----
Total shareholders' equity	463,684	
	-----	-----
Total liabilities and shareholders' equity	\$7,877,054	\$5,-----
	=====	=====

-----  
 \* Restated on a historical basis to reflect the mergers described in notes 1 and 2 on a pooling of interests basis.

See notes to consolidated financial statements.

A-27

### GREATER BAY BANCORP AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

	Years ended December 31,		
	2001	2000*	1999*
	-----	-----	-----
	(Dollars in thousands, except per share amounts)		
Interest Income			
Interest on loans	\$375,551	\$335,699	\$233,307
Interest on investment securities:			
Taxable	120,491	62,250	42,081
Tax--exempt	7,455	9,632	7,305
	-----	-----	-----
Total interest on investment securities	127,946	71,882	49,386
Other interest income	3,744	16,058	15,941
	-----	-----	-----
Total interest income	507,241	423,639	298,634
	-----	-----	-----
Interest Expense			
Interest on deposits	132,655	146,269	98,588
Interest on long term borrowings	15,158	1,203	4,531
Interest on other borrowings	38,419	10,578	3,390
	-----	-----	-----
Total interest expense	186,232	158,050	106,509
	-----	-----	-----
Net interest income	321,009	265,589	192,125
Provision for loan losses	54,727	28,821	14,901
	-----	-----	-----
Net interest income after provision for loan losses	266,282	236,768	177,224
	-----	-----	-----
Other Income			
Service charges and other fees	10,602	9,661	8,975
Loan and international banking fees	8,856	8,162	4,275
Trust fees	3,610	3,450	2,990
ATM network revenue	2,887	2,891	2,682

Edgar Filing: GREATER BAY BANCORP - Form 10-K

Gain on sale of loans	3,241	2,190	2,058
Gain (loss) on sale of investments, net	6,304	(521)	(46)
Warrant income, net	581	12,986	14,508
Other income	8,761	8,312	9,403
	-----	-----	-----
Total	44,842	47,131	44,845
	-----	-----	-----
Operating Expenses			
Compensation and benefits	89,699	73,966	65,668
Occupancy and equipment	27,756	23,192	18,999
Dividends paid on Trust Preferred Securities	13,724	7,842	4,201
Merger and other related nonrecurring costs	29,249	33,526	10,818
Contribution to the Foundation and related expenses, net	--	--	12,160
Other expenses	44,412	34,544	32,461
	-----	-----	-----
Total operating expenses	204,840	173,070	144,307
	-----	-----	-----
Net income before provision for income taxes	106,284	110,829	77,762
Provision for income taxes	26,468	43,665	26,461
	-----	-----	-----
Net income	\$ 79,816	\$ 67,164	\$ 51,301
	=====	=====	=====
Net income per share--basic**	\$ 1.61	\$ 1.40	\$ 1.15
	=====	=====	=====
Net income per share--diluted**	\$ 1.57	\$ 1.33	\$ 1.09
	=====	=====	=====

\* Restated on a historical basis to reflect the mergers described in notes 1 and 2 on a pooling of interests basis.

\*\* Restated to reflect 2-for-1 stock split effective on October 4, 2000.

See notes to consolidated financial statements.

A-28

GREATER BAY BANCORP AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

	Years ended	
	2001	2000
	(Dollars in thousands)	
Net income	\$79,816	\$67,164
Other comprehensive income:		
Unrealized gains on securities:		
Unrealized holding gains (losses) arising during period (net of taxes of \$9,691, \$3,960 and \$(9,659) for the years ended December 31, 2001, 2000 and 1999, respectively)	13,860	5,110
Less: reclassification adjustment for gains (losses) included in net income (net of taxes of \$(2,594), \$214 and \$19 for the years ended		

Edgar Filing: GREATER BAY BANCORP - Form 10-K

December 31, 2001, 2000 and 1999, respectively)	(3,710)	
Net change	10,150	5
Cash flow hedge:		
Change in market value of hedge during the period (net of taxes of \$(131), \$(908) and \$1,424 for the years ended December 31, 2001, 2000 and 1999, respectively)	(187)	(1)
Less: reclassification adjustment for swap settlements in net income (net of taxes of \$(50), \$(41) and \$101 for the years ended December 31, 2001, 2000 and 1999, respectively)	(73)	
Loss recognized on derecognition of derivative instruments as cash flow hedge	112	
Net change	(148)	(1)
Other comprehensive income (loss)	10,002	4
Comprehensive income	\$89,818	\$71

\* Restated on a historical basis to reflect the mergers described in notes 1 and 2 on a pooling of interests basis.

See notes to consolidated financial statements.

A-29

GREATER BAY BANCORP AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

For the years ended December 31, 2001, 2000 and 1999

	Common stock		Accumulated other comprehensive income/(loss)
	Shares **	Amount	
	(Dollars in thousands, except		
Greater Bay Bancorp, prior to pooling	19,552,274	\$ 60,602	\$ 48
Shares issued to, and retained earnings of, acquired entities:			
Bay Area Bancorp	2,709,943	5,376	(2)
Bay Commercial Services	1,474,179	3,671	(7)
Mt. Diablo Bancshares	2,315,633	8,592	3
Coast Bancorp	5,978,185	20,066	693
Bank of Santa Clara	3,877,680	17,003	--
Bank of Petaluma	1,531,516	7,854	315
SJNB Financial Corp.	6,437,340	19,943	(94)
Balance, December 31, 1998, restated to reflect pooling of interests	43,876,750	143,107	956
Net income	--	--	--
Other comprehensive loss, net of taxes	--	--	(11,606)
Stock options exercised, including related tax benefits	1,205,378	6,282	--
Stock issued in Employee Stock Purchase Plan	83,302	1,031	--
401(k) employee stock purchases	76,010	1,205	--
Stock issued in Dividend Reinvestment Plan	26,668	383	--

Edgar Filing: GREATER BAY BANCORP - Form 10-K

Stock retired by SJNB Financial Corp.	(273,000)	(3,389)	--
Pacific Business Funding Corporation distribution	--	--	--
Stock issued through private placement	1,179,200	20,761	--
Cash dividend \$0.24 per share***	--	--	--
	-----	-----	-----
Balance, December 31, 1999*	46,174,308	169,380	(10,650)
Net income	--	--	--
Other comprehensive income, net of taxes	--	--	4,615
Stock options exercised, including related tax benefits	1,731,594	11,309	--
Stock issued in Employee Stock Purchase Plan	93,356	1,538	--
401(k) employee stock purchases	82,015	1,982	--
Stock issued in Dividend Reinvestment Plan	18,792	465	--
Stock issued through private placement	648,648	11,476	--
Cash paid in-lieu of fractional shares	--	(29)	--
Cash dividend \$0.39 per share***	--	--	--
	-----	-----	-----
Balance, December 31, 2000*	48,748,713	196,121	(6,035)
	-----	-----	-----
Net income	--	--	--
Other comprehensive income, net of taxes	--	--	10,002
Stock options exercised, including related tax benefits	950,110	8,471	--
Restricted stock grants	58,000	--	--
Stock issued in Employee Stock Purchase Plan	114,860	2,521	--
Stock issued in Dividend Reinvestment Plan	25,179	648	--
Stock issued in purchase accounting transaction	44,820	1,376	--
Stock retired by Greater Bay Bancorp	(110,000)	(2,830)	--
Cash paid in-lieu of fractional shares	--	(13)	--
Cash dividend \$0.45 per share***	--	--	--
	-----	-----	-----
Balance, December 31, 2001	49,831,682	\$206,294	\$ 3,967
	=====	=====	=====

\* Restated on a historical basis to reflect the mergers described in notes 1 and 2 on a pooling of interests basis.

\*\* Restated to reflect 2-for-1 stock split effective on October 4, 2000.

\*\*\* Excluding dividends paid by Greater Bay's subsidiaries prior to the completion of their mergers with Greater Bay, Greater Bay paid dividends of \$0.43, \$0.35, and \$0.24 per share for the years ended December 31, 2001, 2000, and 1999, respectively.

See notes to consolidated financial statements.

A-30

GREATER BAY BANCORP AND SUBSIDIARIES  
CONSOLIDATED STATEMENTS OF CASH FLOWS

	Years ended Dec	
	2001	2000*
	-----	-----
	(Dollars in th	
Cash flows--operating activities		

Edgar Filing: GREATER BAY BANCORP - Form 10-K

Net income	\$ 79,816	\$ 67,
Reconciliation of net income to net cash from operations:		
Provision for loan losses	58,547	47,
Depreciation and amortization	15,228	14,
Deferred income taxes	(13,565)	(13,
(Gain) loss on sale of investments, net	(6,304)	
Gain on sale of building	--	
Proceeds from loan sales	16,200	
Originations of loans held for sale	--	
Changes in:		
Accrued interest receivable and other assets	6,064	(54,
Accrued interest payable and other liabilities	(28,063)	59,
Deferred loan fees and discounts, net	663	
Operating cash flows, net	----- 128,586	----- 121,
Cash flows--investing activities		
Maturities and partial paydowns on investment securities:		
Held to maturity	18,627	125,
Available for sale	295,689	87,
Purchase of investment securities:		
Held to maturity	--	(246,
Available for sale	(2,344,828)	(269,
Other securities	(77,970)	(5,
Proceeds from sale of available for sale securities	262,856	79,
Loans, net	(458,240)	(934,
Loans acquired from business acquisition	(14,671)	(274,
Payment for business acquisition	(8,668)	(6,
Cash acquired in business acquisition	517	10,
Purchase of property, premises and equipment	(31,761)	(11,
Sale of banking building	--	5,
Sale of other real estate owned	259	
Purchase of insurance policies	(8,811)	(21,
Investing cash flows, net	----- (2,367,001)	----- (1,460,
Cash flows--financing activities		
Net change in deposits	239,667	1,013,
Net change in other borrowings--short term	1,570,673	196,
Proceeds from other borrowings--long term	83,200	126,
Principal repayment--long term borrowings	(21,501)	(10,
Proceeds from company obligated mandatorily redeemable preferred securities of subsidiary trusts holding solely junior subordinated debentures	118,500	50,
Proceeds from sale of common stock	12,390	26,
Repurchase of common stock	(2,830)	
Cash dividends	(22,255)	(18,
Financing cash flows, net	----- 1,977,844	----- 1,384,
Net change in cash and cash equivalents	(260,571)	46,
Cash and cash equivalents at beginning of period	475,975	429,
Cash and cash equivalents at end of period	----- \$ 215,404	----- \$ 475,
Cash flows--supplemental disclosures		
Cash paid during the period for:		
Interest	\$ 172,863	\$ 162,
Income taxes	\$ 80,557	\$ 26,
Non-cash transactions:		
Additions to other real estate owned	\$ 3,147	\$



# Edgar Filing: GREATER BAY BANCORP - Form 10-K

Transfer of appreciated securities to the Greater Bay  
Bancorp Foundation

=====  
\$           --   \$           7,  
=====

-----  
\* Restated on a historical basis to reflect the mergers described in notes 1 and 2 on a pooling of interests basis.

See notes to consolidated financial statements.

A-31

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

Years Ended December 31, 2001, 2000 and 1999

#### NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

##### Organization and Nature of Operations

Greater Bay Bancorp ("Greater Bay", on a parent-only basis, and "we" or "our", on a consolidated basis) is a bank holding company with 11 bank subsidiaries: Bank of Petaluma, Bank of Santa Clara, Bay Area Bank, Bay Bank of Commerce, Coast Commercial Bank, Cupertino National Bank, Golden Gate Bank, Mid-Peninsula Bank, Mt. Diablo National Bank, Peninsula Bank of Commerce, and San Jose National Bank.

We also conduct business through the following divisions: CAPCO, Greater Bay Bank Contra Costa Region, Greater Bay Bank Fremont Region, Greater Bay Bank Carmel, Greater Bay Bank Marin, Greater Bay Bank Santa Clara Valley Group, Greater Bay Bank SBA Lending Group, Greater Bay Corporate Finance Group, Greater Bay International Banking Division, Greater Bay Trust Company, Matsco, Pacific Business Funding and the Venture Banking Group.

We provide a wide range of commercial banking services to small and medium-sized businesses, real estate developers, property managers, business executives, professionals and other individuals. We operate throughout the San Francisco Bay Area including Silicon Valley, San Francisco and the San Francisco Peninsula, the East Bay, Santa Cruz, Marin, Monterey, and Sonoma Counties, with 45 offices located in Aptos, Blackhawk, Capitola, Carmel, Cupertino, Danville, Fremont, Hayward, Lafayette, Los Gatos, Millbrae, Milpitas, Palo Alto, Petaluma, Pleasanton, Point Reyes Station, Redwood City, San Francisco, San Jose, San Leandro, San Mateo, San Rafael, San Ramon, Santa Clara, Santa Cruz, Saratoga, Scotts Valley, Sunnyvale, Valley Ford, Walnut Creek and Watsonville.

