WATERS CORP /DE/ Form 10-Q August 01, 2013 Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

Form 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 29, 2013

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from ______ to _____.

Commission File Number: 01-14010

Waters Corporation

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of

13-3668640 (I.R.S. Employer

incorporation or organization)

Identification No.)

34 Maple Street

Milford, Massachusetts 01757

(Address, including zip code, of principal executive offices)

(508) 478-2000

(Registrant s telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No "

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). x Yes "No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act.

Large accelerated filer x Accelerated filer

Non-accelerated filer " (Do not check if smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes " No x

Indicate the number of shares outstanding of the registrant s common stock as of July 26, 2013: 85,218,205

WATERS CORPORATION AND SUBSIDIARIES

QUARTERLY REPORT ON FORM 10-Q

INDEX

1
<u>2012</u> 2
<u>)12</u> 3
9, 2013 and June 4
<u>012</u> 5
6
19
27
28
28
28
28
29
30
)

WATERS CORPORATION AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEETS

(IN THOUSANDS, EXCEPT PER SHARE DATA)

(unaudited)

	June 29, 2013	Dece	mber 31, 2012
ASSETS			ĺ
Current assets:			
Cash and cash equivalents	\$ 455,045	\$	481,035
Investments	1,194,677		1,057,990
Accounts receivable, less allowances for doubtful accounts and sales returns of \$7,465 and \$8,240 at			
June 29, 2013 and December 31, 2012, respectively	365,222		404,556
Inventories	242,641		229,565
Other current assets	86,693		84,580
	22442		
Total current assets	2,344,278		2,257,726
Property, plant and equipment, net	295,741		273,279
Intangible assets, net	219,453		220,145
Goodwill	315,215		316,834
Other assets	110,842		100,166
Total assets	\$ 3,285,529	\$	3,168,150
	φ ε,200,629	Ψ	2,100,100
LIABILITIES AND STOCKHOLDERS EQUITY			
Current liabilities:			
	\$ 132,909	\$	132,781
Notes payable and debt Accounts payable	56,368	Ф	54,724
	26,534		31,910
Accrued employee compensation Deferred revenue and customer advances			
	142,715		121,470
Accrued income taxes	21,203		60,888
Accrued warranty	12,108		12,353
Other current liabilities	83,116		90,116
Total current liabilities	474,953		504,242
Long-term liabilities:			
Long-term debt	1,135,000		1,045,000
Long-term portion of retirement benefits	101,822		101,225
Long-term income tax liability	21,625		24,772
Other long-term liabilities	32,017		25,554
T (11 () 11 11 2	1 200 464		1 106 551
Total long-term liabilities	1,290,464		1,196,551
Total liabilities	1,765,417		1,700,793
Commitments and contingencies (Notes 6, 7, 8 and 11)			
Stockholders equity:			
Preferred stock, par value \$0.01 per share, 5,000 shares authorized, none issued at June 29, 2013 and December 31, 2012			
December 51, 2012	1,543		1,537

Common stock, par value \$0.01 per share, 400,000 shares authorized, 154,328 and 153,696 shares issued, 85,197 and 86,390 shares outstanding at June 29, 2013 and December 31, 2012, respectively

issued, 85,197 and 86,390 shares outstanding at June 29, 2013 and December 31, 2012, respectively		
Additional paid-in capital	1,196,158	1,155,504
Retained earnings	3,723,263	3,512,890
Treasury stock, at cost, 69,131 and 67,306 shares at June 29, 2013 and December 31, 2012,		
respectively	(3,347,258)	(3,176,179)
Accumulated other comprehensive loss	(53,594)	(26,395)
Total stockholders equity	1,520,112	1,467,357
Total liabilities and stockholders equity	\$ 3,285,529	\$ 3,168,150

The accompanying notes are an integral part of the interim consolidated financial statements.

