

PHAROL, SGPS S.A.  
Form 6-K  
March 24, 2016

**United States**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

---

**FORM 6-K**

**Report of Foreign Private Issuer**  
**Pursuant to Rule 13a-16 or 15d-16 of the**  
**Securities Exchange Act of 1934**

**For the month of March 2016**

**Commission File Number 1-13758**

---

**PHAROL, SGPS S.A.**

(Exact name of registrant as specified in its charter)

**Rua Joshua Benoliel, 1, 2C, Edifício Amoreiras Square**

**1250 -133 Lisboa, Portugal**  
(Address of principal executive office)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Edgar Filing: PHAROL, SGPS S.A. - Form 6-K

Form 20-F  Form 40-F

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes  No

---

**Announcement** | Lisbon 24 March 2016

**OI DISCLOSES THE 2015 FOURTH QUARTER RESULTS**

PHAROL, SGPS S.A. hereby informs on the Material fact disclosed by Oi, S.A., on the 2015 fourth quarter results, as detailed in the company's document attached hereto.

**PHAROL, SGPS S.A.**

Public company  
Share capital Euro 26,895,375  
Registered in the Commercial  
Registry Office of Lisbon  
and Corporation no. 503 215 058

PHAROL is listed on the  
Euronext (PHR). Information  
may be accessed on Bloomberg  
under the symbol PHR PL.

Luis Sousa de Macedo  
Investor Relations Director  
ir@pharol.pt  
Tel.: +351 212 697 698  
Fax: +351 212 697 949

pharol.pt

**QUARTERLY REPORT**

**Consolidated Information and Earnings Release (Unaudited)**

This report contains the operating and financial performance of Oi S.A. and its direct and indirect subsidiaries for the fourth quarter and full year of 2015.

**Oi S.A. | [www.oi.com.br/ir](http://www.oi.com.br/ir)**



### OI DELIVERS 2015 GUIDANCE

- Oi ended 2015 with routine EBITDA of R\$ 7,230 million and Operational Cash Flow (OCF) of R\$ 3,182 million (+R\$ 1,644 million vs. 2014) for the Brazilian operations, delivering its results above the midpoint of the 2015 guidance ranges (routine EBITDA between R\$ 7.0 and 7.4 billion and OCF improvement between R\$ 1.2 and 1.8 billion in Brazil). This achievement, despite the unfavorable macroeconomic scenario with a GDP drop of 3.8% and an annual inflation of 10.7%, reinforces Oi's commitment and success to execute its business transformation process, focusing on the quality and profitability of its customer base, operational efficiency and strict cost control, infrastructure optimization, and commercial recovery with the launch of new portfolio of offerings.
- In 4Q15, routine EBITDA of the Brazilian operations reached R\$ 1,745 million, an 3.3% increase over the same period last year, as a result of the efforts to increase the profitability of the customer base and the continued focus on cost efficiency, which reduced by 11.0% compared to 4Q14. For the full year, routine Opex fell by 8.5%, a real reduction of over 17%, considering the inflation effect in 2015.
- Capex from Brazilian operations reached R\$ 1,072 million in this quarter (+1.6% compared to 4Q14), of which 90.1% directed to the network. In 2015, Capex totaled R\$ 4,048 million in Brazil, 20.2% lower than the previous year. In 2015, the Company focused on initiatives of investment optimization, such as contract renegotiations, network sharing, and the implementation of structural projects to modernize the infrastructure through technologies to increase network efficiency, generating more capacity of traffic with lower costs per voice minute and per Mbps of data. The execution of these projects allowed the Company to deliver a substantial growth of traffic on its network, at the same time that it reduced network congestion and presented consistent improvement in the network quality metrics. These efforts are aligned to Oi's strategy on prioritizing the improvement of quality of the customer experience.
- OCF (routine EBITDA minus Capex) of the Brazilian operations totaled of R\$ 673 million in the quarter, up 6.2% compared to 4Q14, explained by the routine EBITDA growth and the efficiency in the allocation of investments.

- Total net customer revenues (excluding handset sales and network usage) reached R\$ 6,078 million for the Brazilian operations in the quarter (-2.4% vs. 4Q14), reflecting the challenging macroeconomic environment, partially offset by the growth on pay TV and mobile data revenues and the increase in ARPU. In 2015 total net customer revenues totaled R\$ 24,478 million, practically stable compared to the previous year.
- In the Personal Mobility segment, net customer revenues, which excludes handsets sales and MTR revenues, reached R\$ 1,830 million in the quarter, an increase of 1.2% year-on-year, driven by the 34.8% growth in data revenues (including VAS). In 2015 net customer revenues of the segment totaled R\$ 7,166 million, a solid increase of 5.3% versus 2014. This performance was due to the increase of 47.6% in data revenues in the year, the highest data growth of the sector in 2015. The data mix on service revenues reached 37.1% in the year, an increase of 12 p.p. in the last twelve months, also the best performance of the market in the year.
- The new plans of Personal Mobility have shown promising results, such as the average increase of 17% in recharges of customers who migrated to Oi Livre per week, and the sales increase of 15% and 30% for postpaid and Controle plans, respectively. The Oi Livre offer, for example, has reached more than 10 million customers in January, 26% of total prepaid base, in only three months from its launch.

3/24/2016

- In the Residential segment, ARPU, which reached R\$ 79.6 in the quarter (+ 5.8% y.o.y.), continues to show improvement in all products, as a result of the Company's focus profitability of its customer base. Net revenues reached R\$ 2,392 million, down 3.3% compared to 4Q14, due to the decline of fixed-to-mobile tariffs (VC) and the lower fixed line base, partially offset by the pay TV revenues growth. With an all-net model and supported by the launch of VDSL and Oi Play, the Company's convergent offer Oi Total, which combines all 4 services offered by the Company (fixed line, broadband, TV and mobile) with, has presented preliminary results that indicates sales increase in all 14 states of the country in which this offer has already been launched.
- Net revenues in the Corporate / SMEs segment reached R\$ 1,984 million in 4Q15, an annual decrease of 4.8%, mainly impacted by the macroeconomic environment. For the SMEs segment, Oi launched the plan Oi Mais Empresas, with an innovative model of flat-fee charging, easier to understand, buy and use. In parallel, Oi launched the app Oi Mais Empresas, a fully digital customer service for SMEs. The launch of this app is one of the first steps towards Oi's business digitization, which is one of the pillars of the Company's transformation plan.
- At the end of 2015, gross debt stood at R\$ 54,981 million, of which 70.3% were composed by international capital market securities and the remaining composed by local capital market securities, development banks, ECAs and commercial banks. The Company's cash position amounted to R\$ 16.826 million as of December 31, 2015, and net debt registered R\$ 38,155 million at year-end (+2.5% versus 3Q15), impacted by the financial results, partially offset in the quarter by the positive accounting effect of R\$ 739 million related to the mark-to-market of derivatives and by the operating cash generation of R\$ 174 million in Brazil.
- The Company recorded consolidated net loss of R\$ 4.5 billion in 4Q15 and R\$ 5.3 billion for 2015, mainly impacted by 3 accounting adjustments (no cash effect), in the total amount of R\$ 3.1 billion, all of them related to the impairment of assets in the balance sheet: (i) the impairment adjustment with a loss of \$ 89 million over the fair value of Oi's financial investments in Africa that are consolidated by the Company, affecting the operational earnings; (ii) the impairment adjustment with a loss of R\$ 1,582 million over the fair value of Oi's financial investments in Africa that are not consolidated by the Company, including Unitel, affecting the financial results; and (iii) the impairment adjustment on deferred income tax assets, in the amount of R\$ 1,392 million, for the companies in the group that did not provide expectation of generating sufficient future taxable income to offset tax credits. The proforma net loss for the continuing operations, excluding the impact of these accounting (non-cash) adjustments, would be about R\$ 1.5 billion in 4Q15 and R\$ 3.4 billion in 2015, basically driven by the financial expenses, whose variation in comparison to the same period of the previous year resulted from the deterioration of the Brazilian financial market conditions, with significant impact on the increase of interest rates.



**Summary**

| in R\$ million or otherwise stated | 4Q15   | 4Q14   | 3Q15   | YoY       | QoQ      | 2015   | 2014   | YoY      |
|------------------------------------|--------|--------|--------|-----------|----------|--------|--------|----------|
| <b>Oi S. A. Pro-forma ( 1 )</b>    |        |        |        |           |          |        |        |          |
| Total Net Revenues                 | 6,703  | 7,323  | 6,827  | -8.5%     | -1.8%    | 27,354 | 28,546 | -4.2%    |
| EBITDA (2)                         | 1,706  | 3,195  | 2,178  | -46.6%    | -21.7%   | 7,794  | 10,361 | -24.8%   |
| EBITDA Margin (%)                  | 25.5%  | 43.6%  | 31.9%  | -18.2p.p. | -6.4p.p. | 28.5%  | 36.3%  | -7.8p.p. |
| Routine EBITDA                     | 1,795  | 1,836  | 1,852  | -2.2%     | -3.1%    | 7,605  | 7,116  | 6.9%     |
| Routine EBITDA Margin (%)          | 26.8%  | 25.1%  | 27.1%  | 1.7p.p.   | -0.3p.p. | 27.8%  | 24.9%  | 2.9p.p.  |
| <b>Consolidated Net Earnings</b>   |        |        |        |           |          |        |        |          |
| (Loss) (3)                         | -4,551 | -4,421 | -1,021 | 2.9%      | 345.7%   | -5,348 | -4,406 | 21%      |
| Net Debt                           | 38,155 | 30,563 | 37,241 | 24.8%     | 2.5%     | 38,155 | 30,563 | 24.8%    |
| Available Cash                     | 16,826 | 2,732  | 16,415 | 515.9%    | 2.5%     | 16,826 | 2,732  | 515.9%   |
| CAPEX                              | 1,086  | 1,108  | 984    | -2.0%     | 10.3%    | 4,164  | 5,278  | -21.1%   |

| in R\$ million or otherwise stated | 4Q15   | 4Q14   | 3Q15   | YoY     | QoQ     | 2015   | 2014   | YoY     |
|------------------------------------|--------|--------|--------|---------|---------|--------|--------|---------|
| <b>BRAZIL</b>                      |        |        |        |         |         |        |        |         |
| Revenue Generating Unit - ( 000)   | 70,048 | 74,495 | 71,838 | -6.0%   | -2.5%   | 70,048 | 74,495 | -6.0%   |
| Residential                        | 16,297 | 17,463 | 16,524 | -6.7%   | -1.4%   | 16,297 | 17,463 | -6.7%   |
| Personal Mobility                  | 45,860 | 48,462 | 47,059 | -5.4%   | -2.5%   | 45,860 | 48,462 | -5.4%   |
| Corporate / SMEs                   | 7,241  | 7,917  | 7,602  | -8.5%   | -4.8%   | 7,241  | 7,917  | -8.5%   |
| Public Telephones                  | 651    | 653    | 651    | -0.2%   | 0.0%    | 651    | 653    | -0.2%   |
| Total Net Revenues                 | 6,531  | 7,064  | 6,515  | -7.6%   | 0.2%    | 26,441 | 27,613 | -4.2%   |
| Net Service Revenues(4)            | 6,474  | 6,773  | 6,463  | -4.4%   | 0.2%    | 26,062 | 26,764 | -2.6%   |
| Residential                        | 2,392  | 2,473  | 2,437  | -3.3%   | -1.8%   | 9,779  | 9,995  | -2.2%   |
| Personal Mobility                  | 2,050  | 2,152  | 1,997  | -4.8%   | 2.7%    | 8,055  | 8,205  | -1.8%   |
| Customer (4)                       | 1,830  | 1,808  | 1,780  | 1.2%    | 2.8%    | 7,166  | 6,806  | 5.3%    |
| Corporate / SMEs                   | 1,984  | 2,076  | 1,967  | -4.4%   | 0.9%    | 7,970  | 8,269  | -3.6%   |
| Net Customer Revenues(5)           | 6,078  | 6,227  | 6,066  | -2.4%   | 0.2%    | 24,478 | 24,593 | -0.5%   |
| Routine EBITDA                     | 1,745  | 1,689  | 1,740  | 3.3%    | 0.3%    | 7,230  | 6,612  | 9.3%    |
| Routine EBITDA Margin (%)          | 26.7%  | 23.9%  | 26.7%  | 2.8p.p. | 0.0p.p. | 27.3%  | 23.9%  | 3.4p.p. |
| CAPEX                              | 1,072  | 1,056  | 950    | 1.6%    | 12.8%   | 4,048  | 5,074  | -20.2%  |
| Routine EBITDA - CAPEX             | 673    | 634    | 790    | 6.2%    | -14.8%  | 3,182  | 1,538  | 106.9%  |

(1) Pro-forma figures, except net earnings, net debt and available cash.

