# UNITED STATES 

# SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549

## FORM 10-Q

(Mark One)
x Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended March 31, 2009
or
o Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

## ORIENT-EXPRESS HOTELS LTD.

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## Bermuda

(State or other jurisdiction
of incorporation or organization)

98-0223493
(I.R.S. Employer

Identification No.)

## 22 Victoria Street

P.O. Box HM 1179

## Hamilton HMEX, Bermuda

(Address of principal executive offices)
(Zip Code)
(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No ${ }^{\text {" }}$

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes "No "

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. (See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act).

Large Accelerated Filer x
Non-Accelerated Filer *

## Accelerated Filer

Smaller Reporting Company "

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes " No x

As of May 4, 2009, 76,834,500 Class A common shares and 18,044,478 Class B common shares of Orient-Express Hotels Ltd. were outstanding. All of the Class B shares are owned by a subsidiary of Orient-Express Hotels Ltd.

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PART I FINANCIAL INFORMATION

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## ITEM 1. Financial Statements

## Orient-Express Hotels Ltd. and Subsidiaries

## Condensed Consolidated Balance Sheets (unaudited)

$\left.\begin{array}{l|r|r} & \begin{array}{c}\text { March 31, } \\ \mathbf{2 0 0 9}\end{array} & \begin{array}{c}\text { December 31, } \\ \text { (Dollars in thousands) }\end{array} \\ \hline \text { 2008 }\end{array}\right)$

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| Issued $18,044,478$ | 181 | 181 |  |
| :--- | :--- | ---: | ---: |
| Additional paid-in capital | 571,526 | 570,727 |  |
| Retained earnings | 256,932 | 271,571 |  |
| Accumulated other comprehensive income | $(83,610)$ | $(60,210)$ |  |
| Less: reduction due to class B common shares owned by a subsidiary | $18,044,478$ | $(181)$ | $(181)$ |
| Total shareholders equity | 745,358 | 782,598 |  |
| Non-controlling interests | 1,724 | 1,571 |  |
| Total equity | $\$ 47,082$ | 784,169 |  |
|  | $2,009,317$ | $\$$ | $2,069,133$ |

See notes to condensed consolidated financial statements.

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## Orient-Express Hotels Ltd. and Subsidiaries

## Statements of Condensed Consolidated Operations (unaudited)

| Three months ended March 31, | $2009$ |  | 2008 |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue | \$ | 89,412 | \$ | 114,680 |
|  |  |  |  |  |
| Expenses: |  |  |  |  |
| Depreciation and amortization |  | 10,114 |  | 10,284 |
| Operating |  | 45,197 |  | 59,693 |
| Selling, general and administrative |  | 37,413 |  | 43,818 |
| Impairment of goodwill |  | 7,048 |  |  |
| Total expenses |  | 99,772 |  | 113,795 |
|  |  |  |  |  |
| (Losses)/earnings from operations |  | $(10,360)$ |  | 885 |
|  |  |  |  |  |
| Interest expense, net |  | $(9,863)$ |  | $(12,929)$ |
| Foreign currency, net |  | $(3,838)$ |  | 2,045 |
| Net finance costs |  | $(13,701)$ |  | $(10,884)$ |
|  |  |  |  |  |
| Losses before income taxes and earnings from unconsolidated companies |  | $(24,061)$ |  | $(9,999)$ |
|  |  |  |  |  |
| Benefit from income taxes |  | 9,377 |  | 3,557 |
|  |  |  |  |  |
| Losses before earnings from unconsolidated companies |  | $(14,684)$ |  | $(6,442)$ |
|  |  |  |  |  |
| Earnings from unconsolidated companies, net of tax of \$432 and \$1,181 |  | 1,119 |  | 4,067 |
|  |  |  |  |  |
| Net losses from continuing operations |  | $(13,565)$ |  | $(2,375)$ |
|  |  |  |  |  |
| Losses from discontinued operations, net of tax |  | $(1,074)$ |  | $(1,963)$ |
| Net losses |  |  |  |  |
|  | \$ | $(14,639)$ | \$ | $(4,338)$ |
|  |  |  |  |  |
| Basic net losses per share: |  |  |  |  |
| Net losses from continuing operations | \$ | (0.27) | \$ | (0.06) |
| Net losses from discontinued operations |  | (0.02) |  | (0.04) |
| Net losses | \$ | (0.29) | \$ | (0.10) |
|  |  |  |  |  |
| Diluted net losses per share: |  |  |  |  |
| Net losses from continuing operations | \$ | (0.27) | \$ | (0.06) |
| Net losses from discontinued operations |  | (0.02) |  | (0.04) |
| Net losses | \$ | (0.29) | \$ | (0.10) |
|  |  |  |  |  |
| Dividends per share | \$ |  | \$ | 0.025 |

See notes to condensed consolidated financial statements.

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## Orient-Express Hotels Ltd. and Subsidiaries

## Statements of Condensed Consolidated Cash Flows (unaudited)

| Three months ended March 31, | 2009 (Dollars in thousands) |  |  | 2008 |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities: |  |  |  |  |
| Net losses from continuing operations | \$ | $(13,565)$ | \$ | $(2,375)$ |
| Adjustments to reconcile net losses to net cash used in operating activities: |  |  |  |  |
| Depreciation and amortization |  | 10,114 |  | 10,284 |
| Amortization and write-off of finance costs |  | 822 |  | 871 |
| Impairment losses |  | 7,048 |  |  |
| Undistributed earnings of affiliates |  | $(1,551)$ |  | $(2,244)$ |
| Stock-based compensation |  | 799 |  | 838 |
| Change in deferred tax |  | $(12,311)$ |  | $(5,859)$ |
| Losses from disposals of fixed assets |  | 161 |  | 54 |
| Unrealized foreign exchange loss/(gain) |  | 4,169 |  | $(1,134)$ |
| Other non-cash items |  | 970 |  | 1,047 |
| Change in assets and liabilities net of effects from acquisition of subsidiaries: |  |  |  |  |
| Increase in receivables, prepaid expenses and other |  | $(5,021)$ |  | $(16,002)$ |
| Decrease/(increase) in inventories |  | 1,099 |  | $(1,728)$ |
| Increase in real estate assets held for sale |  | $(7,663)$ |  | $(8,358)$ |
| Increase in payables, accrued liabilities and deferred revenue |  | 4,894 |  | 21,582 |
| Dividends received from unconsolidated companies |  | 1,064 |  | 3,780 |
|  |  |  |  |  |
| Total adjustments |  | 4,594 |  | 3,131 |
|  |  |  |  |  |
| Net cash (used in)/provided by operating activities from continuing operations |  | $(8,971)$ |  | 756 |
| Net cash used in operating activities from discontinued operations |  | $(1,722)$ |  | $(1,702)$ |
| Net cash used in operating activities |  | $(10,693)$ |  | (946) |
|  |  |  |  |  |
| Cash flows from investing activities: |  |  |  |  |
| Capital expenditures |  | $(21,973)$ |  | $(20,790)$ |
| Acquisitions and investments, net of cash acquired |  | (28) |  | $(2,099)$ |
| Increase in restricted cash |  | (39) |  | $(2,619)$ |
|  |  |  |  |  |
| Net cash used in investing activities from continuing operations |  | $(22,040)$ |  | $(25,508)$ |
| Net cash used in investing activities from discontinued operations |  | (76) |  | (364) |
|  |  |  |  |  |
| Net cash used in investing activities |  | $(22,116)$ |  | $(25,872)$ |
| Cash flows from financing activities: |  |  |  |  |
| Net proceeds from working capital facilities and redrawable loans |  | 16,550 |  | 42,455 |
| Stock options exercised |  |  |  | 88 |
| Issuance of long-term debt |  | 35 |  | 117 |
| Principal payments under long-term debt |  | $(7,360)$ |  | $(9,229)$ |
| Payment of common share dividends |  |  |  | $(1,061)$ |
|  |  |  |  |  |
| Net cash provided by financing activities |  | 9,225 |  | 32,370 |
|  |  |  |  |  |
| Effect of exchange rate changes on cash and cash equivalents |  | (673) |  | (295) |
|  |  |  |  |  |
| Net (decrease)/increase in cash and cash equivalents |  | $(24,257)$ |  | 5,257 |

Cash and cash equivalents at beginning of period (includes \$120 (2009), \$360
(2008) of discontinued operations cash)

| Cash and cash equivalents at end of period (includes $\$ 62(2009), \$ 286(2008)$ of |
| :--- |
| discontinued operations cash) |

See notes to condensed consolidated financial statements.

## Orient-Express Hotels Ltd. and Subsidiaries

## Statements of Condensed Consolidated Equity (unaudited)



See notes to condensed consolidated financial statements.

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## Orient-Express Hotels Ltd. and Subsidiaries

## Notes to Condensed Consolidated Financial Statements

## 1. Basis of financial statement presentation

In this report Orient-Express Hotels Ltd. is referred to as the Company , and the Company and its subsidiaries are referred to collectively as OEH .

FASB means Financial Accounting Standards Board and APB means Accounting Principles Board, the FASB s predecessor. SFAS means Statement of Financial Accounting Standards of the FASB, and FIN, EITF or FSP means an accounting interpretation of the FASB.
(a) Accounting policies

The accompanying condensed consolidated financial statements have been prepared pursuant to the rules and regulations of the U.S. Securities and Exchange Commission for reporting on Form 10-Q. Accordingly, they do not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. In the opinion of the management of the Company, all adjustments (consisting of normal recurring adjustments) necessary for a fair presentation of financial position, operating results and cash flows have been included in the statements. Interim results are not necessarily indicative of results that may be expected for the year ending December 31, 2009. These financial statements should be read in conjunction with the consolidated financial statements and footnotes thereto included in the Company s periodic filings, including the Company s Annual Report on Form 10-K for the year ended December 31, 2008. See Note 1 to the consolidated financial statements in the 2008 Form 10-K for additional information regarding significant accounting policies.

The accounting policies used in preparing these financial statements are the same as those applied in the prior year, except for the implementation of SFAS No. 161, SFAS No. 160, SFAS No. 141(R), FSP 142-3, and SFAS No. 157 for nonfinancial assets and liabilities as deferred by FSP 157-2, effective January 1, 2009.

