GRIFFON CORP Form 10-Q May 06, 2010 Table of Contents

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# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# **FORM 10-Q**

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended March 31, 2010

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from to

Commission File Number: 1-06620

# **GRIFFON CORPORATION**

(Exact name of registrant as specified in its charter)

DELAWARE

(State or other jurisdiction of incorporation or organization)

712 Fifth Ave, 18th Floor, New York, New York (Address of principal executive offices) 11-1893410 (I.R.S. Employer Identification No.)

**10019** (Zip Code)

(212) 957-5000

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. x Yes o No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). o Yes o No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer o

Accelerated filer x

Non-accelerated filer o (Do not check if a smaller reporting company)

Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). o Yes x No

#### APPLICABLE ONLY TO CORPORATE ISSUERS

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date. 59,627,781 shares of Common Stock as of April 30, 2010.

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## **Griffon Corporation and Subsidiaries**

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#### Part I Financial Information

#### **Item 1** Financial Statements

#### **GRIFFON CORPORATION AND SUBSIDIARIES**

#### CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands)

	(Unaudited) At March 31, 2010	At September 30, 2009
CURRENT ASSETS		
Cash and equivalents	\$ 348,442	\$ 320,833
Accounts receivable, net of allowances of \$4,720 and \$4,457	188,340	164,619
Contract costs and recognized income not yet billed, net of progress		
payments of \$23,186 and \$14,592	74,798	75,536
Inventories, net	135,711	139,170
Prepaid and other current assets	34,433	39,261
Assets of discontinued operations	1,551	1,576
Total Current Assets	783,275	740,995
PROPERTY, PLANT AND EQUIPMENT, net	232,016	236,019
GOODWILL	94,214	97,657
INTANGIBLE ASSETS, net	31,085	34,211
OTHER ASSETS	21,266	29,132
ASSETS OF DISCONTINUED OPERATIONS	5,215	5,877
Total Assets	\$ 1,167,071	\$ 1,143,891
CURRENT LIABILITIES		
Notes payable and current portion of long-term debt net of debt discount		
of \$733 and \$2,820	\$ 51,261	\$ 78,590
Accounts payable	127,243	125,027
Accrued and other current liabilities	54,357	61,120
Liabilities of discontinued operations	4,647	4,932
Total Current Liabilities	237,508	269,669
LONG-TERM DEBT, net of debt discount of \$23,847 and \$0	150,360	98,394
OTHER LIABILITIES	73,069	78,837
LIABILITIES OF DISCONTINUED OPERATIONS	7,853	8,784
Total Liabilities	468,790	455,684
COMMITMENTS AND CONTINGENCIES		
SHAREHOLDERS EQUITY		
Total Shareholders Equity	698,281	688,207
Total Liabilities and Shareholders Equity	\$ 1,167,071	\$ 1,143,891

#### **GRIFFON CORPORATION**

## CONDENSED CONSOLIDATED STATEMENT OF SHAREHOLDERS EQUITY

## (Unaudited)

#### ACCUMULATED

				CA	PITAL						A	ACCUMULATED		
				_	IN							OTHER	DEFERRED	
	COMMO	ON S'	TOCK			RE	TAINED	TREAS	URY	SHARI	ES C	OMPREHENSIVE	ESOP	
			PAR	_	PAR									
(in thousands)	SHARES	•	VALUE	V	ALUE	EA	RNINGS	SHARES		COS	<b>T</b> 1	INCOME (LOSS)CO	OMPENSATION	Total
Balance at														
9/30/2009	72,040	\$	18,010	\$	438,843	\$	421,992	12,466	\$	(213	3,560) \$	8 28,170 \$	(5,248) \$	688,207
NT							6.004							6.004
Net income							6,324							6,324
Common stock issued for options														
exercised	45		12		274									286
Tax benefit from														
the exercise of														
stock options					99									99
Amortization of														
deferred														
compensation													313	313
Restricted stock	0		2		(2)									
vesting ESOP	9		2		(2)	)								
distribution of														
common stock					93									93
Stock-based					)3									73
compensation					2,922								13	2,935
Translation of					_,,,								15	2,,,,,
foreign financial														
statements												(14,437)		(14,437)
Issuance of												, , ,		
convertible debt,														
net					13,685									13,685
Pension OCI														
amortization, net														
of tax												776		776
Balance at 3/31/2010	72,094	\$	18,024	\$	455,914	\$	428,316	12,466	\$	(213	3,560) \$	5 14,509 \$	(4,922) \$	698,281

The accompanying notes to condensed consolidated financial statements are an integral part of these statements.