WATERS CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS

(IN THOUSANDS, EXCEPT PER SHARE DATA)

(unaudited)

	Three M June 29, 2013	Ended ne 30, 2012
Product sales	\$ 305,211	\$ 313,855
Service sales	145,904	137,610
Total net sales	451,115	451,465
Cost of product sales	123,704	120,321
Cost of service sales	64,625	58,938
Total cost of sales	188,329	179,259
Gross profit	262,786	272,206
Selling and administrative expenses	123,062	122,682
Research and development expenses	24,650	23,943
Purchased intangibles amortization	2,382	2,458
Litigation provisions		3,000
Operating income	112,692	120,123
Other expense, net (Note 2)	(1,575)	
Interest expense	(7,580)	(6,878)
Interest income	1,179	1,031
Income from operations before income taxes	104,716	114,276
Provision for income taxes	15,402	16,552
Net income	\$ 89,314	\$ 97,724
Net income per basic common share	\$ 1.04	\$ 1.11
Weighted-average number of basic common shares	85,482	88,317
Net income per diluted common share	\$ 1.03	\$ 1.09
Weighted-average number of diluted common shares and equivalents The accompanying notes are an integral part of the interim consolidated financial state.	86,576 ements	89,381

WATERS CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF OPERATIONS

(IN THOUSANDS, EXCEPT PER SHARE DATA)

(unaudited)

	June	Six Mon 29, 2013	nded ne 30, 2012
Product sales	\$ 5	98,925	\$ 600,362
Service sales	2	82,528	271,561
Total net sales	8	81,453	871,923
Cost of product sales	2	37,456	230,033
Cost of service sales	1:	25,441	116,516
Total cost of sales	30	62,897	346,549
Gross profit	5	18,556	525,374
Selling and administrative expenses	2	41,722	239,801
Research and development expenses		49,962	47,290
Purchased intangibles amortization		4,775	4,943
Litigation provisions			3,000
Operating income	2	22,097	230,340
Other expense, net (Note 2)		(1,575)	
Interest expense	(14,765)	(13,369)
Interest income		2,366	1,800
Income from operations before income taxes	2	08,123	218,771
Provision for income tax (benefit) expense		(2,250)	32,381
Net income	\$ 2	10,373	\$ 186,390
Net income per basic common share	\$	2.45	\$ 2.10
Weighted-average number of basic common shares		85,814	88,650
Net income per diluted common share	\$	2.42	\$ 2.08
Weighted-average number of diluted common shares and equivalents The accompanying potes are an integral part of the interim consolidated financial st		86,950	89,823

WATERS CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(IN THOUSANDS)

(unaudited)

	Three Mor June 29, 2013	nths Ended June 30, 2012	Six Mont June 29, 2013	hs Ended June 30, 2012
Net income	\$ 89,314	\$ 97,724	\$ 210,373	\$ 186,390
Other comprehensive income (loss):				
Foreign currency translation	(765)	(31,352)	(29,478)	(14,125)
Unrealized gains (losses) on investments before reclassifications	203	(37)	145	(37)
Amounts reclassified to other expense, net Amounts reclassified to selling and administrative expenses	1,576		1,576	(968)
Unrealized gains (losses) on investments before income taxes	1,779	(37)	1,721	(1,005)
Income tax (expense) benefit	(550)	12	(535)	350
Unrealized gains (losses) on investments, net of tax	1,229	(25)	1,186	(655)
Retirement liability adjustment before reclassifications		793		(5,245)
Amounts reclassified to selling and administrative expenses	973	321	1,735	642
Retirement liability adjustment before income taxes	973	1,114	1,735	(4,603)
Income tax (expense) benefit	(360)	(390)	(642)	1,849
Retirement liability adjustment, net of tax	613	724	1,093	(2,754)
Other comprehensive income (loss)	1,077	(30,653)	(27,199)	(17,534)
Comprehensive income	\$ 90,391	\$ 67,071	\$ 183,174	\$ 168,856

The accompanying notes are an integral part of the interim consolidated financial statements.

