

CVENT INC  
Form 10-Q  
November 04, 2015  
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the quarterly period ended September 30, 2015

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number: 001-36043

Cvent, Inc.  
(Exact name of registrant as specified in its charter)

Delaware	54-1954458
(State or other jurisdiction of incorporation or organization)	(I.R.S. Employer Identification Number)
1765 Greensboro Station Place, 7th Floor Tysons Corner, VA	22102
(Address of principal executive offices)	(Zip Code)
(703) 226-3500	
(Registrant's telephone number, including area code)	

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input type="checkbox"/>	Accelerated filer	<input checked="" type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>

(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No



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Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: As of November 3, 2015, there were 41,951,799 shares of the registrant's common stock outstanding.

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CVENT, INC.

QUARTERLY REPORT ON FORM 10-Q

FOR THE QUARTER ENDED SEPTEMBER 30, 2015

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

Cvent, Inc.

Consolidated Balance Sheets

(in thousands, except share data)

	September 30, 2015 (Unaudited)	December 31, 2014
Assets		
Current assets:		
Cash and cash equivalents	\$127,174	\$144,544
Restricted cash	382	397
Short-term investments	31,406	23,039
Accounts receivable, net of reserve of \$344 and \$339, respectively	22,537	44,986
Prepaid expense and other current assets	16,348	13,107
Deferred tax assets	8,881	3,776
Total current assets	206,728	229,849
Property and equipment, net	21,517	22,535
Capitalized software development costs, net	26,577	17,967
Intangible assets, net	15,252	9,442
Goodwill	33,461	20,802
Other assets, non-current, net	1,956	313
Total assets	\$305,491	\$300,908
Liabilities and Stockholders' Equity		
Current liabilities:		
Accounts payable	\$3,630	\$5,057
Accrued expenses and other current liabilities	24,096	18,534
Deferred revenue	72,796	82,030
Total current liabilities	100,522	105,621
Deferred tax liabilities, non-current	9,494	7,086
Deferred rent, non-current	11,422	9,576
Other liabilities, non-current	4,474	4,791
Total liabilities	125,912	127,074
Commitments and contingencies (Note 10)		
Stockholders' equity		
Preferred stock, \$0.001 par value, 100,000,000 shares authorized at September 30, 2015 and December 31, 2014; zero issued and outstanding at September 30, 2015 and December 31, 2014		—
Common stock, \$0.001 par value; 1,000,000,000 shares authorized at September 30, 2015 and December 31, 2014; 42,458,162 and 41,685,048 shares issued and 41,937,948 and 41,164,834 outstanding at September 30, 2015 and December 31, 2014, respectively	42	42
Treasury stock	(3,966	) (3,966
Additional paid-in capital	212,196	199,169
Accumulated other comprehensive loss	(256	) (220
Accumulated deficit	(28,437	) (21,191
Total stockholders' equity	179,579	173,834
Total liabilities and stockholders' equity	\$305,491	\$300,908
See accompanying notes to the consolidated financial statements		



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Cvent, Inc.

Consolidated Statements of Operations and Comprehensive Income (Loss)

(in thousands, except share and per share data)

(unaudited)

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2015	2014	2015	2014
Revenue	\$48,379	\$37,386	\$136,808	\$102,920
Cost of revenue <sup>1</sup>	14,725	11,122	43,659	29,197
Gross profit	33,654	26,264	93,149	73,723
Operating expenses:				
Sales and marketing <sup>1</sup>	17,841	14,571	58,644	44,215
Research and development <sup>1</sup>	5,424	3,875	15,338	10,348
General and administrative <sup>1</sup>	9,648	6,422	26,998	16,072
Intangible asset amortization, excluding cost of revenue	680	110	1,492	282
Total operating expenses	33,593	24,978	102,472	70,917
Income (loss) from operations	61	1,286	(9,323)	) 2,806
Interest income	679	450	1,800	1,091
Other income (loss)	—	(434)	) (426)	) (434)
Income (loss) from operations before income taxes	740	1,302	(7,949)	) 3,463
(Benefit from) provision for income taxes	(41)	) 231	(703)	) (241)
Net income (loss)	\$781	\$1,071	\$(7,246)	) \$3,704
Net income (loss) per common share:				
Basic	\$0.02	\$0.03	\$(0.17)	) \$0.09
Diluted	\$0.02	\$0.02	\$(0.17)	) \$0.09
Weighted average common shares outstanding—basic	41,723,667	41,103,502	41,512,189	40,910,381
Weighted average common shares outstanding—diluted	43,481,392	43,151,239	41,512,189	43,174,201
Other comprehensive income (loss):				
Foreign currency translation gain	(87)	) —	(36)	) —
Comprehensive income (loss)	\$694	\$1,071	\$(7,282)	) \$3,704
<sup>1</sup> Stock-based compensation expense included in the above:				
Cost of revenue	\$533	\$213	\$1,506	\$552
Sales and marketing	950	415	3,085	1,117
Research and development	835	276	2,309	731
General and administrative	533	226	1,506	704
Total	\$2,851	\$1,130	\$8,406	\$3,104

See accompanying notes to the consolidated financial statements



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Cvent, Inc.

Consolidated Statements of Cash Flows

(in thousands)

(unaudited)

	Nine Months Ended September 30,	
	2015	2014
Operating activities:		
Net (loss) income	\$(7,246 )	\$3,704
Adjustments to reconcile net (loss) income to net cash provided by operating activities:		
Depreciation and amortization	14,229	7,175
Loss on asset disposal	436	434
Foreign currency transaction gain (loss)	27	(12 )
Stock-based compensation expense	8,406	3,104
Deferred taxes	(2,851 )	(944 )
Change in operating assets and liabilities:		
Accounts receivable, net	22,599	12,643
Prepaid expenses and other assets	(4,331 )	(2,256 )
Accounts payable, accrued expenses and other liabilities	3,755	8,406
Deferred revenue	(9,585 )	(4,100 )
Net cash provided by operating activities	25,439	28,154
Investing activities:		
Purchase of property and equipment	(3,973 )	(14,790 )
Capitalized software development costs	(15,278 )	(10,094 )
Net purchases of short-term investments	(8,367 )	(7,325 )
Acquisition and acquisition-related consideration payments	(19,259 )	(4,121 )
Restricted cash	15	252
Net cash used in investing activities	(46,862 )	(36,078 )
Financing activities:		
Proceeds from exercise of stock options	1,663	660
Excess tax benefits from stock-based compensation	2,514	—
Proceeds from follow-on public offering, net of expenses	—	24,846
Net cash provided by financing activities	4,177	25,506
Effect of exchange rate changes on cash and cash equivalents	(124 )	12
Change in cash and cash equivalents	(17,370 )	17,594
Cash and cash equivalents, beginning of period	144,544	146,407
Cash and cash equivalents, end of period	\$127,174	\$164,001
Supplemental cash flow information:		
Income taxes paid	\$568	\$1,015
Supplemental disclosure of noncash investing activities:		
Outstanding payments for purchase of property and equipment in accounts payable at period end	\$322	\$1,368
See accompanying notes to the consolidated financial statements		

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CVENT, INC

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(in thousands, except share and per share data)

(unaudited)

1. Description of Business

Cvent, Inc. (the “Company”) provides a cloud-based enterprise event management platform with solutions for both sides of the events and meetings value chain: (i) event and meeting planners and (ii) hotels and venues. The Company’s integrated, cloud-based solution addresses the entire event lifecycle by allowing event and meeting planners to organize, market and manage meetings, conferences, tradeshows and other events. The Company’s Hospitality Cloud provides hotels and venues with a full solution suite to generate, manage and measure demand for their group meetings. The combination of these solutions creates an integrated platform that allows the Company to generate revenue from both sides of the events and meetings value chain.

2. Summary of Significant Accounting Policies

(a) Basis of Presentation

The financial information presented in the accompanying unaudited consolidated financial statements as of September 30, 2015, and for the three and nine months ended September 30, 2015 and 2014 has been prepared in accordance with U.S. generally accepted accounting principles (“U.S. GAAP”) and in accordance with rules and regulations of the U.S. Securities and Exchange Commission (the “SEC”) regarding interim financial reporting. Accordingly, they do not include all of the information and footnotes required by U.S. GAAP for complete financial statements. In the opinion of management, the accompanying unaudited consolidated financial statements reflect all adjustments, consisting primarily of normal recurring accruals, necessary for a fair presentation of the financial position as of September 30, 2015, the results of operations for the three and nine months ended September 30, 2015 and 2014, and cash flows for the nine months ended September 30, 2015 and 2014. These unaudited consolidated financial statements should be read in conjunction with the annual audited consolidated financial statements and notes thereto.

(b) Reclassification

Certain items in the prior period financial statements have been reclassified for comparative purposes to conform to the current period presentation.

(c) Use of Estimates

The preparation of the consolidated financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenue and expenses during the reporting period. Significant estimates and assumptions made by management include estimated useful lives of property and equipment and capitalized software development costs, goodwill and intangibles, determination of estimated selling prices, allowances for doubtful accounts, valuation of deferred tax assets, valuation assumptions in purchase accounting, certain assumptions related to stock-based compensation and legal and other contingencies. Actual results could differ from those estimates and assumptions.

(d) Cash and Cash Equivalents

Highly liquid financial instruments purchased with original maturities of 90 days or less at the date of purchase are reported as cash equivalents. Cash equivalents are recorded at cost, which approximates fair value. Included in cash and cash equivalents are funds representing amounts reserved for the face value of registration fees or tickets sold on behalf of customers. While these funds are not restricted as to their use, a liability for amounts due to customers under these arrangements has been recorded in accounts payable in the accompanying consolidated balance sheets. The Company had amounts due to customers of \$4.4 million and \$3.4 million included within cash and cash equivalents as of September 30, 2015 and December 31, 2014, respectively.

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### (e) Short-term Investments

The Company's short-term investments consist of highly liquid financial instruments with original maturities greater than 90 days but less than one year. These short-term investments are comprised of certificates-of-deposit.

### (f) Revenue Recognition

The Company derives revenue from two primary sources: platform subscription-based solutions and hospitality cloud solutions. These services are generally provided under annual or multi-year contracts that are generally only cancellable for cause. Revenue is generally recognized on a straight-line basis over the life of the contract. The Company recognizes revenue when all of the following conditions are met:

- (i) persuasive evidence exists of an arrangement with the customer reflecting the terms and conditions under which the solutions or services will be provided;
- (ii) delivery to customers has occurred or services have been rendered;
- (iii) the fee is fixed or determinable; and
- (iv) collection of the fees is reasonably assured.

The Company considers a signed agreement or other similar documentation to be persuasive evidence of an arrangement. Collectability is assessed based on a number of factors, including transaction history and the creditworthiness of a customer. If it is determined that collection is not reasonably assured, revenue is not recognized until collection becomes reasonably assured, which is generally upon receipt of cash.

The Company applies the provisions of Financial Accounting Standards Board ("FASB") ASU 2009-13, Revenue Recognition (Topic 605): Multiple-Deliverable Revenue Arrangements (formerly EITF Issue No. 08-01, Revenue Arrangements with Multiple Deliverables) with respect to its multiple-element arrangements entered into or significantly modified on or after January 1, 2011.