We have participated in nine acquisitions during the three-year period ended December 31, 2001, as described in Note 2, Notes To Consolidated Financial Statements. With the exception of the acquisitions with The Matsco Companies, Inc. and CAPCO Financial Company, Inc. ("CAPCO") all of these acquisitions were accounted for as a pooling-of-interests and, accordingly, all our financial information for the periods prior to the acquisitions has been restated as if the acquisitions had occurred at the beginning of the earliest period presented. The acquisitions with The Matsco Companies, Inc. and CAPCO were accounted for using the purchase accounting method and accordingly both company's results of operations have been included in the consolidated financial statements since the date of acquisition.

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

### Consolidation and Basis of Presentation

The consolidated financial statements include the accounts of Greater Bay and its subsidiaries and its operating divisions. All significant intercompany transactions and balances have been eliminated. Certain reclassifications have been made to prior years' consolidated financial statements to conform to the 2001 presentation. Our accounting and reporting policies conform to generally accepted accounting principles and the prevailing practices within the banking industry.

### Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of certain assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of certain revenues and expenses during the reporting period. Actual results could differ from those estimates.

A-32

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

#### Cash and Cash Equivalents

For purposes of reporting cash flows, cash and cash equivalents include cash on hand, amounts due from banks, Federal Funds sold and agency securities with original maturities of less than ninety days. Generally, Federal Funds are sold for one-day periods. The Banks are required by the Federal Reserve System to maintain noninterest-earning cash reserves against certain of their deposit accounts. At December 31, 2001, the required combined reserves totaled approximately \$17.5 million.

#### Investment Securities

We classify our investment securities in accordance with SFAS No. 115, "Accounting for Certain Investments in Debt and Equity Securities." Investment securities classified as held to maturity are reported at amortized cost; available for sale securities are reported at fair value with net unrealized gains and losses reported, net of taxes, as a component of shareholders' equity. We do not have any trading securities.

A decline in the fair value of any available for sale or held to maturity security below cost that is deemed other than temporary, results in a charge to earnings and the corresponding establishment of a new cost basis for the security.

Premiums and discounts are amortized or accreted over the life of the related security as an adjustment to yield using the effective interest method. Dividend and interest income is recognized when earned. Realized gains and losses for securities classified as available for sale and held to maturity are included in earnings and are derived using the specific identification method for determining the cost of securities sold.

Required investments in Federal Reserve Bank and FHLB stocks for the Banks and investments in venture funds are classified as other securities and are

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

recorded at cost.

### Loans

Loans held for investment are carried at amortized cost. Our loan portfolio consists primarily of commercial and real estate loans generally collateralized by first and second deeds of trust on real estate as well as business assets and personal property.

Interest income is accrued on the outstanding loan balances using the interest method proscribed in the loan agreement. Loans are generally placed on nonaccrual status when the borrowers are past due 90 days unless the loan is well secured and in the process of collection. Loans are also placed on nonaccrual status when full payment of principal or interest is not expected. At the time a loan is placed on nonaccrual status, any interest income previously accrued but not collected is generally reversed and amortization of deferred loan fees is discontinued. Interest accruals are resumed on such loans only when they are brought fully current with respect to interest and principal and when, in the judgment of management, the loans are estimated to be fully collectible as to both principal and interest.

We charge loan origination and commitment fees. Net loan origination fees and costs are deferred and amortized to interest income over the life of the loan, using the effective interest method. Loan commitment fees are amortized to interest income over the commitment period.

When a loan is sold, unamortized fees and capitalized direct costs are recognized in the consolidated statements of operations. Other loan fees and charges representing service costs for the repayment of loans, for delinquent payments or for miscellaneous loan services are recognized when earned.

A-33

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

#### Sale and Servicing of Small Business Administration Loans

We originate loans to customers under Small Business Administration ("SBA") programs that generally provide for SBA guarantees of 70% to 90% of each loan. We generally sell the guaranteed portion of the majority of the loans to an investor and retain the unguaranteed portion and servicing rights in our own portfolio. Funding for the SBA programs depend on annual appropriations by the U.S. Congress.

Gains on these sales are earned through the sale of the guaranteed portion of the loan for an amount in excess of the adjusted carrying value of the portion of the loan sold. We allocate the carrying value of such loans between the portion sold, the portion retained and a value assigned to the right to service the loan. The difference between the adjusted carrying value of the portion retained and the face amount of the portion retained is amortized to interest income over the life of the related loan using a method which approximates the interest method.

#### Accounting for Direct Financing Leases

Lease contracts are categorized as direct financing leases for financial reporting purposes if they conform to the definition of direct financing leases

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

set out in statement of SFAS No. 13 "Accounting for Leases". At the time a leasing transaction is executed, we record on our balance sheet the gross lease receivable, estimated residual value of leased equipment, and unearned lease income. Unearned lease income represents the excess of the gross lease receivable plus the estimated residual value over the cost of the equipment leased. Unearned lease income is recognized as leasing income over the term of the lease so as to reflect an approximate constant periodic rate of return on the net investment in the lease.

### Allowance for Loan Losses

In accordance with SFAS No. 114, "Accounting by Creditors for Impairment of a Loan," as amended by SFAS No. 118, a loan is considered impaired, based on current information and events, if it is probable that we will be unable to collect the scheduled payments of principal and interest when due according to the contractual terms of the loan agreement. Under these standards, any allowance on impaired loans is generally based on one of three methods. It requires that impaired loans be measured at either, 1) the present value of expected cash flows at the loan's effective interest rate, 2) the loan's observable market price, or 3) the fair value of the collateral of the loan. Large groups of smaller-balance homogenous loans such as credit cards, residential mortgage, consumer installment loans and certain small business loans are collectively evaluated for impairment. Income recognition on impaired loans conforms to the method we use for income recognition on nonaccrual loans.

The allowance for loan losses is maintained at a level deemed appropriate by management to adequately provide for known and probable losses and inherent risks in the loan portfolio. We have a systematic methodology for determining an appropriate allowance for loan losses. The allowance is based upon a number of factors, including prevailing and anticipated economic trends, industry experience, estimated collateral values, management's assessment of credit risk inherent in the portfolio, delinquency trends, historical loss experience, specific problem loans and other relevant factors.

Additions to the allowance, in the form of provisions, are reflected in current operating results, while charge-offs to the allowance are made when a loss is determined to have occurred. Because the allowance for loan losses is based on estimates, ultimate losses may vary from the current estimates.

A-34

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

#### Other Real Estate Owned

OREO consists of properties acquired through foreclosure and is stated at the lower of carrying value or fair value less estimated costs to sell. Development and improvement costs relating to the OREO are capitalized. Estimated losses that result from the ongoing periodic valuation of these properties are charged to current earnings with a provision for losses on foreclosed property in the period in which they are identified. The resulting allowance for OREO losses is decreased when the property is sold. Operating expenses of such properties, net of related income, are included in other expenses. Gains and losses on the disposition of OREO are included in other income.

#### Property, Premises and Equipment

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Property, premises and equipment are stated at cost less accumulated depreciation and amortization. Depreciation is computed on a straight-line basis over the estimated useful lives of the assets, which is determined by asset classification, as follows:

Buildings	40 years
Building improvements	10 years
Furniture and fixtures	7 years
Automobiles	5 years
Computer equipment	2-5 years
Other equipment	2-7 years

Amortization of leasehold improvements is computed on a straight-line basis over the shorter of the lease term or the estimated useful lives of the asset, which is generally 10 years.

### Goodwill and Other Intangible Assets

Goodwill generated from purchase business combinations consummated prior to the issuance of SFAS No. 142 "Goodwill and Other Intangible Assets," ("SFAS No. 142") was amortized straight-line over 20 years. SFAS No. 142 addresses the initial recognition and measurement of intangible assets acquired outside a business combination and the recognition of and measurement of goodwill and other intangible assets subsequent to acquisition. Under the new standard, goodwill and intangible assets deemed to have indefinite lives will no longer be amortized, but instead they will be tested at least annually for impairment. The standard is applicable for fiscal years commencing after December 15, 2001. During first quarter 2002 we will perform the required impairment tests of goodwill and indefinite-lived intangible assets. We do not expect these tests to have a material effect on our financial conditions or results of operations.

### Income Taxes

Deferred incomes taxes reflect the estimated future tax effects of temporary differences between the amount of assets and liabilities for financial reporting purposes and such amounts as measured by tax laws and regulations.

### Derivatives and Hedging Activities

All derivatives are recognized on the balance sheet at their fair value. On the date the derivative contract is entered into, we designate the derivative as a hedge of a forecasted transaction or a hedge of the variability of cash flows to be received or paid related to a recognized asset or liability ("cash flow" hedge). Changes in the fair value of a derivative that is highly effective as, and that is designated and qualifies as, a cash-flow hedge are recorded in other comprehensive income, until earnings are affected by the variability of cash flows (e.g., when periodic settlements on a variable-rate asset or liability are recorded in earnings).

A-35

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

We formally document all relationships between hedging instruments and hedged items, as well as its risk-management objective and strategy for undertaking various hedge transactions. This process includes linking all derivatives that are designated as cash-flow hedges to specific liabilities on the balance sheet. We also formally assess, both at the hedge's inception and on an ongoing basis, whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in cash flows of hedged items.

When it is determined that a derivative is not highly effective as a hedge or that it has ceased to be a highly effective hedge, we discontinue hedge accounting prospectively when (1) it is determined that the derivative is no longer effective in offsetting changes in the cash flows of a hedged item; (2) the derivative expires or is sold, terminated, or exercised; or (3) management determines that designation of the derivative as a hedge instrument is no longer appropriate. In these situations where hedge accounting is discontinued, the derivative will be carried at its fair value on the balance sheet, with changes in its fair value recognized in current-period earnings. All gains or losses that were accumulated in other comprehensive income will be recognized immediately in earnings upon the discontinuance of hedge accounting.

### Earnings Per Share and Share Amounts

Basic net earnings per common share is computed by dividing net earnings by the weighted-average number of common shares outstanding during the period. Diluted net earnings per common share is determined using the weighted-average number of common shares outstanding during the period, adjusted for the dilutive effect of common stock equivalents, consisting of shares that might be issued upon exercise of common stock options.

All outstanding and weighted average share amounts presented in this report have been restated to reflect the 2-for-1 stock split effective as of October 4, 2000.

### Comprehensive Income

In accordance with SFAS No. 130, "Reporting Comprehensive Income", we classify items of other comprehensive income by their nature in the financial statements and display the accumulated other comprehensive income separately from retained earnings in the equity section of the balance sheet. The after tax changes to the balances of accumulated other comprehensive income are as follows:

	Unrealized gains / (losses) on securities	Cash flow hedges	Accumulated other comprehensive income (loss)
-----			
(Dollars in thousands)			
Balance--December 31, 1998	\$ 1,633	\$ (677)	\$ 956
Other comprehensive income 1999	(13,787)	2,181	(11,606)
-----			
Balance--December 31, 1999	(12,154)	1,504	(10,650)
Other comprehensive income 2000	5,971	(1,356)	4,615
-----			
Balance--December 31, 2000	(6,183)	148	(6,035)
Other comprehensive income 2001	10,150	(148)	10,002
-----			
Balance--December 31, 2001	\$ 3,967	\$ --	\$ 3,967

## GREATER BAY BANCORP AND SUBSIDIARIES

## NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

## Segment Information

In accordance with SFAS No. 131 "Disclosures about Segments of an Enterprise and Related Information" ("SFAS No. 131") we use the "management approach" for reporting business segment information. The management approach designates the internal organization that is used by management for making operating decisions and assessing performance as the source of our reportable segments. SFAS No. 131 also requires disclosures about products and services, geographic areas, and major customers.

## NOTE 2--BUSINESS COMBINATIONS

## Pooling-of-Interests Accounting Transactions

On October 23, 2001, SJNB Financial Corp. the holding company of San Jose National Bank, merged with and into Greater Bay. Upon consummation of the merger, the outstanding shares of SJNB Financial Corp. were converted into an aggregate of approximately 6,944,000 shares of Greater Bay's common stock. The transaction was accounted for as a pooling-of-interests. The financial information presented herein has been restated to reflect the merger with SJNB Financial Corp. on a pooling-of-interests basis.

On October 13, 2000, Bank of Petaluma merged with and into DKSS Corp., as a result of which, Bank of Petaluma became a wholly owned subsidiary of Greater Bay. Upon consummation of the merger, the outstanding shares of Bank of Petaluma were converted into an aggregate of approximately 1,667,000 shares of Greater Bay's common stock. The transaction was accounted for as a pooling-of-interests. The financial information presented herein has been restated to reflect the merger with Bank of Petaluma on a pooling-of-interests basis.

On July 21, 2000, Bank of Santa Clara merged with and into GBB Merger Corp., as a result of which, Bank of Santa Clara became a wholly owned subsidiary of Greater Bay. Upon consummation of the merger, the outstanding shares of Bank of Santa Clara were converted into an aggregate of 4,002,000 shares of Greater Bay's common stock. The transaction was accounted for as a pooling-of-interests. The financial information presented herein has been restated to reflect the merger with Bank of Santa Clara on a pooling-of-interests basis.