WATERS CORPORATION AND SUBSIDIARIES

CONSOLIDATED STATEMENTS OF CASH FLOWS

(IN THOUSANDS)

(unaudited)

	Six Mont June 29,	hs Ended
	2013	June 30, 2012
Cash flows from operating activities:		G 0 0, = 0 = 0
Net income	\$ 210,373	\$ 186,390
Adjustments to reconcile net income to net cash provided by operating activities:	, in the second second	
Provisions for doubtful accounts on accounts receivable	1.090	902
Provisions on inventory	2,297	5,960
Stock-based compensation	15,307	14,381
Deferred income taxes	(4,172)	(7,147)
Depreciation	18,091	17,168
Amortization of intangibles	19,593	13,435
Change in operating assets and liabilities, net of acquisitions:	,	· ·
Decrease in accounts receivable	25,966	5,929
Increase in inventories	(20,822)	(29,327)
Increase in other current assets	(2,729)	(499)
(Increase) decrease in other assets	(8,453)	862
Decrease in accounts payable and other current liabilities	(44,107)	(18,736)
Increase in deferred revenue and customer advances	24,914	25,067
(Decrease) increase in other liabilities	(528)	1,889
Net cash provided by operating activities	236,820	216,274
Cash flows from investing activities:		
Additions to property, plant, equipment and software capitalization	(61,276)	(46,920)
Business acquisitions, net of cash acquired	,	(18,414)
Purchase of investments	(1,563,959)	(941,612)
Maturity of investments	1,427,272	816,265
Net cash used in investing activities	(197,963)	(190,681)
Cash flows from financing activities:	((, ,
Proceeds from debt issuances	961,171	137,937
Payments on debt	(871,043)	(28,147)
Payments of debt issuance costs	(1,958)	• • •
Proceeds from stock plans	19,170	18,685
Purchase of treasury shares	(171,079)	(171,319)
Excess tax benefit related to stock option plans	6,634	5,832
Proceeds from debt swaps and other derivative contracts	4,029	475
•		
Net cash used in financing activities	(53,076)	(36,537)
Effect of exchange rate changes on cash and cash equivalents	(11,771)	(3,617)
		. , , ,
Decrease in cash and cash equivalents	(25,990)	(14,561)
Cash and cash equivalents at beginning of period	481,035	383,990
	.01,000	200,220
Cash and cash equivalents at end of period	\$ 455,045	\$ 369,429
Cush and cush equivalents at one of period	Ψ +33,043	Ψ 307,π29

The accompanying notes are an integral part of the interim consolidated financial statements.

5

WATERS CORPORATION AND SUBSIDIARIES

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

(unaudited)

1 Basis of Presentation and Summary of Significant Accounting Policies

Waters Corporation (Waters Division, high performance liquid chromatography (HPLC), ultra performance liquid chromatography (UPL@nd together with HPLC, referred to as LC) and mass spectrometry (MS) technology systems and support products, including chromatography columns, other consumable products and comprehensive post-warranty service plans. These systems are complementary products that are frequently employed together (LC-MS) and sold as integrated instrument systems using a common software platform and are used along with other analytical instruments. LC is a standard technique and is utilized in a broad range of industries to detect, identify, monitor and measure the chemical, physical and biological composition of materials, and to purify a full range of compounds. MS instruments are used in drug discovery and development, including clinical trial testing, the analysis of proteins in disease processes (known as proteomics), nutritional safety analysis and environmental testing. LC-MS instruments combine a liquid phase sample introduction and separation system with mass spectrometric compound identification and quantification. Through its TA Division (TA), the Company primarily designs, manufactures, sells and services thermal analysis, rheometry and calorimetry instruments, which are used in predicting the suitability of fine chemicals, polymers and viscous liquids for various industrial, consumer goods and healthcare products, as well as for life science research. The Company is also a developer and supplier of software-based products that interface with the Company is instruments and are typically purchased by customers as part of the instrument system.

The Company s interim fiscal quarter typically ends on the thirteenth Saturday of each quarter. Since the Company s fiscal year end is December 31, the first and fourth fiscal quarters may not consist of thirteen complete weeks. The Company s second fiscal quarters for 2013 and 2012 ended on June 29, 2013 and June 30, 2012, respectively.