#### Platform Subscription Revenue

##### Event Management

The Company generates the majority of its revenue through Software-as-a-Service ("SaaS") subscriptions to the event management platform, pricing for which is subject to the features and functionality selected. No features or functionality within the subscription-based services have stand-alone value apart from one another and, therefore, the entire subscription fee is recognized on a straight-line basis over the term of the subscription arrangement.

SaaS subscriptions may include functionality that enables customers to manage the registration of participants attending the customer's event or events. In some cases, the negotiated fee for the subscription is based on a maximum number of event registrations permitted over the subscription term. At any time during the subscription term, customers may elect to purchase blocks of additional registrations, which are referred to as subscription up-sells. The fees associated with the up-sells are added to the original subscription fee, and the revenue is recognized over the remaining subscription period. No portion of the subscription fee is refundable regardless of the actual number of registrations that occur.

##### Mobile Apps

Subscription-based solutions also include the sale of mobile event apps. The revenue for mobile event apps solutions is generally recognized on a straight-line basis over the life of the contract. A customer may use a singular mobile event app for any number of events. At any time during the subscription term, customers may elect to purchase additional mobile event apps, which are referred to as mobile up-sells. The fees associated with the up-sells are added to the original subscription fee, and the revenue is recognized over the remaining subscription period. No portion of the subscription fee is refundable.

##### Audience Management Platform

Revenue related to the Audience Management Platform is generated primarily through convenience and order processing fees charged to the end user purchasing tickets at the time a ticket for an event is sold and is recorded at the time of the event, net of the face value of the ticket. Revenue for these ticket fees collected in advance of the event is recorded as deferred revenue until the event occurs. If an event is cancelled, the customer receives a full refund of the ticket price and fees paid.



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Other subscription-based solutions include the sale of survey solutions, which are contracted through annual or multiyear arrangements.

Subscription agreements do not provide customers with the right to take possession of the underlying software at any time.

### Hospitality Cloud Revenue

In 2014, the Hospitality Cloud was branded to provide a full spectrum of cloud-based solutions across the hotel group sales lifecycle. Prior to this branding, the Company primarily concentrated on servicing the hospitality sector with marketing solutions through the Cvent Supplier Network (“CSN”), which continues to provide substantially all of the revenue for this product line as it did in the prior periods. Marketing solutions revenue is generated through the delivery of various forms of advertising sold through annual or multi-year contracts to marketers, principally hotels and venues. Such solutions include prominent display of a customer’s venue within CSN, the Cvent Destination Guide, the Elite Meetings magazine or additional sourcing websites such as EliteMeetings.com and SpeedRFP.com, each of which are designed for a different planner audience. Pricing for the advertisements is based on the term of the advertisement, targeted geography, number of advertisements and prominence of the ad placement.

The Company enters into arrangements with multiple deliverables that generally include various marketing solutions that may be sold individually or bundled together and delivered over various periods of time. In such situations, the Company applies the provisions of FASB, Accounting Standards Codification (“ASC”), No. 605-25, Revenue Recognition – Multiple Element Arrangements to account for the various elements within the marketing solution agreements delivered over the platform. Under such guidance, in order to treat deliverables in a multiple-deliverable arrangement as separate units of accounting, the deliverables must have standalone value upon delivery. If the deliverables have standalone value upon delivery, the Company accounts for each deliverable separately and revenue is recognized ratably over the contractual period that the related advertising deliverable is provided. Annual marketing solutions on the CSN are often sold separately, and, as such, all have standalone value.

Certain one-time marketing solutions, which can run for a month, several months, or a year, are primarily sold in a package. In determining whether the marketing solutions sold in packages have standalone value, the Company considers the availability of the services from other vendors, the nature of the solutions, and the contractual dependence of the solutions to the rest of the package. Based on these considerations, the Company has determined the estimated selling price for each marketing solution sold in a package.

Revenue arrangements with multiple deliverables are divided into separate units of accounting and the arrangement consideration is allocated to all deliverables based on the relative selling price method. In such circumstances, the Company uses the selling price hierarchy of: (i) Vendor-specific objective evidence, or VSOE, if available, (ii) third-party evidence of selling price, or TPE, and (iii) best estimate of selling price. VSOE is limited to the price charged when the same element is sold separately by the Company. Due to the unique nature of some multiple deliverable revenue arrangements, the Company may not be able to establish selling prices based on historical stand-alone sales using VSOE or TPE; therefore the Company may use its best estimate to establish selling prices for these arrangements. The Company establishes the best estimates within a range of selling prices considering multiple factors including, but not limited to, size of transaction, customer demand and price lists.

### (g) Deferred Revenue

Deferred revenue consists of contractual billings or payments received in advance of revenue recognition from platform subscription services or Hospitality Cloud solutions that are subsequently recognized when the revenue recognition criteria are met. The Company generally invoices customers in advance in annual or quarterly installments.

### (h) Business Combinations

The Company is required to allocate the purchase price of acquired companies to the identifiable tangible and intangible assets acquired and liabilities assumed at the acquisition date based upon their estimated fair values.

Goodwill as of the acquisition date represents the excess of the purchase consideration of an acquired business over the fair value of the underlying net tangible and intangible assets acquired and liabilities assumed. This allocation and valuation require management to make significant estimates and assumptions, specifically with respect to the value of

long-lived and intangible assets.

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Critical estimates in valuing intangible assets include but are not limited to estimates about: future expected cash flows from customer contracts, customer lists, distribution agreements, proprietary technology and non-competition agreements; the acquired company's brand awareness and market position, assumptions about the period of time the brand will continue to be used in the Company's product portfolio; as well as expected costs to develop the in-process research and development into commercially viable products and estimated cash flows from the projects when completed, and discount rates. The Company's estimates of fair value are based upon assumptions the Company believes to be reasonable, but which are inherently uncertain and unpredictable. Assumptions may be incomplete or inaccurate, and unanticipated events and circumstances may occur.

In addition, uncertain tax positions and tax-related valuation allowances assumed in connection with a business combination are initially estimated as of the acquisition date. The Company continues to evaluate these items quarterly and records any adjustments to the preliminary estimates to goodwill provided that the Company is within the measurement period. Subsequent to the measurement period, changes to these uncertain tax positions and tax related valuation allowances will affect the Company's provision for income taxes in the consolidated statements of operations in the current period.

Other estimates associated with the accounting for these acquisitions may change as additional information becomes available regarding the assets acquired and liabilities assumed. Costs incurred related to acquisitions are expensed as incurred.

### (i) Goodwill

Goodwill represents the excess of: (i) the aggregate of the fair value of consideration transferred in a business combination, over (ii) the fair value of assets acquired, net of liabilities assumed. Goodwill is not amortized, but is subject to annual impairment tests. The goodwill impairment test is a two-step test. Under the first step, the fair value of the reporting unit is compared with its carrying value, including goodwill. If the fair value of the reporting unit is less than its carrying value, an indication of goodwill impairment exists for the reporting unit and the entity must perform step two of the impairment test (measurement). Under step two, an impairment loss is recognized for any excess of the carrying amount of the reporting unit's goodwill over the implied fair value of that goodwill. The implied fair value of goodwill is determined by allocating the fair value of the reporting unit in a manner similar to a purchase price allocation and the residual fair value after this allocation is the implied fair value of the reporting unit goodwill. Fair value of the reporting unit is estimated using a discounted cash flow analysis. If the fair value of the reporting unit exceeds its carrying value, step two is not performed.

In September 2011, the FASB issued ASU 2011-8, Intangibles—Goodwill and Other (Topic 350): Testing Goodwill for Impairment. This ASU permits an entity to make a qualitative assessment of whether it is more likely than not that a reporting unit's fair value is less than its carrying amount before applying the two-step goodwill impairment test. If an entity concludes it is not more likely than not that the fair value of a reporting unit is less than its carrying amount, it need not perform the two-step impairment test. The Company adopted the provisions of ASU 2011-8 as of January 1, 2012.

The Company performs its annual impairment review of goodwill on November 30 and when a triggering event occurs between annual impairment tests. There were no triggering events or indications of impairment as of September 30, 2015.

### (j) Capitalized Software Development Costs

Costs to develop internal use software to support the Company's platform are capitalized and recorded as capitalized software in accordance with the provisions of FASB ASC Subtopic 350-40, Intangibles-Goodwill and Other Subtopic 40 Internal-Use Software on the balance sheet. These costs are amortized on a project-by-project basis using the straight-line method over the estimated economic life of the application, which is generally three years, beginning when the asset is substantially ready for use. Costs incurred during the preliminary development stage, as well as maintenance and training costs are expensed as incurred.

### (k) Deferred Tax Assets and Liabilities

Income taxes are accounted for under the asset and liability method. Deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of

existing assets and liabilities and their respective tax bases and operating loss and tax credit carryforwards. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date. To the extent that it is not considered to be more likely than not that a deferred tax asset will be realized, a valuation allowance is established. The Company applies the provisions of FASB interpretation No. 48, Accounting for Uncertainty in Income Taxes (FIN 48) (included in ASC Subtopic 740-10, Income Taxes—Overall), which provides guidance related to the accounting for uncertain tax positions. In accordance with FIN 48, the



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Company only recognizes the tax benefit from an uncertain tax position if it is more likely than not that the tax position will be sustained upon examination.

(l) Stock-Based Compensation

The Company accounts for its employee stock-based compensation awards in accordance with FASB ASC Topic 718, Compensation—Stock Compensation. ASC Topic 718 requires that all employee stock-based compensation is recognized as a cost in the financial statements and that for equity-classified awards, such cost is measured at the grant date fair value of the award. The Company estimates grant date fair value for stock options using the Black-Scholes option-pricing model. The Company estimates grant date fair value for restricted stock units based on the closing price of the underlying shares on grant date.

Determining the fair value of stock options under the Black-Scholes model requires judgment, including estimated volatility, risk free rate, expected term and estimated dividend yield. The assumptions used in calculating the fair value of stock-based compensation awards represent the Company's best estimates, based on management judgment. The estimate of the value per share of the Company's common stock used in the option-pricing model prior to the Company's IPO in August 2013 was based on the contemporaneous valuations performed with the assistance of an unrelated third-party valuation specialist and management's analysis of market transactions in proximity to the valuation dates. The estimated dividend yield is zero since the Company has not issued dividends to date and does not anticipate issuing dividends. The risk-free interest rate is based on the implied yield currently available on U.S. Treasury zero coupon issues with an equivalent remaining term. Due to its limited trading history, the Company estimates volatility for option grants by evaluating the average historical volatility of a peer group of similar public companies. The expected term of the Company's stock options represent the period that its stock-based awards are expected to be outstanding. For purposes of determining the expected term, the Company applies the simplified approach, in which the expected term of an award is presumed to be the mid-point between the vesting date and the expiration date of the award. Awards generally vest over a service period of four years, with a maximum contractual term of ten years.

Pursuant to FASB ASC Subtopic 718-10-35, Stock Compensation, the initial determination of compensation cost is based on the fair value of the number of stock options granted, amortized over the vesting period. The value of the awards granted is discounted by the forfeiture rate equal to the value expected to vest. The forfeiture rate was derived by taking into consideration historical employee turnover rates as well as expectations for the future. Expense related to stock options is recognized using the straight-line attribution method. Compensation cost for restricted stock units is measured at the fair value of the underlying shares on the respective grant date and recognized on a straight-line basis over the vesting period.