(2) Consolidated EBITDA includes the extraordinary accounting effect (non-cash) of the impairment adjustment with a loss of R\$ 89 million over the fair value of Oi s financial investments in Africa that are consolidated by the Company. The EBITDA adjusted by this effect would be of R\$ 1,795 million in 4Q15 and R\$ 7,883 million in 2015.

(3) 4Q15 consolidated net loss was affected mainly by the impairment adjustments over the fair value of Oi s financial investments in Africa that are not consolidated by the Company, and the impairment on deferred income tax assets, as explained in the section Net Earnings (Loss) . Consolidated net loss in 2014 include the discontinuation of the operations of PT Portugal SGPS, S.A. ( PT Portugal ). Net loss from discontinued operations include the positive effect related to the exchange variation on PT Portugal s book value, which was recorded under shareholders equity in 4Q14. With the completion of PT Portugal s sale in 2Q15, this amount was reclassified to net results from discontinued operations, together with expenses associated with the sale.

(4) Excludes handset revenues.

- (5) Excludes handset and network usage revenues.

*Achievement of 2015 guidance*

The Company disclosed its guidance for routine EBITDA and operating cash flow improvement (routine EBITDA less CAPEX) for its Brazilian operations in 2015, based on assumptions that Oi considered reasonable and subject to many factors, many of which outside its control.

The table below compares the disclosed guidance with the Company's 2015 results. Despite the deteriorating macroeconomic environment, the Company confirmed the achievement of projections for the year, delivering results above the mid-point of the range for both routine EBITDA and the improvement of operational cash flow, reflecting the management's commitment to Oi's operational turnaround plan.

**R\$ billion**

| <b>Brazilian operations</b>        | <b>Guidance</b> | <b>2015 Results</b> |
|------------------------------------|-----------------|---------------------|
| Routine EBITDA                     | 7.0-7.4         | 7.23                |
| Routine EBITDA - CAPEX improvement | 1.2-1.8         | 1.64                |

In compliance with article 157, §4, of Law No. 6,404/76 and the provisions of CVM Instructions Nos. 358/02 and 480/09, Oi S.A. hereby informs to its shareholders and the market in general that the Company has decided not to disclose guidance for the year 2016, in order to provide flexibility to the Company given the instability of the current macroeconomic scenario, considering the recent volatility in the macroeconomic environment, especially with respect to the indices used as premises to support the disclosure of estimates about future performance, such as inflation rate and GDP growth.

**Net Revenues:****Table 1 Breakdown of Net Revenues**

| R\$ million                            | 4Q15         | 4Q14         | Quarter<br>3Q15 | YoY           | QoQ           | 2015          | Full Year<br>2014 | YoY           | Weight %<br>4Q15 | 4Q14          |
|--|--------------|--------------|-----------------|---------------|---------------|---------------|-------------------|---------------|------------------|---------------|
| <b>Total Net Revenues (Pro-forma)</b>  | <b>6,703</b> | <b>7,323</b> | <b>6,827</b>    | <b>-8.5%</b>  | <b>-1.8%</b>  | <b>27,354</b> | <b>28,546</b>     | <b>-4.2%</b>  | <b>100.0%</b>    | <b>100.0%</b> |
| <b>Brazil</b>                          | <b>6,531</b> | <b>7,064</b> | <b>6,515</b>    | <b>-7.6%</b>  | <b>0.2%</b>   | <b>26,441</b> | <b>27,613</b>     | <b>-4.2%</b>  | <b>95.4%</b>     | <b>96.7%</b>  |
| <b>Residential</b>                     | <b>2,392</b> | <b>2,473</b> | <b>2,437</b>    | <b>-3.3%</b>  | <b>-1.8%</b>  | <b>9,779</b>  | <b>9,995</b>      | <b>-2.2%</b>  | <b>35.7%</b>     | <b>35.2%</b>  |
| <b>Personal Mobility</b>               | <b>2,106</b> | <b>2,433</b> | <b>2,048</b>    | <b>-13.4%</b> | <b>2.8%</b>   | <b>8,431</b>  | <b>9,011</b>      | <b>-6.4%</b>  | <b>30.0%</b>     | <b>31.3%</b>  |
| Service                                | 2,050        | 2,152        | 1,997           | -4.8%         | 2.7%          | 8,055         | 8,205             | -1.8%         | 29.2%            | 28.4%         |
| Customer                               | 1,830        | 1,808        | 1,780           | 1.2%          | 2.8%          | 7,166         | 6,806             | 5.3%          | 26.1%            | 23.6%         |
| Network Usage                          | 219          | 344          | 217             | -36.2%        | 1.1%          | 889           | 1,399             | -36.5%        | 3.2%             | 4.8%          |
| Sales of handsets, SIMcards and others | 56           | 281          | 52              | -79.9%        | 9.2%          | 375           | 806               | -53.4%        | 0.8%             | 2.9%          |
| <b>Corporate / SMEs</b>                | <b>1,984</b> | <b>2,085</b> | <b>1,967</b>    | <b>-4.8%</b>  | <b>0.9%</b>   | <b>7,974</b>  | <b>8,311</b>      | <b>-4.1%</b>  | <b>28.8%</b>     | <b>29.3%</b>  |
| <b>Other services</b>                  | <b>48</b>    | <b>73</b>    | <b>63</b>       | <b>-34.1%</b> | <b>-23.1%</b> | <b>257</b>    | <b>295</b>        | <b>-12.9%</b> | <b>0.9%</b>      | <b>1.0%</b>   |
| <b>Others</b>                          | <b>173</b>   | <b>258</b>   | <b>312</b>      | <b>-33.2%</b> | <b>-44.7%</b> | <b>913</b>    | <b>933</b>        | <b>-2.2%</b>  | <b>4.6%</b>      | <b>3.3%</b>   |
| <b>Net Service Revenues Brazil</b>     | <b>6,474</b> | <b>6,773</b> | <b>6,463</b>    | <b>-4.4%</b>  | <b>0.2%</b>   | <b>26,062</b> | <b>26,764</b>     | <b>-2.6%</b>  | <b>96.6%</b>     | <b>92.5%</b>  |
| <b>Net Customer Revenues Brazil</b>    | <b>6,078</b> | <b>6,227</b> | <b>6,066</b>    | <b>-2.4%</b>  | <b>0.2%</b>   | <b>24,478</b> | <b>24,593</b>     | <b>-0.5%</b>  | <b>90.7%</b>     | <b>85.0%</b>  |

In 4Q15, consolidated net revenues totaled R\$ 6,703 million, -8.5% y.o.y. and -1.8% q.o.q. Net revenues from the Brazilian operations came to R\$ 6,531 million, an annual decline of 7.6%, while net revenues from the international operations (Africa and East Timor) fell 33.2% in the same period, chiefly due to currency exchange effects and a change in the accounting rule that changed the calculation method for the Euro conversion rate (the annual cumulative average rate is now being used instead of the monthly average rate).

In 2015, consolidated net revenues totaled R\$ 27,354 million, 4.2% lower than in 2014. Net revenues from the Brazilian operations totaled R\$ 26,441 million in 2015 while the net revenues from the international operations came to R\$ 913 million.

**BRAZIL**

Total net revenues from the Brazilian operations ( Brazil ) came to R\$ 6,531 million in 4Q15, 7.6% down y.o.y. and virtually in line with 3Q15. This year-on-year decline was chiefly due to the 33.3% cut in the regulated interconnection tariffs of mobile services (MTR) in February 2015 and the outsourcing of handset operations, which reduced handset revenues but with no impact on EBITDA. These effects were partially offset by higher pay-TV (+21.6%) revenues in the Residential segment as well as higher data revenues (+34.8%) in the Personal Mobility segment.

In 4Q15, total net revenues from services, which exclude handset revenues, reached R\$ 6,474 million, -4.4% down y.o.y. Total net customer revenues, which exclude network usage and handset sales, fell 2.4% in the same period, totaling R\$ 6,078 million in 4Q15.

## Edgar Filing: PHAROL, SGPS S.A. - Form 6-K

In 2015, net service revenues came to R\$ 26,062 million, 2.6% lower than in 2014, mainly due to the MTR cuts. Net customer revenues totaled R\$ 24,478 million, virtually in line with the previous year, despite the deterioration in the macroeconomic environment. This result was due to the Company's strategy in 2015, which

combined selective sales to ensure better quality, simplification and repositioning of offers, and focus on increasing the profitability of the customer base.

|   | 4Q15   | 4Q14   | 3Q15   | YoY   | QoQ   | 2015   | 2014   | YoY   |
|---|--------|--------|--------|-------|-------|--------|--------|-------|
| <b>Residential</b>                      |        |        |        |       |       |        |        |       |
| Net Revenues (R\$ million)              | 2,392  | 2,473  | 2,437  | -3.3% | -1.8% | 9,779  | 9,995  | -2.2% |
| Revenue Generating Units (RGU) - ( 000) | 16,297 | 17,463 | 16,524 | -6.7% | -1.4% | 16,297 | 17,463 | -6.7% |
| Fixed Line in Service                   | 10,019 | 10,957 | 10,217 | -8.6% | -1.9% | 10,019 | 10,957 | -8.6% |
| Fixed Broadband                         | 5,109  | 5,259  | 5,136  | -2.9% | -0.5% | 5,109  | 5,259  | -2.9% |
| Pay TV                                  | 1,169  | 1,247  | 1,171  | -6.3% | -0.2% | 1,169  | 1,247  | -6.3% |
| ARPU Residential (R\$)                  | 79.6   | 75.2   | 79.5   | 5.8%  | 0.1%  | 78.8   | 74.0   | 6.4%  |

Net revenues from the Residential segment totaled R\$ 2,392 million in 4Q15, -3.3% down y.o.y., chiefly due to the decline in fixed voice revenues, as a result of the reduction in fixed-to-mobile tariffs (VC) and the lower wireline base, partially offset by the increase in pay TV revenues (+21.6% y.o.y.). In sequential terms, Residential net revenues fell 1.8%, mainly due to the decline in wireline revenues.

In 2015, net revenues from the Residential segment stood at R\$ 9,779 million, 2.2% lower than in 2014, chiefly as a result of the reduction in VC tariffs and the 6.7% decline in the number of Residential RGUs in the period, fueled by the deterioration of the macroeconomic scenario. It is worth noting that the Company's sales strategy in 2015 focused on improving sales quality and the profitability of the existing customer base, which led to a natural slowdown in sales, followed by an increase of ARPU.