SFAS No. 161

SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities - an amendment of FASB Statement No. 133 , amends and expands the disclosure requirements of SFAS No. 133 with the intent to provide users of financial statements with an

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enhanced understanding of: (a) how and why an entity uses derivative instruments, (b) how derivative instruments and related hedged items are accounted for under SFAS No. 133 and its related interpretations, and (c) how derivative instruments and related hedged items affect an entity s financial position, financial performance, and cash flows. SFAS No. 161 requires qualitative disclosures about objectives and strategies for using derivatives, quantitative disclosures about the fair value of and gains and losses on derivative instruments, and disclosures about credit-risk-related contingent features in derivative instruments.

As required by SFAS No. 133, OEH records all derivatives on the balance sheet at fair value. The accounting for changes in the fair value of derivatives depends on the intended use of the derivative, whether OEH has elected to designate a derivative in a hedging relationship and apply hedge accounting and whether the hedging relationship has satisfied the criteria necessary to apply hedge accounting. Derivatives designated and qualifying as a hedge of the exposure to variability in expected future cash flows, or other types of forecast transactions, are considered cash flow hedges. Derivatives may also be designated as hedges of the foreign currency exposure of a net investment in a foreign operation. Hedge accounting generally provides for the matching of the timing of gain or loss recognition on the hedging instrument with the recognition of the changes in the fair value of the hedged asset or liability that are attributable to the hedged forecast transactions in a cash flow hedge. OEH may enter into derivative contracts that are intended to economically hedge certain of its risks, even though hedge accounting does not apply or OEH elects not to apply hedge accounting under SFAS No. 133.

SFAS No. 160

Effective January 1, 2009, OEH has implemented SFAS No. 160, Non-Controlling Interests in Consolidated Financial Statements an amendment of ARB No. 51 . Non-controlling interests have been classified as a component of equity for all periods presented and the statements of consolidated equity have been amended accordingly. No further disclosures have been made as the impact on the statements of consolidated operations from the non-controlling interests is not deemed material.

SFAS No. 141(R), FSP 142-3 and SFAS No. 157 for nonfinancial assets and liabilities

The implementation of SFAS No. 141(R), Business Combinations, FSP 142-3, Determination of the Useful Life of Intangible Assets, and SFAS No. 157, Fair Value Measurements for nonfinancial assets and liabilities, has not resulted in any material impact to the financial statements as of March 31, 2009 and for the three months then ended.

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(b) Net losses per share

The number of shares used in computing basic and diluted losses per share was as follows (in thousands):

| Three months ended March 31, | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ |
| :--- | :--- | :--- |
| Basic | 50,960 | 42,466 |
| Effect of dilution | 50,960 | 42,466 |
| Diluted |  |  |

For the three months ended March 31, 2009 and 2008, all share options and share-based awards were excluded from the calculation of the diluted weighted average number of shares because OEH made a net loss in both periods and the effect of their inclusion would be anti-dilative.

The number of share options and share-based awards excluded was as follows:

| Three months ended March 31, | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ |
| :--- | ---: | ---: | ---: |
| Share options | 995,950 | 585,750 |
| Share-based awards | 500,000 | 59,965 |
|  | $1,495,950$ | 645,715 |

(c) Earnings from unconsolidated companies

Earnings from unconsolidated companies include OEH s share of the net earnings of its equity investments as well as interest income related to loans and advances to the equity investees. This interest income amounted to \$nil and $\$ 3,004,000$ for the three months ended March 31, 2009 and 2008, respectively. See Note 3 regarding consolidation of Charleston Center LLC effective December 31, 2008.
2. Discontinued operations

During the fourth quarter of 2007, OEH decided to sell its investment in Bora Bora Lagoon Resort. Accordingly, the results of the hotel have been presented as a discontinued operation for all the interim periods presented.

Summarized operating results of the hotel are as follows (dollars in thousands):

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| Three months ended March 31, | 2009 |  | 2000 |  |
| :--- | ---: | ---: | ---: | ---: |
| Revenue |  |  |  |  |
| Net (loss) from discontinued operations | $\$$ | $\mathbf{7 0 1}$ | $\$$ | $\mathbf{1 , 6 1 1}$ |

Assets and liabilities of the hotel have been classified as held for sale and consisted of the following (dollars in thousands):

|  | $\begin{gathered} \text { March 31, } \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2008 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Current assets | \$ | 1,457 | \$ | 2,202 |
| Other assets |  | 92 |  | 97 |
| Property, plant and equipment, net of depreciation |  | 29,037 |  | 31,510 |
| Goodwill |  | 1,897 |  | 2,169 |
| Total assets held for sale | \$ | 32,483 | \$ | 35,978 |
| Liabilities held for sale | \$ | $(3,336)$ | \$ | $(4,781)$ |

3. Consolidation of variable interest entity Charleston Place Hotel

OEH holds a 19.9 \% equity investment in Charleston Center LLC, owner of Charleston Place Hotel. It has also made a number of loans to the hotel. On evaluating its various variable interests in the hotel at December 31, 2008, OEH concluded that the hotel no longer qualified for certain scope exemptions under FIN 46(R), Consolidation of Variable Interest Entities, because OEH s share of loans provided to the hotel had increased and OEH provided a majority of subordinated financial support. OEH further concluded that OEH is the primary beneficiary of the variable interest entity as defined in FIN $46(R)$ because it is expected to absorb a majority of the entity $s$ residual gains or losses based on the current organizational structure. OEH has consolidated the entity effective December 31, 2008. Previously the entity had been accounted for under the equity method of accounting.

The results of operations of Charleston Place Hotel have been included in the consolidated financial statements of OEH from January 1, 2009 and, accordingly, any intercompany transactions have been eliminated from that date forward.

The assets and liabilities of Charleston Center LLC that were consolidated into the financial statements at their fair value as at December 31, 2008 were as follows (dollars in thousands):

|  | $\begin{gathered} \text { December 31, } \\ 2008 \end{gathered}$ |  |
| :---: | :---: | :---: |
| Current assets | \$ | 4,937 |
| Property, plant and equipment |  | 196,650 |
| Other assets |  | 1,824 |
| Goodwill |  | 40,395 |
| Total assets | \$ | 243,806 |
|  |  |  |
| Current liabilities | \$ | 5,373 |
| Third party debt |  | 79,626 |
| Deferred income taxes |  | 64,100 |
| Other liabilities |  | 12,306 |
| Total liabilities before amounts payable to OEH of \$97,000 | \$ | 161,405 |

The third-party debt of Charleston Center LLC is non-recourse to its members, including OEH, and the hotel s separate assets and liabilities are not available to pay the debts of OEH and do not constitute obligations of OEH.

## 4. Investments

Summarized financial data for OEH s unconsolidated companies for the periods during which the investments were held by OEH are as follows (dollars in thousands):

|  | $\begin{gathered} \text { March 31, } \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2008 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Current assets | \$ | 57,756 | \$ | 55,877 |
| Property, plant and equipment, net |  | 265,188 |  | 266,461 |
| Other assets |  | 44,053 |  | 47,084 |
| Total assets | \$ | 366,997 | \$ | 369,422 |
|  |  |  |  |  |
| Current liabilities | \$ | 36,660 | \$ | 30,293 |
| Long-term debt |  | 161,165 |  | 165,202 |
| Other liabilities |  | 7,307 |  | 4,744 |
| Total shareholders equity |  | 161,865 |  | 169,183 |
| Total liabilities and shareholders equity | \$ | 366,997 | \$ | 369,422 |

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| Three months ended March 31 | $\mathbf{2 0 0 9}$ |  | $\mathbf{2 0 0 8}$ |
| :--- | ---: | ---: | :---: |
| Revenue | $\$$ | 28,450 | $\$$ |
| Earnings from operations before net finance costs | $\$$ | 6,004 | $\$$ |
| Net earnings/(losses) | $\$$ | 2,811 | $\$$ |

Charleston Center LLC has been consolidated into the financial statements of OEH with effect from December 31, 2008. The summarized profit and loss account information presented above includes the earnings of this hotel for the three months ended March 31, 2008 but not the three months ended March 31, 2009.

## 5. Property, plant and equipment

The major classes of property, plant and equipment are as follows (dollars in thousands):

|  | March 31, <br> $\mathbf{2 0 0 9}$ | December 31, <br> $\mathbf{2 0 0 8}$ |  |
| :--- | ---: | ---: | ---: |
| Land and buildings | $\$$ | $1,273,008$ | $\$$ |
| Machinery and equipment | 180,300 | $1,290,322$ |  |
| Fixtures, fittings and office equipment | 229,080 | 200,252 |  |
| River cruiseship and canalboats | 13,113 | 217,644 |  |
| Less: accumulated depreciation |  | $1,695,501$ | 13,223 |
|  | $(259,980)$ | $1,721,441$ |  |

The major classes of assets under capital leases included above are as follows (dollars in thousands):

|  | $\begin{gathered} \text { March 31, } \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2008 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Freehold and leased land and buildings | \$ | 14,436 | \$ | 15,535 |
| Machinery and equipment |  | 2,612 |  | 2,630 |
| Fixtures, fittings and office equipment |  | 3,321 |  | 3,538 |
|  |  | 20,369 |  | 21,703 |
| Less: accumulated depreciation |  | $(4,680)$ |  | $(4,784)$ |
|  | \$ | 15,689 | \$ | 16,919 |

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## 6. Goodwill

The changes in the carrying amount of goodwill for the three months ended March 31, 2009 are as follows (dollars in thousands):

|  |  |  <br> Restaurants |  |  <br> Cruises |  | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Balance as of January 1, 2009 | $\$ 146,381$ | $\$$ | 7,673 | $\$$ | 154,054 |  |
| Goodwill impairment (from continuing operations) |  | $(6,835)$ | $(16)$ | $(6,835)$ |  |  |
| Foreign currency translation adjustment | $(5,294)$ | $(5,310)$ |  |  |  |  |
| Balance as at March 31, 2009 | $\$$ | 134,252 | $\$$ | 7,657 | $\$$ | 141,909 |

OEH s goodwill impairment testing is performed in two steps, first, the determination of impairment based upon the fair value of each reporting unit as compared with its carrying value and, second, if there is an implied impairment, the measurement of the amount of the impairment loss is determined by comparing the implied fair value of goodwill with the carrying value of the goodwill. If the carrying value of the reporting unit $s$ goodwill exceeds its implied fair value, the goodwill is deemed to be impaired and is written down to the extent of the difference.