On May 18, 2000, Coast Bancorp, the holding company of Coast Commercial Bank, was merged with and into Greater Bay. Upon consummation of the merger, the outstanding shares of Coast Bancorp were converted into an aggregate of approximately 6,140,000 shares of Greater Bay's common stock. The transaction was accounted for as a pooling-of-interests. The financial information presented herein has been restated to reflect the merger with Coast Bancorp on a pooling-of-interests basis.

On January 31, 2000, Mt. Diablo Bancshares, the former holding company of

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Mt. Diablo National Bank, merged with and into Greater Bay. Upon consummation of the merger, the outstanding shares of Mt. Diablo Bancshares were converted into an aggregate of 2,790,998 shares of Greater Bay's common stock. The transaction was accounted for as a pooling-of-interests. The financial information presented herein has been restated to reflect the merger with Mt. Diablo Bancshares on a pooling-of-interests basis.

On January 5, 2000, Saratoga Bancorp, the parent of Saratoga National Bank, merged with and into SJNB Financial Corp. Upon consummation of the merger, the outstanding shares of Saratoga Bancorp were converted into an aggregate of 1,174,249 shares of SJNB Financial Corp's common stock. The transaction was accounted for as a pooling-of-interests. The financial information presented herein has been restated to reflect the merger with Saratoga Bancorp on a pooling-of-interests basis.

A-37

### GREATER BAY BANCORP AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

On October 15, 1999, Bay Commercial Services, the parent of Bay Bank of Commerce, merged with and into Greater Bay. Upon consummation of the merger, the outstanding shares of Bay Commercial Services were converted into an aggregate of 1,814,480 shares of Greater Bay's common stock. The transaction was accounted for as a pooling-of-interests. The financial information presented herein has been restated to reflect the merger with Bay Commercial Services on a pooling-of-interests basis.

On May 21, 1999, Bay Area Bancshares, the former holding company of Bay Area Bank, merged with and into Greater Bay. Upon consummation of the merger, the outstanding shares of Bay Area Bank were converted into an aggregate of 2,798,642 shares of Greater Bay's common stock. The transaction was accounted for as a pooling-of-interests. The financial information presented herein has been restated to reflect the merger with Bay Area Bancshares on a pooling-of-interests basis.

In all mergers, certain reclassifications were made to conform to the our financial presentation. The results of operations previously reported by the separate enterprises for the periods before the merger was consummated and that are included in the current combined amounts presented in the accompanying consolidated financial statements are summarized below.

	SJNB Financial Corp nine months ended September 30, 2001	Bank of Petaluma nine months ended September 30, 2000	Bank of Santa Clara six months ended June 30, 2000
-----			
(Dollars in thousands)			
Net interest income:			
Greater Bay Bancorp	\$207,739	\$154,013	\$89,047
Acquired entity	25,378	7,101	10,195
	-----	-----	-----
Combined	\$233,117	\$161,114	\$99,242
	=====	=====	=====
Net income:			
Greater Bay Bancorp	\$ 64,039	\$ 38,608	\$23,850



Edgar Filing: GREATER BAY BANCORP - Form 10-K

	8,262	1,982	2,613
Acquired entity	-----	-----	-----
Combined	\$ 72,301	\$ 40,590	\$26,463
	=====	=====	=====
	Coast Bancorp three months ended March 31, 2000	Mt. Diablo Bancshares twelve months ended December 31, 1999	Bay Commercial Services nine months ended September 30, 1999
	-----	-----	-----
	(Dollars in thousands)		
Net interest income:			
Greater Bay Bancorp	\$ 36,378	\$103,732	\$68,498
Acquired entity	5,538	10,009	2,007
	-----	-----	-----
Combined	\$ 41,916	\$113,741	\$70,505
	=====	=====	=====
Net income:			
Greater Bay Bancorp	\$ 13,473	\$ 27,711	\$17,033
Acquired entity	2,035	2,827	486
	-----	-----	-----
Combined	\$ 15,508	\$ 30,538	\$17,519
	=====	=====	=====

A-38

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

	Bay Area Bancshares three months ended March 31, 1999
	-----
	(Dollars in thousands)
Net interest income:	
Greater Bay Bancorp	\$18,360
Acquired entity	2,180
	-----
Combined	\$20,540
	=====
Net income:	
Greater Bay Bancorp	\$ 5,058
Acquired entity	644
	-----
Combined	\$ 5,702
	=====

The following table sets forth the separate results of operations for Greater Bay, Mt. Diablo Bancshares, Coast Bancorp, Bank of Santa Clara, Bank of Petaluma, and SUNB Financial Corp. for the periods indicated:

Net interest  
income    Net income

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

-----  
 (Dollars in thousands)

Year ended December 31, 2000		
Greater Bay	\$231,963	\$58,540
SJNB Financial Corp.	33,626	8,624
	-----	-----
Combined	\$265,589	\$67,164
	=====	=====
Year ended December 31, 1999		
Greater Bay	\$107,933	\$27,711
Mt. Diablo Bancshares	10,009	2,827
Coast Bancorp	20,028	6,939
Bank of Santa Clara	17,962	4,403
Bank of Petaluma	8,628	2,304
	-----	-----
Subtotal	164,560	44,184
SJNB Financial Corp.	27,565	7,117
	-----	-----
Combined	\$192,125	\$51,301
	=====	=====

There were no significant transactions between us and any of the acquired entities prior to the mergers. All intercompany transactions have been eliminated.

### Purchase Accounting Transactions

On November 30, 2000, we acquired The Matsco Companies, Inc. for a purchase price of \$6.5 million in cash. We may also be required to pay future contingent cash payment of up to \$6.0 million based on the performance of Matsco subsequent to the acquisition. The acquisition was accounted for using the purchase method of accounting and, accordingly, The Matsco Companies, Inc.'s results of operations have been included in the consolidated financial statements since the date of acquisition. The source of funds for the acquisition was our available cash.

A-39

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

The purchase price has been allocated to the assets acquired and liabilities assumed based on the estimated fair values at the date of acquisition. The excess of purchase price over the estimated fair values of the net assets acquired, totaling \$15.9 million, was recorded as goodwill, and through December 31, 2001 amortized on the straight-line method over twenty years. Prospectively, goodwill will be evaluated for possible impairment under the provision of SFAS No. 142.

On March 30, 2001, we completed the acquisition of CAPCO for a purchase price of \$8.5 million in cash and 44,820 shares of common stock with a fair value of \$1.4 million. The acquisition was accounted for using the purchase method of accounting and, accordingly, CAPCO's results of operations have been included in the consolidated financial statements since the date of the acquisition.

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

The purchase price has been allocated to the assets acquired and liabilities assumed based on the estimated fair values at the date of acquisition. The excess of purchase price over the estimated fair values of the net assets acquired, totaling \$5.7 million, was recorded as goodwill, and through December 31, 2001 amortized on the straight-line method over twenty years. Prospectively, goodwill will be evaluation for possible impairment under the provision of SFAS No. 142.

### Pending Transaction

On December 18, 2001, we signed a definitive merger agreement with ABD Insurance and Financial Services, Inc. ("ABD"). ABD is the largest independently owned insurance brokerage and employee benefits consulting organization in the western United States. We will issue shares of a new series of convertible preferred stock and cash in a tax-free reorganization for an estimated present value of approximately \$193.6 million. That amount includes an initial payment on consummation of the merger of \$130 million in convertible preferred stock and cash, and an additional \$63.6 million in convertible preferred stock (or common stock in certain instances) and cash subject to ABD meeting specified performance goals during 2002, 2003, 2004 and 2005. The merger, which will be accounted for as a purchase, is expected to be completed in the first quarter of 2002. ABD has over \$1.0 billion of insurance premiums serviced and in excess of \$100 million in revenue for the 11 month period ended December 31, 2001. Our status as a financial holding company alleviates the need for approval of this acquisition by the Federal Reserve. Consummation of the acquisition is subject to the receipt of certain other regulatory approvals and approval of ABD's shareholders.

A-40

### GREATER BAY BANCORP AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

#### NOTE 3--INVESTMENT SECURITIES

The amortized cost and estimated fair value of investment securities is summarized below:

As of December 31, 2001 -----	Amortized cost -----	Gross unrealized gains -----	Gross unrealized losses -----	Fair value -----
(Dollars in thousands)				
Available for Sale Securities:				
U.S. Treasury obligations	\$ 19,123	\$ 381	\$ --	\$ 19,504
U.S. agency notes	36,762	1,112	--	37,874
Mortgage and asset-backed securities	2,556,557	25,292	(11,097)	2,570,752
Tax-exempt securities	120,883	2,300	(595)	122,588
Taxable municipal Securities	7,768	272	(17)	8,023
Corporate securities	117,025	59	(12,816)	104,268
	-----	-----	-----	-----
Total securities available for sale	2,858,118	29,416	(24,525)	2,863,009
	-----	-----	-----	-----
Other securities	107,640	5	(24)	107,621
	-----	-----	-----	-----

Edgar Filing: GREATER BAY BANCORP - Form 10-K

	\$2,965,118 =====	\$29,421 =====	\$(24,549) =====	\$2,970,630 =====
As of December 31, 2000 -----	Amortized cost -----	Gross unrealized gains -----	Gross unrealized losses -----	Fair value -----
(Dollars in thousands)				
<b>Available for Sale Securities:</b>				
U.S. Treasury obligations	\$ 12,559	\$ 171	\$ (2)	\$ 12,728
U.S. agency notes	135,248	443	(512)	135,179
Mortgage and asset-backed securities	305,061	4,330	(1,070)	308,321
Tax-exempt securities	86,254	1,082	(263)	87,073
Taxable municipal Securities	8,456	79	(42)	8,493
Corporate securities	155,466	94	(19,022)	136,538
	-----	-----	-----	-----
Total securities available for sale	703,044	6,199	(20,911)	688,332
	-----	-----	-----	-----
<b>Held To Maturity Securities:</b>				
U.S. agency notes	26,487	14	(100)	26,401
Mortgage and asset-backed securities	237,234	7,251	(356)	244,129
Tax-exempt securities	104,782	3,655	(301)	108,136
Corporate securities	2,846	189	--	3,035
	-----	-----	-----	-----
Total securities held to maturity	371,349	11,109	(757)	381,701
	-----	-----	-----	-----
Other securities	26,709	4,935	(261)	31,383
	-----	-----	-----	-----
Total investment securities	\$1,101,102 =====	\$22,243 =====	\$(21,929) =====	\$1,101,416 =====

The following table shows amortized cost and estimated fair value of our investment securities by year of maturity as of December 31, 2001.

	2002	2003 through 2006	2007 through	2012 and thereafter	Total
	-----	-----	-----	-----	-----
(Dollars in thousands)					
<b>Available For Sale Securities:</b>					
U.S. Treasury obligations	\$12,527	\$ 6,498	\$ --	\$ 98	\$ 19,123
U.S. agency notes(1)	11,998	22,234	2,530	--	36,762
Mortgage and asset-backed securities(2)	1,243	9,769	36,865	2,508,682	2,556,559
Tax-exempt securities	3,437	12,603	28,751	76,090	120,881
Taxable municipal Securities	500	6,015	330	922	7,767
Corporate securities	1,250	5,519	14,900	95,357	117,026
	-----	-----	-----	-----	-----
Total securities available for sale	\$30,955	\$62,638	\$83,376	\$2,681,149	\$2,858,118
	-----	-----	-----	-----	-----
Fair Value	\$30,029	\$64,235	\$86,133	\$2,682,612	\$2,863,009
	=====	=====	=====	=====	=====
Weighted average yield-total portfolio	5.40%	6.35%	7.16%	6.57%	6.57%

(1) Certain notes issued by U.S. agencies may be called, without penalty, at the discretion of the issuer. This may cause the actual maturities to differ significantly from the contractual maturity dates.

(2) Mortgage and asset-backed securities are shown at contractual maturity,

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

however, the average life of these mortgage and asset-backed securities may offer due to principal prepayments.

A-41

### GREATER BAY BANCORP AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

Investment securities with a carrying value of \$2.4 billion and \$619.1 million were pledged to secure deposits, borrowings and for other purposes as required by law or contract at December 31, 2001 and 2000, respectively.

Other securities includes investments in the Federal Reserve Bank and the FHLB required in order to maintain membership and support activity levels as well as unsold shares received through the exercise of warrants received from clients, equity securities received in settlement of loans, investments in funds managed by outside venture capital funds.

Proceeds and realized losses and gains on sales of investment securities for the years ended December 31, 2001, 2000 and 1999 are presented below:

	2001	2000	1999
	-----	-----	-----
	(Dollars in thousands)		
Proceeds from sale of available for sale securities(1)	\$262,856	\$79,556	\$53,471
Available for sale securities-gains(2)	\$ 6,526	\$ 548	\$ 88
Available for sale securities-losses	\$ (222)	\$(1,069)	\$ (133)

-----

- (1) 1999 proceeds from the sale of available for sale securities excludes \$15.3 million related to the sale of equity securities classified as available for sale which were acquired through the execution of warrant received from clients.
- (2) 1999 warrant income includes additional gains of \$21.2 million related to equity securities classified as available for sale which were acquired through the execution of warrants received form clients.