(m) Foreign Currency

The Company's foreign subsidiary in India designates the U.S. dollar as the functional currency. For the subsidiary, assets and liabilities denominated in foreign currency are remeasured into U.S. dollars at current month-end exchange rates for monetary assets and liabilities and historical exchange rates for nonmonetary assets and liabilities. Foreign currency gains and losses associated with remeasurement are included in general and administrative expense in the consolidated statements of operations.

Foreign currency gains (losses) associated with transactions and remeasurement were \$(1.5) million and \$(0.6) million for the three months ended September 30, 2015 and 2014, respectively; and \$(2.3) million and \$(0.1) million for the nine months ended September 30, 2015 and 2014, respectively.

The Company's foreign subsidiaries in the United Kingdom and Canada designate the British Pound and the Canadian Dollar, respectively, as their functional currencies. For the subsidiaries, assets and liabilities denominated in foreign currency are translated into U.S. dollars at current month-end exchange rates. Foreign currency gains and losses associated with translation are included in accumulated other comprehensive gain (loss) in the consolidated balance sheets.

(n) Non-Monetary Transactions

The Company occasionally participates in non-monetary transactions with its customers in exchange for marketing and other services. In accordance with FASB ASC Topic 845 – Nonmonetary transactions, non-monetary transactions with commercial substance are recorded at the estimated fair value of the services received from or provided to the

counterparty, whichever is more clearly evident. In certain periods there are timing differences between the revenue and the related expense, due to the timing of delivery and receipt of services. Non-monetary transaction revenue totaled \$1.1 million and \$4.4 million for the three and nine months ended September 30, 2015, and \$0.4 million and \$1.3 million for the three and nine months

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ended September 30, 2014, respectively. Non-monetary transaction expense totaled \$0.7 million and \$4.6 million for the three and nine months ended September 30, 2015, and \$0.4 million and \$1.3 million for the three and nine months ended September 30, 2014, respectively.

### 3. New Accounting Pronouncements

In May 2014, the FASB and the International Accounting Standards Board issued joint guidance to improve and converge the financial reporting requirements for revenue from contracts with customers. ASU 2014-09, Revenue from Contracts with Customers, prescribes a five-step model for revenue recognition that will replace most existing revenue recognition guidance under U.S. GAAP. The new standard supersedes nearly all existing revenue recognition guidance under U.S. GAAP, and requires companies to recognize revenue when it transfers goods or services to a customer in an amount that reflects the consideration to which a company expects to be entitled for those goods or services. This update also requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments, and assets recognized from costs incurred to obtain or fulfill a contract. ASU 2014-09 allows for either full retrospective or modified retrospective adoption. In August 2015, the FASB issued ASU 2015-14, Revenue from Contracts with Customers: Deferral of the Effective Date, which defers the effective date of ASU 2014-09 for the Company to be the first quarter of 2018. Early adoption is permitted for the Company, but only as of the first quarter of 2017.

Management is currently evaluating which adoption method it will use and assessing the effect the adoption of this standard will have on its consolidated financial statements.

In September 2015, the FASB issued an amendment to ASC Topic 805: Business Combinations. ASU 2015-16, Business Combinations: Simplifying the Accounting for Measurement-Period Adjustments, simplifies the accounting for measurement period adjustments by requiring companies to recognize adjustments identified during the measurement period in the reporting period in which the adjustment amounts are determined. Under current U.S. GAAP, these measurement period adjustments are required to be recorded as retrospective adjustments to the provisional amounts recognized at the acquisition date with a corresponding adjustment to Goodwill. This amendment will become effective for the Company in the first quarter of 2016, although earlier application is permitted for financial statements that have not been issued. Management is currently assessing the effect the adoption of this standard will have on its consolidated financial statements.

### 4. Follow-On Public Offering

On January 16, 2014, the Company completed a follow-on public offering of 6,072,000 shares of its common stock. The Company sold 747,500 shares of its common stock, and the selling shareholders sold 5,324,500 shares in the offering, including the underwriters' over-allotment, at a price to the public of \$35.50 per share. The offering closed on January 23, 2014, and the Company received net proceeds of \$24.8 million after deducting the underwriters discount and offering expenses, which have been included in additional paid-in-capital in the accompanying balance sheets as of September 30, 2015 and December 31, 2014.

### 5. Net Income (Loss) Per Share

The Company calculates basic net income per share of common stock by dividing net income for the period by the weighted-average number of shares of common stock outstanding during the period. The Company calculates diluted net income per share by dividing net income attributable to the Company for the period by the weighted-average number of shares of common stock outstanding during the period, plus any dilutive effect of share-based equity awards during the period, using the treasury stock method. Included in the diluted weighted average shares outstanding calculation is the effect of non-vested early option exercises of 188,875 shares that vested in February 2015, which were the last remaining non-vested shares of the 573,941 shares that were early-exercised on June 13, 2012. These shares, until they vested, were removed from the basic earnings per share calculation as the shares could have been repurchased by the Company prior to the vesting date if the employment of the early exercised option shareholders would have been terminated.

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The computation of basic and diluted net income per share is as follows (in thousands, except share and per share amounts):

	Three Months Ended		Nine Months Ended	
	September 30,		September 30,	
	2015	2014	2015	2014
Net income (loss)	\$781	\$1,071	\$(7,246 )	\$3,704
Weighted average number of shares outstanding:				
Weighted average common shares outstanding	41,723,667	41,103,502	41,512,189	40,910,381
Weighted average shares outstanding for basic earnings per share	41,723,667	41,103,502	41,512,189	40,910,381
Effect of share-based equity award plan	1,757,725	2,047,737	—	2,263,820
Weighted average shares outstanding for diluted earnings per share	43,481,392	43,151,239	41,512,189	43,174,201
Net income (loss) per share:				
Basic	\$0.02	\$0.03	\$(0.17 )	\$0.09
Diluted	\$0.02	\$0.02	\$(0.17 )	\$0.09

The weighted average number of shares outstanding used in the computation of diluted loss per share for the nine months ended September 30, 2015 does not include the effect of 1,845,929 stock options and restricted stock units, as the effect would have been anti-dilutive.

## 6. Acquisitions

## SignUp4

On May 8, 2015, the Company acquired 100% of the equity interests of SignUp4, LLC (“SignUp4”) for total consideration of \$22.2 million, including cash acquired of \$1.9 million. SignUp4 is an event management and marketing solutions company that has a valuable client portfolio, including multiple Fortune 1000 clients. The Company completed this acquisition for strategic and competitive advantage. The acquisition was accounted for as a purchase business combination.

Total consideration is comprised of cash paid at closing of \$19.2 million, net of cash acquired of \$1.9 million and \$1.1 million of cash withheld to cover potential net working capital adjustments. The amounts withheld to cover potential net working capital adjustments were paid in early October, 2015 for approximately the amount withheld.

The table below represents the preliminary allocation of the purchase price for the acquired net assets of SignUp4 based on their estimated fair values as of May 8, 2015. The allocation of the purchase price was based upon preliminary estimates of fair value of the corresponding assets and liabilities as follows (in thousands):

Tangible liabilities assumed, net	\$(1,420 )
Trademarks	164
Developed technology	870
Customer relationships	7,040
Goodwill	12,558
Total consideration	\$19,212

Customer relationships represent the fair value of the underlying relationships and agreements with SignUp4 customers. Developed technology represents the estimated fair value of SignUp4’s developed software. Trademarks represents the estimated fair value of SignUp4’s existing trademarks. The excess of purchase consideration over the fair value of the net tangible and identifiable intangible assets acquired of \$12.6 million was recorded as goodwill. Changes to amounts recorded as assets or liabilities may result in a corresponding adjustment to goodwill. The goodwill balance is attributed to the assembled workforce and expanded market opportunities when integrating SignUp4’s business into the Company’s technology. The goodwill balance is deductible for U.S. income tax purposes. Acquisition-related costs, including transaction costs such as legal and accounting fees, were expensed as incurred. The Company incurred \$0.2 million of transaction costs for the nine months ended September 30, 2015, which have been included



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in general and administrative expenses in the consolidated statement of operations. Revenue in the period post-acquisition was not significant.

#### 7. Income Taxes

The Company generally estimates its annual effective tax rate for the full fiscal year and applies that rate to its income from continuing operations before income taxes in determining its provision for income taxes for the respective periods. The Company generally records discrete items in each respective period as appropriate. However, if a company is unable to reliably estimate its annual effective tax rate, then the actual effective tax rate for the year-to-date period may be the best estimate for the annual effective tax rate. For the three and nine months ended September 30, 2015, the Company determined that the annual rate method would not provide for a reliable estimate due to volatility in the forecasting process. As a result, the Company has recorded the provision for income taxes for the three and nine months ended September 30, 2015 using the actual effective rate for the three and nine months ended September 30, 2015 (the “cut-off” method). The effective tax rate for the three and nine months ended September 30, 2015 was calculated based on an actual effective tax rate plus discrete items, as described above. The Company’s consolidated effective tax rate for the three and nine months ended September 30, 2015 was (5.5)% and 8.8%, respectively. The Company’s consolidated effective tax rate for the three and nine months ended September 30, 2014 was 17.7% and (7.0)%, respectively.

The Company’s estimated effective tax rate is subject to fluctuation based upon the level and mix of earnings and losses by tax jurisdiction, and the relative impact of permanent book to tax differences (e.g., non-deductible expenses). As a result of these factors, and due to potential changes in the Company’s period to period results, fluctuations in the Company’s effective tax rate and respective tax provisions or benefits may occur. The Company is subject to U.S. federal income tax, various state income taxes and various foreign income taxes. The effective income tax rate for the three and nine months ended September 30, 2015 and 2014 reflects various foreign income taxes.

In assessing the realizability of deferred tax assets, management considers whether it is more likely than not that some portion or all of the deferred tax assets will be realized. The ultimate realization of deferred tax assets is dependent upon the generation of future taxable income during periods in which those temporary differences become deductible. Management considers the scheduled reversal of deferred tax liabilities, projected future taxable income and tax planning strategies in this assessment. Management believes the Company will achieve profitable operations in future years that will enable the Company to recover the benefit of its U.S. net deferred tax assets. However, the Company does not have sufficient objective evidence to support the future use of certain deferred tax assets related to foreign tax credits, and accordingly, has established a valuation allowance against this deferred tax asset during the three months ended September 30, 2015 of \$0.8 million as required by generally accepted accounting principles. Recording this valuation allowance does not impact the Company’s ability to realize the benefit of this asset.

Additionally, during the nine months ended September 30, 2015, the Company recorded a reduction of previously recognized income tax benefits primarily related to stock disqualifying dispositions of \$2.0 million.

The Company permanently reinvests cumulative undistributed earnings of its non-U.S. subsidiaries in non-U.S. operations. U.S. federal income taxes have not been provided for in relation to undistributed earnings to the extent that they are permanently reinvested in the Company’s non-U.S. operations. As of September 30, 2015, the undistributed earnings of the Company’s foreign affiliates was \$8.4 million.

The Company recognizes interest and penalties related to uncertain tax positions in income tax expense when assessed.

#### 8. Stock-Based Compensation

##### Stock Options

Stock options are granted with an exercise price equal to the stock’s fair value at the date of grant. The awards vest at various times from the date of grant, with most options vesting in tranches generally over four years. All options expire ten years after the date of grant. At September 30, 2015, there were 6,370,452 shares available for the Company to grant under the 2013 Equity Incentive Plan.