The determination of impairment incorporates various assumptions and uncertainties that OEH believes are reasonable and supportable considering all available evidence, such as the future cash flows of the business, future growth rates and the related discount rate. However, these assumptions and uncertainties are, by their very nature, highly judgmental. If the assumptions are not met, OEH may be required to recognize additional goodwill impairment losses.

During the three months ended March 31, 2009, OEH completed its 2008 impairment analysis and identified a non-cash goodwill impairment charge of $\$ 6,835,000$ in addition to the estimated impairment loss included in its annual December 31, 2008 results, as follows (dollars in thousands):

| Miraflores Park | $\$$ | 3,208 |
| :--- | :---: | ---: |
| Casa de Sierra Nevada | 2,805 |  |
| Observatory Hotel | 274 |  |
| Lilianfels Blue Mountain | 548 |  |
|  | $\$$ | 6,835 |

In addition, an impairment charge of $\$ 213,000$ was made in respect of tradenames owned by the Casa de Sierra Nevada, bringing the total impairment charge to $\$ 7,048,000$ in the three months ended March 31, 2009.

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7. Other intangible assets
(Dollars in thousands)

| Amortized intangible |  | Carrying <br> amount |  | March 31, 2009 <br> Accumulated <br> amortization |  | Net book <br> value |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| assets | $\$$ | 11,515 | $\$$ | 837 | $\$$ |  |
| Favorable lease | 1,858 |  | 182 | 10,678 |  |  |
| Internet sites | $\$$ | 13,373 | $\$$ | 1,019 | $\$$ | 1,676 |
| Total |  |  |  | 12,354 |  |  |
| Unamortized intangible assets |  |  |  | $\$$ |  |  |
| Tradename |  |  |  |  |  |  |

Favorable lease intangible assets are amortized over the term of the lease, which is up to 50 years, and internet sites are amortized over ten years.

Amortization expense for the three months ended March 31, 2009 was $\$ 75,000$ (2008 $\$ 137,000$ ). Estimated amortization expense for each of the years ended December 31, 2009 to December 31, 2013 is $\$ 340,000$.

## 8. Long-term debt and obligations under capital lease

Long-term debt consists of the following (dollars in thousands):

|  | $\begin{gathered} \text { March 31, } \\ 2009 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2008 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Loans from banks collateralized by property, plant and equipment payable over periods of 1 to 11 years, with a weighted average interest rate of $4.16 \%$ and $5.05 \%$, respectively, primarily based on LIBOR | \$ | 830,958 | \$ | 846,534 |
| Obligations under capital lease |  | 12,816 |  | 13,589 |
|  |  | 843,774 |  | 860,123 |
| Less: current portion |  | 237,390 |  | 139,968 |
|  | \$ | 606,384 | \$ | 720,155 |

Long-term debt at March 31, 2009 includes $\$ 79,600,000$ of debt at Charleston Center LLC. This debt is non-recourse to OEH, and the separate assets and liabilities of Charleston Place Hotel are not available to pay the debts of OEH and do not constitute obligations of OEH.

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Of the current portion of long-term debt $\$ 107,660,000$ (December 31, 2008 - $\$ 105,373,000$ ) related to revolving credit facilities which, although falling due within 12 months, are available for re-borrowing throughout the period of the loan facilities which are repayable in 2011 and 2012.

Certain credit agreements of OEH have restrictive covenants. At March 31, 2009, OEH was in compliance with all major covenants that applied to OEH (except as noted in the following paragraph), including a minimum consolidated net worth test and a minimum consolidated interest coverage test as defined under a bank-syndicated $190,000,000$ loan facility. OEH does not currently have any covenants in its loan agreements which limit the payment of dividends.

As disclosed in the Company s 2008 Form $10-\mathrm{K}$ annual report, OEH was concerned that it could violate a minimum $\$ 600,000,000$ tangible net worth covenant in two long-term debt facilities at March 31, 2009. Approximately $\$ 102,300,000$ had been borrowed under these facilities at March 31, 2009 when the tangible net worth calculated under the covenants was approximately $\$ 586,000,000$. OEH has been negotiating with the bank lenders and has obtained agreement in principle to a waiver of these net worth covenants. OEH expects that it will be required to repay $\$ 9,700,000$ in June 2009 in connection with this waiver. No assurance can be given that OEH will be successful in completing these negotiations and, therefore, the $\$ 102,300,000$ borrowings have been shown in the current portion of long-term debt.

The following is a summary of the aggregate maturities of long-term debt, including obligations under capital lease, at March 31, 2009 (dollars in thousands):

Year ending December 31,

| 2010 | 37,526 |
| :--- | ---: |
| 2011 | $\$ 02,400$ |
| 2012 | 91,970 |
| 2013 | 15,686 |
|  | 58,802 |

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## 9. Other liabilities

Other liabilities are $\$ 1,462,000$ of deferred consideration on acquisition of land next to Maroma Resort and Spa after discounting to present value, $\$ 1,914,000$ of deferred income relating to guarantees given by OEH in connection with bank loans entered into by the Peruvian hotel joint nature operation (see Note 17), $\$ 4,340,000$ in respect of interest rate swaps (see Note 16) and $\$ 12,490,000$ of long-term accrued interest at Charleston Place Hotel.

## 10. Income taxes

The Company is incorporated in Bermuda, which does not impose an income tax. OEH s effective tax rate is entirely due to the income taxes imposed by jurisdictions in which OEH conducts business other than Bermuda.

OEH recorded a tax benefit for the three months ended March 31, 2009 of $\$ 9,377,000$, compared to a benefit of $\$ 3,557,000$ for the corresponding period in 2008. OEH s current tax cost for the three months ended March 31, 2009 was $\$ 2,828,000$ compared to a cost of \$2,261,000 in 2008.

OEH s tax benefit for the three months ended March 31, 2009 included a tax charge of $\$ 131,000$ in respect of the provision under FIN 48, Accounting for Uncertainty of Income Taxes , of which $\$ 59,000$ relates to interest and penalty costs associated with the uncertain tax positions. OEH s tax benefit of $\$ 3,557,000$ for the three months ended March 31, 2008 included a tax charge of $\$ 286,000$ in respect of the FIN 48 provision, including a charge of $\$ 253,000$ that related to the potential interest and penalty costs.

At March 31, 2009, OEH had recognized a $\$ 11,290,000$ (December 31, $2008-\$ 11,493,000$ ) provision in respect of its uncertain tax positions. OEH believes that it is reasonably possible that within the next 12 months the FIN 48 provision will decrease by about $\$ 3,000,000$ to $\$ 4,500,000$ as a result of the resolution of tax positions in certain jurisdictions in which OEH operates.

Earnings from unconsolidated companies are reported net of tax in the statements of consolidated operations. The tax provision applicable to these unconsolidated companies in the three months ended March 31, 2009 is $\$ 432,000$, compared to a provision of $\$ 1,181,000$ in the corresponding period in 2008.

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## 11. Pensions

Components of net periodic pension benefit cost were as follows (dollars in thousands)

| Three months ended March 31, | $\mathbf{2 0 0 9}$ |  | $\mathbf{2 0 0 8}$ |  |
| :--- | :---: | :---: | :---: | :---: |
| Service cost | $\$$ | $\$$ |  |  |
| Interest cost |  | 228 | $(148)$ | 310 |
| Expected return on plan assets | $\$$ | 142 |  | $(295)$ |
| Amortization of net loss | 222 | $\$$ | 120 |  |
| Net periodic benefit cost | $\$$ | 135 |  |  |

As reported in Note 11 to the financial statements in the Company s 2008 Form 10-K annual report, OEH expected to contribute $\$ 1,097,000$ to its defined benefit pension plan in 2009. As of March 31, 2009, $\$ 268,000$ of contributions had been made. OEH anticipates contributing an additional $\$ 829,000$ to fund its defined benefit pension plan in 2009 for a total of $\$ 1,097,000$.

## 12. Supplemental cash flow information

(Dollars in thousands)

| Three months ended March 31, | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ |  |
| :--- | :--- | :--- | :--- |
| Cash paid for: | $\$$ | 8,422 | $\$$ |
| Interest | $\$$ | 2,742 | $\$$ |
| Income taxes |  | 12,626 |  |

In conjunction with acquisitions in the three months ended March 31, 2008, liabilities were assumed as follows (dollars in thousands):

| Three months ended March 31, | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ |
| :--- | :---: | :---: |
| Fair value of assets acquired | $\$$ | 650 |
| Cash paid | $\$$ | $(650)$ |

## Restricted cash

Restricted cash of $\$ 13,263,000$ at March 31, 2009 and $\$ 13,224,000$ at December 31, 2008 consisted mainly of the Porto Cupecoy escrow account. Cash received for residential condominium purchases at Porto Cupecoy is held in escrow and released to OEH when the next phase of construction is completed. At March 31, 2009, the Porto Cupecoy escrow account balance amounted to $\$ 9,259,000$ (December 2008 $\$ 8,168,000$ ).