The consistent ARPU increase and the better mix of customers and high-end offers underline the success of the Company's strategy on seeking the convergence of its services in order to promote customer profitability and loyalty as well as improve its customers' experience and satisfaction levels.

Oi closed 4Q15 with 16,297 thousand RGUs (-6.7% y.o.y. and -1.4% q.o.q.) in the Residential segment. Despite this decline in RGUs, it is worth noting that net disconnections was 228 thousand this quarter, reaching the lowest level of 2015.

During the fourth quarter of 2015, Oi expanded *Oi Total* sales to 14 states in the country. This offer combines the four services provided by the Company (wireline, broadband, pay TV and mobility) in order to simplify the portfolio and boost the salesforce. The multiproduct concept includes the joint installation of wireline and broadband, as well as integrated payment in a single bill, in addition to a unified customer service. Therefore, *Oi Total* will provide customers with a better experience, having a positive impact on loyalty and profitability and reducing operating costs. Although initial results are preliminary, they show the potential of the offer through the increase in gross adds for wireline, broadband and pay TV services, if compared to the cities where this offer is not available.

*Residential ARPU*

The Company's focus on bundled products and the sale of higher value services has been generating a positive result in revenues per customer. In 2015, ARPU grew steadily, closing the fourth quarter at R\$ 79.6, +5.8% y.o.y. The results of the strategy of bundled products and services are also visible in the increase in the

percentage of customers with more than one Oi product, which reached 63.3% in 4Q15 (+1.7 p.p. y.o.y.). By offering customers more products, the Company is able to improve customer profitability and loyalty, while increasing ARPU and controlling churn rates.

### **Wireline**

Oi ended 4Q15 with 10,019 thousand wireline customers in the Residential segment (-8.6% y.o.y. and -1.9% q.o.q.). However, there is a downward trend in the net disconnections level, which amounted to 199 thousand in the quarter, the lowest level in 2015 after falling steadily throughout the year.

It is important to note that due to the Company's strategy of increasing the profitability of its customer base, wireline ARPU continued to rise (+3.6% y.o.y. and +0.6% q.o.q.), thereby reducing the impact of the decline in RGUs on revenues.

The share of low-end offerings in gross adds declined 49.0 p.p. between 4Q14 and 4Q15. This is a result of the improvement in Oi's sales quality, through initiatives to increase the profitability of the customer base and the offering of multiple-play packages, which combine different services and promote customer loyalty, reducing churn rates.

Bundled offerings, such as *Oi Conta Total* (OCT) and *Oi Voz Total* (OVT) have lower churn rates than standalone products. In 4Q15, OCT, which combines wireline, broadband and postpaid mobile (triple play) accounted for 11.0% of the Residential wireline base, with a churn rate 15.0% lower than the standalone fixed line. The share of low-end offerings in OCT gross adds fell by 14.0 p.p. y.o.y. In the same period, OVT corresponded for 14.5% of the Residential wireline base, with a churn rate 14.6% lower than the standalone wireline offering. The average penetration of SIM cards per OVT customer stood at 1.6 in 4Q15, +1.9% y.o.y. In addition, Oi's latest bundled offering (*Oi Total*), which has been launched in 14 states of the country, offers the true multi-product concept, focusing on improving customers' experience and optimizing the entire services value chain, in addition to raising customer profitability, reducing churn, attracting new customers and creating a new way to recover the old customers.

### **Broadband**

Oi ended 4Q15 with 5,109 thousand fixed broadband RGUs in the Residential segment, 2.9% down y.o.y. and -0.5% q.o.q. Net disconnections continued to fall, reaching their lowest level in 2015 (27 thousand).

Oi's broadband penetration in households that have Oi products continued to increase, reaching 51.0% in the quarter (+3.0 p.p. y.o.y. and +0.7 p.p. q.o.q.). There was an 11.8 p.p. decline in the share of low-end offerings in gross adds mix, compared with the same period in 2014, thanks to the availability and focus on higher broadband speeds, in line with the VDSL launch.



## Edgar Filing: PHAROL, SGPS S.A. - Form 6-K

The average broadband speed reached 5.5 Mbps this quarter (+25.4% y.o.y. and +5.2% q.o.q.). Also, the share of RGUs with speeds equal to or greater than 5 Mbps increased 11.9 p.p. y.o.y. (to 60.6%) and the share of RGUs with speeds equal to or greater than 10 Mbps increased 10.0 p.p. (to 32.0%). The average speed of gross adds was 7.4 Mbps (+37.9% y.o.y. and +2.5% q.o.q.). In 4Q15, 76.7% of gross adds had speeds equal to or greater than 5 Mbps (+12.0 p.p. y.o.y.) and 53.5% had speeds equal to or greater than 10 Mbps (+24.4 p.p. y.o.y.).

The optimization and selection of investments with better allocation in regions of increased demand and competitive balance, together with the progress of cross-selling and upselling initiatives, have led to an upturn

in the average broadband speed, which is essential for Oi's strategy of increasing customer base profitability, improving the entry mix and customer loyalty.

### *Pay TV*

Oi's pay TV base ended the quarter with 1,169 thousand RGUs, 6.3% down y.o.y. and virtually in line with the previous quarter. Despite the weaker macroeconomic scenario, net disconnections fell every quarter, reaching their lowest level in the 4Q15. It is worth noting that Oi TV's 6.3% annual decline was below the 6.9% market average reduction of the pay TV via DTH. This performance reinforces Oi TV's competitive differential despite the more challenging macroeconomic environment.

It is also important to note the strong growth in pay TV ARPU (+18.8% y.o.y. and +4.9% q.o.q.), followed by the continuous reduction in churn rates. Oi TV's penetration in households that have Oi products continued to increase, reaching 11.7% in 4Q15. In addition, there was a 19.6 p.p. reduction in the share of low-end offerings in the gross adds mix compared to 4Q14, and the share of high-end offerings in the gross adds mix increased 16.5 p.p. in the same period. As a result, pay TV revenues moved up 21.6%, partially offsetting the decline in revenues from other products in this segment.

Oi TV's differentiated quality allows the Company to boost the cross-selling and upselling strategies focused on bundled offerings. Oi TV offers full content, with high definition in all the plans, in addition to a large number of channels, including open channels in high definition in all the offers, pay-per-view services and digital video recording. In this context, churn rates in households with 3 products (3P) were lower than in households with only 1 product (Oi TV).

The Company has recently launched *Oi Play*, which allows customers to watch content from 12 programmers with 30 live channels and more than 13 thousand on-demand titles in any device (smartphone, tablet or PC) connected to the Internet at no additional cost. *Oi Play* enables customers to do more optimized searches and better identify to the content. In only three months, *Oi Play* has been showing strong potential for growth and future revenue generation from the implementation of new functionalities. This platform reinforces Oi's positioning in providing a better customer experience through digitalization.

|                            | 4Q15  | 4Q14  | 3Q15  | YoY    | QoQ  | 2015  | 2014  | YoY    |
|----------------------------|-------|-------|-------|--------|------|-------|-------|--------|
| <b>Personal Mobility</b>   |       |       |       |        |      |       |       |        |
| Net Revenues (R\$ million) | 2,106 | 2,433 | 2,048 | -13.4% | 2.8% | 8,431 | 9,011 | -6.4%  |
| Service                    | 2,050 | 2,152 | 1,997 | -4.8%  | 2.7% | 8,055 | 8,205 | -1.8%  |
| Customer (1)               | 1,830 | 1,808 | 1,780 | 1.2%   | 2.8% | 7,166 | 6,806 | 5.3%   |
| Network Usage              | 219   | 344   | 217   | -36.2% | 1.1% | 889   | 1,399 | -36.5% |

Edgar Filing: PHAROL, SGPS S.A. - Form 6-K

|   |        |        |        |        |       |        |        |        |
|---|--------|--------|--------|--------|-------|--------|--------|--------|
| Sales of handsets, sim cards and others | 56     | 281    | 52     | -79.9% | 9.2%  | 375    | 806    | -53.4% |
| Revenue Generating Units (RGU) - ( 000) | 45,860 | 48,462 | 47,059 | -5.4%  | -2.5% | 45,860 | 48,462 | -5.4%  |
| Prepaid Plans                           | 39,068 | 41,322 | 40,296 | -5.5%  | -3.0% | 39,068 | 41,322 | -5.5%  |
| Postpaid Plans (2)                      | 6,791  | 7,140  | 6,763  | -4.9%  | 0.4%  | 6,791  | 7,140  | -4.9%  |

---

Note: (1) Excludes handset and network usage revenues.

(2) Includes: high-end postpaid plans, *Oi Controle*, bundled mobile services (*Oi Conta Total* and *Oi Internet Total*) and 3G (mini-modem).

Net revenues from the Personal Mobility segment reached R\$ 2,106 million in 4Q15, 13.4% down y.o.y., mainly due to the MTR cuts and lower revenues from the sale of handsets, SIM cards and others, as a result of the strategy of outsourcing the handset operations. In a sequential basis, net revenues from the Personal Mobility segment increased 2.8%, mainly due to the 8.2% upturn in data revenues.

In 4Q15, customer revenues, excluding interconnection and handsets, increased 1.2% y.o.y. to R\$ 1,830 million, mainly due to the 34.8% y.o.y. upturn in data revenues, which reached R\$ 827 million. The migration from voice to data is accelerating and this line of revenues accounted for 45.2% of total customer revenues in 4Q15, 11.3 p.p. up y.o.y. This result is driven by the increased penetration of smartphones in the customer base, investments in transmission and transport infrastructure and the launch of new plans that offer more data traffic to customers. It is worth noting the 47.6% increase in data revenues between 2014 and 2015, fueling the 5.3% upturn in customer revenues in the period. Data revenues accounted for 41.7% of total customer revenues in 2015, 12 p.p. up on the 29.7% recorded in 2014.

In 4Q15, network usage revenues totaled R\$ 219 million, -36.2% y.o.y., mainly due to the MTR cuts. In February 2015, interconnection tariffs (MTR) declined 33.3% to R\$ 0.15517, R\$ 0.15897 and R\$ 0.15485 in Regions I, II and III, respectively. Anatel approved additional cuts, as follows: (i) in 2016: R\$ 0.09317, R\$ 0.10309 and R\$ 0.11218; (ii) in 2017: R\$ 0.04928, R\$ 0.05387 and R\$ 0.06816; (iii) in 2018: R\$ 0.02606, R\$ 0.02815 and R\$ 0.04141; and (iv) in 2019: R\$ 0.01379, R\$ 0.01471 and R\$ 0.02517 in Regions I, II and III, respectively.

In April 2015, Oi outsourced handset logistics and financial operations in order to (i) accelerate sales and the migration of the customer base to 3G/4G smartphones; (ii) increase logistics efficiency and improve the supply of handsets to the sales channels; (iii) reduce logistics costs and COGS; and (iv) reduce the working capital employed in the handset operations. As a result, handset revenues fell 79.9% y.o.y., totaling R\$ 56 million in 4Q15. This reduction in handset revenues has a positive impact on the EBITDA margin and reduces logistics and warehousing costs, in addition to reduce impacts on working capital.

Smartphone sales accounted for 93% of total sales in the quarter and 3G/4G handset penetration reached 61% of the total base, 22 p.p. up y.o.y. In order to further encourage the migration from 2G to 3G technology, which provides a better data usage experience, in January 2016, Oi launched the *Troca Fácil* program, which offers discounts in the exchange of used handsets for new smartphones. With that, Oi seeks to improve its service quality perception and stimulate the growth of data ARPU.