The grant-date fair value of each option award is estimated on the date of grant using the Black-Scholes option-pricing model. The weighted average assumptions for 2015 and 2014 grants are provided in the table below. Because the Company’s



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shares were not publicly traded prior to August 9, 2013 and its shares were rarely traded privately, and due to the limited trading history since August 9, 2013, expected volatility is estimated based on the average historical volatility of similar entities with publicly traded shares. Similarly, due to the Company's limited trading history, the expected term is calculated using the simplified method, which is an average of the respective options' remaining contractual term and their expected vesting dates. The risk-free rate for the expected term of the option is based on the U.S. Treasury yield curve at the date of grant. Expense is recognized using the straight-line attribution method. The following is a summary of the weighted average assumptions used in the valuation of stock-based awards under the Black-Scholes model:

	Three Months Ended September 30, 2015		Nine Months Ended September 30, 2015	
Dividend yield	0.00	%	0.00	%
Volatility	41.53	%	45.34	%
Expected term (years)	6.45		6.34	
Risk-free interest rate	1.99	%	1.58	%

Stock option activity during the periods indicated is as follows:

	Number of shares subject to options	Weighted average exercise price per share	Weighted average remaining contractual term (years)	Aggregate intrinsic value
Balance at December 31, 2014	4,166,214	\$12.70	7.56	\$63,186
Granted	1,041,400	27.10		
Exercised	(769,070)	) 2.75		
Forfeited	(409,631)	) 20.87		
Expired	(283)	) 5.95		
Balance at September 30, 2015	4,028,630	\$17.50	7.69	\$65,121
Exercisable at September 30, 2015	1,236,482	\$3.04	5.31	\$37,859

The weighted average grant date fair value of options granted during the nine months ended September 30, 2015 was \$12.47. The total intrinsic value of options exercised during the nine months ended September 30, 2015 was \$15.8 million.

The Company recorded stock-based compensation expense related to options of \$1.7 million and \$1.0 million during the three months ended September 30, 2015 and 2014, respectively, and \$5.1 million and \$2.7 million during the nine months ended September 30, 2015 and 2014, respectively. At September 30, 2015, there was \$18.0 million of total unrecognized compensation cost related to unvested stock options granted under the Plan, which is expected to be recognized over a weighted average period of 2.98 years.

On June 13, 2012, stock options for the purchase of 573,941 shares were exercised prior to vesting pursuant to an early exercise feature. The proceeds from the transaction were recorded as a liability within accrued and other current liabilities and other liabilities, non-current. During the nine months ended September 30, 2015, the remaining 188,875 of these options vested and the \$0.3 million liability related to the vesting options was reclassified to stockholders' equity. There are no remaining unvested options with the Company's repurchase rights related to this transaction as of September 30, 2015.

**Restricted Stock Units**

During the nine months ended September 30, 2015, the Company issued restricted stock units (RSUs) to employees.



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RSU activity during the periods indicated is as follows:

	Number of shares subject to restriction	Weighted average share value	Weighted average remaining contractual term (years)	Aggregate intrinsic value
Balance at December 31, 2014	422,263	\$28.43	2.62	\$11,756
Granted	449,495	27.16		
Vested	(4,044)	) 28.44		
Forfeited	(65,012)	) 27.32		
Balance at September 30, 2015	802,702	\$27.81	2.02	\$27,019

The related compensation expense for restricted stock units recognized during the three months ended September 30, 2015 and 2014 was \$1.2 million and \$0.2 million, respectively, and \$3.3 million and \$0.4 million for the nine months ended September 30, 2015 and 2014, respectively. At September 30, 2015, there was \$14.0 million of total unrecognized compensation cost related to unvested RSUs granted under the Plan. That cost is expected to be recognized over a weighted average period of 3.39 years.

#### Common Stock Valuations

Prior to the Company's IPO in August 2013, the Company derived the value of its common stock using valuation models prepared by third parties. In addition, management and the Company's Board of Directors also considered relevant market activity including the then anticipated IPO, and other events occurring in recent proximity to valuation dates, including the recapitalization transaction and issuance of New Series A Convertible Preferred Stock in July 2011 to determine an estimate of fair value per share for stock options granted prior to August 2013 and for options granted during the years ended December 31, 2012 and 2011.

Subsequent to the Company's IPO, the value of the Company's common stock was determined based on the closing market price of the Company's common stock traded on the New York Stock Exchange on the grant date.

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## 9. Stockholders' Equity

## Changes in Stockholders' Equity

Changes in stockholders' equity for the nine months ended September 30, 2015 were as follows (in thousands, except share amounts):

	Common Stock Shares	Common Stock Amount	Treasury Stock	Additional Paid-In Capital	Accumulated Deficit	Accumulated other comprehensive loss	Total Stockholders' Equity
Balance as of December 31, 2014	41,685,048	\$42	\$(3,966 )	\$199,169	\$(21,191 )	\$(220 )	\$173,834
Net loss	—	—	—	—	(7,246 )	—	(7,246 )
Share-based compensation expense	—	—	—	8,406	—	—	8,406
Excess tax benefits from stock-based compensation	—	—	—	2,514	—	—	2,514
Exercise of stock options and vesting of restricted stock awards	584,239	—	—	1,767	—	—	1,767
Issuance of common stock upon vesting of early exercised options	188,875	—	—	340	—	—	340
Foreign currency translation gain	—	—	—	—	—	(36 )	(36 )
Balance as of September 30, 2015	42,458,162	\$42	\$(3,966 )	\$212,196	\$(28,437 )	\$(256 )	\$179,579

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## 10. Commitments and Contingencies

## a) Legal Proceedings, Regulatory Matters and Other Contingencies

From time to time, the Company may become involved in legal proceedings, regulatory matters or other contingencies in the ordinary course of its business. The Company is not presently involved in any legal proceeding, regulatory matter or other contingency that, if determined adversely to it, would individually or in the aggregate have a material adverse effect on its business, operating results, financial condition or cash flows.

## b) Acquisition Payouts

A summary of the changes in the recorded amount of accrued compensation and deferred consideration from acquisitions from December 31, 2014 to September 30, 2015 is as follows (dollars in thousands):

	Compensation	Deferred Consideration	Total
Liability as of December 31, 2014	\$ 1,238	\$2,075	\$3,313
Payments	(1,255 )	(72 )	(1,327 )
Additional accruals	1,339	28	1,367
Liability as of September 30, 2015	\$ 1,322	\$2,031	\$3,353

The accrued compensation and consideration related to acquisition payouts is recorded within accrued and other current liabilities on the accompanying consolidated balance sheets.

## 11. Subsequent Events

The Company has evaluated subsequent events through November 4, 2015, the date the financial statements were available to be issued.

On November 2, 2015, the Company acquired substantially all of the assets of Alliance Tech, Inc. ("Alliance Tech") for approximately \$11.5 million in cash, subject to customary purchase price adjustments. The cash purchase price includes \$1.1 million in contingent deferred payments, which are subject to earnout provisions. The earnout provisions are based entirely on the successful achievement of multiple revenue retention and growth goals. The shareholders are also eligible for an additional \$2.1 million in deferred payments, contingent upon the continued employment of three key employees over specified periods. Alliance Tech is a provider of onsite event management solutions for corporate meeting planners, event management agencies and event exhibitors and sponsors, whose products will augment the Company's current product offerings. The acquisition will be accounted for as a business combination.

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## ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and results of operations should be read in conjunction with our consolidated financial statements and the related notes to those statements included elsewhere in this Quarterly Report on Form 10-Q and our Annual Report on Form 10-K for the year ended December 31, 2014. In addition to historical financial information, the following discussion and analysis contains forward-looking statements that involve risks, uncertainties and assumptions. Our actual results and timing of selected events may differ materially from those anticipated in these forward-looking statements as a result of many factors, including those discussed under "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K (as updated in our Quarterly Reports on Form 10-Q filed on May 11, 2015 and August 6, 2015). The words "may," "believe," "could," "anticipate," "would," "might," "plan," "expect," "will," "intend," "potential," "objective," "strategy," "goal," "should," "vision," "designed," and similar or the negative of these terms are intended to identify forward-looking statements. Consolidated financial data referenced in this section as of and for the three and nine months ended September 30, 2015 and 2014 are derived from our unaudited consolidated financial statements. The unaudited consolidated financial data as of and for the three and nine months ended September 30, 2015 and 2014 includes all adjustments, consisting of normal recurring accruals, that are necessary in the opinion of our management for a fair presentation of our financial position and results of operations for these periods.

## Overview

We are a leading cloud-based enterprise event management platform. We provide solutions for both sides of the meetings and events value chain: (i) event and meeting planners, and (ii) hotels and venues. Our integrated, cloud-based solution addresses the entire event lifecycle by allowing meeting and event planners to organize, market and manage their meetings, conferences, tradeshow and other events. The Company's Hospitality Cloud provides hotels and venues with a full solution suite to generate, manage and measure demand for their group meetings. The combination of these solutions creates an integrated platform that allows us to generate revenue from both sides of the meetings and events value chain.

Our meeting and event planner customers include enterprises such as corporations, associations, not-for-profits, government agencies and universities. These customers enter into annual or multi-year subscription contracts to utilize part or all of our cloud-based software solutions to plan, manage and execute enterprise meetings and events, including external events such as conferences, tradeshow and customer events, as well as internal events, such as sales meetings, training seminars and team-building events. Revenue from our event management solutions platform was \$33.7 million and \$94.7 million for the three and nine months ended September 30, 2015, or 70% and 69%, respectively, of our total revenue during each period, and \$26.2 million and \$72.1 million for the three and nine months ended September 30, 2014, or 70% of our total revenue during each period. We generally recognize revenue from these contracts ratably over the term of the contract.

On the other side of the event value chain, hotels and venues primarily utilize our online marketing solutions within our Hospitality Cloud to generate more visibility with ready-to-transact event and meeting planners. Towards the end of 2014, we branded the Hospitality Cloud to provide a full spectrum of cloud-based solutions across the hotel group sales lifecycle. Prior to this, we primarily concentrated on servicing the hospitality sector with marketing solutions through the Cvent Supplier Network ("CSN"), which continues to provide substantially all of the revenue for this product line as it did in the prior periods. CSN connects tens of thousands of event and meeting planners seeking the best venue for their event with approximately 235,000 venues in our proprietary database. We believe that CSN contains the world's largest and most accurate searchable database of detailed meeting venue information with listings of hotels, conference centers, convention centers, resorts, restaurants, museums, country clubs, wineries, castles and other special event venues in more than 175 countries. Hotels and venues enter into annual or multi-year advertising contracts with us for marketing solutions that increase the prominence of their properties in CSN; we recognize the revenue from these marketing solutions over the term of the agreement based on the estimated selling prices of each solution. Revenue from our Hospitality Cloud was \$14.6 million and \$42.1 million for the three and nine months ended September 30, 2015, or 30% and 31%, respectively, of our total revenue during each period, and \$11.2 million and \$30.8 million for the three and nine months ended September 30, 2014, or 30% of our total revenue during each period.

## Financial Operations Overview

### Revenue

Platform Subscriptions. We generate the majority of our revenue through subscriptions for our event management solutions platform, pricing for which is based on the features and functionality selected. Our Enterprise solution is targeted towards the large enterprise market, and includes the full functionality of our platform. Our Event Management solution, which is targeted towards mid-market and smaller enterprises, has many of the same features as our Enterprise solution, but does not include some of the advanced features and functionality required by larger organizations. The number of attendee registrations

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available to customers subscribing to the registration functionality is contractually fixed, and registrations above the contracted amount result in additional fees paid by the customer.