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## 13. Accumulated other comprehensive income

The accumulated balances for each component of other comprehensive income/(loss) are as follows (dollars in thousands):

|  | March 31, <br> $\mathbf{2 0 0 9}$ | December 31, <br> $\mathbf{2 0 0 8}$ |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Foreign currency translation adjustments | $\$$ | $(63,594)$ | $\$$ | $(40,851)$ |
| Derivative financial instruments |  | $(9,290)$ | $(8,633)$ |  |
| Pension liability, net of tax of $\$ 3,106$ and $\$ 3,106$ | $\$$ | $(10,726)$ | $(10,726)$ |  |
|  | $(83,610)$ | $\$$ | $(60,210)$ |  |

The components of comprehensive loss are as follows (dollars in thousands):

| Three months ended March 31, | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ |  |
| :--- | :--- | ---: | ---: |
| Net losses on common shares | $\$$ | $(14,639)$ | $\$$ |
| Foreign currency translation adjustments | $\$$ | $(22,743)$ | $(4,338)$ |
| Change in fair value of derivatives | $(657)$ | 5,105 |  |
| Comprehensive loss | $(38,039)$ | $\$$ | $(2,743)$ |

## 14. Commitments and contingencies

Outstanding contracts to purchase fixed assets were approximately $\$ 70,153,000$ at March 31, 2009 (December 31, 2008-\$76,606,000), including $\$ 52,000,000$ (December 31, 2008 - $\$ 53,000,000$ ) in respect of the New York Public Library contracts referred to in the next paragraph. Additionally, outstanding contracts for project related costs on the Porto Cupecoy development were approximately $\$ 25,052,000$ at March 31, 2009 (December 31, 2008 - \$31,960,000).

As reported in the Company s 2008 Form 10-K annual report, OEH entered into agreements in November 2007 with the New York Public Library to acquire its Donnell Library branch site adjacent to 21 Club and to construct a mixed use hotel and residential development in New York City. In February 2009, in light of current and anticipated future economic conditions, OEH decided to suspend further payments under the agreements, as they had been amended in December 2008. OEH has been in active

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settlement discussions with the Library since February with respect to an agreement to secure future payments and spread them over the next 24 to 30 months. No assurance can be given that OEH will reach an acceptable settlement with the Library.

## 15. Information concerning financial reporting for segments and operations in different geographical areas

As reported in the Company s 2008 Form 10-K annual report, OEH has three reporting segments, (i) hotels and restaurants, (ii) tourist trains and cruises, and (iii) real estate and property development. Segment performance is evaluated based upon segment net earnings before interest, foreign currency, tax (including tax on earnings from unconsolidated companies), depreciation and amortization ( segment EBITDA ). Financial information regarding these business segments is as follows, with net finance costs appearing net of capitalized interest and interest and related income (dollars in thousands):


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| Three months ended March 31, | 2009 |  | 2008 |  |
| :---: | :---: | :---: | :---: | :---: |
| Segment EBITDA/net losses reconciliation: |  |  |  |  |
| Segment EBITDA | \$ | 1,305 | \$ | 16,417 |
| Less: |  |  |  |  |
| Depreciation and amortization |  | 10,114 |  | 10,284 |
| Interest expense, net |  | 9,863 |  | 12,929 |
| Foreign currency, net |  | 3,838 |  | $(2,045)$ |
| Benefit from income taxes |  | $(9,377)$ |  | $(3,557)$ |
| Share of provision for income taxes of unconsolidated companies |  | 432 |  | 1,181 |
| Losses from continuing operations | \$ | $(13,565)$ | \$ | $(2,375)$ |
|  |  |  |  |  |
| Earnings from unconsolidated companies, net of tax: |  |  |  |  |
| Hotels and restaurants |  |  |  |  |
| Hotel management/part ownership interests | \$ | (235) | \$ | 2,734 |
| Tourist trains and cruises |  | 1,354 |  | 1,333 |
|  | \$ | 1,119 | \$ | 4,067 |
|  |  |  |  |  |
| Capital expenditure: |  |  |  |  |
| Owned hotels - Europe | \$ | 5,972 | \$ | 9,867 |
| - North America |  | 4,771 |  | 5,106 |
| - Rest of world |  | 7,236 |  | 2,295 |
| Hotel management/part ownership interests |  | 1,234 |  |  |
| Restaurants |  | 92 |  | 55 |
| Tourist trains and cruises |  | 1,242 |  | 2,093 |
| Real estate |  | 1,426 |  | 1,374 |
|  | \$ | 21,973 | \$ | 20,790 |

Financial information regarding geographic areas based on the location of properties is as follows (dollars in thousands):

| Three months ended March 31, | 2009 |  | 2008 |  |
| :---: | :---: | :---: | :---: | :---: |
| Revenue: |  |  |  |  |
| Europe | \$ | 18,470 | \$ | 33,234 |
| North America |  | 39,113 |  | 36,691 |
| Rest of world |  | 31,829 |  | 44,755 |
|  | \$ | 89,412 | \$ | 114,680 |

## 16. Derivatives and hedging activities

Risk management objective of using derivatives

OEH enters into derivative financial instruments to manage exposures that arise from business activities that result in the receipt or payment of future known and uncertain cash amounts, the value of which is determined by interest rates. OEH s derivative financial instruments are used to manage differences in the amount, timing and duration of OEH s known or expected cash receipts and payments principally related to its investments and borrowings.

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## Cash flow hedges of interest rate risk

OEH s objective in using interest rate derivatives is to add certainty and stability to its interest expense and to manage its exposure to interest rate movements. To accomplish this objective, OEH primarily uses interest rate swaps as part of its interest rate risk management strategy. Interest rate swaps designated as cash flow hedges involve the receipt of variable-rate amounts from a counterparty in exchange for OEH making fixed-rate payments over the life of the agreements without the exchange of the underlying notional loan amount.

The effective portion of changes in the fair value of derivatives designated and qualifying as cash flow hedges is recorded in accumulated other comprehensive income and is subsequently reclassified into earnings in the period that the hedged forecast transaction affects earnings. During the next 12 months, OEH estimates that an additional $\$ 5,708,000$ will be reclassified as an increase to interest expense. During the three months ended March 31, 2009, such derivatives were used to hedge the variable cash flows associated with existing variable interest rate debt. The ineffective portion of the change in fair value of the derivatives is recognized directly in earnings.

As of March 31, 2009, OEH had the following outstanding interest rate derivatives that were designated as cash flow hedges of interest rate risk:

| Interest Rate Derivatives | Notional Amount |  |
| :--- | ---: | ---: |
|  |  | $75,000,000$ |
| Interest Rate Swap | $\$$ | $181,283,000$ |

## Non-designated hedges of interest rate risk

Derivatives not designated as hedges are used to manage OEH s exposure to interest rate movements but do not meet the strict hedge accounting requirements of SFAS No. 133. As of March 31, 2009, OEH had one interest rate swap with a $24,700,000$ notional amount that was a non-designated hedge of OEH s exposure to interest rate risk

The table below presents the fair value of OEH s derivative financial instruments as well as their classification as of March 31, 2009 (dollars in thousands).
$\left.\begin{array}{llll} & & \begin{array}{c}\text { Liability Derivatives } \\ \text { Fair Value as of } \\ \text { March 31,2009 }\end{array} & \begin{array}{c}\text { Fair Value as of } \\ \text { Location }\end{array} \\ \text { December 31, 2008 }\end{array}\right]$

The table below (in which OCI means other comprehensive income) presents the effect of OEH s derivative financial instruments on the income statement for the three months ended March 31, 2009 and 2008 (dollars in thousands):

| Three months ended March 31, | 2009 |  | 2008 |  |
| :---: | :---: | :---: | :---: | :---: |
| Derivatives in SFAS No. 133 cash flow hedging relationship |  | Interest rate swaps |  | Interest rate swaps |
| Amount of (loss) recognized in OCI (effective portion), net of tax | \$ | $(1,172)$ | \$ | $(2,743)$ |
| Location of (loss) reclassified from accumulated OCI into income (effective portion) |  | Interest expense |  | Interest expense |
| Amount of (loss) reclassified from accumulated OCI into income (effective portion) | \$ | (859) | \$ | (313) |
| Location of gain recognized in income on derivatives (ineffective portion) |  | Interest expense |  | Interest expense |
| Amount of gain/(loss) recognized in income on derivatives (ineffective portion) | \$ | 368 | \$ | (125) |
|  |  |  |  |  |
| Derivatives not designated as hedging instruments under SFAS No. 133 |  | Interest rate swap |  | Interest rate swap |
| Location of (loss) recognized in income |  | Interest expense |  | Interest expense |
| Amount of (loss) recognized in income | \$ | (599) | \$ | (410) |

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Credit-risk-related contingent features

OEH has agreements with each of its derivative counterparties that contain a provision under which if OEH defaults on any of its indebtedness, then OEH could also be declared in default in respect of its derivative obligations.

As of March 31, 2009, the fair value of derivatives in a net liability position, which includes accrued interest but excludes any adjustment for non-performance risk, related to these agreements was $\$ 15,425,000$. As of March 31, 2009, OEH has posted cash collateral of $\$ 2,900,000$ with certain of its derivative counterparties in respect of these net liability positions. If OEH breached any of these provisions, it would be required to settle its obligations under the agreements at their termination value of $\$ 15,425,000$.

SFAS No. 157 disclosures

The following table summarizes the valuation of OEH s assets and liabilities by the SFAS No. 157 fair value hierarchy at March 31, 2009 (dollars in thousands):

|  | March 31, 2009 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Level 1 |  | Level 2 | Level 3 |  | Total |  |
| Assets at fair value: |  |  |  |  |  |  |  |
| Derivative financial instruments | \$ | \$ |  | \$ |  | \$ |  |
| Total assets | \$ | \$ |  | \$ |  | \$ |  |
| Liabilities at fair value: |  |  |  |  |  |  |  |
| Derivative financial instruments | \$ | \$ | 3,724 | \$ | 7,611 | \$ | 11,335 |
| Total liabilities | \$ | \$ | 3,724 | \$ | 7,611 | \$ | 11,335 |

The table below presents a reconciliation of the beginning and ending balances of liabilities having fair value measurements based on significant unobservable inputs (Level 3) (dollars in thousands):


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OEH reviews its fair value hierarchy classifications quarterly. Changes in significant observable valuation inputs identified during these reviews may trigger a reclassification of the fair value hierarchy levels of financial assets and liabilities. These reclassifications are reported as transfers in Level 3 at their fair values at the beginning of the period in which the change occurs and the transfers out at their fair values at the end of the period. During the three months ended March 31, 2009, OEH transferred certain derivative instruments due to increased significance of unobservable inputs used to estimate the fair value of these securities.