Oi closed 2015 with 45,860 thousand RGUs in the Personal Mobility segment, 5.4% down from 2014. Net disconnections totaled 2,603 thousand in 2015, 2,254 thousand of which were prepaid and 348 thousand were postpaid.

The total mobile customer base (Personal Mobility + Corporate/SMEs) reached 48,083 thousand RGUs in 2015, 45,860 thousand of which in the Personal Mobility segment and 2,223 thousand in the Corporate/SME segment. The Company recorded 5.4 million gross adds and 1,401 thousand net disconnections in 4Q15.

#### ***Prepaid***

## Edgar Filing: PHAROL, SGPS S.A. - Form 6-K

The prepaid customer base came to 39,068 thousand RGUs in 4Q15, 5.5% down y.o.y, mainly due to the strict base cleanup policy focused on controlling costs and increasing profitability. In the sequential comparison, there was a 3.0% decline, with 1,228 thousand net disconnections.

After several quarters of growth, recharges remained stable, basically explained by the recessionary economic

environment that impacts more significantly the prepaid segment.

VAS revenues in the prepaid segment increased 18.4% y.o.y., mainly due to the offer of services based on smartphones, in addition to the increase in service sales channels.

In November 2015, Oi launched *Oi Livre*, a set of innovative prepaid offers with a substantial increase in the data package and a single tariff for calls to any operator anywhere in the country. The plan revolutionized the telecommunications model in the country by breaking with the model in which consumers buy SIM cards from different operators in order to avoid paying high tariffs for off-net calls.

Since its launch, *Oi Livre* acquired 10 million customers and, in January 2016, it already corresponded to 26% of the total prepaid base. Also, ARPU from customers who migrated to *Oi Livre* per week increased approximately 17% in only three months.

The Company has also been increasing its market share in the segment, which closed December 2015 at 21.3% (+1.7% y.o.y.). These data indicate the market trend of maintaining an active prepaid customer base, thereby avoiding unnecessary costs, and the success of the Company's strategy of leading the consolidation of SIM cards in the Brazilian prepaid market.

### ***Postpaid***

Oi closed the quarter with 6,791 thousand RGUs in the postpaid segment (-4.9% y.o.y. and +0.4% q.o.q.), corresponding to 14.8% of the total Personal Mobility base. *Oi Controle* accounted for 41.4% of the total postpaid base in 4Q15, 7.7% down y.o.y., mainly due to the base cleanup in 3Q15. Postpaid ARPU (excluding MTR) grew 16.2% y.o.y., while gross ARPU (ex-MTR) increased 20.5% in the same period, reinforcing Oi's strategy of increasing the profitability of its customer base.

At the end of November 2015, Oi launched the *Oi Mais* and *Oi Mais Controle* plans in the postpaid segment, complementing the mobile portfolio that changed the market with the *Oi Livre* prepaid plan. Among the main characteristics of the new plans are the substantial increase in data packages with no usage restrictions (up to 10 Gigabytes per month), minutes to call any operator anywhere in the country and a reduced single tariff for calls to any operator in Brazil after the use of the plan allowance. This movement is intended to eliminate the community effect among customers of the same operator in the voice market, to take advantage of the MTR cuts, and especially to further stimulate data usage and ARPU in the postpaid segment, addressing the customers' growing need for data. With the entry of *Oi Mais* in the portfolio, in December 2015, the sales of postpaid plans increased by approximately 15% and *Oi Controle* by 30%, when compared with the level of sales before the launch of these plans.

### ***2G, 3G and 4G LTE Coverage***

Oi's 2G coverage reached 3,401 municipalities in 4Q15 (93% of the country's urban population). 3G coverage was expanded to 269 new municipalities (+26.5% y.o.y.), totaling 1,280 municipalities, or 79% of the Brazilian urban population.

In partnership with the operators that are working with Oi in the RAN sharing model, 1,575 sites were built in 4Q15, 504 of which under Oi's responsibility in 30 municipalities. The project allows the increase in 4G coverage in line with the Company's focus on efficient investments and lower costs combined with the improvement in customers' experience. As a result, 4G LTE coverage reached 133 municipalities (+196% up y.o.y.), or 51% of Brazil's urban population, 15 p.p. more than in 4Q14.

The Company has improved the quality of its 3G network coverage and capacity, meeting the growing demand for data usage and encouraging the migration of customers from the 2G to the 3G network. As a result, Oi has been presenting a consistent improvement in Anatel's network quality indicators.

**Mobile ARPU**

Mobile ARPU treats total mobile service revenues (Personal Mobility + Corporate/SMEs) as if they were generated by a separate mobile company, i.e. including revenues from traffic between Oi's mobile and wireline divisions (intercompany), but excluding revenues from mobile long-distance calls that belong to the STFC license (fixed voice concession).

Mobile ARPU reached R\$ 17.3 in the quarter, 7.6% down y.o.y., due to the MTR cuts. In the sequential comparison, ARPU increased 3.4% due to higher data revenues and the Company's efforts to increase profitability in its customer base. Excluding interconnection revenues, mobile ARPU increased 8.3% y.o.y.

The simplification of the portfolio, with a reduced number of less profitable plans and recharge offerings, combined with the increase in the penetration of data packages across all segments, resulted in an increase in ARPU and a reduction in operating costs as a direct consequence of the simplification of the sales process.

|  | 4Q15  | 4Q14  | 3Q15  | YoY    | QoQ   | 2015  | 2014  | YoY    |
|--|-------|-------|-------|--------|-------|-------|-------|--------|
| <b>Corporate / SMEs</b>                  |       |       |       |        |       |       |       |        |
| Net Revenues (R\$ million)               | 1,984 | 2,085 | 1,967 | -4.8%  | 0.9%  | 7,974 | 8,311 | -4.1%  |
| Revenue Generating Units (RGU) - ( '000) | 7,241 | 7,917 | 7,602 | -8.5%  | -4.8% | 7,241 | 7,917 | -8.5%  |
| Fixed                                    | 4,437 | 4,822 | 4,584 | -8.0%  | -3.2% | 4,437 | 4,822 | -8.0%  |
| Broadband                                | 580   | 617   | 594   | -5.9%  | -2.3% | 580   | 617   | -5.9%  |
| Mobile                                   | 2,223 | 2,478 | 2,424 | -10.3% | -8.3% | 2,223 | 2,478 | -10.3% |

Note: SMEs means small and medium enterprises.

Net revenues in the Corporate/SME segment amounted to R\$ 1,984 million in 4Q15 (-4.8% y.o.y.), due to the cut in MTR and VC tariffs and the accelerated reduction in voice traffic as a result of the macroeconomic scenario. In sequential terms, net revenues from this segment moved up 0.9% supported by growth in data and IT this quarter.



## Edgar Filing: PHAROL, SGPS S.A. - Form 6-K

Oi closed 4Q15 with 7,241 thousand RGUs in the Corporate/SME segment, 8.5% down y.o.y. and 4.8% lower q.o.q., chiefly due to the economic recession in 2015.

### *Corporate*

In 4Q15, the Corporate segment was impacted by the recessive macroeconomic environment, which has been affecting the government and large companies.

The Company has maintained the strategy of reducing its dependence on voice services through the intense offering of data, IT and value-added services, such as security solutions and cloud, ICT, datacenter, Home Office, M2M (Machine-to-Machine) and management services. As a result, VAS and IT revenues in the segment moved

up 16.5% y.o.y., while advanced data revenues grew 5.6% in the period.

**SMEs**

In 4Q15, Oi continued with structural measures designed to reduce costs, to improve customers' experience and implemented processes to increase margins, such as an increased share of more efficient channels and higher-value customers in the sales mix, portfolio simplification, a new after-sales structure, the end of handset subsidies and revision of the credit policy in order to reduce bad debt.

In December 2015, Oi launched *Oi Mais Empresas* for SMEs. With a unique and innovative proposal, Oi restructured its mobile portfolio with 4G data and wireline at a flat fee model, which is easier to understand, buy and use, allowing a better relationship with the Company.

The Company created a fully digital customer channel through an app that can be downloaded at no cost at Apple Store or Google Play. The *Oi Mais Empresas* app provides exclusive service to small and medium enterprises, who can acquire services, contract plan upgrades and make requests with direct control over the treatment of their request, such as repairs and bill copies, among others, all using a smartphone. The creation of this channel, among the launches of other offers and services at the end of 2015, reinforces Oi's commitment to being increasingly closer to customers in order to understand their needs and thereby deliver clearer and more suitable products and services.

## Operating Costs and Expenses

**Table 2 Breakdown of Operating Costs and Expenses**

| Item                                  | R\$ million | 4Q15         | 4Q14         | 3Q15         | YoY           | QoQ           | 2015          | 2014          | YoY          |
|---------------------------------------|-------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|--------------|
| <b>Operating Expenses (Pro-forma)</b> |             |              |              |              |               |               |               |               |              |
| <b>Brazil</b>                         |             | <b>4,786</b> | <b>5,375</b> | <b>4,775</b> | <b>-11.0%</b> | <b>0.2%</b>   | <b>19,211</b> | <b>21,001</b> | <b>-8.5%</b> |
| Personnel                             |             | 775          | 708          | 656          | 9.4%          | 18.1%         | 2,618         | 2,749         | -4.8%        |
| Interconnection                       |             | 396          | 621          | 431          | -36.3%        | -8.2%         | 1,757         | 2,675         | -34.3%       |
| Third-Party Services                  |             | 1,518        | 1,644        | 1,530        | -7.6%         | -0.8%         | 6,155         | 6,202         | -0.8%        |
| Network Maintenance Service           |             | 403          | 514          | 516          | -21.7%        | -21.9%        | 1,861         | 1,907         | -2.4%        |
| Handset Costs/Other (COGS)            |             | 48           | 256          | 5            | -81.1%        | 881.7%        | 227           | 702           | -67.7%       |
| Marketing                             |             | 128          | 156          | 128          | -18.1%        | -0.2%         | 380           | 651           | -41.7%       |
| Rent and Insurance                    |             | 955          | 763          | 912          | 25.2%         | 4.7%          | 3,554         | 3,096         | 14.8%        |
| Provision for Contingencies           |             | 183          | 285          | 186          | -36.0%        | -1.7%         | 860           | 779           | 10.4%        |
| Provision for Bad Debt                |             | 187          | 112          | 181          | 67.2%         | 3.3%          | 693           | 629           | 10.2%        |
| Taxes and Other Expenses (Revenues)   |             | 193          | 316          | 231          | -38.9%        | -16.2%        | 1,107         | 1,611         | -31.3%       |
| <b>Others</b>                         |             | <b>122</b>   | <b>111</b>   | <b>200</b>   | <b>10.0%</b>  | <b>-39.0%</b> | <b>537</b>    | <b>429</b>    | <b>25.3%</b> |
| <b>Routine OPEX</b>                   |             | <b>4,908</b> | <b>5,486</b> | <b>4,975</b> | <b>-10.5%</b> | <b>-1.3%</b>  | <b>19,748</b> | <b>21,430</b> | <b>-7.8%</b> |

In 4Q15, consolidated routine opex, including the international operations, totaled R\$ 4,908 million, 10.5% down from 4Q14 and 1.3% lower than in 3Q15.