Our customer contracts are typically not cancellable without cause and typically range in length from one to four years. We generally recognize revenue from platform subscriptions ratably over the term of the contract. Customers are typically invoiced in advance on an annual or quarterly basis. Amounts that have been invoiced are initially recorded as deferred revenue and are recognized as revenue ratably over the subscription period.

We refer to contractual amounts that have not been invoiced, and for which service has not yet started, as unbilled contract value. Unbilled contract value is not reflected in our consolidated financial statements.

Platform subscription revenue also includes revenue from our mobile event apps, ticketing and web survey products. Hospitality Cloud. In 2014, we branded the Hospitality Cloud to provide a full spectrum of cloud-based solutions across the hotel group sales lifecycle. Prior to this, we primarily concentrated on servicing the hospitality sector with marketing solutions through CSN, which continues to provide substantially all of the revenue for this product line as it did in the prior periods. Marketing solutions revenue is generated through the delivery of various forms of advertising sold through annual or multi-year contracts to marketers, principally hotels and venues. Such solutions include prominent display of a customer's venue within CSN, the Cvent Destination Guide, the Elite Meetings magazine or additional sourcing websites such as EliteMeetings.com and SpeedRFP.com, each of which are designed for a different planner audience. Pricing for the advertisements is based on the term of the advertisement, targeted geography, number of advertisements and prominence of the ad placement.

We generally recognize the revenue from these marketing solutions over the period the advertisements are delivered. Customer contracts are typically not cancellable without cause and typically range in length from one to two years. We generally invoice our customers in advance in annual installments. Amounts that have been invoiced are initially recorded as deferred revenue and are recognized as revenue over the contract period.

We refer to contractual amounts that have not been invoiced, and for which service has not yet started, as unbilled contract value. Unbilled contract value is not reflected in our consolidated financial statements.

### Cost of Revenue

Cost of revenue primarily consists of employee-related expenses, including salaries, benefits, bonuses and stock-based compensation, related to providing support and hosting our applications, costs of data center capacity, software license fees and amortization expense associated with capitalized software. In addition, we allocate a portion of overhead, such as rent, information technology costs, and depreciation and amortization to cost of revenue based on head count. We are invested in the success of our customers and as such, we will continue to invest in providing support and expanding our capacity to support our growth, which in the near-term will result in higher cost of revenue in absolute dollars and as a percentage of revenue.

### Gross Profit and Gross Margin

Gross profit is total revenue less total cost of revenue. Gross margin is gross profit expressed as a percentage of total revenues. We expect that our gross margin may fluctuate from period to period as a result of an increase in depreciation and amortization run-rates in the short-term, and additional costs associated with our recent acquisitions. We also expect gross profit and gross margin to be affected by stock compensation expense due to grants of stock options as we continue to fuel our growth by attracting, retaining and incentivizing employees.

### Operating Expenses

#### Sales and Marketing

Sales and marketing expenses primarily consist of personnel and related expenses for our sales and marketing staff, including salaries, benefits, bonuses, commissions and stock-based compensation. We expense commissions when they are earned by staff, which is when the customer contract is signed. In addition to staff costs, our cost of marketing includes product marketing and other brand-building activities, such as trade shows, product seminars and online marketing. In addition, we

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allocate a portion of overhead, such as rent, information technology costs, and depreciation to sales and marketing based on head count.

We intend to continue to invest in sales and marketing and expect spending in these areas to increase in the near-term in absolute dollars as we continue to expand our business both domestically and internationally. We expect sales and marketing expenses to continue to be among the most significant components of our operating expenses.

### Research and Development

Research and development expenses consist primarily of personnel and related expenses for our research and development staff, including salaries, benefits, bonuses and stock-based compensation and the cost of certain third-party contractors. Research and development expenses, other than software development costs that qualify for capitalization, are expensed as incurred. In addition, we allocate a portion of overhead, such as rent, information technology costs, and depreciation to research and development based on head count.

With the exception of software developed by companies we have acquired, we maintain a unified software code base for our entire platform, which we believe improves the efficiency of our research and development activities. We expect research and development expenses to increase in the near-term in absolute dollars as we expand our product offerings and as a percentage of revenue as we invest in the integration and technological support associated with acquired businesses and technologies.

### General and Administrative

General and administrative expenses consist primarily of personnel and related expenses for administrative, finance, legal and human resource staffs, including salaries, benefits, bonuses and stock-based compensation, as well as professional fees, insurance premiums and other corporate expenses. In addition, we allocate a portion of overhead, such as rent, information technology costs, and depreciation to general and administrative based on head count.

We expect our general and administrative expenses to increase in absolute dollars and as a percentage of revenue over the short-term as we continue to expand our operations and hire additional personnel to support our growth. We expect to continue to incur expenses related to outside legal counsel, accounting and auditing activities, compliance with public company reporting and corporate governance requirements, insurance requirements and enhancing our internal control environment.

### Intangible Asset Amortization, Excluding Cost of Revenue

Intangible asset amortization, excluding cost of revenue, consists entirely of amortization expenses related to acquired customer relationship and trademark intangible assets. This line item excludes intangible asset amortization related to cost of revenue, which is defined as acquired developed technology and capitalized software intangible asset amortization.

We expect our intangible asset amortization, excluding cost of revenue, expenses to increase in absolute dollars and as a percentage of revenue over the short and long-term as we expect to strategically acquire companies to aid in our short and long-term growth.

### Critical Accounting Policies and Estimates

Our unaudited financial statements and the related notes included in this Quarterly Report on Form 10-Q are prepared in accordance with generally accepted accounting principles in the United States. The preparation of these financial statements requires us to make estimates and assumptions that affect the reported amounts of assets, liabilities, revenue, cost of revenue, operating expenses, other income and expenses, provision for income taxes and related disclosures. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances. Changes in accounting estimates are reasonably likely to occur from period to period. Accordingly, actual results could differ significantly from our estimates. We evaluate our estimates and assumptions on an ongoing basis. To the extent that there are material differences between our estimates and our actual results, our future financial statement presentation, financial condition, results of operations and cash flows will be affected. During the nine months ended September 30, 2015, there were no material changes to our critical accounting policies and use of estimates, which are disclosed in our audited consolidated financial statements for the year ended December 31, 2014 included in our Annual Report on Form 10-K dated March 16, 2015, and filed with the SEC.

In May 2014, the FASB and the International Accounting Standards Board issued joint guidance to improve and converge the financial reporting requirements for revenue from contracts with customers. ASU 2014-09, Revenue from Contracts with



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Customers, prescribes a five-step model for revenue recognition that will replace most existing revenue recognition guidance under U.S. GAAP. The new standard supersedes nearly all existing revenue recognition guidance under U.S. GAAP, and requires companies to recognize revenue when it transfers goods or services to a customer in an amount that reflects the consideration to which a company expects to be entitled for those goods or services. This update also requires additional disclosure about the nature, amount, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments, and assets recognized from costs incurred to obtain or fulfill a contract. ASU 2014-09 allows for either full retrospective or modified retrospective adoption. In August 2015, the FASB issued ASU 2015-14, Revenue from Contracts with Customers: Deferral of the Effective Date, which defers the effective date of ASU 2014-09 for the Company to be the first quarter of 2018. Early adoption is permitted for the Company, but only as of the first quarter of 2017. Management is currently evaluating which adoption method it will use and assessing the effect the adoption of this standard will have on its consolidated financial statements.

In September 2015, the FASB issued an amendment to ASC Topic 805: Business Combinations. ASU 2015-16, Business Combinations: Simplifying the Accounting for Measurement-Period Adjustments, simplifies the accounting for measurement period adjustments by requiring companies to recognize adjustments identified during the measurement period in the reporting period in which the adjustment amounts are determined. Under current U.S. GAAP, these measurement period adjustments are required to be recorded as retrospective adjustments to the provisional amounts recognized at the acquisition date with a corresponding adjustment to Goodwill. This amendment will become effective for the Company in the first quarter of 2016, although earlier application is permitted for financial statements that have not been issued. Management is currently assessing the effect the adoption of this standard will have on its consolidated financial statements.

## Results of Operations

The following table sets forth selected consolidated statement of operations data for each of the periods indicated.

	Three months ended September 30,		Nine months ended September 30,	
	2015	2014	2015	2014
	(In thousands)			
Revenue	\$48,379	\$37,386	\$136,808	\$102,920
Costs of revenue	14,725	11,122	43,659	29,197
Gross profit	33,654	26,264	93,149	73,723
Operating expenses:				
Sales and marketing	17,841	14,571	58,644	44,215
Research and development	5,424	3,875	15,338	10,348
General and administrative	9,648	6,422	26,998	16,072
Intangible asset amortization, excluding cost of revenue	680	110	1,492	282
Total operating expenses	33,593	24,978	102,472	70,917
Income (loss) from operations	61	1,286	(9,323)	) 2,806
Interest income	679	450	1,800	1,091
Other income (loss)	—	(434)	) (426)	) (434)
Income (loss) from operations before income taxes	740	1,302	(7,949)	) 3,463
(Benefit from) provision for income taxes	(41)	) 231	(703)	) (241)
Net income (loss)	\$781	\$1,071	\$(7,246)	) \$3,704

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The following table sets forth our consolidated statement of operations data as a percentage of revenue for each of the periods indicated.

	Three months ended		Nine months ended		
	September 30,		September 30,		
	2015	2014	2015	2014	%
Revenue	100	% 100	% 100	% 100	
Costs of revenue	30	30	32	28	
Gross margin	70	70	68	72	
Operating expenses:					
Sales and marketing	37	39	43	43	
Research and development	11	10	11	10	
General and administrative	20	17	20	16	
Intangible asset amortization, excluding cost of revenue	1	—	1	—	
Total operating expenses	69	66	75	69	
Income (loss) from operations	1	4	(7	) 3	
Interest income	1	1	1	1	
Other income (loss)	—	(1	) —	—	
Income (loss) from operations before income taxes	2	4	(6	) 4	
Provision for (benefit from) income taxes	—	1	(1	) —	
Net income (loss)	2	% 3	% (5	)% 4	%

## Comparison of Three and Nine months ended September 30, 2015 and 2014

## Revenue

	Three months ended		Variance	% Change	Nine months ended		Variance	% Change	
	September 30,				September 30,				
	2015	2014			2015	2014			
Revenue by product:									
Platform subscriptions	\$33,742	\$26,153	\$7,589	29	% \$94,736	\$72,076	\$22,660	31	%
Hospitality cloud	14,637	11,233	3,404	30	% 42,072	30,844	11,228	36	%
Total revenue	\$48,379	\$37,386	\$10,993	29	% \$136,808	\$102,920	\$33,888	33	%

## Percentage of revenue:

Platform subscriptions	70	% 70	%	69	% 70	%
Hospitality cloud	30	% 30	%	31	% 30	%
Total revenue	100	% 100	%	100	% 100	%

Total revenue increased \$11.0 million during the three months ended September 30, 2015 compared to the same period in 2014, primarily driven by additional revenue of \$11.2 million from sales of products to new customers and sales by companies acquired in the last twelve months. Revenue from sales of additional solutions to existing customers contributed an additional \$3.7 million in revenue for the three months ended September 30, 2015 over the corresponding period in 2014. These increases were partially offset by lost revenue from customers who stopped using our solutions since September 30, 2014. Included in total revenue for the three months ended September 30, 2015 was \$1.1 million of non-monetary revenue.