The fair value of OEH s derivative financial instruments is computed based on an income approach using appropriate valuation techniques including discounting future cash flows and other methods that are consistent with accepted economic methodologies for pricing financial instruments. Where credit value adjustments exceeded $20 \%$ of the fair value of the derivatives, Level 3 inputs are assumed to have a significant impact on the fair value of the derivatives in their entirety and the valuation has been classified in the Level 3 category.

Non-derivative financial instruments net investment hedges

OEH uses certain of its debt denominated in foreign currency to hedge portions of its net investments in foreign operations against adverse movements in exchange rates. These contracts are included in non-derivative hedging instruments. The fair values of non-derivative hedging instruments were $\$ 79,660,000$ at March 31, 2009 and $\$ 83,403,000$ at December 31, 2008, both liabilities. Amounts recorded in other comprehensive income were $\$ 3,743,000$ gain for the three months ended March 31, 2009 and $\$ 4,322,000$ loss for the three months ended March 31, 2008.

## 17. Related party transactions

OEH guarantees a $\$ 3,000,000$ bank loan to Eastern and Oriental Express Ltd. in which OEH has a minority shareholder interest. The amount due to OEH by Eastern and Oriental Express Ltd. at March 31, 2009 was $\$ 645,000$ (December 31, $2008 \$ 1,290,000$ ).

OEH manages under long-term contracts the Hotel Monasterio, the Machu Picchu Sanctuary Lodge and Las Casitas del Colca owned by its 50/50 joint venture with local Peruvian interests, as well as the 50/50-owned PeruRail operation, and provides loans, guarantees and other credit accommodation to these joint ventures. In the three months ended March 31, 2009, OEH earned management and guarantee fees of $\$ 1,470,000$ (2008-\$1,712,000) and loan interest of \$nil (2008-\$16,000) which is recorded in revenue. The amount due to OEH from its joint venture Peruvian operations at March 31, 2009 was $\$ 7,157,000$ (December 31, 2008 - $\$ 6,502,000$ ).

OEH manages under a long-term contract the Hotel Ritz in Madrid, Spain, in which OEH owns a $50 \%$ interest and is accounted for under the equity method. For the three months ended March 31, 2009, OEH earned $\$ 224,000(2008-\$ 346,000)$ in management fees, which are included in revenue. The amount due to OEH from the Hotel Ritz, Madrid, at March 31, 2009 was $\$ 4,405,000$ (December 31, $2008-\$ 1,883,000$ ).

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OEH has granted to James Sherwood, a director of the Company, a right of first refusal to purchase the Hotel Cipriani in Venice, Italy in the event OEH proposes to sell it. The purchase price would be the offered sale price in the case of a cash sale or the fair market value of the hotel, as determined by an independent valuer, in the case of a non-cash sale. Mr. Sherwood has also been granted an option to purchase the hotel at fair market value if a change in control of the Company occurs.

## 18. Subsequent events

Porto Cupecoy financing

In April 2009, OEH closed a $\$ 30,000,000$ secured construction loan for its Porto Cupecoy residential mixed-use development project on the Dutch side of St Martin, French West Indies. OEH has drawn $\$ 5,200,000$ of this loan and has access to a further $\$ 12,700,000$ to fund future expenditure on the project, and may borrow additional amounts as new unit sales at Porto Cupecoy are closed. The Porto Cupecoy project is expected to be completed later this year, and as of March $31,2009,84$ of the 181 condominium units had been sold.

OEH share offering

On May 4, 2009, the Company completed a public offering through underwriters in the United States of $25,875,000$ newly issued class A common shares including $3,375,000$ shares covered by the underwriters over-allotment option in the offering which was exercised in full. OEH intends to use the net proceeds, approximately $\$ 141,300,000$, primarily for debt reduction and general corporate purposes.

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## ITEM 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

## Introduction

OEH has three business segments, namely (1) hotels and restaurants, (2) tourist trains and cruises and (3) real estate and property development. Hotels currently consist of 41 deluxe hotels. Thirty-seven of these hotels are wholly or majority owned (except Charleston Place Hotel), and are referred to in this discussion as owned hotels. As explained in Note 3 to the financial statements, OEH holds a $19.9 \%$ equity investment in Charleston Center LLC, owner of Charleston Place Hotel, which OEH manages and has consolidated into its financial statements effective December 31, 2008. The other four hotels, in which OEH has unconsolidated equity interests and operate under management contracts, are referred to in this discussion as hotel management interests. Of the owned hotels, 12 are located in Europe, eight in North America and 17 in the rest of the world.

In December 2007, Bora Bora Lagoon Resort was designated as held for sale, and, accordingly, the results of the hotel have been reflected as discontinued operations.

Also, OEH currently owns and operates the restaurants 21 Club in New York and La Cabana in Buenos Aires.

OEH s tourist trains and cruises segment operates six tourist trains four of which are owned and operated by OEH, one in which OEH has an equity interest and exclusive management contracts, and one in which OEH has an equity investment and a river cruiseship and five canalboats.

For a discussion of OEH s liquidity, see under the heading Liquidity and Capital Resources below.

For a discussion of the impact of foreign exchange rate movements on OEH s results of operations and financial condition and the change of application of accounting policy for Porto Cupecoy, see Item 7 Management s Discussion and Analysis in the Company s 2008 Form 10-K annual report

## Results of Operations

Three months Ended March 31, 2009 compared to

## Three months Ended March 31, 2008

OEH s operating results for the three months ended March 31, 2009 and 2008, expressed as a percentage of revenue, were as follows:

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| Three months ended March 31, | $\begin{gathered} 2009 \\ \% \end{gathered}$ | $\begin{gathered} 2008 \\ \% \end{gathered}$ |
| :---: | :---: | :---: |
| Revenue |  |  |
| Hotels and restaurants | 95 | 89 |
| Tourist trains and cruises | 5 | 7 |
| Real estate |  | 4 |
|  | 100 | 100 |
| Expenses |  |  |
| Depreciation and amortization | 11 | 9 |
| Operating | 51 | 52 |
| Selling, general and administrative | 42 | 38 |
| Impairment of goodwill | 8 |  |
| Net finance costs | 15 | 9 |
| Losses before income taxes | (27) | (8) |
| Benefit from income taxes | 11 | 3 |
| Earnings from unconsolidated companies | 1 | 3 |
| Net losses from continuing operations | (15) | (2) |
| Net losses from discontinued operations, net of tax | (1) | (2) |
| Net losses as a percentage of revenue | (16) | (4) |

Segment net earnings before interest, foreign currency, tax (including tax on unconsolidated companies), depreciation and amortization ( segment EBITDA ) of OEH s operations for the three months ended March 31, 2009 and 2008 are analyzed as follows (dollars in millions):

| Three months ended March 31, | 2009 |  | 2008 |  |
| :---: | :---: | :---: | :---: | :---: |
| Segment EBITDA: |  |  |  |  |
| Owned hotels: |  |  |  |  |
| Europe | \$ | (6.2) | \$ | (3.7) |
| North America |  | 8.9 |  | 7.3 |
| Rest of the World |  | 8.8 |  | 12.7 |
| Hotel management interests |  | 0.7 |  | 5.2 |
| Restaurants |  | 0.1 |  | 0.6 |
| Tourist trains and cruises |  | 1.4 |  | 1.5 |
| Real estate |  | (0.3) |  | (0.4) |
| Impairment of goodwill |  | (7.0) |  |  |
| Central overheads |  | (5.1) |  | (6.8) |
| Total segment EBITDA | \$ | 1.3 | \$ | 16.4 |

The foregoing segment EBITDA reconciles to net losses as follows (dollars in millions):

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| Three months ended March 31, | $\mathbf{2 0 0 9}$ |  | $\mathbf{2 0 0 8}$ |  |
| :--- | :--- | :---: | :---: | :---: |
| Net losses | $\$$ | $(14.6)$ | $\$$ | $(4.3)$ |
| Add: |  | 10.1 |  |  |
| Depreciation and amortization | 13.7 | 10.3 |  |  |
| Net finance costs |  | $(9.4)$ | 10.9 |  |
| Benefit from income taxes | $\$$ | 1.1 | $(3.6)$ |  |
| Loss from discontinued operations, net of tax | 0.4 | 1.9 |  |  |
| Share of provision for income taxes of unconsolidated companies | 1.3 | $\$$ | 1.2 |  |
| Segment EBITDA |  | 16.4 |  |  |

Management evaluates the operating performance of OEH s segments on the basis of segment EBITDA and believes that segment EBITDA is a useful measure of operating performance because segment EBITDA is not affected by non-operating factors such as leverage and the historic cost of assets. EBITDA is a financial measure commonly used in OEH s industry. OEH s segment EBITDA, however, may not be comparable in all instances to EBITDA as disclosed by other companies. Segment EBITDA should not be considered as an alternative to earnings from operations or net earnings (as determined in accordance with U.S. generally accepted accounting principles) as a measure of OEH s operating performance, or as an alternative to net cash provided by operating, investing and financing activities (as determined in accordance with U.S. generally accepted accounting principles) as a measure of OEH s ability to meet cash needs.