At the end of 2014, the Company began focusing on efficiency and productivity gains and cost reductions as the one of the basis for its operational turnaround. As a result of the implementation of this plan, Oi's annual routine opex in the Brazilian operations fell 8.5% over 2014, totaling R\$ 19,211 million in 2015. Considering the 10.7% inflation in the period, this result corresponded to a real decrease of more than 17% in opex. In 4Q15, routine opex in the Brazilian operations fell 11.0% from 4Q14, remaining virtually in line with 3Q15.

### Personnel

In 4Q15, personnel costs and expenses in Brazil totaled R\$ 775 million, +9.4% y.o.y. and +18.1% q.o.q., mainly due to the collective bargaining agreement and the incorporation of Telemont's network service operations in state of Rio de Janeiro by Serede, in October 2015, whose costs used to be recorded under network services. These effects were partially offset by the headcount reduction in the first half of 2015.

It is worth noting that the purpose of the insourcing of Telemont's operations by Serede, a wholly owned Oi subsidiary that provides network services, was to improve the quality of network operation and maintenance services and strengthen the Company's relationship with its

customers.

***Interconnection***

Interconnection costs in Brazil closed 4Q15 at R\$ 396 million (-36.3% y.o.y. and -8.2% q.o.q.). The year-on-year reduction was due to the 33.3% MTR cuts in February 2015 and the decline in off-net traffic.

***Third-party Services***

In 4Q15, costs and expenses related to third-party services in the Brazilian operations totaled R\$ 1,518 million (-7.6% y.o.y. and -0.8% q.o.q.), chiefly due to lower sales commission expenses, the reduction in costs with consulting and advisory firms, gains from the renegotiation of contracts, sales channel optimization with

increased use of own channels, and lower general expenses, partially offset by higher electricity costs.

***Network Maintenance Service***

Network maintenance service costs and expenses in Brazil totaled R\$ 403 million in 4Q15 (-21.7% y.o.y. and -21.9% q.o.q.), mainly due to the insourcing of Telemont's operations in state of Rio de Janeiro by Serede, as explained in the personnel costs.

***Handset Costs/Other (COGS)***

Handset costs in the Brazilian operations amounted to R\$ 48 million, 81.1% down y.o.y., due to the outsourcing of sales and inventory management of the handset operations in April 2015. The sequential increase was due to a seasonal sales effect caused by Black Friday and Christmas.

***Marketing***

Marketing expenses totaled R\$ 128 million in 4Q15 (-18.1% y.o.y. and -0.2% q.o.q.). The annual decline was due to the Company's focus on more selective sales in 2015, which naturally led to a slowdown in its commercial efforts.

***Rent and Insurance***

Rent and insurance expenses in the Brazilian operations increased 25.2% y.o.y. and 4.7% q.o.q., totaling R\$ 955 million in 4Q15, due to the Dollar appreciation and contractual adjustments, especially those of GlobeNet and the SES-6 satellite, in addition to higher costs with the leasing of the mobile towers sold in December 2014.

***Provision for Contingencies***

The Company recorded provisions for contingencies in the Brazilian operations totaling R\$ 183 million in 4Q15, 36.0% down y.o.y. due to the lower number of claims in the Special Civil Court (JEC - *Juizado Especial Cível*).

***Provision for Bad Debt***

The provision for bad debt totaled R\$ 187 million in 4Q15 (+67.2% y.o.y. and +3.3% q.o.q.) due to the worsening macroeconomic scenario in Brazil, which led to an increase in default rates in most economic sectors. The provision for bad debt represented 2.6% of net revenues from the Brazilian operations in 2015 (+0.3 p.p. y.o.y.).

**EBITDA****Table 3 EBITDA and EBITDA margin**

|                               | 4Q15      | 4Q14          | 3Q15        | YoY         | QoQ         | 2015        | 2014          | YoY           |
|-------------------------------|-----------|---------------|-------------|-------------|-------------|-------------|---------------|---------------|
| <b>Oi S. A. Pro-forma</b>     |           |               |             |             |             |             |               |               |
| EBITDA (R\$ million)          | 1,706     | 3,195         | 2,178       | -46.6%      | -21.7%      | 7,794       | 10,361        | -24.8%        |
| Brazil                        | 1,745     | 3,048         | 2,066       | -42.8%      | -15.5%      | 7,508       | 9,857         | -23.8%        |
| Others                        | -39       | 147           | 112         | -126.3%     | -134.7%     | 286         | 504           | -43.2%        |
| EBITDA Margin (%)             | 25.5%     | 43.6%         | 31.9%       | -18.2p.p.   | -6.4p.p.    | 28.5%       | 36.3%         | -7.8p.p.      |
| <b>Non-routine Items</b>      | <b>0</b>  | <b>-1,359</b> | <b>-326</b> | <b>n.m.</b> | <b>n.m.</b> | <b>-278</b> | <b>-3,246</b> | <b>-91.4%</b> |
| <b>Expenses on Impairment</b> |           |               |             |             |             |             |               |               |
| <b>Losses</b>                 | <b>89</b> | <b>0</b>      | <b>0</b>    | <b>n.m.</b> | <b>n.m.</b> | <b>89</b>   | <b>0</b>      | <b>n.m.</b>   |
| <b>Routine EBITDA</b>         |           |               |             |             |             |             |               |               |
| (R\$ million)                 | 1,795     | 1,836         | 1,852       | -2.2%       | -3.1%       | 7,605       | 7,116         | 6.9%          |
| Brazil                        | 1,745     | 1,689         | 1,740       | 3.3%        | 0.3%        | 7,230       | 6,612         | 9.3%          |
| Others                        | 50        | 147           | 112         | -65.8%      | -55.0%      | 376         | 504           | -25.5%        |
| Routine EBITDA Margin (%)     | 26.8%     | 25.1%         | 27.1%       | 1.7p.p.     | -0.3p.p.    | 27.8%       | 24.9%         | 2.9p.p.       |
| Brazil                        | 26.7%     | 23.9%         | 26.7%       | 2.8p.p.     | 0.0p.p.     | 27.3%       | 23.9%         | 3.4p.p.       |
| Others                        | 29.2%     | 57.0%         | 35.9%       | -27.8p.p.   | -6.7p.p.    | 41.2%       | 54.0%         | -12.9p.p.     |

In 4Q15, consolidated routine EBITDA totaled R\$ 1,795 million, a -2.2% y.o.y. and -3.1% q.o.q.

Routine EBITDA in the Brazilian operations reached R\$ 1,745 million in 4Q15, grew 3.3% y.o.y. and in line with 3Q15. In 2015, routine EBITDA in the Brazilian operations totaled R\$ 7,230 million, 9.3% higher than in 2014, above the mid-point of the range of R\$ 7.0 billion to R\$ 7.4 billion, which was the guidance disclosed by the Company at the beginning of 2015. It is worth noting the guidance achievement despite the unfavorable macroeconomic scenario, with a 3.8% decline in Brazil's GDP and annual inflation of 10.7%. This result attests to the commitment and successful execution of Oi's business transformation, focusing on operational efficiency, infrastructure optimization and revision of processes and commercial initiatives.

In 4Q15, the routine EBITDA margin in the Brazilian operations stood at 26.7%, +2.8 p.p. y.o.y. and in line with the previous quarter. In 2015, this margin increased 3.4 p.p. over 2014 to 27.3%.

Routine EBITDA from the international operations (Africa and East Timor) totaled R\$ 50 million in the quarter (-65.8% y.o.y. and -55.0% q.o.q.), basically due to currency exchange effects and a change in the accounting rule that changed the calculation method for the Euro conversion rate (the annual cumulative average rate is now being used instead of the monthly average rate).

The annual testing for impairment of the Company's assets under the rules of CPC 01 were conducted in 4Q15, recognizing an impairment adjustment with a loss of R\$ 89 million over the fair value of Oi's financial investments in Africa that are consolidated by the Company.





*Capex***Table 4 Capex**

| R\$ million              | 4Q15         | 4Q14         | 3Q15       | YoY          | QoQ          | 2015         | 2014         | YoY           |
|--------------------------|--------------|--------------|------------|--------------|--------------|--------------|--------------|---------------|
| <b>Capex - Pro-forma</b> |              |              |            |              |              |              |              |               |
| Brazil                   | 1,072        | 1,056        | 950        | 1.6%         | 12.8%        | 4,048        | 5,074        | -20.2%        |
| Others                   | 14           | 53           | 34         | -73.9%       | -59.5%       | 116          | 205          | -43.3%        |
| <b>Total</b>             | <b>1,086</b> | <b>1,108</b> | <b>984</b> | <b>-2.0%</b> | <b>10.3%</b> | <b>4,164</b> | <b>5,278</b> | <b>-21.1%</b> |

The Company's consolidated investments totaled R\$ 1,086 million in 4Q15 (-2.0% y.o.y. and +10.3% q.o.q.). In the same period, Capex in Brazil came to R\$ 1,072 million, 1.6% higher than 4Q14 and 12.8% up on 3Q15.

Throughout 2015, the Company continued the strategy of modernization of the core network focusing on transmission and transport infrastructure and improving quality of experience for its customers through initiatives of optimization and efficiency of investment allocation. As a result, Oi maintained sustainable growth of data traffic in the fixed and mobile networks while improving the Anatel network quality metrics. Among these initiatives, we highlight: (1) the contractual renegotiations carried out between 2014 and 2015; (2) the fixed network sharing, involving mainly the routes of transmission, and the mobile network sharing, for example the 4G RAN Sharing; and (3) the execution of structural projects on the network, aimed at providing more strength to Oi's network in order to support the sustainable growth of traffic, especially data traffic, that grows on an average rate of over 40% per year.

In February 2016, Oi received the Glomo Awards in the Outstanding LTE Contribution category for the successful RAN Sharing project. The award, presented during the 2016 Mobile World Congress, acknowledged the first RAN Sharing project for 4G/LTE networks developed in Brazil, considered one of the largest of its kind in the world, serving millions of customers with fourth-generation mobile broadband.

In 2015, Oi invested R\$ 3,525 million in the network, corresponding to 87.1% of total investments in the Brazilian operations. In 4Q15 alone, R\$ 966 million was invested in the network (90.1% of the total).

*Operational Cash Flow (Routine EBITDA - Capex)***Table 5 - Operational Cash Flow**

| R\$ million                 | 4Q15  | 4Q14  | 3Q15  | YoY   | QoQ   | 2015  | 2014  | YoY    |
|-----------------------------|-------|-------|-------|-------|-------|-------|-------|--------|
| <b>Oi S. A. - Pro-forma</b> |       |       |       |       |       |       |       |        |
| Routine EBITDA              | 1,795 | 1,836 | 1,852 | -2.2% | -3.1% | 7,605 | 7,116 | 6.9%   |
| Capex                       | 1,086 | 1,108 | 984   | -2.0% | 10.3% | 4,164 | 5,278 | -21.1% |

**Routine Operational Cash Flow  
(EBITDA - Capex)**

|            |            |            |              |               |              |              |              |
|------------|------------|------------|--------------|---------------|--------------|--------------|--------------|
| <b>709</b> | <b>728</b> | <b>868</b> | <b>-2.6%</b> | <b>-18.2%</b> | <b>3,442</b> | <b>1,837</b> | <b>87.3%</b> |
|------------|------------|------------|--------------|---------------|--------------|--------------|--------------|

**Table 6 - Operational Cash Flow of Brazilian Operations**

| R\$ million   | 4Q15       | 4Q14       | 3Q15       | YoY         | QoQ           | 2015         | 2014         | YoY           |
|---|------------|------------|------------|-------------|---------------|--------------|--------------|---------------|
| <b>Oi S. A.</b>                                       |            |            |            |             |               |              |              |               |
| Routine EBITDA  | 1,745      | 1,689      | 1,740      | 3.3%        | 0.3%          | 7,230        | 6,612        | 9.3%          |
| Capex   | 1,072      | 1,056      | 950        | 1.6%        | 12.8%         | 4,048        | 5,074        | -20.2%        |
| <b>Routine Operational Cash Flow (EBITDA - Capex)</b> | <b>673</b> | <b>634</b> | <b>790</b> | <b>6.2%</b> | <b>-14.8%</b> | <b>3,182</b> | <b>1,538</b> | <b>106.9%</b> |

Consolidated routine operational cash flow (routine EBITDA minus Capex) totaled R\$ 709 million in 4Q15, - 2.6% y.o.y. and -18.2% q.o.q.