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#### GRIFFON CORPORATION AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except per share data)

(Unaudited)

		Three Months E	nded M	1arch 31, 2009	Six Months En	ded Ma	March 31, 2009		
Revenue	\$	313,977	\$	276,087 \$	619,134	\$	578,421		
Cost of goods and services		244,907		222,112	479,783		465,489		
Gross profit		69,070		53,975	139,351		112,932		
•		,		,	,		,		
Selling, general and administrative expenses		64,055		55,545	126,016		112,073		
Restructuring and other related charges		1,220			2,231				
Total operating expenses		65,275		55,545	128,247		112,073		
•									
Income (loss) from operations		3,795		(1,570)	11,104		859		
Other income (expense)									
Interest expense		(3,729)		(3,814)	(6,699)		(7,563)		
Interest income		192		231	254		667		
Gain (loss) from debt extinguishment, net		12			(6)		4,304		
Other, net		589		(200)	1,216		(557)		
Total other income (expense)		(2,936)		(3,783)	(5,235)		(3,149)		
Income (loss) before taxes and discontinued									
operations		859		(5,353)	5,869		(2,290)		
Income tax benefit		(1,175)		(3,277)	(345)		(2,280)		
Income (loss) from continuing operations		2,034		(2,076)	6,214		(10)		
Discontinued operations:									
Income (loss) from operations of the									
discontinued Installation Services business		(1)		1,046	169		1,051		
Income tax provision				397	59		399		
Income (loss) from discontinued operations		(1)		649	110		652		
Net income (loss)	\$	2,033	\$	(1,427) \$	6,324	\$	642		
Basic earnings per common share:									
Income (loss) from continuing operations	\$	0.03	\$	(0.04) \$	0.11	\$	0.00		
Income from discontinued operations		0.00		0.01	0.00		0.01		
Net income (loss)		0.03		(0.02)	0.11		0.01		
		<b>50.055</b>		<b>5</b> 0.46 <b>5</b>	<b>7</b> 0.006		<b>7</b> 0 ((0		
Weighted-average shares outstanding		58,977		58,467	58,906		58,660		
Diluted earnings per common share:	Ф	0.02	Ф	(0.04)	0.10	Ф	0.00		
Income (loss) from continuing operations	\$	0.03	\$	(0.04) \$	0.10	\$	0.00		
Income from discontinued operations		0.00		0.01	0.00		0.01		
Net income (loss)		0.03		(0.02)	0.11		0.01		
W. 14 1 1 1 4 1 1		50.020		50.467	50.760		50.745		
Weighted-average shares outstanding		59,939		58,467	59,769		58,745		

Note: Due to rounding, the sum of earnings per share of Continuing operations and Discontinued operations may not equal earnings per share of Net income.

The accompanying notes to condensed consolidated financial statements are an integral part of these statements.

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#### GRIFFON CORPORATION AND SUBSIDIARIES