Operating information for OEH s owned hotels for the three months ended March 31, 2009 and 2008 is as follows:

|  | Three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2009 | 2008 |  |  |
| Average Daily Rate (in dollars) |  |  |  |  |
| Europe | 360 | 464 |  |  |
| North America | 432 | 470 |  |  |
| Rest of the world | 280 | 296 |  |  |
| Worldwide | 337 | 372 |  |  |
|  |  |  |  |  |
| Rooms Available (in thousands) |  |  |  |  |
| Europe | 61 | 64 |  |  |
| North America | 57 | 57 |  |  |
| Rest of the world | 115 | 123 |  |  |
| Worldwide | 234 | 244 |  |  |
|  |  |  |  |  |
| Rooms Sold (in thousands) |  |  |  |  |
| Europe | 17 | 27 |  |  |
| North America | 35 | 38 |  |  |
| Rest of the world | 66 | 82 |  |  |
| Worldwide | 118 | 147 |  |  |
|  |  |  |  |  |
| Occupancy (percentage) |  |  |  |  |
| Europe | 28 | 43 |  |  |
| North America | 61 | 67 |  |  |
| Rest of the world | 57 | 67 |  |  |
| Worldwide | 50 | 61 |  |  |
|  |  |  |  |  |
| RevPAR (in dollars) |  |  |  |  |
| Europe | 100 | 201 |  |  |
| North America | 266 | 314 |  |  |
| Rest of the world | 160 | 198 |  |  |
| Worldwide | 170 | 226 |  |  |
|  |  |  | Change \% |  |
|  |  |  | Dollars | Local Currency |
| Same Store RevPAR (in dollars) |  |  |  |  |
| Europe | 100 | 192 | -48\% | -35\% |
| North America | 266 | 314 | -15\% | -15\% |
| Rest of the world | 164 | 212 | -23\% | -12\% |
| Worldwide | 173 | 232 | -26\% | -18\% |

Average daily rate is the average amount achieved for the rooms sold. RevPAR is revenue per available room, that is the rooms revenue divided by the number of available rooms for each night of operation. Occupancy is the number of rooms sold divided by the number of available rooms. Same store RevPAR is a comparison based on the operations of the same units in each period, such as by excluding the effect of any acquisitions or major refurbishments. The same store data excludes the following operations:

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| Hotel Cipriani | Hotel Splendido |
| :--- | :--- |
| Villa San Michele | Hotel Caruso Belvedere |
| Hotel das Cataratas | Charleston Place Hotel |

Overview

The net loss for the three months ended March 31, 2009 was $\$ 14.6$ million ( $\$ 0.29$ per common share) on revenue of $\$ 89.4$ million, compared with a net loss of $\$ 4.3$ million ( $\$ 0.10$ per common share) on revenue of $\$ 114.7$ million in the prior year first quarter.

The first quarter is a traditional loss-making period because a number of OEH s properties are closed for the winter, the Venice Simplon-Orient-Express train does not operate for most of the quarter and tourist arrivals are low in locations with poor winter weather.

OEH s revenue in the three months ended March 31, 2009 was affected by the global economic downturn. Management s focus during the period has been to control expenditures. Excluding impairment of goodwill in 2009 and discontinued operations, OEH s net earnings in the current quarter were $\$ 4.1$ million lower than in the prior year a $\$ 6.5$ million loss in 2009 compared with a loss of $\$ 2.4$ million in 2008 whereas revenue fell by $\$ 25.3$ million in the three months ended March 31, 2009 compared to the three months ended March 31, 2008.

## Revenue

| Three months ended March 31, | $\mathbf{2 0 0 9}$ | $\mathbf{2 0 0 8}$ |
| :--- | :---: | ---: |
| Revenue: |  |  |
| (dollars in thousands) |  |  |
| Hotels and restaurants | $\$$ | 14,533 |
| Owned hotels | 35,82 | $\$$ |
| Europe | 29,889 | 27,139 |
| North America | 1,019 | 26,670 |
| Rest of the world | 3,672 | 40,767 |
| Hotel management/part ownership interests | 84,935 | 2,501 |
| Restaurants | 4,477 | 4,866 |
| Tourist trains and cruises | $\$$ | 89,412 |

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Total revenue decreased by $\$ 25.3$ million, or $22 \%$, from $\$ 114.7$ million in the three months ended March 31, 2008 to $\$ 89.4$ million in the three months ended March 31, 2009. Revenue in the three months ended March 31, 2009 included $\$ 11.5$ million at Charleston Place Hotel, which is consolidated for the first time in the current year. Excluding the Charleston Place revenue, hotels and restaurants revenue decreased by $\$ 28.4$ million, or $28 \%$, from $\$ 101.9$ million in the three months ended March 31, 2008 to $\$ 73.5$ million in the three months ended March 31, 2009. Tourist trains and cruises revenue decreased by $\$ 4.2$ million, or $48 \%$, from $\$ 8.7$ million for the three months ended March 31,2008 to $\$ 4.5$ million for the three months ended March 31, 2009.

The decrease in hotel revenue was due primarily to the combination of lower occupancy, particularly in Europe, and lower average rates across the group. The decrease in hotel revenue was exacerbated by the impact of foreign currency exchange rate movements against the U.S. dollar in Europe and the Rest of the World regions.

The revenue from restaurants decreased by $\$ 1.2$ million, or $25 \%$, from $\$ 4.9$ million in the three months ended March 31,2008 to $\$ 3.7$ million for the three months ended March 31, 2009.

For owned hotels overall, same store RevPAR in U.S. dollars decreased by $26 \%$ in the three months ended March 31, 2009 compared to the three months ended March 31, 2008. Measured in local currencies this decrease was $18 \%$.

The change in revenue at owned hotels is analyzed on a regional basis as follows:

## Europe

Revenue decreased by $\$ 12.6$ million, or $46 \%$, from $\$ 27.1$ million for the three months ended March 31,2008 to $\$ 14.5$ million for the three months ended March 31, 2009. Difficult trading conditions across Europe caused average daily rates to fall by $22 \%$ from $\$ 464$ in the three months ended March 31, 2008 to $\$ 360$ in the three months ended March 31, 2009, and occupancy to fall from $43 \%$ in the three months ended March 31, 2008 to $28 \%$ in the three months ended March 31, 2009. On a same store basis, RevPAR in local currency decreased by $35 \%$, and in U.S. dollars this translated into a decrease of $48 \%$.

Exchange rate movements caused revenue to fall by $\$ 4.2$ million in the three months ended March 31, 2009 compared with the same period in 2008. OEH s four Italian hotels remained closed through the three months ended March 31, 2009. These four hotels had generated revenue of $\$ 1.7$ million in the three months ended March 31, 2008. Excluding the effect of exchange rate movements, the revenue at the Grand Hotel Europe fell by $\$ 2.8$ million in the three months ended March 31, 2009.

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## North America

Revenue increased by $\$ 9.1$ million, or $34 \%$, from $\$ 26.7$ million in the three months ended March 31,2008 to $\$ 35.8$ million in the three months ended March 31, 2009. The 2009 revenue included $\$ 11.5$ million at Charleston Place Hotel, which OEH consolidated from January 1, 2009 for the first time. Excluding Charleston Place, revenue in the North America region fell by $\$ 2.3$ million, or $9 \%$, in the three months ended March 31, 2009 to $\$ 24.4$ million.

On a same store basis, excluding Charleston Place Hotel, RevPAR decreased by $15 \%$. Average occupancy across the North American properties was $61 \%$ compared to $67 \%$ in the same period in 2008. Average daily rates fell by $8 \%$ from $\$ 470$ in the three months ended March 31, 2008 to \$432 in the three months ended March 31, 2009

## Rest of the World

Revenue decreased by $\$ 10.9$ million, or $27 \%$, from $\$ 40.8$ million in the three months ended March 31,2008 to $\$ 29.9$ million in the three months ended March 31, 2009. Exchange rate movements across the region were responsible for $\$ 8.3$ million of the revenue fall and a decline in average room rates and occupancy caused overall revenue to drop by an additional $\$ 2.6$ million.

Revenue at OEH s hotels in South America collectively decreased by $\$ 3.7$ million, or $21 \%$, from $\$ 17.6$ million in the three months ended March 31, 2008 to $\$ 13.9$ million in the three months ended March 31, 2009. Had exchange rates in the first three months of 2009 been the same as in the first three months of 2008, South American revenue would have been $\$ 0.5$ million higher than in the three months ended March 31, 2008.

Revenue at OEH s six Asian hotels collectively decreased by $\$ 1.0$ million, or $20 \%$, to $\$ 4.3$ million in the three months ended March 31, 2009. The political unrest in Thailand was a major factor in revenue at the Napasai falling by $\$ 0.7$ million, or $43 \%$. Occupancy at this hotel declined from $71 \%$ in the three months ended March 31, 2008 to $42 \%$ in the same period in 2009.

Southern Africa revenue decreased by $\$ 4.2$ million, or $36 \%$, of which $\$ 2.3$ million was due to exchange rate movements on the translation of the South African rand and Botswana pula to U.S. dollar. Revenue at OEH s two Australian properties decreased by $\$ 2.0$ million, or $32 \%$, to $\$ 4.2$ million in the three months ended March 31, 2009; $75 \%$ of the change in revenue, or $\$ 1.5$ million, was due to the devaluation of the Australian dollar against the U.S. dollar in the second half of 2008 and the beginning of 2009.

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The RevPAR on a same store basis for the Rest of the World region decreased by $12 \%$ in local currencies in the three months ended March 31, 2009 compared to the three months ended March 31, 2008. This translates to a $23 \%$ decrease when expressed in U.S. dollars.

Hotel Management and Part-Ownership Interests: Revenue decreased by $\$ 1.5$ million from $\$ 2.5$ million in the three months ended March 31, 2008 to $\$ 1.0$ million in the three months ended March 31, 2009. The 2008 revenue included $\$ 1.2$ million in respect of Charleston Place Hotel, which is included within OEH s consolidated earnings with effect from January 1, 2009. Excluding this hotel from the prior year, revenue from hotel management and part ownership interests decreased by $\$ 0.3$ million from $\$ 1.3$ million in the three months ended March 31, 2008 to $\$ 1.0$ million in the three months ended March 31, 2009.

Restaurants: Revenue decreased by $\$ 1.2$ million, or $25 \%$, from $\$ 4.9$ million in the three months ended March 31,2008 to $\$ 3.7$ million in the three months ended March 31, 2009.

Trains and Cruises: Revenue decreased by $\$ 4.2$ million, or $48 \%$, from $\$ 8.7$ million in the three months ended March 31,2008 to $\$ 4.5$ million in the three months ended March 31, 2009. Venice Simplon-Orient-Express revenue decreased by $\$ 1.1$ million from $\$ 1.9$ million in the three months ended March 31, 2008 to $\$ 0.8$ million in the three months ended March 31, 2009, as a result of running two fewer services in the current year. Fewer day train services were operated in the United Kingdom in the three months ended March 31, 2009 than in the prior year, resulting in a revenue decrease of $\$ 0.4$ million compared with the same period in the prior year.