The accompanying unaudited interim consolidated financial statements have been prepared in accordance with the instructions to the Quarterly Report on Form 10-Q and do not include all of the information and note disclosures required by generally accepted accounting principles (GAAP) in the United States of America. The consolidated financial statements include the accounts of the Company and its subsidiaries, most of which are wholly owned. All material inter-company balances and transactions have been eliminated.

The preparation of consolidated financial statements in conformity with GAAP requires the Company to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosure of contingent liabilities at the dates of the financial statements. Actual amounts may differ from these estimates under different assumptions or conditions.

It is management s opinion that the accompanying interim consolidated financial statements reflect all adjustments (which are normal and recurring) that are necessary for a fair statement of the results for the interim periods. The interim consolidated financial statements should be read in conjunction with the consolidated financial statements included in the Company s Annual Report on Form 10-K for the year ended December 31, 2012, as filed with the U.S. Securities and Exchange Commission on February 26, 2013.

Fair Value Measurements

In accordance with the accounting standards for fair value measurements and disclosures, certain of the Company s assets and liabilities are measured at fair value on a recurring basis as of June 29, 2013 and December 31, 2012. Fair values determined by Level 1 inputs utilize observable data, such as quoted prices in active markets. Fair values determined by Level 2 inputs utilize data points other than quoted prices in active markets that are observable either directly or indirectly. Fair values determined by Level 3 inputs utilize unobservable data points for which there is little or no market data, which require the reporting entity to develop its own assumptions.

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (Continued)

The following table represents the Company s assets and liabilities measured at fair value on a recurring basis at June 29, 2013 (in thousands):

			Quoted Prices in Active			
		otal at 29, 2013	Markets for Identical Assets (Level 1)	O Obse In	ificant ther ervable puts evel 2)	Significant Unobservable Inputs (Level 3)
Assets:						
Cash equivalents	\$	147,578	\$	\$ 1	47,578	\$
Investments	1,	,194,677		1,1	94,677	
Waters 401(k) Restoration Plan assets		26,637			26,637	
Foreign currency exchange contract agreements		425			425	
Total	\$ 1,	,369,317	\$	\$ 1,3	69,317	\$
Liabilities:						
Foreign currency exchange contract agreements	\$	644	\$	\$	644	\$
Total	\$	644	\$	\$	644	\$

The following table represents the Company s assets and liabilities measured at fair value on a recurring basis at December 31, 2012 (in thousands):

			Quoted Prices in Active			
	Decer	tal at nber 31, 012	Markets for Identical Assets (Level 1)	O Obse In	uificant ther ervable aputs evel 2)	Significant Unobservable Inputs (Level 3)
Assets:						
Cash equivalents	\$ 1	146,232	\$	\$ 1	46,232	\$
Investments	1,0	057,990		1,0	57,990	
Waters 401(k) Restoration Plan assets		24,827			24,827	
Foreign currency exchange contract agreements		1,173			1,173	
Total	\$ 1,2	230,222	\$	\$ 1,2	230,222	\$
Liabilities:						
Foreign currency exchange contract agreements	\$	693	\$	\$	693	\$
Total	\$	693	\$	\$	693	\$

The fair values of the Company s cash equivalents, investments, 401(k) restoration plan assets and foreign currency exchange contracts are determined through market and observable sources and have been classified as Level 2. These assets and liabilities have been initially valued at the transaction price and subsequently valued, typically utilizing third-party pricing services. The pricing services use many inputs to determine value, including reportable trades, benchmark yields, credit spreads, broker/dealer quotes, current spot rates and other industry and economic events. The Company validates the prices provided by third-party pricing services by reviewing their pricing methods and obtaining market values from other pricing sources. After completing these validation procedures, the Company did not adjust or override any fair value measurements provided by third-party pricing services as of June 29, 2013 and December 31, 2012.

7

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (Continued)

Fair Value of Other Financial Instruments

The Company s cash, accounts receivable, accounts payable and variable interest rate debt are recorded at cost, which approximates fair value. The carrying value of the Company s fixed interest rate debt was \$400 million at both June 29, 2013 and December 31, 2012. The fair value of the Company s fixed interest rate debt was estimated to be \$404 million and \$413 million at June 29, 2013 and December 31, 2012, respectively.