#### Classification of Investment Portfolio

During 2001, we transferred our entire portfolio of held to maturity debt securities to the available for sale category. The amortized cost of these securities at the time of transfer was \$345.8 million and the securities had an unrealized gain of \$11.0 million (\$6.4 million, net of taxes) at the time of the transfer. Although our intention to hold a majority of our debt securities to maturity has not changed, the transfer was made to increase our flexibility in responding to future economic changes and to increase our efficiency in managing our investment portfolio. Subsequent to the transfer, we sold securities which had been classified as held to maturity at December 31, 2000 with an amortized cost of \$43.2 million for a gain of \$2.4 million.

#### NOTE 4--LOANS AND ALLOWANCE FOR LOAN LOSSES

The following summarizes the activity in the allowance for loan losses for the years ended December 31, 2001, 2000 and 1999:

Edgar Filing: GREATER BAY BANCORP - Form 10-K

	2001	2000	1999
	-----	-----	-----
	(Dollars in thousands)		
Balance, January 1	\$ 91,407	\$ 54,459	\$38,58
Allowance of entities acquired through mergers accounted for under purchase accounting method	320	10,927	-
Provision for loan losses/(1)/	58,227	36,899	17,64
Loan charge-offs	(27,735)	(12,494)	(3,55
Recoveries	2,525	1,616	1,78
	-----	-----	-----
Balance, Dcember 31	\$124,744	\$ 91,407	\$54,45
	=====	=====	=====

-----  
(1) Includes \$3.5 million, \$8.1 million and \$2.7 million of charges in 2001, 2000 and 1999 respectively, to conform the practices of acquired entities to our reserve methodologies, which are included in mergers and related nonrecurring costs.

A-42

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

The following table sets forth nonperforming loans as of December 31, 2001, 2000, and 1999. Nonperforming loans are defined as loans which are on nonaccrual status, loans which have been restructured, and loans which are 90 days past due but are still accruing interest. Interest income foregone on nonperforming loans totaled \$1.2 million, \$1.3 million and \$667,000 for the years ended December 31, 2001, 2000 and 1999, respectively. Interest income recognized on the nonperforming loans approximated \$227,000, \$16,000 and \$649,000 for the years ended December 31, 2001, 2000 and 1999, respectively.

	2001	2000	1999
	-----	-----	-----
	(Dollars in thousands)		
Nonaccrual loans	\$30,970	\$13,014	\$7,139
Restructured loans	--	--	807
	-----	-----	-----
Total nonperforming loans	\$30,970	\$13,014	\$7,946
	=====	=====	=====
Accruing loans past due 90 days or more	\$5,073	\$ 4,463	\$ 908
	=====	=====	=====

At December 31, 2001 and 2000, the recorded investment in loans, for which impairment has been recognized in accordance with SFAS No. 114 and No. 118, was approximately \$31.0 million and \$13.0 million, respectively, with corresponding valuation allowances of \$16.5 million and \$4.0 million respectively. For the years ended December 31, 2001 and 2000, the average recorded investment in impaired loans was approximately \$17.9 million and \$10.7 million, respectively. We recognized interest income of \$1.2 million, \$72,000, and \$41,000 for the

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

year ended December 31, 2001, 2000 and 1999.

We had no restructured loans as of December 31, 2001 and 2000. There were no principal reduction concessions allowed on restructured loans during 2001, 2000, and 1999. Interest income from restructured loans totaled \$0, \$0 and \$45,000 for the years ended December 31, 2001, 2000 and 1999. There was no foregone interest income for the restructured loans for the years ended December 31, 2001, 2000 and 1999.

### NOTE 5--OTHER REAL ESTATE OWNED

At December 31, 2001 and 2000, we did not hold any OREO which consists of properties acquired through foreclosure.

The following summarizes OREO operations, which are included in operating expenses, for the years ended December 31, 2001, 2000 and 1999.

	2001	2000	1999
	-----	-----	-----
	(Dollars in thousands)		
Real estate operations, net	\$ --	\$51	\$ 57
(Gain) loss on sale of OREO	--	5	(99)
Provision for estimated losses	--	--	8
	-----	-----	-----
Net loss from other real estate operations	\$ --	\$56	\$ (34)
	=====	=====	=====

A-43

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

#### NOTE 6--PROPERTY, PREMISES AND EQUIPMENT

Property, premises and equipment at December 31, 2001 and 2000 are composed of the following:

	2001	2000
	-----	-----
	(Dollars in thousands)	
Land	\$ 4,300	\$ 4,300
Buildings and premises	11,909	12,872
Furniture and equipment	51,470	37,239
Leasehold improvements	17,692	16,584
Vehicles	855	853
	-----	-----
Total	86,226	71,848
Accumulated depreciation and amortization	(37,343)	(32,544)
	-----	-----
Premises and equipment, net	\$ 48,883	\$ 39,304
	=====	=====

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Depreciation and amortization amounted to \$9.2 million, \$8.5 million and \$6.7 million for the years ended December 31, 2001, 2000 and 1999 respectively, and have been included in occupancy and equipment expense in the accompanying consolidated statements of operations.

During 2000, we sold one bank premises building with a carrying value of \$4.8 million for \$5.4 million in a sale-lease back transaction. No gain was recognized on the transaction. Gains of \$535,000 have been deferred and will be recognized over the term of our lease.

During 1999, we sold one bank premises building with a carrying value of \$2,637,000 for \$4,978,000 in a sale-lease back transaction. We recognized a pre-tax gain of \$535,000 on the transaction. Gains of \$1,806,000 have been deferred and will be recognized over the 10 year and 5 year terms of our leases. During 2000 we recognized \$303,000 of the deferred gain.

### NOTE 7--DEPOSITS

Deposits as of December 31, 2001 and 2000 are as follows:

	2001	2000
	-----	-----
	(Dollars in thousands)	
Demand, noninterest-bearing	\$ 953,989	\$1,133,958
MMDA, NOW and Savings	2,280,119	2,349,041
Time certificates, \$100,000 and over	642,073	706,535
Other time certificates	1,113,890	560,870
	-----	-----
Total deposits	\$4,990,071	\$4,750,404
	=====	=====

The following table sets forth the maturity distribution of time certificates of deposit at December 31, 2001.

	December 31, 2001					
	-----	-----	-----	-----	-----	-----
	Three months or less	Four to six months	Seven to twelve months	One to three years	More than three years	Total
	-----	-----	-----	-----	-----	-----
	(Dollars in thousands)					
Time deposits, \$100,000 and over	\$330,909	\$225,668	\$ 65,741	\$14,758	\$4,997	\$ 642,073
Other time deposits	448,671	322,124	300,076	40,758	2,261	1,113,890
	-----	-----	-----	-----	-----	-----
Total	\$779,580	\$547,792	\$365,817	\$55,516	\$7,258	\$1,755,963
	=====	=====	=====	=====	=====	=====



## Edgar Filing: GREATER BAY BANCORP - Form 10-K

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

NOTE 8--COMPANY OBLIGATED MANDATORILY REDEEMABLE CUMULATIVE TRUST PREFERRED  
SECURITIES OF SUBSIDIARY TRUSTS HOLDING SOLELY JUNIOR SUBORDINATED  
DEBENTURES

GBB Capital I, GBB Capital II, GBB Capital III, GBB Capital IV, GBB Capital V and GBB Capital VI (the "Trusts") are Delaware business trusts of which all the common securities are owned by Greater Bay and were formed for the purpose of issuing Company Obligated Mandatorily Redeemable Preferred Securities of Subsidiary Trusts Holding Solely Junior Subordinated Debentures ("Trust Preferred Securities"). The Trust Preferred Securities are individually described below. Dividends on the Trust Preferred Securities are payable either quarterly or semi-annually and are deferrable, at our option, for up to five years. As of December 31, 2001, all dividend are current. Following the issuance of each Trust Preferred Securities, the Trusts used the proceeds from the Trust Preferred Securities offerings to purchase a like amount of Junior Subordinated Deferrable Interest Debentures (the "Debentures") of Greater Bay. The Debentures bear the same terms and interest rates as the related Trust Preferred Securities. The Debentures are the sole assets of the Trusts and are eliminated, along with the related income statement effects, in the consolidated financial statements. Greater Bay has fully and unconditionally guaranteed all of the obligations of the Trusts. Under applicable regulatory guidelines, a portion of the Trust Preferred Securities will qualify as Tier I capital, and the remaining portion will qualify as Tier II capital.

The following Trust Preferred Securities were outstanding at December 31, 2001.

Security title -----	Issuer -----	Amount outstanding -----	Date of original issue -----	Stated maturity -----	red -----
9.75% Cumulative Trust Preferred Securities	GBB Capital I	\$ 20,000,000	March 30, 1997	April 1, 2027	Apr
Floating Rate Trust Preferred Securities, Series B	GBB Capital II	29,000,000	August 12, 1998	Sept. 15, 2028	Sep
10 7/8% Fixed Rate Capital Trust Pass-Through Securities	GBB Capital III	9,500,000	March 23, 2000	March 8, 2030	Mar
10.75% Capital Securities, Series B	GBB Capital IV	41,000,000	May 18, 2000	June 1, 2030	Jun
9% Cumulative Trust Preferred Securities	GBB Capital V	103,500,000	August 14, 2001	August 14, 2031	Aug
Floating Rate Trust Preferred Pass-Through Securities	GBB Capital VI	15,000,000	July 27, 2001	July 27, 2031	Jul
		-----			
Total TPS outstanding		\$218,000,000 =====			

The Trust Preferred Securities are mandatorily redeemable, in whole or in part, upon repayment of their underlying Debentures at their respective stated maturities or their earlier redemption. The Debentures are redeemable prior to maturity at our option on or after their respective optional redemption dates.

The Trust Preferred Securities issued by GBB Capital I, GBB Capital III, GBB Capital IV and GBB Capital V accrue interest at an annual rate of 9.75%, 10 7/8%, 10.75% and 9.00 %, receptively. The Floating Rate Trust Preferred Securities, Series B issued by GBB Capital II accrue interest at a variable

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

rate of interest, initially at 7.1875% on the outstanding securities. The interest rate resets quarterly and is equal to the 3-month LIBOR rate plus 150 basis points. The Floating Rate Trust Preferred Pass-Thru Securities issued by GBB Capital VI accrue interest at a variable rate of interest, initially at 7.57% on the outstanding securities. The interest rate resets quarterly and is equal to 6-month LIBOR plus 375 basis points.

A-45

### GREATER BAY BANCORP AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

On the date of original issue, GBB Capital II and GBB Capital IV completed the issuance of Series A securities. The Series A securities issued in the offering were sold in private transactions pursuant to an applicable exemption from registration under the Securities Act. GBB Capital II and GBB Capital IV completed an offer to exchange the Series A securities for a like amount of its registered Series B securities. The exchange offerings were completed in November 1998 and November 2000, respectively. The exchange offerings were conducted in accordance with the terms of the initial issuance of the Series A securities.

GBB Capital II originally issued \$30,000,000 of Trust Preferred Securities. In 1998, Coast Commercial Bank purchased \$1,000,000 of those securities which were included in Coast Commercial Bank's investment securities at the time of its acquisition by Greater Bay. In accordance with the pooling-of-interests method of accounting, \$1,000,000 in Trust Preferred Securities issued by us and Coast Commercial Bank's corresponding investment have been eliminated in consolidation.

The total amount of Trust Preferred Securities outstanding at December 31, 2001 and 2000 was \$218.0 million and \$99.5 million, respectively. The dividends paid on Trust Preferred Securities were \$13.7 million, \$7.8 million and \$4.2 million in 2001, 2000 and 1999, respectively. The expense for these dividends is included in operating expenses.

#### NOTE 9--LEASE SECURITIZATION

During 1997, Matsco Lease Finance III a special purpose corporation wholly-owned by The Matsco Companies, Inc. issued the following leased-backed notes; \$55 million Series 1997-1A, \$45 million Series 1997-2A, \$1.6 million Series 1997-1 B and \$4.5 million Series 1997-2B. All Class B certificates, which were subordinate to the Class A certificates, were paid-off as of December 31, 2000. As of December 31, 2001, the note balance on the Series 1997-1 and Series 1997-2 were approximately \$17.9 million and \$19.7 million, respectively. As of December 31, 2000, the note balances for Series 1997-1 and Series 1997-2 were approximately \$28.0 million and \$30.0 million, respectively. All of the transactions placed in 1997-2 Series were treated as a sale in accordance with SFAS No. 125 "Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities" subsequently replaced by SFAS No. 140 "Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities". The weighted average rate on the combined series of 1997 notes was 5.77% and 5.92% at December 31, 2001 and 2000, respectively. The underlying leases had a carrying value of \$16.9 million and \$20.7 million for Series 1997-1 and Series 1997-2, respectively at December 31, 2001. The underlying leases have a carrying value of \$27.5 million and \$30.0 million for Series 1997-1 and Series 1997-2, respectively at December 31, 2000. At December 31, 2001 and 2000, 0.02% and 0.35% of those leases were 90 days or more past due,

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

respectively. The start-up expenses and private placement fees associated with the issuance of the 1997-2 lease-backed notes are expensed at funding. Such amounts related to the 1997-1 notes are amortized over the life of the notes to approximate a constant periodic rate of interest. The Class A certificates are rated "AAA" by Standards and Poor's Rating Services and "Aaa" by Moody's Investors Service and are fully insured by Municipal Bond Insurance Corporation pursuant to the terms of a note guarantee policy.