Platform subscription revenue increased \$7.6 million during the three months ended September 30, 2015 compared to the same period in 2014, primarily due to additional revenue of \$8.8 million from sales of event planning subscriptions to new customers and companies acquired in the last twelve months. Revenue from sales of additional features and functionality to existing customers and increased registrations contributed an additional \$1.7 million in platform subscription revenue during the three months ended September 30, 2015. These increases were partially

offset by lost revenue from customers who stopped using our solutions since September 30, 2014.

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Hospitality cloud revenue increased \$3.4 million during the three months ended September 30, 2015 compared to the same period in 2014, primarily due to additional revenue of \$2.4 million from sales of hospitality cloud products to new customers and sales by companies acquired in the last 12 months. Net revenue recognized from sales of additional hospitality cloud solutions to existing customers and price increases contributed an additional \$2.0 million in revenue during the three months ended September 30, 2015. These increases were partially offset by lost revenue from customers who stopped using our marketing solutions since September 30, 2014.

Total revenue increased \$33.9 million during the nine months ended September 30, 2015 compared to the same period in 2014, primarily driven by an increase of \$31.7 million in revenue from sales of products to new customers and sales by companies acquired in the last 12 months. Revenue from sales of additional solutions to existing customers contributed an additional \$12.7 million in revenue for the nine months ended September 30, 2015 over the corresponding period in 2014. These increases were partially offset by lost revenue from customers who stopped using our solutions since September 30, 2014. Included in total revenue for the nine months ended September 30, 2015 was \$4.4 million of non-monetary revenue.

Platform subscription revenue increased \$22.7 million during the nine months ended September 30, 2015 compared to the same period in 2014 primarily due to a \$22.9 million increase in revenue from sales of event planning subscriptions to new customers and companies acquired in the last 12 months. Revenue from sales of additional features and functionality to existing customers and increased registrations contributed \$7.5 million in additional platform subscription revenue during the nine months ended September 30, 2015. These increases were partially offset by lost revenue from customers who stopped using our marketing solutions since September 30, 2014.

Hospitality cloud revenue increased \$11.2 million during the nine months ended September 30, 2015 compared to the same period in 2014 primarily due to recognition of \$8.8 million in additional revenue from sales of hospitality cloud products to new customers and sales by companies acquired in the last 12 months. Net revenue recognized from sales of additional hospitality cloud solutions and price increases contributed an additional \$5.2 million of revenue during the nine months ended September 30, 2015. These increases were partially offset by lost revenue from customers who stopped using our solutions since September 30, 2014.

We generate the majority of our revenue from North America with revenue from outside North America accounting for 11% of total revenue for the three and nine months ended September 30, 2015 and 2014. In the near term we expect that total revenue from outside North America will increase at the same rate as the rest of our business, in absolute dollars. However, as a proportion of total revenue we expect that total revenue from outside of North America to remain the same.

## Cost of Revenue

	Three months ended		Variance	% Change	Nine months ended		Variance	% Change
	September 30, 2015	September 30, 2014			September 30, 2015	September 30, 2014		
Cost of revenue	\$14,725	\$11,122	\$3,603	32 %	\$43,659	\$29,197	\$14,462	50 %
Percentage of revenue	30 %	30 %	%		32 %	28 %	%	

Cost of revenue increased by \$3.6 million for the three months ended September 30, 2015 over the corresponding quarter in 2014. The increase is primarily due to expansion of our customer service and technology divisions to support the growth of our business. Headcount increased in our technology and customer service divisions from September 30, 2014 to September 30, 2015, increasing costs of revenue related to employee expenses by \$0.6 million, net of software costs capitalized during the period. Depreciation and amortization of capitalized software and acquired technology intangible assets contributed an increase of \$1.6 million. The remaining increase is the result of increased costs related to maintaining our data center and stock-based compensation.

Cost of revenue increased by \$14.5 million for the nine months ended September 30, 2015 over the corresponding period in 2014. The increase is primarily due to expansion of our customer service and technology divisions to support the growth of our business. Headcount increased in our technology and customer service divisions from September 30, 2014 to September 30, 2015, increasing costs of revenue related to employee expenses by \$3.8 million, net of software costs capitalized during the period. Depreciation and amortization of capitalized software and acquired

technology intangible assets contributed an increase of \$4.6 million. The remaining increase is the result of increased costs related to maintaining our data center and stock-based compensation.

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As a percentage of revenue, cost of revenue has remained the same for the three months ended September 30, 2014, as compared to the same period of 2015. As a percentage of revenue, cost of revenue has increased from 28% for the nine months ended September 30, 2014 to 32%, as compared to the same period of 2015. This increase is attributable to depreciation, amortization of capitalized software and acquired technology comprising a higher percentage of revenue in 2015. Additionally, employee expenses net of capitalized software development costs, contracted services and licenses and fees contributed to the increase in cost of revenue as a percent of revenue.

## Operating Expenses

	Three months ended		Variance	% Change	Nine months ended		Variance	% Change
	September 30, 2015	2014			September 30, 2015	2014		
Operating expenses:								
Sales and marketing	\$ 17,841	\$ 14,571	\$ 3,270	22 %	\$ 58,644	\$ 44,215	\$ 14,429	33 %
Research and development	5,424	3,875	1,549	40 %	15,338	10,348	4,990	48 %
General and administrative	9,648	6,422	3,226	50 %	26,998	16,072	10,926	68 %
Intangible asset amortization, excluding cost of revenue	680	110	570	518 %	1,492	282	1,210	429 %
Total operating expenses	\$ 33,593	\$ 24,978	\$ 8,615	34 %	\$ 102,472	\$ 70,917	\$ 31,555	44 %
Percentage of revenue:								
Sales and marketing	37 %	39 %			43 %	43 %		
Research and development	11 %	10 %			11 %	10 %		
General and administrative	20 %	17 %			20 %	16 %		
Intangible asset amortization, excluding cost of revenue	1 %	— %			1 %	— %		
Total operating expenses	69 %	66 %			75 %	69 %		

## Sales and Marketing

Sales & marketing expenses increased by \$3.3 million for the three months ended September 30, 2015 over the corresponding quarter in 2014. The increase is primarily due to increased headcount and expansion of our marketing efforts. Total sales and marketing headcount increased from September 30, 2014 to September 30, 2015 to support revenue growth and new product lines. The headcount increase and increased commissions associated with increased bookings in the third quarter of 2015 contributed \$1.8 million of additional expense. In addition, stock-based compensation expense increased \$0.5 million due to equity grants made in January 2015. The remaining increase was the result of increased costs related to partnership fees and depreciation.

Sales & marketing expenses increased by \$14.4 million for the nine months ended September 30, 2015 over the corresponding period in 2014. The increase is primarily due to our customer conference, Cvent CONNECT, increased headcount and expansion of our marketing efforts both domestically and internationally. Sharply higher attendance at Cvent CONNECT contributed \$3.8 million of additional expense when compared to the comparable prior period. Total sales and marketing headcount increased from September 30, 2014 to September 30, 2015 to support revenue growth, new product lines and global expansion. The headcount increase and increased commissions associated with

increased bookings in the period contributed \$7.0 million of additional expense in the nine months ended September 30, 2015. In addition, stock-based compensation expense increased \$2.0 million due to equity grants made in January 2015. The remaining increase was the result of increased costs related to partnership fees and depreciation.

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## Research and Development

Research and development expenses increased by \$1.5 million for the three months ended September 30, 2015 over the corresponding quarter in 2014. The increase is primarily due to an increase in our headcount within our software development group to support product development and minor new functionality on the platform, for our expanded cloud-delivery infrastructure and for integration of new product lines.

Research and development expenses increased by \$5.0 million for the nine months ended September 30, 2015 over the corresponding period in 2014. The increase is primarily due to an increase in our headcount within our software development group for technology to support product development and minor new functionality on the platform, for our expanded cloud-delivery infrastructure and for integration of new product lines.

## General and Administrative

General and administrative expenses increased by \$3.2 million for the three months ended September 30, 2015 as compared to the comparable prior period. The increase was primarily due to increased headcount for administrative operations, particularly related to increased personnel necessary to support our growth, increased miscellaneous business costs and increased accrual of earnout and retention payments related to our acquisitions that were closed prior to 2015. Total headcount related to general and administrative operations increased from September 30, 2014 to September 30, 2015, which contributed \$0.6 million of increased personnel and related expenses in the three months ended September 30, 2015. In addition, transaction costs related to foreign currency fluctuations increased by \$0.9 million and miscellaneous taxes increased by \$0.5 million, comprised primarily of changes in our estimates for sales tax accruals. The remaining increase was driven by increases in professional service fees and stock-based compensation.

General and administrative expenses increased by \$10.9 million for the nine months ended September 30, 2015 over the corresponding period in 2014. The increase was primarily due to increased headcount for administrative operations, particularly related to increased personnel necessary to support our growth, increased miscellaneous business costs and increased earnout payments related to our acquisitions. Total headcount related to general and administrative operations increased from September 30, 2014 to September 30, 2015, which contributed \$2.1 million of increased personnel and related expenses in the nine months ended September 30, 2015. In addition, transaction costs related to foreign currency rate fluctuations increased by \$2.2 million, sales taxes increased by \$1.8 million and acquisition related expenses of \$1.0 million. The remaining increase was driven by increases in professional service fees, bad debt expense and stock-based compensation.

## Intangible Asset Amortization, Excluding Cost of Revenue

Intangible asset amortization, excluding cost of revenue, increased by \$0.6 million for the three months ended September 30, 2015 over the corresponding quarter in 2014. The increase is primarily due to increased acquisition activity as we continue to strategically acquire companies to aid in our short and long-term growth.

Intangible asset amortization, excluding cost of revenue, increased by \$1.2 million for the nine months ended September 30, 2015 over the corresponding period in 2014. The increase is primarily due to increased acquisition activity as we continue to strategically acquire companies to aid in our short and long-term growth.

## Interest Income

	Three months ended		Variance	% Change	Nine months ended		Variance	% Change	
	September 30, 2015	2014			September 30, 2015	2014			
Interest income	\$679	\$450	\$229	51	% \$1,800	\$1,091	\$709	65	%
Percentage of revenue	1	% 1	%		1	% 1	%		

Interest income increased for the three and nine months ended September 30, 2015 as compared to the three and nine months ended September 30, 2014 due to higher investment amounts.



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## Provision for (benefit from) Income Taxes

	Three months ended		Variance	% Change	Nine months ended		Variance	% Change
	September 30, 2015	2014			September 30, 2015	2014		
(Benefit from)								
provision for income taxes	\$(41 )	\$231	\$(272 )	(118 )%	\$(703 )	\$(241 )	\$(462 )	(192 )%
Percentage of revenue	—	% 1	%		(1 )%	—	%	

The income tax benefit for the three months ended September 30, 2015 increased by \$0.3 million compared to the three months ended September 30, 2014, where we recorded an income tax provision. This increased benefit was primarily due to the period over period decrease in income from operations before income tax.

The income tax benefit for the nine months ended September 30, 2015 increased by \$0.5 million compared to the nine months ended September 30, 2014, primarily due to the period over period decrease in income from operations before income tax partially offset by a reduction of income tax benefits related to stock disqualifying dispositions.