Derivative Transactions

The Company operates on a global basis and is exposed to the risk that its earnings, cash flows and stockholders equity could be adversely impacted by fluctuations in currency exchange rates and interest rates.

The Company records its derivative transactions in accordance with the accounting standards for derivative instruments and hedging activities, which establish the accounting and reporting standards for derivative instruments, including certain derivative instruments embedded in other contracts, and for hedging activities. All derivatives, whether designated in hedging relationships or not, are required to be recorded on the consolidated balance sheets at fair value as either assets or liabilities. If the derivative is designated as a fair-value hedge, the changes in the fair value of the derivative and of the hedged item attributable to the hedged risk are recognized in earnings. If the derivative is designated as a cash flow hedge, the effective portions of changes in the fair value of the derivative are recorded in other comprehensive income and are recognized in earnings when the hedged item affects earnings; ineffective portions of changes in fair value are recognized in earnings. In addition, disclosures required for derivative instruments and hedging activities include the Company s objectives for using derivative instruments, the level of derivative activity the Company engages in, as well as how derivative instruments and related hedged items affect the Company s financial position and performance.

The Company currently uses derivative instruments to manage exposures to foreign currency risks. The Company s objectives for holding derivatives are to minimize foreign currency risk using the most effective methods to eliminate or reduce the impact of foreign currency exposures. The Company documents all relationships between hedging instruments and hedged items and links all derivatives designated as fair-value, cash flow or net investment hedges to specific assets and liabilities on the consolidated balance sheets or to specific forecasted transactions. In addition, the Company considers the impact of its counterparties—credit risk on the fair value of the contracts as well as the ability of each party to execute under the contracts. The Company also assesses and documents, both at the hedges—inception and on an ongoing basis, whether the derivatives that are used in hedging transactions are highly effective in offsetting changes in fair values or cash flows associated with the hedged items.

The Company enters into forward foreign exchange contracts, principally to hedge the impact of currency fluctuations on certain inter-company balances and short-term assets and liabilities. Principal hedged currencies include the Euro, Japanese yen, British pound and Singapore dollar. The periods of these forward contracts typically range from one to three months and have varying notional amounts, which are intended to be consistent with changes in the underlying exposures. Gains and losses on these forward contracts are recorded in cost of sales in the consolidated statements of operations. At June 29, 2013 and December 31, 2012, the Company held forward foreign exchange contracts with notional amounts totaling \$125 million and \$134 million, respectively.

The Company s foreign currency exchange contracts included in the consolidated balance sheets are classified as follows (in thousands):

	June 2	29, 2013	Decembe	er 31, 2012
Other current assets	\$	425	\$	1,173
Other current liabilities	\$	644	\$	693

8

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (Continued)

The following is a summary of the activity in the statements of operations related to the forward foreign exchange contracts (in thousands):

	Three Mo	Six Months Ended				
	June 29, 2013	June	e 30, 2012	June 29, 2013	June	30, 2012
Realized gains (losses) on closed contracts	\$ 3,335	\$	(3,500)	\$ 4,029	\$	475
Unrealized (losses) gains on open contracts	(128)		(30)	(698)		258
Cumulative net pre-tax gains (losses)	\$ 3,207	\$	(3,530)	\$ 3,331	\$	733

Stockholders Equity

In May 2012, the Company s Board of Directors authorized the Company to repurchase up to \$750 million of its outstanding common stock over a two-year period. During the six months ended June 29, 2013 and June 30, 2012, the Company repurchased 1.8 million and 2.0 million shares, respectively, of the Company s outstanding common stock at a cost of \$165 million in both periods under the May 2012 authorization and other previously announced programs. As of June 29, 2013, the Company had purchased an aggregate of 3.1 million shares at a cost of \$272 million under the May 2012 program, leaving \$478 million authorized for future repurchases. In addition, the Company repurchased \$6 million of common stock during both the six months ended June 29, 2013 and June 30, 2012 related to the vesting of restricted stock units.