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

#### (in thousands)

#### (Unaudited)

	Six Months End 2010	ded March 31, 2009
CASH FLOWS FROM OPERATING ACTIVITIES		
Net income \$	6,324	\$ 642
Adjustments to reconcile net income to net cash provided by operating activities:		
Income from discontinued operations	(110)	(652)
Depreciation and amortization	20,208	20,910
Long-term debt discount	2,102	1,924
Stock-based compensation	2,935	1,841
Provisions for losses on account receivable	1,138	379
Amortization/write-off of deferred financing costs	609	691
Loss (gain) from debt extinguishment, net	6	(4,304)
Deferred income taxes	(4,384)	(3,537)
Change in assets and liabilities:		
(Increase) decrease in accounts receivable and contract costs and recognized income not		
yet billed	(26,170)	14,680
Decrease in inventories	1,998	9,582
Decrease in prepaid and other assets	4,170	1,277
Decrease in accounts payable, accrued liabilities and income taxes payable	(3,724)	(36,914)
Other changes, net	409	(1,618)
Net cash provided by operating activities	5,511	4,901
CASH FLOWS FROM INVESTING ACTIVITIES:		
Acquisition of property, plant and equipment	(17,689)	(12,088)
(Increase) decrease in equipment lease deposits	28	(345)
Net cash used in investing activities	(17,661)	(12,433)
The cash ased in investing activities	(17,001)	(12,133)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from issuance of shares from rights offering		5,274
Proceeds from issuance of long-term debt	100,000	10,431
Payments of long-term debt	(53,897)	(40,854)
Increase in short-term borrowings		904
Financing costs	(4,145)	(227)
Purchase of ESOP shares		(4,370)
Exercise of stock options	285	
Tax benefit from exercise of options/vesting of restricted stock	99	
Other, net	37	629
Net cash provided by (used in) financing activities	42,379	(28,213)
CASH FLOWS FROM DISCONTINUED OPERATIONS:		
Net cash used in operating activities of discontinued operations	(269)	(759)
Net cash used in discontinued operations	(269)	(759)

Effect of exchange rate changes on cash and equivalents	(2,351)	(1,102)
NET INCREASE (DECREASE) IN CASH AND EQUIVALENTS	27,609	(37,606)
CASH AND EQUIVALENTS AT BEGINNING OF PERIOD	320,833	311,921
CASH AND EQUIVALENTS AT END OF PERIOD	\$ 348,442	\$ 274,315

The accompanying notes to condensed consolidated financial statements are an integral part of these statements.

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#### **GRIFFON CORPORATION AND SUBSIDIARIES**

#### NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(in thousands, except share and per share data)

(Unaudited)

(Unless otherwise indicated, all references to years or year-end refer to the fiscal period ending September 30)

#### NOTE 1 DESCRIPTION OF BUSINESS AND BASIS OF PRESENTATION

#### **About Griffon Corporation**

Griffon Corporation (the Company or Griffon ), is a diversified management and holding company that conducts business through wholly-owned subsidiaries. The Company oversees the operations of its subsidiaries, allocates resources among them and manages their capital structures. The Company provides direction and assistance to its subsidiaries in connection with acquisition and growth opportunities as well as in connection with divestitures. Griffon also seeks out, evaluates and, when appropriate, will acquire additional businesses that offer potentially attractive returns on capital to further diversify itself.

Griffon currently conducts its operations through Telephonics Corporation ( Telephonics ), Clopay Building Products Company ( Building Products ) and Clopay Plastic Products Company ( Plastics ).

- Telephonics high-technology engineering and manufacturing capabilities provide integrated information, communication and sensor system solutions to military and commercial markets worldwide.
- Building Products is a leading manufacturer and marketer of residential, commercial and industrial garage doors to professional installing dealers and major home center retail chains.
- Plastics is an international leader in the development and production of embossed, laminated and printed specialty plastic films used in a variety of hygienic, health-care and industrial applications.

#### **Basis of Presentation**

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, these financial statements do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. As such, they should be read with reference to the Company s Annual Report on Form 10-K for the year ended September 30, 2009, which provides a more complete explanation of the Company s accounting policies, financial position, operating results, business properties and other matters, and with the Company s Current Report on Form 8-K filed on February 4, 2010, updating the Form 10-K for the retroactive application of new accounting guidance for convertible debt (see below). In the opinion of management, these financial statements reflect all adjustments considered necessary for a fair statement of interim results. The results of operations of any interim period are not necessarily indicative of the results for the full year.

The unaudited condensed consolidated balance sheet information at September 30, 2009 was derived from the audited financial statements included in the Company s Current Report on Form 8-K filed on February 4, 2010, updating the Company s Annual Report on Form 10-K for the year ended September 30, 2009.

In preparing its consolidated financial statements, the Company is required to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. On an ongoing basis, the Company evaluates estimates, including those related to bad debts, inventory reserves, goodwill and intangible assets. The Company bases its estimates on historical data and experience, when available, and on various

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other assumptions that the Company believes are reasonable, the combined results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results could differ from those estimates.

Certain prior period amounts have been reclassified to conform to the current period presentation.