Real Estate: Although 11 condominiums at Porto Cupecoy were sold during the three months ended March 31, 2009, no revenue was recognized following OEH s decision to change the application of its accounting policy in respect of the Porto Cupecoy development in the fourth quarter of 2008. Revenue of $\$ 3.7$ million was recognized in the three months ended March 31, 2008 at Porto Cupecoy under the percentage completion method of accounting. There was no revenue at Keswick Hall in the three months ended March 31, 2009 compared to revenue of $\$ 0.3$ million in respect of the one lot sold in the three months ended March 31, 2008.

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## Depreciation and amortization

Depreciation and amortization decreased by $\$ 0.2$ million from $\$ 10.3$ million in the three months ended March 31,2008 to $\$ 10.1$ million in the three months ended March 31, 2009. The 2009 depreciation charge includes an expense of $\$ 1.0$ million in respect of Charleston Place. Excluding this charge, depreciation was $\$ 1.2$ million lower in 2009 than in the prior period, $\$ 0.6$ million of which was due to the change in exchange rates for the three months ended March 31, 2009 compared with exchange rates in the same period in 2008.

## Operating expenses

Operating expenses decreased by $\$ 14.5$ million from $\$ 59.7$ million in the three months ended March 31, 2008 to $\$ 45.2$ million in the three months ended March 31, 2009. Operating expenses in 2009 include a charge of $\$ 5.0$ million in respect of Charleston Place. Excluding this expenditure, operating expenses were $\$ 19.5$ million lower in 2009 than in the prior period, $\$ 2.6$ million of which was due to the change in exchange rates for the three months ended March 31, 2009 compared with exchange rates in the same period in 2008 . Operating expenses were $52 \%$ of revenue in the three months ended March 31, 2008 and $51 \%$ of revenue in the three months ended March 31, 2009. Excluding Charleston Place Hotel s revenue and expenses, operating expenses in 2009 were unchanged at $52 \%$ of revenue.

Selling, general and administrative expenses

Selling, general and administrative expenses decreased by $\$ 6.4$ million from $\$ 43.8$ million in the three months ended March 31,2008 to $\$ 37.4$ million in the three months ended March 31, 2009. The 2009 costs include a charge of $\$ 3.4$ million in respect of Charleston Place Hotel. Excluding these costs, selling, general and administrative expenses were $\$ 9.8$ million lower in 2009 than in the prior period, $\$ 2.8$ million of which was due to the change in exchange rates for the three months ended March 31, 2009 compared with exchange rates in the same period in 2008. Selling, general and administrative expenses were $38 \%$ of revenue in the three months ended March 31, 2008 and $42 \%$ of revenue in the three months ended March 31, 2009. Excluding Charleston Place Hotel s revenue and expenses, selling, general and administrative expenses in 2009 were $44 \%$ of revenue in 2009.

## Impairment of goodwill

During the three months ended March 31, 2009, OEH completed its 2008 impairment analysis and identified the following non-cash goodwill and tradename impairments within its continuing operations, considering discounted future cash flows prepared as of the December 31, 2008 balance sheet date (dollars in millions):

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| Miraflores Park | $\$$ | 3.2 |
| :--- | :---: | :---: |
| Casa de Sierra Nevada | 3.0 |  |
| Lilianfels Blue Mountain |  | 0.5 |
| Observatory Hotel | $\$$ | 0.3 |
|  | $\$ .0$ |  |

These impairments have no cash effect on OEH and arose primarily because of expected reductions in future cash flows.

## Segment EBITDA



Segment EBITDA for the three months ended March 31, 2009 decreased by $92 \%$ from $\$ 16.4$ million in 2008 to $\$ 1.3$ million in 2009. Segment EBITDA margins (calculated as segment EBITDA as a percentage of revenue) decreased by $13 \%$ from $14 \%$ for the three months ended March 31, 2008, to $1 \%$ for the three months ended March 31, 2009. Excluding impairment of goodwill in the three months ended March 31, 2009, segment EBITDA decreased by $49 \%$, or $\$ 8.1$ million, to $\$ 8.4$ million. The segment EBITDA margin in the three months ended March 31 , 2009, excluding the impact of the impairment of goodwill, was $9 \%$.

The European hotels collectively reported a segment EBITDA loss of $\$ 6.2$ million in 2009 compared to a loss of $\$ 3.7$ million in the same period in 2008. As a percentage of European hotels revenue, the European segment EBITDA margin fell from negative $14 \%$ in 2008 to negative $43 \%$ in 2009.

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With the inclusion of Charleston Place Hotel from January 1, 2009, segment EBITDA in the North American hotel region increased by $22 \%$ from $\$ 7.3$ million in the three months ended March 31, 2008, to $\$ 8.9$ million in the three months ended March 31, 2009. Excluding Charleston Place Hotel, segment EBITDA in the North American region decreased by $\$ 1.2$ million, or $16 \%$.

Segment EBITDA in the Rest of the World hotel region decreased by $30 \%$ from $\$ 12.7$ million in the three months ended March 31, 2008 to $\$ 8.9$ million in the three months ended March 31, 2009. The segment EBITDA margin for the three months ended March 31, 2009 was $30 \%$, compared to a margin of $31 \%$ for the same period in 2008.

Earnings from operations before net finance costs

Earnings from operations decreased by $\$ 11.3$ million from a profit of $\$ 0.9$ million in the three months ended March 31,2008 to a loss of $\$ 10.4$ million in the three months ended March 31, 2009, due to the factors described above.

## Net finance costs

Net finance costs increased by $\$ 2.8$ million, or $26 \%$, from $\$ 10.9$ million for the three months ended March 31,2008 to $\$ 13.7$ million for the three months ended March 31, 2009. The three months ended March 31, 2008 included a foreign exchange gain of $\$ 2.0$ million compared to a foreign exchange loss of $\$ 3.8$ million in the three months ended March 31, 2009. Excluding these foreign exchange items, net interest expense decreased by $\$ 3.0$ million, or $24 \%$, from $\$ 12.9$ million in the three months ended March 31,2008 to $\$ 9.9$ million in the three months ended March 31, 2009. The benefit derived from the lower interest rates in the three months ended March 31, 2009 compared to the same period in the prior year was partially offset by the additional interest expense arising on OEH s additional bank liabilities in the current year.

## Benefit from income taxes

The benefit from income taxes increased by $\$ 5.8$ million, from a benefit of $\$ 3.6$ million in the three months ended March 31,2008 to a benefit of $\$ 9.4$ million in the three months ended March 31, 2009.

The benefit from income taxes for the three months ended March 31, 2009 included a tax provision of $\$ 0.1$ million in respect of the FIN 48 liability, compared to a provision of $\$ 0.3$ million in respect of the FIN 48 liability in the three months ended March 31, 2008.

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## Earnings from unconsolidated companies

Earnings from unconsolidated companies net of tax decreased by $\$ 3.0$ million, from $\$ 4.1$ million in the three months ended March 31,2008 to $\$ 1.1$ million in the three months ended March 31, 2009. The 2008 earnings included $\$ 1.9$ million in respect of Charleston Place Hotel, which is included within OEH s consolidated earnings with effect from January 1, 2009. Excluding this hotel from the prior year, earnings from unconsolidated companies net of tax decreased by $\$ 1.1$ million from $\$ 2.2$ million in the three months ended March 31,2008 to $\$ 1.1$ million in the three months ended March 31, 2009. The tax cost associated with earnings from unconsolidated companies, excluding Charleston Place Hotel, was $\$ 0.5$ million in 2008 and $\$ 0.4$ million in 2009.

Loss from discontinued operations

The loss from discontinued operations consisted of the loss from Bora Bora Lagoon Resort which is being held for sale. The hotel s net loss decreased from $\$ 2.0$ million for the three months ended March 31, 2008 to $\$ 1.1$ million for the three months ended March 31, 2009.

## Liquidity and Capital Resources

## Working Capital

OEH had cash and cash equivalents of $\$ 41.6$ million at March $31,2009, \$ 24.2$ million less than the $\$ 65.8$ million at December 31, 2008. In addition, OEH had restricted cash of $\$ 13.3$ million (December 31, 2008 - $\$ 13.2$ million) mainly related to the Porto Cupecoy project in St Martin, which will be released when the next $12.5 \%$ phase of construction is completed. At March 31, 2009, there were undrawn amounts available to OEH under committed short-term lines of credit of $\$ 8.0$ million and undrawn amounts available to OEH under secured revolving credit facilities of $\$ 32.0$ million, bringing total cash availability at March 31, 2009 to $\$ 94.9$ million, including the restricted cash of $\$ 13.3$ million.

Current assets less current liabilities, including the current portion of long-term debt, resulted in a working capital deficit of $\$ 157.7$ million at March 31, 2009, an increase of $\$ 126.2$ million from a deficit of $\$ 31.5$ million working capital deficit at December 31, 2008. The main factors that contributed to the decrease in working capital were the classification of $\$ 102.3$ million of bank loans as current liabilities as described in Note 8 to the financial statements and the decrease in cash and cash equivalents during the quarter. OEH s working capital position was subsequently improved by $\$ 141.3$ million from the Company s share offering which was completed on May 4, 2009.

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## Cash Flow

Operating Activities. Net cash used in operating activities increased by $\$ 9.7$ million from $\$ 1.0$ million for the three months ended March 31, 2008 to $\$ 10.7$ million for the three months ended March 31, 2009. The decrease was due to worse performance of the continuing hotels in the first quarter of 2009.

Investing Activities. Cash used in investing activities decreased by $\$ 3.8$ million to $\$ 22.1$ million for the three months ended March 31, 2009, compared to $\$ 25.9$ million for the three months ended March 31, 2008.

The 2008 first quarter included acquisitions of $\$ 2.1$ million in respect of the $20 \%$ minority interest in Casa de Sierra Nevada, and the La Samanna spa acquisition. There were no acquisitions in the first quarter of 2009.

The increase in restricted cash in the first quarter of 2009 was lower than the increase in the same quarter last year by $\$ 2.6$ million. This mainly represented movements in Porto Cupecoy escrow account.