Product Warranty Costs

The Company accrues estimated product warranty costs at the time of sale, which are included in cost of sales in the consolidated statements of operations. While the Company engages in extensive product quality programs and processes, including actively monitoring and evaluating the quality of its component supplies, the Company s warranty obligation is affected by product failure rates, material usage and service delivery costs incurred in correcting a product failure. The amount of the accrued warranty liability is based on historical information, such as past experience, product failure rates, number of units repaired and estimated costs of material and labor. The liability is reviewed for reasonableness at least quarterly.

The following is a summary of the activity of the Company s accrued warranty liability for the six months ended June 29, 2013 and June 30, 2012 (in thousands):

	Balance at Beginning of Period	Accruals for Warranties	Settlements Made	Balance at End of Period
Accrued warranty liability:				
June 29, 2013	\$ 12,353	\$ 3,710	\$ (3,955)	\$ 12,108
June 30, 2012	\$ 13,258	\$ 2,808	\$ (3,813)	\$ 12,253

Subsequent Events

The Company did not have any material subsequent events, except as described in Note 4.

2 Cash, Cash Equivalents and Investments

The Company maintains cash balances in various bank operating accounts in excess of federally insured limits, and in foreign subsidiary accounts in currencies other than U.S. dollars. The Company s cash equivalents primarily represent highly liquid financial instruments with original maturities of 90 days or less, financial instruments with longer maturities are classified as investments. As of June 29, 2013 and December 31, 2012, \$1,607 million out of \$1,650 million and \$1,489 million out of \$1,539 million, respectively, of the Company s total cash,

cash equivalents and investments were held by foreign subsidiaries and may be subject to material tax effects on distribution to U.S. legal entities. In the three and six months ended June 29, 2013, the Company recorded a \$1.6 million charge for an other-than-temporary impairment to an investment.

9

$CONDENSED\ NOTES\ TO\ CONSOLIDATED\ FINANCIAL\ STATEMENTS\ (unaudited) \qquad (Continued)$

The Company s marketable securities within cash equivalents and investments included in the consolidated balance sheets are detailed as follows (in thousands):

	June 29, 2013				
	Amortized Cost	Unrealized Gain	Unrealized (Loss)	Fair Value	
U.S. Treasury securities	\$ 514,931	\$ 40	\$ (26)	\$ 514,945	
Foreign government securities	259,325			259,325	
Corporate debt securities	427,566	20	(459)	427,127	
Time deposits	79,859			79,859	
Equity securities	77	49		126	
Total	\$ 1,281,758	\$ 109	\$ (485)	\$ 1,281,382	
Amounts included in:					
Cash equivalents	\$ 86,707	\$	\$ (2)	\$ 86,705	
Investments	1,195,051	109	(483)	1,194,677	
Total	\$ 1,281,758	\$ 109	\$ (485)	\$ 1,281,382	

The estimated fair value of marketable debt securities by maturity date is as follows (in thousands):

	June 29, 2013
Due in one year or less	\$ 1,057,384
Due after one year through two years	144,013
Total	\$ 1,201,397

3 Inventories

Inventories are classified as follows (in thousands):

	Jun	e 29, 2013	Decem	ber 31, 2012
Raw materials	\$	76,144	\$	73,280
Work in progress		17,208		16,133
Finished goods		149,289		140,152
Total inventories	\$	242,641	\$	229,565

4 Acquisitions

In July 2013, the Company acquired all of the outstanding stock of Scarabaeus Mess-und Prodktionstechnik GmbH, a manufacturer of rheometers for the rubber and elastomer markets, for approximately \$4 million in cash.

5 Goodwill and Other Intangibles

The carrying amount of goodwill was \$315 million and \$317 million at June 29, 2013 and December 31, 2012, respectively. The effect of currency translation decreased goodwill by \$2 million for the six months ended June 29, 2013.