During 1996, Matsco Lease Finance II, a special purpose corporation wholly-owned by The Matsco Companies, Inc., issued \$40 million in lease-backed notes, Series 1996-A. These notes were repaid in full during 2001. As of December 31, 2000, the note balance was \$5.4 million, with a weighted average interest rate of 6.7% at December 31, 2000. The underlying leases had a carrying value of \$7.1 million at December 31, 2000. At December 31, 2000, 1.11% those leases were 90 days or more past due. The notes were unconditionally guaranteed by Municipal Bond Investor Assurance Corporation pursuant to the terms of a note guarantee policy. The start-up expenses and private placement fees associated with the issuance of the leased-backed notes are amortized over the life of the notes to approximate a constant periodic rate of interest. The notes were rated "AAA" by Standard and Poors and "Aaa" by Moody's.

A-46

### GREATER BAY BANCORP AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

We, as servicer of the underlying leases, remit funds collected on Matsco Lease Finance III to the trustee on a weekly basis. We receive a flat fee per lease as the servicer. In the event an account is delinquent our terms are modified and the servicer has the option to repurchase the transaction or to substitute with a similar account.

Pursuant to the acquisitions of The Matsco Companies, Inc., Matsco Lease Finance II and Matsco Lease Finance III became wholly-owned subsidiaries of Greater Bay.

#### NOTE 10--REAL ESTATE INVESTMENT TRUST SUBSIDIARIES OF THE BANKS

##### Formation of CNB Investment Trust I and CNB Investment Trust II

During 2001, we formed and funded CNB Investment Trust I ("CNBIT I") and CNB Investment Trust II ("CNBIT II"), both of which are Maryland real estate investment trusts. CNBIT I and CNBIT II provide Cupertino National Bank with flexibility in raising capital. As of December 31, 2001, the net income and assets of CNBIT I and CNBIT II are eliminated in consolidation.

Cupertino National Bank contributed participation interests in loans with a book value of \$311.3 million, net of reserves, and \$500,000 in cash to CNBIT I, in exchange for 100% of the common and preferred stock of the CNBIT I. CNBIT I is a wholly owned subsidiary trust of Cupertino National Bank.

Cupertino National Bank contributed participation interests in loans with a book value of \$133.4 million, net of reserves, and \$15.4 million in investment securities to CNBIT II, in exchange for 100% of the preferred stock of the CNBIT II. The assets contributed to CNBIT II had built in losses of \$33.2 million for federal income tax purposes. CNBIT I contributed participation interests in loans with a book value of \$200.8 million, net of reserves in

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

exchange for 100% of the common stock of CNBIT II. CNBIT I owns all the common stock of CNBIT II. During 2001, Cupertino National Bank sold 15,000 shares of the 12% Series B Preferred Stock of CNBIT II for \$15.0 million. These transactions resulted in recognition of a tax benefit of \$11.4 million.

### NOTE 11--BORROWINGS

Borrowings are detailed as follows:

	2001	2000
	-----	-----
	(Dollars in thousands)	
Short term borrowings:		
Securities sold under agreements to repurchase	\$ 264,727	\$ 74,713
Other short term notes payable	34,402	15,419
FHLB advances	1,334,711	192,076
Advances under credit lines	6,800	15,000
	-----	-----
Total short term borrowings	1,640,640	297,208
	-----	-----
Long term borrowings:		
Securities sold under agreements to repurchase	57,700	--
Other long term notes payable	17,728	51,809
FHLB advances	379,828	114,250
	-----	-----
Total long term borrowings	455,256	166,059
	-----	-----
Total borrowings	\$2,095,896	\$463,267
	=====	=====

A-47

### GREATER BAY BANCORP AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

During the years ended December 31, 2001 and 2000, the average balance of securities sold under short term agreements to repurchase was \$210.4 million and \$86.8 million, respectively, and the average interest rates during those periods were 3.51% and 6.12%, respectively. Securities sold under short term agreements to repurchase generally mature within 90 days of dates of purchase.

During the years ended December 31, 2001 and 2000, the average balance of federal funds purchased was \$128.4 million and \$105.9 million, respectively, and the average 2000 interest rates during those periods were 4.43% and 6.49%, respectively. There was no such balance outstanding at December 31, 2001 and 2000.

The FHLB advances are collateralized by loans and securities pledged to the FHLB. The following is a breakdown of rates and maturities:

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

	Short Term	Long Term
	-----	-----
	(Dollars in thousands)	
Amount	\$1,495,911	\$218,628
Maturity	2002	2003-2011
Average Rates	3.08%	4.19%

In addition, as of December 31, 2001, we had short-term, unsecured credit facilities from three financial institutions totaling \$92.0 million. At December 31, 2001 and 2000, we had advances outstanding of \$27.0 million and \$15.0 million under these facilities. The average rate paid on these advances was approximately LIBOR + 0.50%. In addition, we were in compliance with all related financial covenants for these credit facilities.

### NOTE 12--DERIVATIVE INSTRUMENTS AND HEDGING ACTIVITIES

We have two interest-rate swaps and an interest rate cap to convert our floating-rate debt and deposits to fixed rates. These derivative instruments were entered into concurrently with the issuance of the instruments being hedged. At the inception of these contracts, two of these derivative instruments were accounted for as a cash flow hedge under SFAS No. 133 and 138. These derivative instruments possess a term equal to the non-callable term of the hedged instrument, with a fixed pay rate and a receive rate indexed to rates paid on the instrument and a notional amount equal to the amount of the instruments being hedged. As the specific terms and notional amount of the derivative instruments exactly matched those of the instruments being hedged we meet the "no ineffectiveness" criteria of SFAS No. 133 and 138. As such, the derivative instruments were assumed to be 100% effective and all changes in the fair value of the hedges were recorded in other comprehensive income with no impact on the income statement for any ineffective portion through September 30, 2001. During 2001, we determined that the designation of these derivatives as hedges was no longer appropriate. As a result, upon derecognition of these hedges, we recorded a \$191,000 loss to other income on these instruments. Subsequent to derecognition, we have recorded a \$826,000 gain on the appreciation of these instruments.

The notional amount of the one of the swaps is \$40.0 million with a term of up to 10 years expiring on September 15, 2008. We also have an interest rate cap with a notional amount of \$15.0 million with a term of up to ten years expiring in July 2011. When entered into, we intended to use the swap as a hedge for the noncallable term of the hedged instrument. The periodic settlement date of the swap results in the reclassifying as earnings the gains or losses that are reported in accumulated comprehensive income.

Additionally, we have a \$20.0 million prime/fixed interest rate swap used as a fair value hedge.

We minimize the credit (or repayment) risk in derivative instruments by entering into transactions with high-quality counterparties that are reviewed periodically.

A-48

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

### NOTE 13--INCOME TAXES

Income tax expense was comprised of the following for the years ended December 31, 2001, 2000 and 1999:

	2001	2000	1999
	-----	-----	-----
	(Dollars in thousands)		
Current:			
Federal	\$ 33,908	\$ 45,742	\$26,332
State	14,103	16,052	8,780
	-----	-----	-----
Total current	48,011	61,794	35,112
	-----	-----	-----
Deferred:			
Federal	(16,102)	(13,476)	(6,782)
State	(5,441)	(4,653)	(1,869)
	-----	-----	-----
Total deferred	(21,543)	(18,129)	(8,651)
	-----	-----	-----
Total expense	\$ 26,468	\$ 43,665	\$26,461
	=====	=====	=====

Deferred income taxes reflect the net tax effects of temporary differences between the carrying amount of assets and liabilities for financial reporting purposes and the amount used for income tax purposes. The tax effects of temporary differences that gave rise to significant portions of the deferred tax assets and liabilities at December 31, 2001 and 2000 are as follows:

	Years ended December 31,	
	2001	2000
	-----	-----
	(Dollars in thousands)	
Allowance for loan losses	\$43,124	\$26,072
State income taxes	16,853	10,142
Deferred compensation	11,195	5,616
Unrealized (gains) losses on securities	(2,057)	10,387
Accumulated depreciation	1,681	1,220
Net operating losses	--	14
Purchase allocation adjustments	214	416
Leasing operations	(8,225)	(2,268)
Other	(202)	1,885
	-----	-----
Net deferred tax asset	\$62,583	\$53,484
	=====	=====

Management believes that we will fully realize its total deferred tax assets as of December 31, 2001 based upon our recoverable taxes from prior carryback years, and its current level of operating income.

# Edgar Filing: GREATER BAY BANCORP - Form 10-K

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

A reconciliation from the statutory income tax rate to the consolidated effective income tax rate follows, for the years ended December 31, 2001, 2000 and 1999:

	Years ended December 31,		
	2001	2000	1999
	-----	-----	-----
	(Dollars in thousands)		
Statutory federal tax rate	35.0%	35.0%	35.0%
California franchise tax expense, net of federal income tax benefit	6.1%	6.7%	5.7%
	-----	-----	-----
	41.1%	41.7%	40.7%
Tax exempt income	-2.2%	-2.7%	-2.7%
Contribution of appreciated securities to GBB Foundation	--	--	-3.6%
Nondeductible merger costs	0.5%	1.3%	0.2%
Recognition of losses of CNBIT II in connection with sale of preferred securities (note 10)	-10.7%	--	--
Life insurance cash surrender value	-1.6%	-1.2%	-1.0%
Other, net	-2.2%	0.3%	0.4%
	-----	-----	-----
Effective income tax rate	24.9%	39.4%	34.0%
	=====	=====	=====

#### NOTE 14--OTHER INCOME AND OPERATING EXPENSES

Other income in 2001, 2000 and 1999 included warrant income of \$581,000, \$13.0 million and \$14.5 million net of related employee incentives of \$249,000, \$4.5 million and \$7.3 million, respectively. We occasionally receive warrants to acquire common stock from companies that are in the start-up or development phase. The timing and amount of income derived from the exercise and sale of client warrants typically depend upon factors beyond our control, and cannot be predicted with any degree of accuracy and are likely to vary materially from period to period.

To support the GBB Foundation, we contributed appreciated securities, which had an unrealized gain of \$7.8 million in 1999. In 1999, we incurred \$4.4 million in compensation and other expenses in connection with these appreciated securities. We recorded \$12.2 million in 1999 of expense for the contribution to the Foundation, which is included in operating expenses.

Merger and other related nonrecurring costs for the years ended December 31, 2001, 2000 and 1999 were comprised of the following:

	2001	2000	1999
	-----	-----	-----
	(Dollars in thousands)		
Financial advisory and professional fees	\$ 6,088	\$ 8,229	\$ 2,114

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Charges to conform accounting practices	4,241	8,156	2,745
Other costs	18,920	17,141	5,959
	-----	-----	-----
Total	\$29,249	\$33,526	\$10,818
	=====	=====	=====

A-50

### GREATER BAY BANCORP AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

Other costs include severance and other compensation expenses, charges for the write-off of assets retired as a result of the merger, and other expenses including printing costs and filing fees.

Other expenses for the years ended December 31, 2001, 2000 and 1999 were comprised of the following:

	2001	2000	1999
	-----	-----	-----
	(Dollars in thousands)		
Legal and other professional fees	\$ 7,839	\$ 5,345	\$ 4,072
Telephone, postage and supplies	6,027	5,410	5,146
Marketing and promotion	5,648	5,017	4,202
Data processing	4,448	2,879	3,341
Correspondent bank and ATM network fees	3,622	2,122	2,468
Client services	2,965	2,694	3,811
FDIC insurance and regulatory assessments	1,762	1,472	807
Directors fees	1,585	1,758	1,899
Goodwill amortization	1,301	--	--
Insurance	1,135	631	1,093
Other real estate owned	--	56	(34)
Other	8,080	7,160	5,656
	-----	-----	-----
	\$44,412	\$34,544	\$32,461
	=====	=====	=====

Occupancy costs for the years ended December 31, 2001, 2000 and 1999 were \$17.4 million, \$13.5 million and \$11.5 million, respectively.

#### NOTE 15--EMPLOYEE BENEFIT PLANS

##### Stock Option Plan

At December 31, 2001 the total authorized shares issuable under the Greater Bay Bancorp Amended and Restated 1996 Stock Option Plan (the "Bancorp Plan") was approximately 10,617,000 shares and the number of shares available for future grants was approximately 3,004,000 shares.

Options and shares of restricted stock may be granted to employees, nonemployee directors, and consultants. Options may be either incentive or nonqualified stock options as defined under current tax laws. The exercise price of each option must equal the market price of our stock on the date of



## Edgar Filing: GREATER BAY BANCORP - Form 10-K

grant. The term of an option may not exceed 10 years and generally vests over a five-year period. The restrictions on shares of restricted stock generally lapse over a five-year period.