Capital expenditure of $\$ 22.0$ million included $\$ 3.1$ million of Hotel Cipriani refurbishment, $\$ 2.9$ million of Hotel das Cataratas capital costs, $\$ 2.5$ million of Copacabana Palace Hotel refurbishment, $\$ 1.6$ million of El Encanto construction costs, $\$ 1.5$ million of Grand Hotel Europe refurbishment and $\$ 1.4$ million on construction of assets at Porto Cupecoy in St. Martin.

Financing Activities. Cash provided by financing activities for the three months ended March 31, 2009 was $\$ 9.2$ million compared to $\$ 32.4$ million for the three months ended March 31, 2008, a decrease of $\$ 23.2$ million. The main factors that contributed to this decrease were lower revolving credit facility drawdowns in the first quarter of 2009.

Capital Commitments. There were $\$ 70.2$ million of capital commitments outstanding as of March 31, 2009 of which $\$ 18.2$ million relates to investments in owned hotels and $\$ 52.0$ million to the purchase of land and a building adjoining 21 Club, New York. OEH is negotiating a deferral or restructuring of this purchase.

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## Indebtedness

At March 31, 2009, OEH had $\$ 843.8$ million of long-term debt secured by assets, including the current portion, which is repayable over periods of 1 to 11 years with a weighted average maturity of 3.1 years and a weighted average interest rate of $4.19 \%$. See Note 8 to the financial statements regarding the maturity of long-term debt.

Approximately 47\% of the outstanding principal was drawn in European euros and the balance primarily in U.S. dollars. At March 31, 2009, $60 \%$ of borrowings of OEH were in floating interest rates.

## Liquidity

During the nine months ending December 31, 2009, OEH has approximately $\$ 38.6$ million of scheduled debt repayments, excluding amounts relating to revolving working capital facilities, which it expects to meet through operating cash flow, other available committed facilities and the May 2009 share sale proceeds, and excluding $\$ 3.0$ million of debt at Keswick Hall which comes due when the relevant building lots are sold. Additionally, OEH s capital commitments amount to $\$ 70.2$ million of which $\$ 52.0$ million relates to the purchase of land and a building adjoining 21 Club from the New York Public Library. OEH is discussing with the Library to secure and spread future payments on this purchase over the next 24 to 30 months, although OEH can give no assurance an acceptable final settlement will be reached with the Library. The balance of $\$ 18.2$ million of capital commitments is currently covered by committed funding and projected operating cash flows. OEH expects to incur costs of a further $\$ 25.1$ million to complete construction of its Porto Cupecoy development, funded by a short-term loan agreed with a bank lender in April 2009.

On May 4, 2009, OEH completed a public offering through underwriters in the United States of $25,875,000$ newly issued class A common shares including $3,375,000$ shares covered by the underwriters over-allotment option in the offering which was exercised in full. OEH intends to use the net proceeds from the offering, approximately $\$ 141.3$ million, primarily for debt reduction and general corporate purposes. Accordingly, OEH expects to have available cash to fund its working capital requirements, capital expenditure and debt service for the foreseeable future.

OEH recognizes that, in the current economic climate, there is an enhanced risk of a financial covenant breach in its existing loan facilities if weak trading conditions lead to a deterioration of OEH s results and the costs of implementing

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remedial steps reduce OEH s earnings in any given period. If current economic conditions, including the volatility recently experienced in foreign exchange and global debt markets, continue or worsen, OEH believes there is heightened risk that it could breach certain financial covenants applicable to OEH during 2009.

OEH s liquidity would be adversely affected if a covenant breach occurred in a material loan facility and OEH were unable to agree with its bankers how the particular financial covenant should be amended or how the breach could be cured. OEH expects to take pro-active steps to meet with its bankers to seek an amendment to any specific financial covenant if OEH believed that it was likely that the covenant would be breached because of adverse trading conditions or incurrence of additional costs. OEH can give no assurance that OEH s loan facility lenders would agree to modify any affected covenant, which could impact OEH s ability to fund its cash requirements for working capital, commitments and debt service and could cause an event of default under any affected loan facility.

At March 31, 2009, OEH was in compliance with all major covenants except as noted below

As disclosed in the Company s Form 10-K annual report, OEH was concerned that it could violate a minimum $\$ 600$ million tangible net worth covenant in two long-term debt facilities at the end of its first quarter of 2009. Approximately $\$ 102.3$ million had been borrowed under these facilities at March 31, 2009 when tangible net worth calculated under the covenants was approximately $\$ 586$ million. The Company has been negotiating with the bank lenders and has obtained agreement in principle to a waiver of these net worth covenants. OEH expects that it will be required to repay $\$ 9.7$ million in June 2009 in connection with the waiver. No assurance can be given that the Company will be successful in completing these negotiations.

Also as disclosed in the Company s Form 10-K annual report, Hotel Ritz, Madrid, in which OEH has a $50 \%$ interest, was out of compliance with a debt service coverage ratio in its first mortgage loan facility which is non-recourse to and not credit-supported by OEH or its joint venture partner in the hotel. OEH and its partner continue to service the debt and to negotiate with the lender to determine how to bring the hotel back into compliance. No assurance can be given that these negotiations will be successful.

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## Recent Accounting Pronouncements

As of March 31, 2009, OEH had adopted SFAS No. 160, SFAS No. 161, SFAS No. 141(R), FSP 142-3, and SFAS No. 157 for nonfinancial assets and liabilities, as reported in Note 1(a) to the financial statements.

In addition, OEH is considering FSP 157-4, Determining the Fair Value When the Volume and Level of Activity for the Asset or Liability Have Significantly Decreased and Identifying Transactions That Are Not Orderly , which was issued in April 2009. FSP 157-4 provides additional guidance for estimating fair value in the circumstances indicated and is effective for interim and annual reporting periods ending after June 15 , 2009. OEH does not expect a significant impact from implementation of this FSP.

In April 2009, the FASB issued FSP 107-1 and APB 28-1, Interim Disclosures about Fair Value of Financial Instruments. This FSP amends SFAS No. 107, Disclosures about Fair Value of Financial Instruments , to require disclosures about fair value of financial instruments for interim reporting periods of publicly traded companies as well as in annual financial statements. This FSP also amends APB Opinion No. 28, Interim Financial Reporting , to require certain disclosures in summarized financial information at interim reporting periods. This standard will be effective for OEH s fiscal quarter ended June 30, 2009. OEH is in the process of determining the effects of the adoption of this standard on its consolidated financial statement disclosures.

## Critical Accounting Policies

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For a discussion of these, see under the heading Critical Accounting Policies in Item 7 Management s Discussion and Analysis in the Company s 2008 Form 10-K annual report.

## ITEM 3. Quantitative and Qualitative Disclosures about Market Risk

OEH is exposed to market risk from changes in interest rates and foreign currency exchange rates. These exposures are monitored and managed as part of OEH s overall risk management program, which recognizes the unpredictability of financial markets and seeks to mitigate material adverse effects on consolidated earnings and cash flows. OEH does not hold market rate sensitive financial instruments for trading purposes.

The market risk relating to interest rates arises mainly from the financing activities of OEH. Earnings are affected by changes in interest rates on borrowings, principally based on U.S. dollar LIBOR and EURIBOR, and on short-term cash investments. If interest rates increased by $10 \%$, with all other variables held constant, annual net finance costs of OEH would have increased by approximately $\$ 1,900,000$ on an annual basis based on borrowings at March 31, 2009. The interest rates on substantially all of OEH s long-term debt are adjusted regularly to reflect current market rates. Accordingly, the carrying amounts approximate fair value.

The market risk relating to foreign currencies and its effects have not changed materially during the first three months of 2009 from those described in the Company s 2008 Form 10-K annual report.

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## ITEM 4.

 Controls and ProceduresThe Company s management, under the supervision and with the participation of its chief executive and financial officers, has evaluated the effectiveness of the Company s disclosure controls and procedures (as defined in SEC Rule 13a-15(e)) as of March 31, 2009 and, based on that evaluation, believes those disclosure controls and procedures are effective as of that date. There have been no changes in the Company s internal control over financial reporting (as defined in SEC Rule 13a-15(f)) during the first quarter of 2009 that have materially affected, or are reasonably likely to materially affect, the Company s internal control over financial reporting.

It should be noted that any system of controls, however well designed and operated, can provide only reasonable, and not absolute, assurance that the objectives of the system are met such as prevention and detection of mis-statement. In addition, the design of any control system is based in part upon certain assumptions about the likelihood of future events. Controls may become inadequate because of changes in conditions, or the degree of compliance with policies or procedures may deteriorate, for example. Because of these and other inherent limitations of control systems, there can be no assurance that any design will succeed in achieving its stated goals under all potential future conditions.

## PART II - OTHER INFORMATION

ITEM 6. Exhibits

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The index to exhibits appears below, on the page immediately following the signature page to this report.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## ORIENT-EXPRESS HOTELS LTD.

By:
/s/ Martin O Grady
Martin O Grady
Vice President - Finance
and Chief Financial Officer
(Principal Accounting Officer)

Dated: May 8, 2009

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EXHIBIT INDEX

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3.1 Memorandum of Association and Certificate of Incorporation of the Company, filed as Exhibit 3.1 to the Company s Form 8-K Current Report on July 9, 2007 and incorporated herein by reference.
3.2 Bye-Laws of the Company, filed as Exhibit 3.2 to the Company s Form 8-K Current Report on June 15, 2007 and incorporated herein by reference.
3.3 Rights Agreement dated as of June 1, 2000, and amended and restated as of April 12, 2007, between the Company and Computershare Trust Company, N.A., as rights agent, filed as Exhibit 1 to Amendment No. 1 to the Company s Registration Statement on Form 8-A dated April 23, 2007, for the Company s preferred share purchase rights, and incorporated herein by reference.
3.4 Amendment No. 1 dated December 10, 2007 to amended and restated Rights Agreement (Exhibit 3.3), filed as Exhibit 4.2 to the Company s Form 8-K Current Report on December 10, 2007 and incorporated herein by reference

31 Rule 13a-14(a)/15d-14(a) Certifications.

32 Section 1350 Certification.