10

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (Continued)

The Company s intangible assets included in the consolidated balance sheets are detailed as follows (in thousands):

		June 29, 2013			December 31, 20	12
	Gross Carrying Amount	Accumulated Amortization	Weighted- Average Amortization Period	Gross Carrying Amount	Accumulated Amortization	Weighted- Average Amortization Period
Purchased intangibles	\$ 154,083	\$ 98,862	10 years	\$ 154,749	\$ 94,498	11 years
Capitalized software	305,499	165,490	7 years	293,589	155,394	5 years
Licenses	6,964	6,360	6 years	7,112	6,361	6 years
Patents and other intangibles	44,882	21,263	8 years	40,290	19,342	8 years
Total	\$ 511,428	\$ 291,975	8 years	\$ 495,740	\$ 275,595	7 years

During the six months ended June 29, 2013, the effect of foreign currency translation decreased the gross carrying value of intangible assets and accumulated amortization for intangible assets by \$6 million and \$3 million, respectively. Amortization expense for intangible assets was \$10 million and \$6 million for the three months ended June 29, 2013 and June 30, 2012, respectively. Amortization expense for intangible assets was \$20 million and \$13 million for the six months ended June 29, 2013 and June 30, 2012, respectively. Amortization expense for intangible assets is estimated to be between \$40 million and \$45 million per year for each of the next five years. The increase in amortization expense in 2013 and for the next five years is due to amortization associated with capitalized software costs related to the launch of new software product platforms in the first quarter of 2013. The net carrying value of the new software platform was approximately \$104 million as of June 29, 2013 and will be amortized over ten years.

6 Debt

In June 2013, the Company entered into a new credit agreement (the 2013 Credit Agreement) that provides for a \$1.1 billion revolving facility and a \$300 million term loan facility. The revolving facility and term loan facility both mature on June 25, 2018 and require no scheduled prepayments before that date. The Company used \$860 million of the proceeds from the 2013 Credit Agreement to repay the outstanding amounts under the Company s existing multi-borrower credit agreement dated July 2011 (the 2011 Credit Agreement). Waters terminated the 2011 Credit Agreement early without penalty.

The interest rates applicable to the 2013 Credit Agreement are, at the Company's option, equal to either the alternate base rate (which is a rate per annum equal to the greatest of (a) the prime rate in effect on such day, (b) the federal funds effective rate in effect on such day plus 1/2% per annum, or (c) the adjusted LIBO rate on such day (or if such day is not a business day, the immediately preceding business day) for a deposit in U.S. dollars with a maturity of one month plus 1% per annum) or the applicable 1, 2, 3 or 6 month adjusted LIBO rate, in each case, plus an interest rate margin based upon the Company's leverage ratio, which can range between 0 to 12.5 basis points for alternate base rate loans and between 75 basis points and 112.5 basis points for adjusted LIBO rate loans. The facility fee on the 2013 Credit Agreement ranges between 12.5 basis points and 25 basis points. The 2013 Credit Agreement requires that the Company comply with an interest coverage ratio test of not less than 3.50:1 as of the end of any fiscal quarter for any period of four consecutive fiscal quarters and a leverage ratio test of not more than 3.50:1 as of the end of any fiscal quarter. In addition, the 2013 Credit Agreement includes negative covenants, affirmative covenants, representations and warranties and events of default that are customary for investment grade credit facilities.

At June 29, 2013, \$125 million of the outstanding portions of the revolving facilities have been classified as short-term liabilities in the consolidated balance sheet due to the fact that the Company expects to utilize this portion of the revolving line of credit to fund its working capital needs and can repay and re-borrow from the facility without penalty. The remaining \$435 million of the outstanding portions of the revolving facilities have been classified as long-term liabilities in the consolidated balance sheet, as no repayments are required prior to the maturity date in 2018 and this portion is not expected to be repaid within the next twelve months.

11

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (Continued)

As of both June 29, 2013 and December 31, 2012, the Company had a total of \$400 million of outstanding senior unsecured notes. Interest on the senior unsecured notes is payable semi-annually each year. The Company may prepay all or some of the senior unsecured notes at any time in an amount not less than 10% of the aggregate principal amount outstanding, plus the applicable make-whole amount. In the event of a change in control (as defined in the note purchase agreement) of the Company, the Company may be required to prepay the senior unsecured notes at a price equal to 100% of the principal amount thereof, plus accrued and unpaid interest. These notes require that the Company comply with an interest coverage ratio test of not less than 3.50:1 for any period of four consecutive fiscal quarters and a leverage ratio test of not more than 3.50:1 as of the end of any fiscal quarter. In addition, these notes include customary negative covenants, affirmative covenants, representations and warranties and events of default.