Routine EBITDA minus Capex of the Brazilian operations grew 6.2% over 4Q14 totaling R\$ 673 million, due to the 3.3% upturn in routine EBITDA, as previously explained. In the sequential comparison, there was a 14.8% decline, as a result of higher investments in the fourth quarter of 2015.

In 2015, Routine EBITDA minus Capex of the Brazilian operations totaled R\$ 3.18 billion, recording an annual upturn of R\$ 1.6 billion or almost 107%. This result was above the midpoint of the guidance range announced for 2015 (routine operational cash flow improvement of Brazilian operations between R\$ 1.2 and R\$ 1.8 billion). This achievement reinforces Oi's commitment to its business transformation plan, meeting another strategic pillar established at the beginning of 2015.

#### ***Depreciation / Amortization***

The Company's depreciation and amortization expenses totaled R\$ 1,314 million in 4Q15 (+10.0% y.o.y. and +2.1% q.o.q.). In 2015, depreciation expenses moved up 10.6% over 2014, totaling R\$ 5,092 million.

**Table 7 Depreciation and Amortization**

| R\$ million                                    | 4Q15         | 4Q14         | 3Q15         | YoY          | QoQ         | 2015         | 2014         | YoY          |
|--|--------------|--------------|--------------|--------------|-------------|--------------|--------------|--------------|
| <b>Depreciation and Amortization Pro-forma</b> |              |              |              |              |             |              |              |              |
| <b>Total</b>                                   | <b>1,314</b> | <b>1,194</b> | <b>1,287</b> | <b>10.0%</b> | <b>2.1%</b> | <b>5,092</b> | <b>4,603</b> | <b>10.6%</b> |

## Financial Results

**Table 8 Financial Results (Oi S.A. Consolidated)**

| R\$ Million   | 4Q15          | 4Q14          | 3Q15          | 2015          | 2014          |
|---|---------------|---------------|---------------|---------------|---------------|
| <b>Oi S. A. Consolidated</b>                                |               |               |               |               |               |
| Net Interest (on fin. investments and loans and financing)  | -848          | -719          | -1.238        | -3.816        | -2.579        |
| Net FX result (on fin. investments and loans and financing) | -719          | -265          | -500          | -1.762        | -995          |
| Other Financial Income / Expenses                           | -2.385        | -336          | -236          | -2.826        | -974          |
| <b>Net Financial Income (Expenses)</b>                      | <b>-3.951</b> | <b>-1.320</b> | <b>-1.973</b> | <b>-8.403</b> | <b>-4.547</b> |

In 4Q15, consolidated net financial result amounted to R\$ 3,951 million, +199.4% y.o.y. and +100.3% q.o.q.

Sequential performance was explained, mainly, by a variation in the Other Net Financial Income/Expenses line, which resulted from: (i) the impairment adjustment with a loss of R\$ 1,582 million over the fair value of Oi's financial investments in Africa that are not consolidated by the Company, including Unitel; and (ii) increase of expenses related to interest and exchange variation over other liabilities, taxes and contingencies. This quarter Oi joined PRORELIT, a tax dispute reduction program, paying a total of R\$ 455 million in tax related debts, with R\$ 300 million being settled through tax loss credits related to financial interest and taxes, and recorded in the financial results.

In the Net Foreign Exchange Result line, the company's low foreign exchange exposure makes this item more correlated to the CDI. As a result, despite the appreciation of Real against Dollar and Euro in 4Q15, this line showed an increase of R\$ 219 million in the sequential comparison, consequence of the impact of a still high CDI on hedging costs, as well as the increase in the average debt denominated in foreign currency.

On the other hand, the Net Interest line presented a total reduction of R\$ 390 million in comparison to the previous quarter as result of lower average debt in the quarter and the positive impact of the appreciation of Real, as well as higher financial income on cash investments.

In 2015, Oi S.A.'s Net Financial Result totaled R\$ 8,403 million, an increase of 84.8% compared to 2014, which is mainly explained by the consolidation of the PT International Finance (PTIF) results after the conclusion of the PT Portugal sale in June 2015 and also by the impairment

adjustment with a loss of R\$ 1,582 million over the fair value of Ois financial investments in Africa that are not consolidated by the Company, including Unitel, as previously mentioned.

*Net Earnings (Loss)***Table 9 Net Earnings (Loss) (Oi S.A. Consolidated)**

| R\$ Million  | 4Q15   | 4Q14   | 3Q15   | YoY    | QoQ    | 2015    | 2014   | YoY    |
|--|--------|--------|--------|--------|--------|---------|--------|--------|
| <b>Net Income</b>  |        |        |        |        |        |         |        |        |
| Earnings before interest and taxes (EBIT)                              | 392    | 2,001  | 891    | -80.4% | -56.0% | 2,702   | 5,675  | -52.4% |
| Financial Results  | -3,951 | -1,320 | -1,973 | 199.4% | 100.3% | -8,403  | -4,547 | 84.8%  |
| Financial Expenses   | -4,151 | -1,632 | -5,977 | 154.3% | -30.5% | -13,484 | -5,891 | 128.9% |
| Financial Income   | 200    | 312    | 4,004  | -36.0% | -95.0% | 5,081   | 1,345  | 277.8% |
| Income Tax and Social Contribution                                     | -973   | -768   | 55     | 26.8%  | n.m.   | -715    | -1,120 | -36%   |
| Net Earnings (Loss) from Continuing Operations                         | -4,533 | -87    | -1,027 | n.m.   | 341.5% | -6,416  | 8      | n.m.   |
| Net Results from Discontinued Operations                               | -18    | -4,334 | 6      | -99.6% | n.m.   | 1,068   | -4,415 | n.m.   |
| Consolidated Net Earnings (Loss) attributable to owners of the Company | -4,551 | -4,421 | -1,021 | 2.9%   | 345.7% | -5,348  | -4,406 | 21.4%  |
| attributable to non-controlling interests                              | -413   | 1      | -40    | n.m.   | 838.4% | -413    | 1      | n.m.   |

Oi s consolidated net loss recorded R\$ 4,551 million in 4Q15 and R\$ 5,348 million for 2015.

Net loss from continuing operations totaled R\$ 4,533 billion in 4Q15 and R\$ 6,416 million for the full year of 2015, mainly impacted by three accounting adjustments (no cash effect), in the total amount of R\$ 3,063 million, all of them related to the impairment of assets in the balance sheet:

- (i) impairment adjustment with a loss of R\$ 89 million over the fair value of Oi s financial investments in Africa that are consolidated by the Company, affecting the operational earnings;
- (ii) impairment adjustment with a loss of R\$ 1,582 million over the fair value of Oi s financial investments in Africa that are not consolidated by the Company, including Unitel, affecting the financial results; and
- (iii) impairment on deferred income tax assets, in the amount of R\$ 1,392 million, for the companies in the group that did not provide expectation of generating sufficient future taxable income to offset tax credits.

The proforma net loss for the continuing operations, excluding the impact of these accounting adjustments (non- cash), would be about R\$ 1,470 million in 4Q15 and R\$ 3,353 million in 2015, basically driven by the financial expenses, whose variation in comparison to the same period of the previous year resulted from the deterioration of the Brazilian financial market conditions, with significant impact on the increase of interest

rates.

*Debt & Liquidity***Table 10 - Debt**

| R\$ million         | Dec/15        | Dec/14        | Sep/15        | % Gross Debt  |
|---------------------|---------------|---------------|---------------|---------------|
| <b>Debt</b>         |               |               |               |               |
| Short Term          | 13,192        | 4,647         | 8,237         | 24.0%         |
| Long Term           | 41,789        | 28,648        | 45,419        | 76.0%         |
| <b>Total Debt</b>   | <b>54,981</b> | <b>33,295</b> | <b>53,656</b> | <b>100.0%</b> |
| In Local Currency   | 12,922        | 21,068        | 13,493        | 23.5%         |
| In Foreign Currency | 46,935        | 14,781        | 46,606        | 85.4%         |
| Swaps               | -4,876        | -2,555        | -6,443        | -8.9%         |
| (-) Cash            | -16,826       | -2,732        | -16,415       | -30.6%        |
| <b>(=) Net Debt</b> | <b>38,155</b> | <b>30,563</b> | <b>37,241</b> | <b>69.4%</b>  |

Oi S.A. closed 2015 with consolidated gross debt of R\$ 54,981 million, 65.1% higher than in December 2014 and 2.5% up on September 2015.

The year-on-year increase was chiefly due to PTIF's debt, which contributed with R\$ 19,182 million in the period. In 4Q14, the assets and liabilities of Portugal Telecom International Finance (PTIF) were classified as held for sale in the balance sheet and as such were not included in the Company's consolidated debt.

In the sequential comparison, the increase was chiefly due to the disbursement of USD 632.5 million by the China Development Bank (CDB), USD 600 million of which due in 2020 and USD 32.5 million in 2025, as part of the total credit line of USD 1.2 billion negotiated with the CDB at the end of 2015. This transaction is aimed to refinance debt and finance Oi's investments at more attractive costs, thereby contributing to reducing costs and extending the average debt maturity.

The negative accounting impact of the mark-to-market of derivatives in 3Q15 was partially reversed in 4Q15, due to the change in the curve of the interest rate on Dollar traded at BM&FBovespa (*cupom cambial*). In the quarter, the *cupom cambial* curve closed at 120 bps, generating a positive accounting impact of R\$ 739 million. As explained in the previous quarter, this effect does not have any impact on cash or the consolidated financial results.



In 2015, disbursements totaled approximately R\$ 5,200 million, while the amortized total amount, including debt prepayments and bond and debenture repurchases, amounted to R\$ 15,070 million. The Company ended 2015 with a cash balance of R\$ 16,826 million, resulting in net debt of R\$ 38,155 million, 7.5% up on 3Q15 and 24.8% higher than in 4Q14.

At the end of 4Q15, 85.4% of total consolidated debt was denominated in foreign currency and mitigated of exchange rate fluctuations through swaps, NDFs and cash in foreign currency (natural hedge).

The debt's consolidated average term closed 2015 at 3.5 years, influenced by Oi S.A.'s and PTIF's short-term debt.

**Table 11 Net Debt Variation (Brazilian operations)**

| <b>R\$ million</b>                            | <b>4Q15</b>   | <b>4Q14</b>   | <b>3Q15</b>   |
|---|---------------|---------------|---------------|
| <b>Net Debt BoP</b>                           | <b>37,241</b> | <b>30,380</b> | <b>34,644</b> |
| (-) Routine EBITDA                            | 1,745         | 1,689         | 1,740         |
| (-) Non-recurring Revenues (Expenses) (1)     | 0             | 0             | 0             |
| (+) Capex (2)                                 | 1,072         | 1,056         | 950           |
| (+) Assets in Escrow                          | 332           | 268           | 248           |
| (+) Corporate Taxes                           | 227           | 170           | 84            |
| (+) PIS / COFINS on ICMS                      | 0             | 219           | 0             |
| (+) Δ Working Capital (3)                     | -60           | 266           | -228          |
| (+) Net Financial Charges                     | 1,794         | 1,063         | 1,763         |
| (+) Accounting impact from MTM of derivatives | -739          | 0             | 1,519         |
| (-) Net cash position - assets held for sale  | 0             | 1,172         | 0             |
| (+) Other Variations                          | 33            | 2             | 0             |
| <b>Net Debt EoP</b>                           | <b>38,155</b> | <b>30,563</b> | <b>37,241</b> |

---

(1) Excludes asset sales.