In May 2008, the Financial Accounting Standards Board (FASB) issued new guidance to clarify that the liability and equity components of convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement) must be separately accounted for in a manner that will reflect the entity s nonconvertible debt borrowing rate when interest cost is recognized. This guidance, which is applicable to the Company s 4% convertible subordinated notes due 2023 issued in 2003 (the 2023 Notes) and 4% convertible subordinated notes due 2017 issued in December 2009 (the 2017 Notes), became effective for the Company as of October 1, 2009 and is implemented retrospectively, as required, for the 2023 Notes. For more information, see the Long-Term Debt footnote.

At March 31, 2010, the 2023 Notes had an outstanding balance of \$49,998, an unamortized discount of \$733, a net carrying value of \$49,265 and a capital in excess of par value component balance, net of tax, of \$17,061. At September 30, 2009, the 2023 Notes had an outstanding balance of \$79,380, an unamortized discount balance of \$2,820, a net carrying value of \$76,560 and a capital in excess of par value component balance, net of tax, of \$18,094. The stock price was below the conversion price for all periods presented. The Company used 8.5% as the nonconvertible debt borrowing rate to discount the 2023 Notes and will amortize the debt discount through July 2010. For more information, see the Long-Term Debt footnote.

For the 2023 Notes, the effective interest rate and interest expense was as follows:

	Three Months E	nded Mar	ch 31,		Six Months End	rch 31,	
(dollar amounts in thousands)	2010		2009		2010		2009
Effective interest rate	9.0%		8.8%	,	9.0%		9.0%
Interest expense related to the coupon	\$ 534	\$	945	\$	1,328	\$	2,008
Amortization of the discount	565		923		1,386		1,931
Amortization of deferred issuance costs	59		93		137		198
Total interest expense on the 2023 Notes	\$ 1,158	\$	1,961	\$	2,851	\$	4,137

The cumulative effect of the adjustments prior to September 30, 2009 was recorded in the September 30, 2009 balance sheet as follows:

#### **Balance Sheet**

(in thousands)

As of September 30, 2009
As Reported Change As Adjusted

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Other Assets	\$ 30,648	\$ (1,516)	\$ 29,132
All other assets	1,114,759		1,114,759
Total Assets	\$ 1,145,407	\$ (1,516)	\$ 1,143,891
Notes payable & current portion of LT			
debt	\$ 81,410	\$ (2,820)	\$ 78,590
All other liabilities	377,094		377,094
Total liabilities	458,504	(2,820)	455,684
Capital in excess of par value	420,749	18,094	438,843
Retained earnings	438,782	(16,790)	421,992
All other shareholders equity	(172,628)		(172,628)
Total Shareholders Equity	686,903	1,304	688,207
Total Liabilities and shareholders			
equity	\$ 1,145,407	\$ (1,516)	\$ 1,143,891

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The prior year three and six month periods have been adjusted as follows:

## **Statement of Operations**

(in thousands, except per share data)

	Three Months Ending March 31, 2009							Six Months Ending March 31, 2009						
	As Re	ported		Change	A	As Adjusted	A	As Reported	Change		As	Adjusted		
Income (loss) from operations	\$	(1,570)	\$		\$	(1,570)	¢	859	\$		\$	859		
meome (loss) from operations	φ	(1,570)	φ		φ	(1,570)	φ	639	φ		φ	039		
Other income (expense)														
Interest expense		(2,919)		(895)		(3,814)		(5,633)		(1,930)		(7,563)		
Interest income		231				231		667				667		
Gain from debt														
extinguishment, net								6,714		(2,410)		4,304		
Other, net		(200)				(200)		(557)				(557)		
Total other income (expense)		(2,888)		(895)		(3,783)		1,191		(4,340)		(3,149)		
Income (loss) before taxes and														
discontinued operations		(4,458)		(895)		(5,353)		2,050		(4,340)		(2,290)		
Provision (benefit) for income														
taxes		(2,955)		(322)		(3,277)		(718)		(1,562)		(2,280)		
Income (loss) from continuing														
operations		(1,503)		(573)		(2,076)		2,768		(2,778)		(10)		
Income from discontinued														
operations		649				649		652				652		
Net income (loss)	\$	(854)	\$	(573)	\$	(1,427)	\$	3,420	\$	(2,778)	\$	642		