On November 19, 1997, our shareholders approved an amendment of the Bancorp Plan, to increase by 1,825,304 the number of shares of Greater Bay stock issuable under the Bancorp Plan. On May 17, 2000, our shareholders approved an additional amendment of the Bancorp Plan to increase by 5,000,000 the number of shares issuable under the Bancorp Plan. On October 23, 2001, our shareholders approved an additional amendment of the Bancorp Plan to increase by 4,000,000 the number of shares issuable under the Bancorp Plan to accommodate the increased number of eligible employees as a result of the mergers and as a result of internal growth.

A-51

### GREATER BAY BANCORP AND SUBSIDIARIES

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

A summary of our stock options as of December 31, 2001, 2000, and 1999 and changes during the years ended on those dates is presented below:

	2001		2000		1999	
	Shares (000's)	Weighted average exercise price	Shares (000's)	Weighted average exercise price	Shares (000's)	Weighted average exercise price
Outstanding at beginning of year	7,094	\$17.54	7,489	\$11.45	6,665	\$ 9.02
Granted	2,442	25.53	1,602	33.05	1,870	17.43
Exercised	(826)	9.04	(1,493)	6.54	(727)	5.80
Forfeited	(406)	25.04	(504)	9.03	(319)	8.71
	-----	-----	-----	-----	-----	-----
Outstanding at end of year	8,304	20.63	7,094	17.54	7,489	11.45
	=====	=====	=====	=====	=====	=====
Options exercisable at year-end	3,760	14.47	3,259	10.60	3,497	7.30
	=====	=====	=====	=====	=====	=====
Weighted average fair value of options granted during the year		\$ 9.19		\$14.24		\$ 6.07
		=====		=====		=====

The following table summarizes information about stock options outstanding at December 31, 2001.

	Options outstanding			Options exercisable	
Exercise price range	Number outstanding (000's)	Weighted average remaining life (years)	Weighted average exercise price	Number exercisable (000's)	Weighted average exercise price
-----	-----	-----	-----	-----	-----

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

\$0.00-\$9.00	1,019	3.96	\$ 5.21	1,007	\$ 5.22
\$9.20-\$19.25	3,433	6.84	16.08	2,214	15.36
\$19.50-\$25.73	2,519	9.64	24.92	301	21.27
\$25.76-\$40.31	1,333	8.99	36.00	238	36.74

Under the terms of the respective mergers, the stock option plans of Bank of Petaluma, Bank of Santa Clara, Bay Area Bank, Bay Bank of Commerce, Coast Bancorp and SJNB Financial Corp. were terminated at the time of merger and substitute options were issued under the Bancorp Plan. Option holders under the Bank of Petaluma, Bank of Santa Clara, Bay Area Bank, Bay Bank of Commerce, Coast Bancorp and SJNB Financial Corp. plans received substitute option grants to purchase 239,880 shares, 471,840 shares, 59,668 shares, 216,636 shares, and 1,228,511 shares of Greater Bay stock, respectively. During 2000, we assumed the Mt. Diablo National Bank Stock Option Plan. Options outstanding from the Mt. Diablo National Bank plan were converted to options to purchase 145,428 shares of Greater Bay stock.

### Stock-Based Compensation

In October 1995, the Financial Accounting Standards Board issued SFAS No. 123 "Accounting for Stock-Based Compensation" ("SFAS No. 123"). Under the provisions of SFAS No. 123, we are encouraged, but not required, to measure compensation costs related to its employee stock compensation plans under the fair value method. If we elect not to recognize compensation expense under this method, it is required to disclose the pro forma net income and net income per share effects based on the SFAS No. 123 fair value methodology. We implemented the requirements of SFAS No. 123 in 1997 and have elected to adopt the disclosure provisions of this statement.

A-52

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

We apply Accounting Principles Board ("APB") Opinion No. 25 and related interpretations in our accounting for stock options. Accordingly, no compensation cost has been recognized for our stock option plan. Had compensation for our stock option plan been determined consistent with SFAS No. 123, our net income per share would have been reduced to the pro forma amounts indicated below:

	December 31,		
	2001	2000	1999
	-----	-----	-----
	(Dollars in thousands, except per share amounts)		
Net income:			
As reported	\$79,816	\$67,164	\$51,301
Pro forma	\$72,558	\$64,187	\$47,096
Basic net income per share:			
As reported	\$ 1.61	\$ 1.40	\$ 1.15
Pro forma	\$ 1.47	\$ 1.34	\$ 1.06

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Diluted net income per share:

As reported	\$ 1.57	\$ 1.33	\$ 1.09
Pro forma	\$ 1.42	\$ 1.27	\$ 1.00

The fair value of each option grant is estimated on the date of the grant using the Black-Scholes option-pricing model with the following weighted average assumptions for grants in 2001, 2000, and 1999, respectively; dividend yield of 1.5%, 1.5% and 1.5%; expected volatility of 48.89%, 48.96% and 29.69%; risk free rates of 4.30%, 4.89% and 6.29%. The weighted average expected life is 5 years. No adjustments have been made for forfeitures. The actual value, if any, that the option holder will realize from these options will depend solely on the increase in the stock price over the option price when the options are exercised.

### 401(k) Savings Plan

We have a 401(k) tax deferred savings plan under which eligible employees may elect to defer a portion of their salary (up to 15%) as a contribution to the plan. We match the employees' contributions at a rate set by the Board of Directors (currently 62.5% of the first 8% of deferral of an individual's total compensation). Our matching contributions are made in cash. The matching contribution vests ratably over the first four years of employment. Our employees are not required to maintain any portion of their 401(k) savings in our stock.

For the years ended December 31, 2001, 2000 and 1999, we contributed \$2.4 million, \$1.8 million and \$1.5 million, respectively to the 401(k) plan.

### Employee Stock Purchase Plan

We have established an Employee Stock Purchase Plan, as amended, under section 423(b) of the Internal Revenue Code which allows eligible employees to set aside up to 15% of their compensation toward the purchase of our stock for an aggregate total of 923,738 shares. Under the plan, the purchase price is 85% of the lower of the fair value at the beginning or end of each three month offering period. During 2001, 2000 and 1999, employees purchased 114,860, 93,356 and 83,302 shares of common stock, respectively. There were 317,800 shares remaining in the plan available for purchase by employees at December 31, 2001.

A-53

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

#### Supplemental Employee Compensation Benefits Agreements

We have entered into supplemental employee compensation benefits agreements with certain executive and senior officers. Under these agreements, we are generally obligated to provide for each such employee or their beneficiaries, during their life for a period of up to 15 to 20 years after the employee's disability or retirement, benefits as defined in each specific agreement. The agreement also provides for a death benefit for the employee. The estimated present value of future benefits to be paid is being accrued over the vesting period of the participants. The related accumulated accrued liability at December 31, 2001 and 2000 is approximately \$16.7 million and \$9.1 million,

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

respectively. The actuarial assumptions used for determining the present value of the projected benefit obligation include a 7% discount rate. Expenses accrued for this plan for the years December 31, 2001, 2000 and 1999 totaled \$8.2 million, \$3.3 million and \$1.3 million, respectively. Included for 2001 and 2000, an additional \$6.7 million and \$1.4 million, respectively, was recorded as part of merger and other related nonrecurring costs in connection with the change in control provisions under the SJNB Financial Corp. and Saratoga supplemental employee compensation benefits agreements programs. Depending on the agreement, the employees and we are beneficiaries of life insurance policies that have been purchased as a method of financing the benefits under the agreements. At December 31, 2001 and 2000, our cash surrender value of these policies was approximately \$96.8 million and \$83.9 million, respectively and is included in other assets. The income recognized on these policies was \$4.1 million, \$3.2 million and \$1.9 million in 2001, 2000 and 1999, respectively, and is included in other income.

### Deferred Compensation Plan

Effective November 19, 1997, we adopted the Greater Bay Bancorp 1997 Elective Deferral Compensation Plan (the "Deferred Plan") that allows our eligible officers to defer a portion of their salary, bonuses and certain other compensation. The deferred compensation will earn interest calculated annually based on a short-term interest reference rate. All participants are fully vested at all times in their contributions to the Deferred Plan. At December 31, 2001 and 2000, \$6.1 million and \$3.4 million, respectively, of deferred compensation under this plan is included in other liabilities in the accompanying consolidated balance sheets.

Additionally, under deferred compensation agreements that were established at Bank of Petaluma, Coast Commercial Bank and Peninsula Bank of Commerce prior to their mergers with us, there was approximately \$1.6 million and \$2.1 million of deferred compensation which is included in other liabilities at December 31, 2001 and 2000, respectively.

### Change in Control

In the event of a change in control, the supplemental employee compensation benefits agreements with certain executive and senior officers may require us to make certain payments under those agreements. We also have plans in place, which would require certain payments to be made to any employee whose employment is terminated pursuant to a change in control. These potential liabilities are currently not recognized in the accompanying consolidated financial statements.

A-54

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

#### NOTE 16--RELATED PARTY TRANSACTIONS

We have, and expect to have in the future, banking transactions in the ordinary course of business with directors, executive officers and their affiliates. These transactions are entered into under terms and conditions equal to those entered into in arms length transactions and are made subject to approval by the Directors' Loan Committee and the Board of Directors of the Bank extending the credit. An analysis of total loans to related parties for the years ended December 31, 2001 and 2000 is shown below:

Edgar Filing: GREATER BAY BANCORP - Form 10-K

	2001	2000	1999
	-----	-----	-----
	(Dollars in thousands)		
Balance, January 1	\$ 51,323	\$ 28,851	\$ 48,615
Additions	40,184	51,839	30,600
Repayments	(70,600)	(29,367)	(50,364)
	-----	-----	-----
Balance, December 31	\$ 20,907	\$ 51,323	\$ 28,851
	=====	=====	=====
Undisbursed commitments, at year end	\$ 63,724	\$ 39,744	\$ 11,113
	=====	=====	=====

NOTE 17--COMMITMENTS AND CONTINGENCIES

Lease Commitments

We lease certain facilities at which we conduct our operations. Future minimum lease commitments under all non-cancelable operating leases as of December 31, 2001 are below:

	(Dollars in thousands)
Years ended December 31,	
2002	\$ 9,835
2003	7,849
2004	7,182
2005	5,923
2006	5,373
Thereafter	25,180
	-----
Total	\$61,342
	=====

We sublease that portion of the available space that is not utilized. Sublease rental income for the years ended December 31, 2001, 2000, and 1999 was \$1.3 million, \$1.5 million and \$1.5 million, respectively. Gross rental expense for the years ended December 31, 2001, 2000, and 1999 was \$11.2 million, \$8.3 million, and \$7.5 million, respectively.

A-55

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

Other Commitments and Contingencies

In the normal course of business, we became contractually obligated under various commitments and contingent liabilities, such as guarantees and commitments to extend credit, that are not reflected in the accompanying consolidated financial statements. Generally accepted accounting principles prohibit the recognition of these items in our consolidated balance, but

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

require these amounts to be disclosed. Commitments to fund loans were \$1.3 billion and \$1.4 billion and letter of credit were \$130.0 million and \$129.4 million, at December 31, 2001 and 2000, respectively. Our exposure to credit loss is limited to amounts funded or drawn; however, at December 31, 2001, no losses are anticipated as a result of these commitments, based on current information.

Loan commitments which have fixed expiration dates and require the payment of a fee are typically contingent upon the borrower meeting certain financial and other covenants. Approximately \$385.8 million of these commitments relate to real estate construction and are expected to fund within the next 12 months. However, the remainder relates primarily to revolving lines of credit or other commercial loans, and many of these commitments are expected to expire without being drawn upon, therefore the total commitments do not necessarily represent future cash requirements. The Banks evaluate each potential borrower and the necessary collateral on an individual basis. Collateral varies, but may include real property, bank deposits, debt or equity securities, or business assets.

Stand-by letters of credit are conditional commitments written by the Banks to guarantee the performance of a client to a third party. These guarantees are issued primarily related to purchases of inventory by the Banks' commercial clients, and are typically short-term in nature. Credit risk is similar to that involved in extending loan commitments to clients, and the Banks accordingly use evaluation and collateral requirements similar to those for loan commitments.

In the ordinary course of business there are various assertions, claims and legal proceedings pending against us. Management is of the opinion that the ultimate resolution of these proceedings will not have a material adverse effect on the consolidated financial position or results of our operations.

### NOTE 18--SHAREHOLDERS' RIGHTS PLAN

In 1998, Greater Bay adopted a shareholder rights plan designed to maximize our long-term value and to protect our shareholders from improper takeover tactics and takeover bids that are not fair to all shareholders.

In accordance with the plan, preferred share purchase rights were distributed as a dividend at the rate of one right for each common share held of record as of the close of business on November 28, 1998. The rights, which are not immediately exercisable, entitle the holders to purchase one one-hundredth of a share of Series A Preferred Stock at a price of \$145.00 (subject to adjustment) upon the occurrence of certain triggering events. In the event of an acquisition not approved by the Board, each right enables its holder (other than the acquirer) to purchase the Preferred Stock at 50% of the market price. Further, in the event we are acquired in an unwanted merger or business combination, each right enables the holder to purchase shares of the acquiring entity at a similar discount. Under certain circumstances, the rights may be exchanged for our common shares. The Board may, in its sole discretion, redeem the rights at any time prior to any of the triggering events.