(2) Economic Capex in the period.

(3) Includes the difference between economic Capex and Capex disbursement.

Net debt closed 2015 at R\$ 38,155 million, 2.5% up on 3Q15, chiefly due to the impact of the financial results of R\$ 1,691 million in the quarter, partially offset by the accounting and time effect of the R\$ 739 million related to the mark to market of derivatives.

Operating cash flow was positive this quarter as a result of the successful strategies adopted by the Company focusing on operational efficiency.

Table 12 - Gross Debt Amortization Schedule

| (R\$ million)  | 2016          | 2017         | 2018         | 2019         | 2020          | 2021<br>onwards | Total         |
|--|---------------|--------------|--------------|--------------|---------------|-----------------|---------------|
| <b>Pré pagamentos feitos em set, pgto feito em euros</b> |               |              |              |              |               |                 |               |
| Amortization in Real                                     | 3,807         | 2,457        | 2,460        | 2,347        | 855           | 996             | 12,922        |
| Amortization in Euro + swap                              | 4,828         | 2,743        | 3,496        | 4,947        | 4,672         | 0               | 20,686        |
| Amortization in Dollar + swap                            | 4,557         | 3,851        | 1,046        | -1,764       | 5,754         | 7,930           | 21,373        |
| <b>Gross Debt Amortization</b>                           | <b>13,192</b> | <b>9,051</b> | <b>7,001</b> | <b>5,530</b> | <b>11,281</b> | <b>8,926</b>    | <b>54,981</b> |

Table 13 Gross Debt Breakdown

| R\$ million                    | 4Q15          |
|--------------------------------|---------------|
| <b>Breakdown of Gross Debt</b> |               |
| Int'l Capital Markets          | 38,670        |
| Local Capital Markets          | 4,145         |
| Development Banks and ECAs     | 11,069        |
| Commercial Banks               | 6,472         |
| Hedge and Borrowing Costs      | -5,375        |
| <b>Total Gross Debt</b>        | <b>54,981</b> |

*Oi S.A. Consolidated*

| <b>Income Statement - R\$ million</b>                        | <b>4Q15</b>   | <b>4Q14</b>   | <b>3Q15</b>   | <b>2015</b>   | <b>2014</b>   |
|--|---------------|---------------|---------------|---------------|---------------|
| <b>Net Operating Revenues</b>                                | <b>6,703</b>  | <b>7,323</b>  | <b>6,827</b>  | <b>27,354</b> | <b>28,247</b> |
| Operating Expenses   | -4,908        | -4,127        | -4,649        | 19,471        | -18,037       |
| Personnel  | -790          | -740          | -691          | -2,720        | -2,829        |
| Interconnection  | -341          | -629          | -511          | -1,809        | -2,690        |
| Third-Party Services   | -1,571        | -1,658        | -1,574        | -6,317        | -6,259        |
| Network Maintenance Service                                  | -412          | -522          | -529          | -1,902        | -1,923        |
| Handset Costs/Other (COGS)                                   | -68           | -268          | -20           | -285          | -730          |
| Marketing  | -133          | -162          | -136          | -406          | -674          |
| Rent and Insurance   | -962          | -772          | -928          | -3,600        | -3,120        |
| Provision for Contingencies                                  | -184          | -285          | -186          | -862          | -779          |
| Provision for Bad Debt                                       | -186          | -125          | -184          | -721          | -649          |
| Taxes and Other Revenues (Expenses)                          | -261          | -325          | -216          | -1,129        | -1,629        |
| Other Operating Revenues (Expenses), net                     | 0             | 1,359         | 326           | 278           | 3,246         |
| <b>ADJUSTED EBITDA (1)</b>                                   | <b>1,795</b>  | <b>3,195</b>  | <b>2,178</b>  | <b>7,883</b>  | <b>10,210</b> |
| Expenses on Impairment Losses                                | -89           | 0             | 0             | -89           | 0             |
| <b>EBITDA</b>  | <b>1,706</b>  | <b>3,195</b>  | <b>2,178</b>  | <b>7,794</b>  | <b>10,210</b> |
| Margin %   | 25.5%         | 43.6%         | 31.9%         | 28.5%         | 36.1%         |
| Depreciation and Amortization                                | -1,314        | -1,194        | -1,287        | -5,092        | -4,535        |
| EBIT   | 392           | 2,001         | 891           | 2,702         | 5,675         |
| Financial Expenses   | -3,975        | -1,632        | -5,977        | -13,308       | -5,891        |
| Financial Income   | 23            | 312           | 4,004         | 4,905         | 1,345         |
| Income Before Tax and Social Contribution                    | -3,559        | 681           | -1,082        | -5,701        | 1,128         |
| Income Tax and Social Contribution                           | -973          | -768          | 55            | -715          | -1,120        |
| <b>Net Earnings (Loss) from Continuing Operations</b>        | <b>-4,533</b> | <b>-87</b>    | <b>-1,027</b> | <b>-6,416</b> | <b>8</b>      |
| Net Results from Discontinued Operations                     | -18           | -4,334        | 6             | 1,068         | -4,415        |
| <b>Consolidated Net Earnings (Loss)</b>                      | <b>-4,551</b> | <b>-4,421</b> | <b>-1,021</b> | <b>-5,348</b> | <b>-4,406</b> |
| Margin %   | -67.9%        | -60.4%        | -15.0%        | -19.5%        | -15.6%        |
| Profit (Loss) attributed to the controlling shareholders     | -4,173        | -4,422        | -981          | -4,935        | -4,408        |
| Profit (Loss) attributed to the non-controlling shareholders | -378          | 1             | -40           | -413          | 1             |
| Outstanding Shares Thousand (ex-treasury)                    | 675,667       | 842,766       | 700,461       | 729,839       | 842,766       |
| Earnings per share (R\$)                                     | -6.1758       | -5.2470       | -1.4000       | -6.7616       | -5.2301       |

(1) corresponds to the EBITDA adjusted by extraordinary accounting effect (non-cash) of the impairment adjustment with a loss of R\$ 89 million over the fair value of Oi's financial investments in Africa that are consolidated by the Company.



*Oi S.A. Consolidated*

| Balance Sheet - R\$ million                    | 12/31/2015    | 09/30/2015     | 12/31/2014     |
|--|---------------|----------------|----------------|
| <b>TOTAL ASSETS</b>                            | <b>97,015</b> | <b>101,189</b> | <b>102,789</b> |
| Current  | 38,067        | 41,010         | 49,287         |
| Cash and cash equivalents                      | 14,898        | 13,192         | 2,449          |
| Financial investments                          | 1,802         | 3,101          | 171            |
| Derivatives                                    | 606           | 1,839          | 341            |
| Accounts Receivable                            | 8,380         | 8,045          | 7,450          |
| Inventories                                    | 352           | 442            | 478            |
| Recoverable Taxes                              | 916           | 698            | 1,097          |
| Other Taxes                                    | 923           | 939            | 1,054          |
| Assets in Escrow                               | 1,258         | 1,253          | 1,134          |
| Held-for-sale Assets                           | 7,686         | 10,167         | 33,926         |
| Other Current Assets                           | 1,246         | 1,334          | 1,185          |
| Non-Current Assets                             | 58,948        | 60,179         | 53,502         |
| Long Term                                      | 29,994        | 31,291         | 23,993         |
| .Recoverable and Deferred Taxes                | 8,883         | 10,778         | 7,626          |
| .Other Taxes                                   | 660           | 743            | 742            |
| .Financial investments                         | 126           | 122            | 111            |
| .Assets in Escrow                              | 13,119        | 12,938         | 12,260         |
| .Derivatives                                   | 6,780         | 6,354          | 2,881          |
| .Other   | 426           | 356            | 373            |
| Investments                                    | 155           | 141            | 148            |
| Property Plant and Equipment                   | 25,497        | 25,417         | 25,670         |
| Intangible Assets                              | 3,302         | 3,330          | 3,691          |
| <b>TOTAL LIABILITIES</b>                       | <b>97,015</b> | <b>101,189</b> | <b>102,789</b> |
| Current  | 25,574        | 21,236         | 42,557         |
| Suppliers                                      | 5,005         | 4,430          | 4,337          |
| Loans and Financing                            | 11,810        | 8,733          | 4,464          |
| Financial Instruments                          | 1,989         | 1,343          | 524            |
| Payroll and Related Accruals                   | 660           | 630            | 744            |
| Provisions                                     | 1,021         | 1,223          | 1,059          |
| Pension Fund Provision                         | 145           | 35             | 130            |
| Payable Taxes                                  | 340           | 388            | 477            |
| Other Taxes                                    | 1,554         | 1,422          | 1,668          |
| Dividends Payable                              | 96            | 90             | 185            |
| Liabilities associated to held-for-sale assets | 745           | 897            | 27,178         |
| Authorizations and Concessions Payable         | 912           | 834            | 676            |
| Other Accounts Payable                         | 1,298         | 1,211          | 1,116          |
| Non-Current Liabilities                        | 57,035        | 60,095         | 40,921         |
| Loans and Financing                            | 48,048        | 51,366         | 31,386         |
| Financial Instruments                          | 521           | 407            | 143            |
| Other Taxes                                    | 924           | 891            | 875            |
| Contingency Provisions                         | 3,414         | 3,327          | 4,073          |
| Pension Fund Provision                         | 399           | 363            | 347            |
| Outstanding authorizations                     | 7             | 9              | 686            |
| Other Accounts Payable                         | 3,721         | 3,732          | 3,411          |
| Shareholders Equity                            | 14,406        | 19,858         | 19,311         |
| Controlling Interest                           | 13,216        | 18,039         | 17,802         |
| Minority Interest                              | 1,191         | 1,819          | 1,509          |



*Please note*

The main tables in this Press Release will be available in Excel format in the Financial Information / Quarterly Reports section of the Company's website ([www.oi.com.br/ir](http://www.oi.com.br/ir)).

Definitions of the terms used in the Press Release are available in the Glossary section of the Company's website:  
[http://ri.oi.com.br/oi2012/web/conteudo\\_en.asp?idioma=1&conta=44&tipo=44334](http://ri.oi.com.br/oi2012/web/conteudo_en.asp?idioma=1&conta=44&tipo=44334)



***Discontinuation of guidance disclosure***

On March 24, Oi disclosed to its shareholders and the market in general that the Company decided not to disclose guidance for the year 2016, in order to provide flexibility to the Company given the instability of the current macroeconomic scenario, considering the recent volatility in the macroeconomic environment, especially with respect to the indices used as premises to support the disclosure of estimates about future performance, such as inflation rate and GDP growth.

[http://ri.oi.com.br/oi2012/web/download\\_arquivos.asp?id\\_arquivo=21C4A0A6-D0F3-494A-B249-0F98181B264C](http://ri.oi.com.br/oi2012/web/download_arquivos.asp?id_arquivo=21C4A0A6-D0F3-494A-B249-0F98181B264C)

***Change on the disclosure policy***

On March 24, Oi disclosed to its shareholders and the market in general that the Board of Directors approved an amendment to the Company's Material Act or Fact Disclosure Policy, in order to include the possibility conferred by CVM Instruction No. 547/14, which allows the disclosure of material facts or acts at a newswire website on the world wide web that provides the entire disclosed information in a free-access section.