## Liquidity and Capital Resources

## Sources of Liquidity

Prior to our IPO, we financed our operations primarily through cash generated from operating activities and in earlier periods from private placements of capital stock. On August 14, 2013, we closed our IPO in which we sold and issued 6,440,000 shares of common stock resulting in net proceeds of approximately \$122.1 million to us after offering expenses. On January 23, 2014, we closed our follow-on public offering in which we sold and issued 747,500 shares of common stock resulting in net proceeds of approximately \$24.8 million to us after offering expenses. As of September 30, 2015, we had \$127.2 million of cash and cash equivalents, excluding \$0.4 million of restricted cash and \$31.4 million of short-term investments.

We believe our current cash and cash equivalents, short-term investments and cash flow from operations will be sufficient to meet our working capital and capital expenditure requirements for at least the next twelve months. Our future capital requirements will depend on many factors, including our revenue growth rate, the expansion of sales and marketing activities, and the introduction of new and improved software solutions, particularly in our product development efforts or by acquisitions of complementary businesses and technologies.

## Working Capital and Cash Flows

The following table summarizes our cash flows for the periods indicated:

	Nine months ended	
	September 30, 2015	2014
	(In thousands)	
Net cash provided by operating activities	\$25,439	\$28,154
Net cash used in investing activities	(46,862 )	(36,078 )
Net cash provided by financing activities	4,177	25,506
Effect of exchange rates on cash	(124 )	12
Change in cash and cash equivalents	\$(17,370 )	\$17,594

Our cash, cash equivalents and short-term investments at September 30, 2015 were held for working capital purposes. We do not enter into investments for trading or speculative purposes. Our policy is to invest any cash in excess of our immediate requirements in investments designed to preserve the principal balance and maintain liquidity.

Accordingly, our cash and cash equivalents and short-term investments are invested primarily in demand deposit accounts, certificates of deposit and money market funds that are currently providing only a minimal return.

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As of September 30, 2015, \$6.8 million of our total cash and cash equivalents were held in deposit accounts outside the United States and may be subject to repatriation. All of our short-term investments were held in India. These balances are available for general corporate purposes and we presently do not intend to repatriate these funds.

**Operating Activities**

Net cash provided by operating activities is significantly influenced by the amount of cash we invest in personnel and infrastructure to support the anticipated growth of our business, the increase in the number of customers, recurring dollar retention rates and the amount and timing of customer payments. Cash provided by operations in the nine months ended September 30, 2015 and 2014 is primarily attributable to the net (loss) income and the change in accounts receivable and deferred revenue for the period, which is driven by the seasonality of our business and our collections process. Our cash flows from operating activities are generally reflective of our ability to invoice annual subscription fees upfront with primarily net 30 payment terms. Our days sales outstanding, or DSO, is a primary indicator of cash flows from operating activities for a given period. We experience seasonality in our accounts receivable. The first and fourth quarters historically include a higher level of cash collections, which is a result of higher levels of invoicing in these quarters. Additionally, we generally invoice our large hotel customers of the Hospitality Cloud in the fourth quarter, resulting in higher accounts receivable balances at year-end and subsequently higher cash collections during the first quarter of the following year. We calculate our DSO on a twelve-month rolling basis using average billings for the period divided by average accounts receivable and adjusted for the number of days in the period.

Net cash provided by operating activities was \$25.4 million for the nine months ended September 30, 2015, which was driven primarily by a decrease in accounts receivable of \$22.6 million, reflective of our historical cash collections and billing cycle, and an increase in accounts payable, accrued expenses, and other liabilities of \$3.8 million. These increases in operating cash were offset by an increase in prepaid expenses and other assets of \$4.3 million and a decrease in deferred revenue of \$9.6 million. Net cash provided by operating activities was also driven by net (loss) for the period, as adjusted for the exclusion of depreciation, amortization and stock-based compensation of approximately \$15.4 million. Our DSO as of September 30, 2015 was 48 days.

Net cash provided by operating activities was \$28.2 million for the nine months ended September 30, 2014, driven primarily by a decrease in accounts receivable of \$12.6 million and an increase in accounts payable, accrued expenses and other liabilities of \$8.4 million, including an increase of \$8.0 million, included in deferred rent, related to our tenant improvement allowance for our new headquarters lease. These were offset by a decrease in deferred revenue of \$4.1 million, reflective of our historical cash collection and billing cycle, and an increase in prepaid expense of \$2.3 million. Net cash provided by operating activities was also driven by net income for the period, as adjusted for the exclusion of depreciation, amortization and stock-based compensation of approximately \$14.0 million. Our DSO as of September 30, 2014 was 45 days.

**Investing Activities**

Our investing activities have consisted primarily of purchases of equipment and costs related to software developed for internal use, short-term investments, acquisitions, and earnout payments related to previous acquisitions. We expect our capital expenditures and our investment activity to continue to increase as our business grows. We have not made any material commitments for capital expenditures as of September 30, 2015.

Net cash used in investing activities was \$46.9 million for the nine months ended September 30, 2015. The use of cash was the result of the SignUp4 acquisition in the amount of \$19.2 million, \$15.3 million in capitalized software development costs and an investment of \$4.0 million in property and equipment. Net purchases of short-term investments of \$8.4 million also contributed to the net cash used in investing activities.

Net cash used in investing activities was \$36.1 million for the nine months ended September 30, 2014. The use of cash was the result of an investment of \$24.9 million in property and equipment, including software developed for internal use and for the Blue Release (the Blue Release was a user interface redesign made available to our customers in Q3 2014 which served to streamline navigation and enhance workflow for our event management platform), and approximately \$11.5 million of capital primarily related to leasehold improvements and capital expenditures for our new headquarters space in Tysons Corner, Virginia. Net purchases of short-term investments of \$7.3 million, cash payments of \$4.1 million related to the acquisition of Decision Street, LLC and contingent consideration payments

related to previous acquisitions also contributed to the net cash used in investing activities.

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### Financing Activities

For the nine months ended September 30, 2015, net cash from financing activities provided \$4.2 million in cash during the period driven by excess tax benefits from stock based compensation of \$2.5 million and net proceeds received from the exercise of stock options of \$1.7 million.

For the nine months ended September 30, 2014, net cash from financing activities provided \$25.5 million in cash during the period primarily driven by \$24.8 million in net proceeds received in connection with the closing of our follow-on public offering.

### Off-Balance Sheet Arrangements

As of September 30, 2015, we did not have any off-balance sheet arrangements, as defined in Item 303(a)(4)(ii) of SEC Regulation S-K, such as the use of unconsolidated subsidiaries, structured finance, special purpose entities or variable interest entities.

### Item 3. Quantitative and Qualitative Disclosures about Market Risk

No material changes in our market risk occurred from December 31, 2014 through September 30, 2015.

Market risk represents the risk of loss that may impact our financial position due to adverse changes in financial market prices and rates. Our market risk exposure is primarily a result of fluctuations in foreign currency rates, although we also have some exposure due to potential changes in inflation or interest rates. We do not hold financial instruments for trading purposes.

#### Foreign Currency Risk

Foreign currency exchange rates are subject to fluctuation and may cause us to recognize transaction gains and losses in our statement of operations. A portion of our business is conducted through our subsidiary in India whose functional currency is the U.S. Dollar. To the extent that transactions by foreign subsidiaries are denominated in currencies other than the U.S. Dollar, we bear the risk that fluctuations in the exchange rates of the U.S. Dollar in relation to other currencies could increase our costs and expenses. Realized foreign currency transaction losses are included in net income (loss) and were \$(0.3) million and \$(1.0) million in the three and nine months ended September 30, 2015 and \$(0.2) million in both the three and nine months ended September 30, 2014.

Certain of our revenues are earned in British pounds and euros. The revenue denominated in pounds and euros is immaterial for the three and nine months ended September 30, 2015 and September 30, 2014.

An increase or decrease of 10% in the applicable foreign exchange rates would not have a material impact on our financial position.

As of September 30, 2015, we have not entered into any hedging transactions to reduce our exposure to foreign currency exchange risk. While we may decide to enter into hedging transactions in the future, the availability and effectiveness of these hedging transactions may be limited and we may not be able to successfully hedge our exposure.

#### Inflation Risk

Inflationary factors, such as increases in our operating expenses, may adversely affect our results of operations, as our customers typically purchase services from us on a subscription basis over a multi-year period. Although we do not believe that inflation has had a material impact on our financial position or results of operations to date, an increase in the rate of inflation in the future may have an adverse effect on our levels of operating expenses as a percentage of revenue if we are unable to increase the prices for our subscription-based solutions to keep pace with these increased expenses.

#### Interest Rate Risk

We are exposed to market risk related to changes in interest rates. Our cash equivalents primarily consist of money market funds backed by United States Treasury Bills and certificates of deposit. Our short-term investments primarily consist of bank certificates of deposit, all of which are held in India. As of September 30, 2015, we had \$127.2 million of cash and cash equivalents, excluding \$0.4 million of restricted cash and \$31.4 million of short-term investments. The carrying amount of our cash equivalents and short-term investments reasonably approximates fair value, due to the short maturities of these



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instruments. The primary objectives of our investment activities are the preservation of capital, the fulfillment of liquidity needs and the fiduciary control of cash and investments. We do not enter into investments for trading or speculative purposes. Our investments are exposed to market risk due to a fluctuation in interest rates, which may affect our interest income and the fair market value of our investments. Due to the short-term nature of our investment portfolio and our tendency to hold investments to maturity, we do not believe an immediate increase or decrease in interest rates of 1% would have a material effect on the fair market value of our portfolio. We therefore do not expect our operating results or cash flows to be materially affected by a sudden change in market interest rates.

We do not believe our cash equivalents or short-term investments have significant risk of default or illiquidity. While we believe our cash equivalents and short-term investments do not contain excessive risk, we cannot provide absolute assurance that in the future our investments will not be subject to adverse changes in market value. In addition, we maintain significant amounts of cash and cash equivalents at one or more financial institutions that are in excess of federally insured limits. We cannot be assured that we will not experience losses on these deposits.

## Item 4. Controls and Procedures

## (a) Evaluation of Disclosure Controls and Procedures

Under the supervision and with the participation of our principal executive officer and principal financial officer, our management conducted an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of September 30, 2015. The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, or the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the rules and forms of the Securities and Exchange Commission, or SEC. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company’s management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure.

Based on this evaluation, our Chief Executive Officer and Chief Financial Officer concluded that our disclosure controls and procedures were not effective as of September 30, 2015, due to the material weaknesses in our internal control over financial reporting discussed below.

## (b) Material Weaknesses in Internal Control over Financial Reporting

As previously reported in our Annual Report on Form 10-K for the fiscal year ended December 31, 2014, management conducted an evaluation of the effectiveness of the system of internal control over financial reporting based on the framework in Internal Control—Integrated Framework (1992) issued by the Committee of Sponsoring Organizations of the Treadway Commission and identified material weaknesses in our internal control over financial reporting as of December 31, 2014 as defined in SEC Regulation S-X. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the Company’s annual or interim financial statements will not be prevented or detected on a timely basis.