The rights can be exercised and separate rights certificates distributed only if any of the following events occur: acquisition by a person of 10% or more of our common share; a tender offer for 10% or more of our common shares; or ownership of 10% or more of our common shares by a shareholder whose actions are likely to have a material adverse impact on us or shareholder interests. The rights will initially trade automatically with the common shares. The rights are not deemed by the Board of Directors to be presently exercisable.

# Edgar Filing: GREATER BAY BANCORP - Form 10-K

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

#### NOTE 19--REGULATORY MATTERS

The Banks and Greater Bay are subject to various regulatory capital requirements administered by the federal banking agencies. Failure to meet minimum capital requirements can initiate certain mandatory and possibly additional discretionary actions by regulators that, if undertaken, could have a direct material effect on our consolidated financial statements. Under capital adequacy guidelines and regulatory framework for prompt corrective action, the Banks must meet specific capital guidelines that involve quantitative measures of the Banks' assets, liabilities and certain off-balance sheet items as calculated under regulatory accounting practices. The Banks' capital amounts and classification are also subject to qualitative judgments by the regulators about components, risk weightings and other factors.

Quantitative measures established by regulation to ensure capital adequacy require the Banks to maintain minimum capital amounts and ratios (as defined in the regulations). At December 31, 2001 and 2000 the Banks and we met all capital adequacy requirements to which they are subject. Under the FDICIA prompt corrective action provisions applicable to banks, the most recent notification from the FDIC or OCC categorized each of the Banks as well-capitalized. To be categorized as well-capitalized, the institution must maintain a total risk-based capital ratio as set forth in the following table and not be subject to a capital directive order. There are no conditions or events since that notification that management believes have changed the risk-based capital category of any of the Banks.

A-57

## GREATER BAY BANCORP AND SUBSIDIARIES

### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

The Banks' and our actual 2001 and 2000 capital amounts and ratios are as follows:

	Actual		For capital adequacy purposes		To be well capitalized under prompt corrective action provisions	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
As of December 31, 2001						
-----						
(Dollars in thousands)						
Total Capital (To Risk Weighted Assets):						
Greater Bay Bancorp	\$740,653	12.79%	\$463,270	8.00%	\$579,088	N/A
Bank of Petaluma	23,893	12.10	15,797	8.00	19,746	10.00%
Bank of Santa Clara	42,225	13.46	25,097	8.00	31,371	10.00
Bay Area Bank	24,373	10.97	17,774	8.00	22,218	10.00
Bay Bank of Commerce	20,414	11.63	14,042	8.00	17,553	10.00
Coast Commercial Bank	45,520	15.14	24,053	8.00	30,066	10.00

Edgar Filing: GREATER BAY BANCORP - Form 10-K

Cupertino National Bank	190,715	10.74	142,060	8.00	177,574	10.00
Golden Gate Bank	29,697	11.18	21,250	8.00	26,563	10.00
Mid-Peninsula Bank	113,565	10.20	89,071	8.00	111,338	10.00
Mt. Diablo National Bank	32,769	12.10	21,665	8.00	27,082	10.00
Peninsula Bank of Commerce	31,571	11.43	22,097	8.00	27,621	10.00
San Jose National Bank	65,401	10.62	49,266	8.00	61,583	10.00
Tier 1 Capital (To Risk Weighted Assets):						
Greater Bay Bancorp	\$607,820	10.49%	\$231,771	4.00%	\$347,657	N/A
Bank of Petaluma	21,414	10.85	7,895	4.00	11,842	6.00%
Bank of Santa Clara	38,278	12.20	12,550	4.00	18,825	6.00
Bay Area Bank	21,581	9.71	8,890	4.00	13,335	6.00
Bay Bank of Commerce	18,211	10.38	7,018	4.00	10,527	6.00
Coast Commercial Bank	41,741	13.89	12,020	4.00	18,031	6.00
Cupertino National Bank	155,173	8.74	71,017	4.00	106,526	6.00
Golden Gate Bank	26,342	9.92	10,622	4.00	15,933	6.00
Mid-Peninsula Bank	99,570	8.94	44,550	4.00	66,826	6.00
Mt. Diablo National Bank	29,364	10.84	10,835	4.00	16,253	6.00
Peninsula Bank of Commerce	28,082	10.16	11,056	4.00	16,584	6.00
San Jose National Bank	57,656	9.36	24,639	4.00	36,959	6.00
Tier 1 Capital Leverage (To Average Assets):						
Greater Bay Bancorp	\$607,820	8.01%	\$303,531	4.00%	\$379,413	N/A
Bank of Petaluma	21,414	6.03	14,205	4.00	17,756	5.00%
Bank of Santa Clara	38,278	7.03	21,780	4.00	27,225	5.00
Bay Area Bank	21,581	5.91	14,606	4.00	18,258	5.00
Bay Bank of Commerce	18,211	6.12	11,903	4.00	14,878	5.00
Coast Commercial Bank	41,741	7.75	21,544	4.00	26,930	5.00
Cupertino National Bank	155,173	6.36	97,593	4.00	121,991	5.00
Golden Gate Bank	26,342	6.00	17,561	4.00	21,952	5.00
Mid-Peninsula Bank	99,570	6.89	43,354	3.00	72,257	5.00
Mt. Diablo National Bank	29,364	6.02	19,511	4.00	24,389	5.00
Peninsula Bank of Commerce	28,082	6.32	17,773	4.00	22,217	5.00
San Jose National Bank	57,656	8.03	28,720	4.00	35,900	5.00

A-58

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

As of December 31, 2000	Actual		For capital adequacy purposes		To be well capitalized under prompt corrective action provisions	
	Amount	Ratio	Amount	Ratio	Amount	Ratio
(Dollars in thousands)						
Total Capital (To Risk Weighted Assets):						
Greater Bay Bancorp	\$542,819	10.87%	\$399,499	8.00%	\$498,915	N/A
Bank of Petaluma	19,054	12.05	12,650	8.00	15,811	10.00%
Bank of Santa Clara	36,956	11.13	26,563	8.00	33,203	10.00
Bay Area Bank	18,664	10.49	14,234	8.00	17,790	10.00
Bay Bank of Commerce	14,111	10.55	10,700	8.00	13,380	10.00
Coast Commercial Bank	42,724	15.16	22,546	8.00	28,176	10.00
Cupertino National Bank	150,395	10.14	118,655	8.00	148,276	10.00



Edgar Filing: GREATER BAY BANCORP - Form 10-K

Golden Gate Bank	20,541	10.13	16,222	8.00	20,280	10.00
Mid-Peninsula Bank	91,401	10.19	71,757	8.00	89,670	10.00
Mt. Diablo National Bank	26,493	11.30	18,756	8.00	23,449	10.00
Peninsula Bank of Commerce	27,228	10.89	20,002	8.00	25,003	10.00
San Jose National Bank	64,995	12.00	43,330	8.00	54,163	10.00
Tier 1 Capital (To Risk Weighted Assets):						
Greater Bay Bancorp	\$477,962	9.57%	\$199,775	4.00%	\$299,350	N/A
Bank of Petaluma	17,058	10.79	6,324	4.00	9,487	6.00%
Bank of Santa Clara	32,779	9.87	13,284	4.00	19,922	6.00
Bay Area Bank	16,419	9.23	7,115	4.00	10,674	6.00
Bay Bank of Commerce	12,422	9.28	5,354	4.00	8,028	6.00
Coast Commercial Bank	39,181	13.91	11,267	4.00	16,905	6.00
Cupertino National Bank	131,684	8.88	59,317	4.00	88,966	6.00
Golden Gate Bank	17,993	8.87	8,114	4.00	12,168	6.00
Mid-Peninsula Bank	80,155	8.94	35,864	4.00	53,802	6.00
Mt. Diablo National Bank	23,539	10.04	9,378	4.00	14,070	6.00
Peninsula Bank of Commerce	24,081	9.63	10,002	4.00	15,002	6.00
San Jose National Bank	58,217	10.75	21,662	4.00	32,493	6.00
Tier 1 Capital Leverage (To Average Assets):						
Greater Bay Bancorp	\$477,962	8.79%	\$217,503	4.00%	\$271,878	N/A
Bank of Petaluma	17,058	8.23	8,291	4.00	10,363	5.00%
Bank of Santa Clara	32,779	8.18	16,029	4.00	20,035	5.00
Bay Area Bank	16,419	8.18	8,029	4.00	10,041	5.00
Bay Bank of Commerce	12,422	7.55	6,581	4.00	8,230	5.00
Coast Commercial Bank	39,181	9.12	17,185	4.00	21,488	5.00
Cupertino National Bank	131,684	9.06	58,139	4.00	72,693	5.00
Golden Gate Bank	17,993	6.34	11,352	4.00	14,188	5.00
Mid-Peninsula Bank	80,155	7.66	31,392	3.00	52,295	5.00
Mt. Diablo National Bank	23,539	8.15	11,553	4.00	14,443	5.00
Peninsula Bank of Commerce	24,081	7.99	12,056	4.00	15,067	5.00
San Jose National Bank	58,217	8.66	26,890	4.00	33,613	5.00

A-59

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

NOTE 20--EARNINGS PER SHARE

Basic net income per share is computed by dividing net income by the weighted average number of common shares outstanding during the year. Diluted net income per share is computed by dividing net income by the weighted average number of common shares plus common equivalent shares outstanding including dilutive stock options. The following table provides a reconciliation of the numerators and denominators of the basic and diluted net income per share computations for the years ended December 31, 2001, 2000 and 1999.

	For the year ended December 31, 2001		
	Income (numerator)	Shares (denominator)	Per share amount
Net income	\$79,816		

(Dollars in thousands, except per share amounts)

Edgar Filing: GREATER BAY BANCORP - Form 10-K

Basic net income per share:			
Income available to common shareholders	79,816	49,498,000	\$1.61
Effect of dilutive securities:			
Stock options	--	1,442,000	
	-----	-----	-----
Diluted net income per share:			
Income available to common shareholders after assumed conversions	\$79,816	50,940,000	\$1.57
	=====	=====	=====
For the year ended December 31, 2000			
	-----	-----	-----
	Income	Shares	Per share
	(numerator)	(denominator)	amount
	-----	-----	-----
	(Dollars in thousands, except per share amounts)		
Net income	\$67,164		
Basic net income per share:			
Income available to common shareholders	67,164	47,899,000	\$1.40
Effect of dilutive securities:			
Stock options	--	2,620,000	
	-----	-----	-----
Diluted net income per share:			
Income available to common shareholders after assumed conversions	\$67,164	50,519,000	\$1.33
	=====	=====	=====
For the year ended December 31, 1999			
	-----	-----	-----
	Income	Shares	Per share
	(numerator)	(denominator)	amount
	-----	-----	-----
	(Dollars in thousands, except per share amounts)		
Net income	\$51,301		
Basic net income per share:			
Income available to common shareholders	51,301	44,599,000	\$1.15
Effect of dilutive securities:			
Stock options	--	2,479,000	
	-----	-----	-----
Diluted net income per share:			
Income available to common shareholders after assumed conversions	\$51,301	47,078,000	\$1.09
	=====	=====	=====

A-60

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

Options to purchase 1,531,000, 66,000 shares and 1,268,000 shares were anti-dilutive whereby the options' exercise price was greater than the average market price of the common shares, during the years ended December 31, 2001, 2000 and 1999, respectively, and were not included in the calculation of diluted net income per share.

All years presented have been restated to reflect the 2-for-1 stock split effective as of October 4, 2000.

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Weighted average shares outstanding and all per share amounts included in the consolidated financial statements and notes thereto are based upon the increased number of shares giving retroactive effect to the 2001 merger with SJNB Financial Corp. at a 1.82 conversion ratio, 2000 mergers with Bank of Petaluma at a 0.5731 conversion ratio, Bank of Santa Clara at a 0.8499 conversion ratio, Coast Bancorp at a 0.6338 conversion ratio and Mt. Diablo Bancshares at a 0.9532 conversion ratio, and the 1999 mergers with Bay Commercial Services at a 0.6833 conversion ratio and Bay Area Bancshares at a 1.38682 conversion ratio.