In this regard, the Company announced that it will hold its publications via the Portal NEO1 (<http://www.portalneo1.net>). Additionally, the Company noted that its material facts or acts, as well as other corporate information, will also continue to be disclosed through the CVM website (<http://www.cvm.gov.br/>), and the Company's Investor Relations website (<http://www.oi.com.br/ir>).

[http://ri.oi.com.br/oi2012/web/download\\_arquivos.asp?id\\_arquivo=13249684-21B7-4DD5-97E4-B60763597F2D](http://ri.oi.com.br/oi2012/web/download_arquivos.asp?id_arquivo=13249684-21B7-4DD5-97E4-B60763597F2D)

***Engagement of financial advisor***

On March 9, the Company notifies its shareholders and the market in general that it has retained PJT Partners as financial advisor to assist Oi in evaluating financial and strategic alternatives to optimize its liquidity and debt profile. Oi's operational and commercial focus remains unchanged.

Our customers remain our top priority. Oi is committed to continuing to make investments with the goal of permanently improving its quality of service, which it believes will allow it to continue to bring technological advances to its customers throughout Brazil. Oi continues to undertake efforts towards operational improvements and business transformation focusing on austerity, infrastructure optimization, revisions of procedures and commercial actions.

[http://ir.oi.com.br/oi2012/web/conteudo\\_en.asp?idioma=1&tipo=43097&conta=44&id=223426](http://ir.oi.com.br/oi2012/web/conteudo_en.asp?idioma=1&tipo=43097&conta=44&id=223426)

*Engagement of financial advisor*

On February 25, in furtherance with the Material Facts disclosed on October 26 and 30, 2015, Oi informed its shareholders and the market in general that LetterOne Technology (UK) LLP ( L1 Technology ) has issued a press release stating that it has been informed by TIM that TIM does not wish to enter into further discussions about a business combination with Oi in Brazil.

L1 Technology s press release stated that, without TIM s participation, L1 Technology couldn t now proceed with

the proposed transaction as previously envisaged.

Oi stated that it will evaluate the impact of this announcement on the possibility of consolidation of the Brazilian market and it will continue to undertake its efforts towards operational improvements and business transformation focusing on austerity, infrastructure optimization, revisions of procedures and commercial actions.

[http://ir.oi.com.br/oi2012/web/conteudo\\_en.asp?idioma=1&tipo=43097&conta=44&id=223120](http://ir.oi.com.br/oi2012/web/conteudo_en.asp?idioma=1&tipo=43097&conta=44&id=223120)

#### ***Change in the Depositary Receipts Ratio***

On January 22, Oi informed its shareholders and the Market in general of the change in the ratio of the number of common shares of Oi represented by the Depositary Receipts ( Common DRs ) issued under its Level II Sponsored Depositary Receipts Program.

Until then, each Common DR represented one (1) common share issued by the Company. After the change in the ratio, each Common DR now represents five (5) common shares.

The Company also informed that the other terms and conditions of its Common DR program remained unchanged. Therefore, the Common DRs issued following the ratio change became the same type and grant their holders the same rights as the Common DRs held prior to the ratio change.

[http://ir.oi.com.br/oi2012/web/conteudo\\_en.asp?idioma=1&tipo=43097&conta=44&id=221567](http://ir.oi.com.br/oi2012/web/conteudo_en.asp?idioma=1&tipo=43097&conta=44&id=221567)

#### ***Standard & Poor's rating Review***

On February 15(1), Oi disclosed to its shareholders and the market in general that Standard & Poor's announced its revision of the credit rating attributed to the Company, downgrading the long-term global scale credit rating from BB+ to BB- and the long-term domestic scale credit rating from brAA+ to brA-. The outlook is negative.

On February 26(2), Oi disclosed to its shareholders and the market in general that Standard & Poor's announced its revision of the credit rating attributed to the Company, downgrading the long-term global scale credit rating from BB- to B+ and the long-term domestic scale credit rating from brA- to brBBB-, with a negative CreditWatch.

On March 10(3), Oi disclosed to its shareholders and the market in general that Standard & Poor's announced its revision of the credit rating attributed to the Company, downgrading the long-term global scale credit rating from B+ to CCC and the long-term domestic scale credit rating from brBBB- to brCCC. The outlook is negative.

---

(1) [http://ir.oi.com.br/oi2012/web/conteudo\\_en.asp?idioma=1&tipo=43097&conta=44&id=222878](http://ir.oi.com.br/oi2012/web/conteudo_en.asp?idioma=1&tipo=43097&conta=44&id=222878)

(2) [http://ir.oi.com.br/oi2012/web/conteudo\\_en.asp?idioma=1&tipo=43097&conta=44&id=223200](http://ir.oi.com.br/oi2012/web/conteudo_en.asp?idioma=1&tipo=43097&conta=44&id=223200)

(3) [http://ir.oi.com.br/oi2012/web/conteudo\\_en.asp?idioma=1&tipo=43097&conta=44&id=223465](http://ir.oi.com.br/oi2012/web/conteudo_en.asp?idioma=1&tipo=43097&conta=44&id=223465)

***Fitch's rating Review***

On February 26(1), Oi disclosed to its shareholders and the market in general that Fitch announced its revision of the credit rating attributed to the Company, downgrading the long-term global scale credit rating from BB to B and the long-term domestic scale credit rating from AA- to BBB-, with a negative Rating Watch.

On March 10(2), Oi disclosed to its shareholders and the market in general that Fitch announced its revision of the credit rating attributed to the Company, downgrading the long-term global scale credit rating from B to CCC and the long-term domestic scale credit rating from BBB- to CCC.

---

(1) [http://ir.oi.com.br/oi2012/web/conteudo\\_en.asp?idioma=1&tipo=43097&conta=44&id=223200](http://ir.oi.com.br/oi2012/web/conteudo_en.asp?idioma=1&tipo=43097&conta=44&id=223200)

(2) [http://ir.oi.com.br/oi2012/web/conteudo\\_en.asp?idioma=1&tipo=43097&conta=44&id=223511](http://ir.oi.com.br/oi2012/web/conteudo_en.asp?idioma=1&tipo=43097&conta=44&id=223511)

***Moody's rating Review***

On March 1st, Oi disclosed to its shareholders and the market in general that Moody's announced its revision of the credit rating attributed to the Company, downgrading the long-term global scale credit rating from Ba3 to Caa1 and certain obligations of the Company from B1 to Caa2. The outlook is negative.

[http://ir.oi.com.br/oi2012/web/conteudo\\_en.asp?idioma=1&tipo=43097&conta=44&id=223234](http://ir.oi.com.br/oi2012/web/conteudo_en.asp?idioma=1&tipo=43097&conta=44&id=223234)

**CVM INSTRUCTION 358, ART. 12:** Direct or indirect controlling shareholders and shareholders who elect members of the Board of Directors or the Fiscal Council, and any other individual or legal entity, or group of persons, acting as a group or representing the same interests, that attains a direct or indirect interest representing five percent (5%) or more of a type or class of shares of the capital of a publicly-held company, must notify the Securities Commission (CVM) and the Company of the fact, in accordance with the above article.

Oi recommends that its shareholders comply with the terms of article 12 of CVM Instruction 358, but it takes no responsibility for the disclosure or otherwise of acquisitions or disposals by third parties of interests corresponding to 5% or more of any type or class of its share, or of rights over those shares or other securities that it has issued.

|              | <b>Capital</b>       | <b>Treasury</b>      | <b>Free-Float(1)</b> |
|--------------|----------------------|----------------------|----------------------|
| Common       | 668,033,661          | 148,282,004          | 519,746,687          |
| Preferred    | 157,727,241          | 1,811,755            | 155,915,459          |
| <b>Total</b> | <b>825, 760, 902</b> | <b>150, 093, 759</b> | <b>675, 662, 146</b> |

Shareholding position as of December 31, 2015.

---

Note: (1) The outstanding shares do not consider the shares held by the members of the Board of Directors and Executive Board.

Portuguese (SIMULTANEOUS TRANSLATION)

Date: Thursday, March 24, 2016  
10:00 a.m. (Brasília) / 9:00 a.m. (NY) / 3:00 p.m. (UK)

Access: Webcast: [Click here](#)

Phone: +55 (11) 2188-0155 / Code: Oi

Replay: +55 (11) 2188-0400  
Available until March 30, 2016  
Code: Oi

English

Date: Thursday, March 24, 2016  
10:00 a.m. (Brasília) / 9:00 a.m. (NY) / 3:00 p.m. (UK)

Access: Webcast: [Click here](#)

Phone: 1- 646-843-6054 (USA) / Code: Oi

1- 866-890-2584 ( outhur countries) / Code: Oi

Replay: 1-646-843-6054  
Available until March 30, 2016  
Code: Oi

This report includes consolidated financial and operating data for Oi S.A. and its direct and indirect subsidiaries as of December 31, 2015. In compliance with CVM instructions, the data are presented in accordance with international financial reporting standards (IFRS).

In order to provide a clearer understanding of the Company's performance, we have prepared pro-forma consolidated figures for operational indicators, revenues, costs and expenses (EBITDA), depreciation/amortization and investments.

Due to the seasonality of the telecom sector in its quarterly results, the Company will focus on comparing its financial results with the same period of previous year.

This report contains projections and/or estimates of future events. The projections contained herein were compiled with due care, taking into account the current situation, based on work in progress and the corresponding estimates. The use of terms such as projects, estimates, anticipates, expects, plans, hopes and so on, is intended to indicate possible trends and forward-looking statements which, clearly, involve uncertainty and risk, so that future results that may differ from current expectations. These statements are based on various assumptions and factors, including general economic, market, industry, and operational factors. Any changes to these assumptions or factors may lead to practical results that differ from current expectations. Excessive reliance should not be placed on these statements.

Forward-looking statements relate only to the date on which they are made, and the Company is not obliged to update them as new information or future developments arise. Oi takes no responsibility for transactions carried out or investment decisions taken on the basis of these projections or estimates. The financial information contained herein is unaudited and may therefore differ from the final results.

#### **Oi Investor Relations**

Marcelo Ferreira  
Cristiano Grangeiro

55 (21) 3131-1314  
55 (21) 3131-1629

marcelo.asferreira@oi.net.br

cristiano.grangeiro@oi.net.br



**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: March 24, 2016

PHAROL, SGPS S.A.

By:

*/s/ Luis Sousa de Macedo*

**Luis Sousa de Macedo**

**Investor Relations Director**

**FORWARD-LOOKING STATEMENTS**

This document may contain forward-looking statements. These statements are statements that are not historical facts, and are based on management's current view and estimates of future economic circumstances, industry conditions, company performance and financial results. The words "anticipates", "believes", "estimates", "expects", "plans" and similar expressions, as they relate to the company, are intended to identify forward-looking statements. Statements regarding the declaration or payment of dividends, the implementation of principal operating and financing strategies and capital expenditure plans, the direction of future operations and the factors or trends affecting financial condition, liquidity or results of operations are examples of forward-looking statements. Such statements reflect the current views of management and are subject to a number of risks and uncertainties. There is no guarantee that the expected events, trends or results will actually occur. The statements are based on many assumptions and factors, including general economic and market conditions, industry conditions, and operating factors. Any changes in such assumptions or factors could cause actual results to differ materially from current expectations.