As of December 31, 2014, the primary factors contributing to the material weaknesses, which relate to our control environment and financial statement close process, were:

We did not have adequate policies and procedures in place to ensure the effective design and operation of general IT controls over our financial reporting systems. Specifically, we identified significant deficiencies in internal controls related to access to programs and data, and program development and changes, which we consider in the aggregate to be a material weakness, due to the inability to rely on certain system generated reports and application controls.

We had ineffective entity and process level controls impacting the preparation and review of our consolidated financial statements and ineffective process level controls related to the review of manually prepared analyses and supporting information used to prepare our consolidated financial statements. Specifically, we identified significant deficiencies in internal controls related to inappropriately designed and ineffective controls over financial integration of and accounting for acquired companies, cut off procedures, preparation of the tax provision and reviews of account

reconciliations. We also determined we had ineffective controls related to the preparation and review of financial statements, all of which in the aggregate, were determined to be a material weakness in internal control over financial reporting as of December 31, 2014.

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These material weaknesses remain unremediated as of September 30, 2015, as discussed below in Item 4(c) we are implementing measures in an attempt to remediate these material weaknesses.

Further, as long as we qualify as an “emerging growth company” as defined by the Jumpstart our Business Startups Act of 2012, we will not be required to obtain an auditor’s attestation report on our internal controls in our annual reports on Form 10-K as otherwise required by Section 404(b) of the Sarbanes-Oxley Act. Accordingly, our independent registered public accounting firm did not perform an audit of our internal control over financial reporting for the fiscal year ended December 31, 2014. Had our independent registered public accounting firm performed an audit of our internal control over financial reporting, material weaknesses and/or significant deficiencies, in addition to those discussed above, may have been identified. Our qualification as an emerging growth company may last for up to five years following our IPO on August 8, 2013 or expire as early as December 31, 2016.

### (c) Plan for Remediation of Material Weaknesses in Internal Control over Financial Reporting

We have implemented measures toward remediating the underlying causes of the previously identified material weaknesses, primarily through the performance of a risk assessment process; the development and implementation of formal, documented policies and procedures, improved processes and control activities (including an assessment of the segregation of duties); as well as the hiring of additional finance personnel for specific roles such as financial reporting. For example, during the year we hired a Director, SEC Reporting and M&A Accounting and Director of Technical Accounting to assist us in our remediation efforts and in our efforts to improve our control environment. In addition, we hired a Director, Global Tax to assist us in our efforts to improve our development and implementation of formal, documented tax policies and procedures.

During the fiscal quarter ending September 30, 2015, we continued to make the following changes to our internal control over financial reporting:

We have developed and implemented entity level and process level controls with respect to the preparation and review of our consolidated financial statements. We have developed monitoring controls and management oversight of the financial reporting control environment. We have developed and implemented process level controls relating to the review of manually prepared analyses and supporting information used to prepare our consolidated financial statements and are in the process of performing necessary remediation activities as a result of our testing procedures. At this time, we cannot state whether these controls will prove to be effective.

We have developed and implemented policies and procedures around the design and operation of general IT controls over our financial reporting systems and are in the process of performing necessary remediation activities as a result of our testing procedures. At this time, we cannot state whether these controls will prove to be effective.

While we have made significant progress with respect to cut off procedures, account reconciliations and account analyses, and with respect to the enhancement of controls related to the preparation and review of our financial statements, we will not consider the material weaknesses remediated until our internal control processes have been operational for a sufficient period of time and have been successfully tested. Accordingly, we have determined that we continue to have material weaknesses in our internal control over financial reporting as of September 30, 2015. We also cannot provide assurance that management will be able to report that our internal control over financial reporting will be effective as of December 31, 2015.

We cannot assure you that we will be able to remediate our existing material weaknesses in a timely manner, if at all, or that in the future, additional material weaknesses will not exist, reoccur or otherwise be discovered, a risk that is significantly increased in light of the complexity of our business. If our efforts to remediate these material weaknesses are not successful or if other deficiencies occur, our ability to accurately and timely report our financial position, results of operations, cash flows or key operating metrics could be impaired, which could result in late filings of our annual and quarterly reports under the Exchange Act, restatements of our consolidated financial statements or other corrective disclosures. Additional impacts could include a decline in our stock price, suspension of trading or delisting of our common stock by the New York Stock Exchange, or other material adverse effects on our business, reputation, results of operations, financial condition or liquidity. Furthermore, if we continue to have these existing material weaknesses or other material weaknesses or significant deficiencies in the future, it could create a perception that our financial results do not fairly state our financial condition or results of operations. Any of the foregoing could have an



adverse effect on the value of our stock.

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(d) Changes in Internal Control over Financial Reporting

Other than as described under "Material Weaknesses in Internal Control over Financial Reporting" above in Item 4(b) there were no changes in our internal control over financial reporting that occurred during the three months ended September 30, 2015 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act).

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PART II. OTHER INFORMATION

Item 1. Legal Proceedings

From time to time, we may become involved in legal proceedings in the ordinary course of our business. We are not presently a party to any legal proceedings that, if determined adversely to us, would individually or in the aggregate have a material adverse effect on our business, operating results, financial condition or cash flows.

Item 1A. Risk Factors

The risks described in Part I, Item 1A, "Risk Factors," in our Annual Report on Form 10-K for the year ended December 31, 2014, which was filed with the Securities and Exchange Commission on March 16, 2015, as supplemented by the risks described in Part II, Item 1A, "Risk Factors," in our Quarterly Report on Form 10-Q for the quarter ended March 31, 2015, which was filed with the SEC on May 11, 2015, remain current in all material respects. Those risk factors do not identify all risks that we face—our operations could also be affected by factors that are not presently known to us or that we currently consider to be immaterial to our operations. If any of the identified risks or others not specified in our SEC filings materialize, our business, financial condition or results of operations could be materially adversely affected. In these circumstances, the market price of our common stock could decline.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

(a) Unregistered Sales of Equity Securities during the Three Months Ended September 30, 2015

None.

(b) Use of Proceeds from Sale of Registered Equity Securities

August 2013 Initial Public Offering

On August 8, 2013, our Registration Statement on Form S-1, as amended (Reg. No. 333-189837) was declared effective in connection with the initial public offering of our common stock, pursuant to which we registered an aggregate of 6,440,000 shares of our common stock, all of which were sold by us, including the underwriters' over-allotment, at a price to the public of \$21.00 per share. The offering closed on August 14, 2013, and, as a result, we received net proceeds of approximately \$122.1 million after underwriters' discounts and commissions of approximately \$9.5 million and additional offering-related costs of approximately \$3.6 million. The managing underwriters of the offering were Morgan Stanley & Co. LLC and Goldman, Sachs & Co. No payments for such expenses were made directly or indirectly to (i) any of our officers or directors or their associates, (ii) any persons owning 10% or more of any class of our equity securities, or (iii) any of our affiliates. There has been no material change in the planned use of proceeds from our IPO as described in the final prospectus relating to that offering dated August 8, 2013. We invested the funds received in registered money market funds and to date have used a portion of the funds for acquisition costs.

January 2014 Follow-On Public Offering

On January 16, 2014, our Registration Statements on Form S-1, as amended (Reg. Nos. 333-193188 and 333-193400) were declared effective in connection with the follow-on public offering of our common stock, pursuant to which we and the selling stockholders in such transaction registered the sale of an aggregate of 6,072,000 shares of our common stock, 747,500 shares of which were sold by us and 5,324,500, including the underwriters' over-allotment, sold by the selling shareholders, at a price to the public of \$35.50 per share. The offering closed on January 23, 2014, and, as a result, we received net proceeds of approximately \$24.8 million after underwriters' discounts and commissions of approximately \$1.1 million and additional offering-related costs of \$650,000. We did not receive any proceeds from the sales of shares by the selling stockholders, other than \$96,844 in disgorged profits remitted to the Company by two officers due to their sale of 7,500 shares of common stock under Section 16(b) of the Securities Exchange Act of 1934, as amended. The managing underwriters of the offering were Morgan Stanley & Co. LLC and Goldman, Sachs & Co.

We paid all of the expenses related to the registration and offering of the shares sold by the selling stockholders, other than underwriting discounts and commissions relating to those shares and the fees and expenses of counsel to the selling stockholders. Other than these expenses, we made no payments directly or indirectly to (i) any of our officers or directors or their associates, (ii) any persons owning 10% or more of any class of our equity securities, or (iii) any

of our affiliates.

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The principal purposes of the offering were to facilitate an orderly distribution of shares for the selling stockholders in the offering and increase our public float. We currently have no specific plans for the use of a significant portion of the net proceeds to us of the offering. As noted above, we used a portion of the net proceeds to us from the offering to pay certain expenses of the selling stockholders in that offering. Additional funds have been used for working capital and general corporate purposes, including further expansion of our operations, product development and acquisition expenses. We invested the remaining funds received in registered money market funds. There has been no material change in the planned use of proceeds from our initial public offering from that described in the final prospectus filed by us with the SEC pursuant to Rule 424(b) dated January 16, 2014.

(c) Purchases of Equity Securities by the Issuer and Affiliated Purchasers

None.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not Applicable.

Item 5. Other Information

None.

Item 6. Exhibits

The exhibits listed on the Exhibit Index attached hereto are filed or incorporated by reference (as stated therein) as part of this Quarterly Report on Form 10-Q.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Cvent, Inc.

/s/ Cynthia A. Russo  
Cynthia A. Russo  
Chief Financial Officer  
(Principal Financial and Accounting Officer  
and Duly Authorized Officer)

Date: November 4, 2015

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EXHIBIT INDEX

Exhibit No.	Exhibit Document
2.1(3)	Membership Unit Purchase Agreement by and among Cvent Atlanta, LLC, the Members of SignUp4, LLC, the Founders of SignUp 4, LLC, the Representative of the Members and Cvent, Inc. dated as of May 8, 2015
3.1(1)	Amended and Restated Certificate of Incorporation of the Registrant (Exhibit 3.2)
3.2(2)	Amended and Restated Bylaws of the Registrant (Exhibit 3.3)
4.1(2)	Second Amended and Restated Investors' Rights Agreement, dated July 15, 2011, by and among Registrant and certain security holders of Registrant (Exhibit 4.1)
10.1(4)	Offer Letter, dated September 3, 2015, by and between Cynthia Russo and the Registrant.
31.1	Certification of the Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification of the Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification of the Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101	Interactive Data Files pursuant to Rule 405 of Regulation S-T: (i) Consolidated Statements of Operations for the three and nine months ended September 30, 2015 and 2014, (ii) Consolidated Balance Sheets as of September 30, 2015 and December 31, 2014, (iii) Consolidated Statements of Cash Flows for the nine months ended September 30, 2015 and 2014 and (iv) Notes to Consolidated Financial Statements XBRL Exhibits.

Incorporated by reference to the exhibits to the Registrant's Registration Statement on Form S-1, as amended, filed (1) August 5, 2013 (No. 333-189837). The number given in parentheses indicates the corresponding exhibit number in such Form S-1.

Incorporated by reference to the exhibits to the Registrant's Registration Statement on Form S-1, as amended, filed (2) July 8, 2013 (No. 333-189837). The number given in parentheses indicates the corresponding exhibit number in such Form S-1.

(3) Incorporated by reference to Exhibit 2.1 to the Registrant's Current Report on Form 8-K, filed May 11, 2015 (No. 001-36043).

(4) Incorporated by reference to Exhibit 10.1 to the Registrant's Current Report on Form 8-K, filed September 10, 2015 (No. 001-36043).