### NOTE 21--PARENT COMPANY ONLY CONDENSED FINANCIAL STATEMENTS

The financial statements of Greater Bay Bancorp (parent company only) are presented below:

#### PARENT COMPANY ONLY--BALANCE SHEETS

	December 31,	
	2001	2000
	-----	-----
	(Dollars in thousands)	
ASSETS:		
Cash and cash equivalents	\$ 59,347	\$ 20,152
Investment in subsidiaries	594,660	474,252
Other investments	18,658	25,634
Other assets	48,448	25,984
	-----	-----
Total assets	\$721,113	\$546,022
	=====	=====
LIABILITIES AND SHAREHOLDERS' EQUITY:		
Subordinated debt	\$225,775	\$118,609
Other borrowings	6,800	--
Other liabilities	24,854	41,465
	-----	-----
Total liabilities	257,429	160,074
Shareholders' equity:		
Common stock	206,294	196,121
Accumulated other comprehensive income	3,967	(6,035)
Retained earnings	253,423	195,862
	-----	-----
Total shareholders' equity	463,684	385,948
	-----	-----
Total liabilities and shareholders' equity	\$721,113	\$546,022
	=====	=====

A-61

#### GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

#### PARENT COMPANY ONLY--STATEMENTS OF OPERATIONS

Edgar Filing: GREATER BAY BANCORP - Form 10-K

	Years ended December	
	2001	2000
	(Dollars in thousands)	
Income:		
Interest income	\$ 3,098	\$ 3,694
Cash dividends from subsidiaries	19,585	11,060
Other income	2,856	1,379
Total	25,539	16,133
Expenses:		
Interest expense	1,619	8,536
Salaries	34,588	22,280
Occupancy and equipment	8,782	6,416
Merger expenses	10,034	12,479
Other expenses	24,644	7,784
Less: rentals and fees received from Banks	(62,113)	(41,480)
Total	17,554	16,015
Income before taxes and equity in undistributed net income of subsidiaries	7,985	118
Income tax benefit	(4,765)	(3,548)
Income before equity in undistributed net income of subsidiaries	12,750	3,666
Equity in undistributed net income of subsidiaries	67,066	63,498
Net income	\$ 79,816	\$ 67,164

A-62

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

PARENT COMPANY ONLY--STATEMENTS OF CASH FLOWS

	Years ended December 31,		
	2001	2000	1999
	(Dollars in thousands)		
Cash flows-operating activities			
Net income	\$ 79,816	\$ 67,164	\$ 51,301
Reconciliation of net income to net cash from operations:			
Equity in undistributed net income of subsidiaries	(67,066)	(63,498)	(48,464)
Net change in other assets	(3,852)	(7,939)	(10,230)
Net change in other liabilities	(24,608)	42,379	4,322

Edgar Filing: GREATER BAY BANCORP - Form 10-K

Operating cash flow, net	(15,710)	38,106	(3,071)
Cash flows-investing activities			
Purchases of available for sale securities	(43,693)	(51,517)	(20,825)
Proceeds from sale and maturities of available for sale securities	6,976	3,123	21,393
Proceeds from sale of OREO	-	224	-
Dividends from subsidiaries	19,585	10,560	4,166
Capital contribution to the subsidiaries	(33,526)	(47,736)	(29,761)
Investing cash flows, net	(50,658)	(85,346)	(25,027)
Cash flows-financing activities			
Net change in other borrowings	(4,534)	2,562	7,000
Stock retired by Greater Bay and SJNB Financial Corp.	(2,830)	-	(3,911)
Proceeds from private placement of stock	-	11,476	20,761
Proceeds from issuance of subordinated debt	122,166	52,062	-
Proceeds from sale of common stock	11,640	15,294	11,842
Stock issued in purchase accounting transaction	1,376	-	-
Payment of cash dividends	(22,255)	(18,686)	(10,669)
Financing cash flows, net	105,563	62,708	25,023
Net increase in cash and cash equivalents	39,195	15,468	(3,075)
Cash and cash equivalents at the beginning of the year	20,152	4,684	7,759
Cash and cash equivalents at end of the year	\$ 59,347	\$ 20,152	\$ 4,684

A-63

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

NOTE 22--RESTRICTIONS ON SUBSIDIARY TRANSACTIONS

Total dividends which may be declared by the Banks without receiving prior approval from regulatory authorities are limited to the lesser of the Banks' retained earnings or the net income of the Banks for the latest three fiscal years, less dividends previously declared during that period.

The Banks are subject to certain restrictions under the Federal Reserve Act, including restrictions on the extension of credit to affiliates. In particular, the Banks are prohibited from lending to Greater Bay or its affiliates unless the loans are secured by specified types of collateral. Such secured loans and other advances from the Banks are limited, in the aggregate, to 20% of each Bank's capital and surplus, as defined by federal regulations, or a maximum of \$90.7 million at December 31, 2001. No such advances were made during 2001 or exist as of December 31, 2001.

NOTE 23--FAIR VALUE OF FINANCIAL INSTRUMENTS

Fair value estimates, methods and assumptions are set forth below for our financial instruments. Our estimated fair values of financial instruments as of December 31, 2001 and 2000 are as follows:

Edgar Filing: GREATER BAY BANCORP - Form 10-K

	2001		2000	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
(Dollars in thousands)				
Financial assets:				
Cash and due from banks	\$ 189,404	\$ 189,404	\$ 291,605	\$ 291,605
Short term investments and Fed Funds Sold	26,000	26,000	184,370	176,542
Investment securities	2,970,630	2,970,630	1,091,064	1,101,416
Loans, net	4,370,977	4,413,079	3,973,329	4,008,905
Financial liabilities:				
Deposits:				
Demand, noninterest-bearing	953,989	953,989	1,133,958	1,133,958
MMDA, NOW and Savings	2,280,119	2,280,119	2,349,041	2,349,041
Time certificates, \$100,000 and over	642,073	644,251	706,535	706,722
Other time certificates	1,113,890	1,117,730	560,870	561,322
Other borrowings	2,095,896	2,110,751	463,267	431,228
Company obligated mandatory redeemable preferred securities of subsidiary trust holding solely junior subordinated debentures	218,000	218,000	99,500	92,365

The following methods and assumptions were used to estimate the fair value of each class of financial instruments for which it is practicable to estimate that value.

Cash and Cash Equivalents

The carrying value reported in the balance sheet for cash and cash equivalents approximates fair value.

Investment Securities

The carrying amounts for short-term investments approximate fair value because they mature in 90 days or less and do not present unanticipated credit concerns. The fair value of long term investments, except certain state and municipal securities, is estimated based on quoted market prices or bid quotations from securities dealers.

A-64

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

Loans

Fair values are estimated for portfolios of loans with similar financial characteristics. The fair value of performing fixed rate loans is calculated by discounting scheduled cash flows through the estimated maturity using estimated market discount rates that reflect the credit and interest rate risk inherent in the loan. The fair value of performing variable rate loans is judged to

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

approximate book value for those loans whose rates reprice in less than 90 days. Rate floors and rate ceilings are not considered for fair value purposes as the number of loans with such limitations is not significant.

Fair value for significant nonperforming loans is based on recent external appraisals. If appraisals are not available, estimated cash flows are discounted using a rate commensurate with the risk associated with the estimated cash flows. Assumptions regarding credit risk, cash flows, and discount rates are judgmentally determined using available market information and specific borrower information.

### Deposit Liabilities and Borrowings

The fair value for all deposits without fixed maturities and short term borrowings is considered to be equal to the carrying value. The fair value for fixed rate time deposits are estimated by discounting future cash flows using interest rates currently offered on time deposits with similar remaining maturities. The fair value of core deposits does not reflect the market core deposits premium of approximately 10%--12%. Additionally, the fair value of deposits does not include the benefit that results from the low cost of funding provided by our deposits as compared to the cost of borrowing funds in the market.

### Commitments to Extend Credit and Standby Letters of Credit

The majority of our commitments to extend credit carry current market interest rates if converted to loans. Because these commitments are generally unassignable by either the borrower or us, they only have value to the borrower and us. The estimated fair value approximates the recorded deferred fee amounts and is excluded from the above table.

### Limitations

These fair value disclosures represent management's best estimates, based on relevant market information and information about the financial instruments. Fair value estimates are made at a specific point in time, based on relevant market information and information about the financial instrument. These estimates do not reflect any premium or discount that could result from offering for sale, at one time, our entire holdings of a particular financial instrument. Fair value estimates are based on judgments regarding future expected loss experience, current economic condition, risk characteristics of various financial instruments, and other factors. These estimates are subjective in nature and involve uncertainties and matters of significant judgment and therefore cannot be determined with precision. Changes in assumptions could significantly affect the estimates.

Fair value estimates are based on existing on- and off-balance sheet financial instruments without attempting to estimate the value of anticipated future business and the value of assets and liabilities that are not considered financial instruments. In addition, the tax ramifications related to the realization of the unrealized gains and losses can have significant effect on fair value estimates and have been considered in many of the estimates.

A-65

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

### NOTE 24--ACTIVITY OF BUSINESS SEGMENTS

The accounting policies of the segments are described in the "Summary of Significant Accounting Policies." Segment data includes intersegment revenue, as well as charges allocating all corporate-headquarters costs to each of its operating segments. Intersegment revenue is recorded at prevailing market terms and rates and is not significant to the results of the segments. This revenue is eliminated in consolidation. We evaluate the performance of our segments and allocate resources to them based on net interest income, other income, net income before income taxes, total assets and deposits.

We are organized primarily along community banking and trust divisions. Eleven of the divisions have been aggregated into the "community banking" segment. Community banking provides a range of commercial banking services to small and medium-sized businesses, real estate developers, property managers, business executives, professional and other individuals. The GBB Trust division has been shown as the "trust operations" segment. Our business is conducted principally in the U.S.; foreign operations are not material.

The following table shows each segments key operating results and financial position for the years ended or as of December 31, 2001, 2000 and 1999:

	2001		2000		1999	
	Community banking	Trust operations	Community banking	Trust operations	Community banking	Trust operati
	(Dollars in thousands)					
Net interest income	\$ 318,385	\$ 1,145	\$ 269,941	\$ 551	\$ 183,662	\$
Other income	37,976	4,009	29,889	3,753	41,838	3,0
Operating expenses	104,566	3,012	104,093	2,703	165,546	2,8
Net income before income taxes (1)	178,170	1,826	166,916	1,601	110,232	1
Total assets	7,155,941	--	5,335,716	--	4,270,450	
Deposits	4,935,208	54,814	4,693,241	57,163	3,678,790	57,8
Assets under management	--	629,696	--	773,791	--	697,4

(1) Includes intercompany earnings allocation charge which is eliminated in consolidation

A reconciliation of total segment net interest income and other income combined, net income before income taxes, and total assets to the consolidated numbers in each of these categories for the years ended December 31, 2001, 2000 and 1999 is presented below.

	As of and for year ended December 31,		
	2001	2000	1999
	(Dollars in thousands)		
Net interest income and other income			
Total segment net interest income and other income	\$ 361,515	\$ 317,120	\$ 240,863
Parent company net interest income and other income	4,335	(4,400)	(3,893)
	\$ 365,850	\$ 312,720	\$ 236,970



Edgar Filing: GREATER BAY BANCORP - Form 10-K

Net income before taxes			
Total segment net income before income taxes	\$ 179,996	\$ 151,401	\$ 110,155
Parent company net income before income taxes	(73,712)	(40,572)	(32,393)
Consolidated net income before income taxes	\$ 106,284	\$ 110,829	\$ 77,762
Total assets			
Total segment assets	\$7,155,941	\$5,335,716	\$4,270,450
Parent company segment assets	721,113	482,439	34,360
Consolidated total assets	\$7,877,054	\$5,818,155	\$4,304,810

A-66

GREATER BAY BANCORP AND SUBSIDIARIES

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS--(Continued)

NOTE 25--QUARTERLY FINANCIAL INFORMATION (UNAUDITED)

The following table presents the summary results for the stated eight quarters:

	For the quarter ended			
	December 31, 2001	September 30, 2001	June 30, 2001	March 31, 2001
	(Dollars in thousands, except per share data)			
Interest income	\$129,946	\$131,856	\$124,669	\$120,770
Net interest income	87,892	80,977	77,041	75,099
Provision for loan losses	28,950	8,400	10,049	7,328
Other income	9,684	10,699	13,003	11,456
Other expenses	49,028	44,933	41,669	39,961
Income before taxes	19,598	38,343	38,326	39,266
Net income	7,515	23,826	23,943	24,532
Net income per share:				
Basic	\$ 0.15	\$ 0.48	\$ 0.48	\$ 0.50
Diluted	\$ 0.15	\$ 0.46	\$ 0.47	\$ 0.48

	For the quarter ended			
	December 31, 2000	September 30, 2000	June 30, 2000	March 31, 2000
	(Dollars in thousands, except per share data)			
Interest income	\$119,051	\$110,812	\$101,415	\$ 92,361
Net interest income	74,246	68,279	65,064	58,000
Provision for loan losses	6,516	7,994	8,437	5,874
Other income	9,396	11,425	8,567	17,743
Other expenses	37,775	34,938	33,570	36,685
Income before taxes	35,818	29,735	24,880	30,795
Net income	20,913	15,638	13,002	17,611

## Edgar Filing: GREATER BAY BANCORP - Form 10-K

Net income per share:

Basic	\$ 0.43	\$ 0.32	\$ 0.27	\$ 0.38
Diluted	\$ 0.41	\$ 0.31	\$ 0.26	\$ 0.36

A-67

### REPORT OF INDEPENDENT ACCOUNTANTS

To the Board of Directors and Shareholders of Greater Bay Bancorp:

In our opinion, the accompanying consolidated balance sheets and the related consolidated statements of operations, comprehensive income, shareholders' equity and cash flows present fairly, in all material respects, the financial position of Greater Bay Bancorp and its subsidiaries (the "Company") at December 31, 2001 and 2000, and the results of their operations and their cash flows for each of the three years in the period ended December 31, 2001 in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

/s/ PRICEWATERHOUSECOOPERS LLP

San Francisco, California  
February 13, 2002

A-68