As of June 29, 2013, the Company was in compliance with all debt covenants.

The Company had the following outstanding debt at June 29, 2013 and December 31, 2012 (in thousands):

	June 29, 2013	December 31, 2012
Foreign subsidiary lines of credit	\$ 7,909	\$ 7,781
Credit agreements	125,000	125,000
Total notes payable and debt	132,909	132,781
	·	,
Senior unsecured notes - Series A - 3.75%, due February 2015	100,000	100,000
Senior unsecured notes - Series B - 5.00%, due February 2020	100,000	100,000
Senior unsecured notes - Series C - 2.50%, due March 2016	50,000	50,000
Senior unsecured notes - Series D - 3.22%, due March 2018	100,000	100,000
Senior unsecured notes - Series E - 3.97%, due March 2021	50,000	50,000
Credit agreements	735,000	645,000
Total long-term debt	1,135,000	1,045,000
Total debt	\$ 1,267,909	\$ 1,177,781

As of June 29, 2013 and December 31, 2012, the Company had a total amount available to borrow of \$538 million and \$428 million, respectively, after outstanding letters of credit, under the existing credit agreements. The weighted-average interest rates applicable to the senior unsecured notes and credit agreement borrowings collectively were 1.98% and 2.11% at June 29, 2013 and December 31, 2012, respectively.

The Company and its foreign subsidiaries also had available short-term lines of credit totaling \$102 million and \$107 million at June 29, 2013 and December 31, 2012, respectively, for the purpose of short-term borrowing and issuance of commercial guarantees. At June 29, 2013 and December 31, 2012, the weighted-average interest rates applicable to these short-term borrowings were 1.55% and 2.00%, respectively.

7 Income Taxes

The Company accounts for its uncertain tax return reporting positions in accordance with the accounting standards for income taxes, which require financial statement reporting of the expected future tax consequences of uncertain tax reporting positions on the presumption that all concerned tax authorities possess full knowledge of those reporting positions, as well as all of the pertinent facts and circumstances, but prohibit any discounting of unrecognized tax benefits associated with those reporting positions for the time value of money.

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (Continued)

The following is a summary of the activity in the Company s unrecognized tax benefits for the six months ended June 29, 2013 and June 30, 2012 (in thousands):

	June 29, 2013	June 30, 2012		
Balance at the beginning of the period	\$ 64,390	\$ 73,199		
Changes resulting from completion of tax examinations	(35,279)			
Other changes in uncertain tax benefits	(1,670)	(1,344)		
Balance at the end of the period	\$ 27,441	\$ 71,855		

The Company s uncertain tax reporting positions are taken with respect to income tax return reporting periods beginning after December 31, 1999, which are the periods that generally remain open to income tax audit examination by income tax authorities. The Company continuously monitors the lapsing of statutes of limitations on potential tax assessments for related changes in the measurement of unrecognized tax benefits, related net interest and penalties, and deferred tax assets and liabilities.

During the six months ended June 29, 2013, the Company concluded tax audit disputes with tax authorities in the U.S. and Japan that were related to matters for which the Company had previously recorded uncertain tax benefits of approximately \$35 million. The resolution of these tax audit disputes also entailed net global assessments against the Company of approximately \$4 million. Accordingly, the Company recorded a \$35 million reduction in the measurement of its unrecognized tax benefits and a \$4 million increase in its current tax liabilities in the six months ended June 29, 2013, which reduced the provision for income taxes and increased net income for the six months ended June 29, 2013 by a net \$31 million. As of June 29, 2013, the Company expects to record additional reductions in the measurement of its unrecognized tax benefits and related net interest and penalties of approximately \$6 million within the next twelve months due to the lapsing of statutes of limitations on potential tax assessments. These amounts have been classified as accrued income taxes in the consolidated balance sheet. The Company does not expect to record any other material reductions in the measurement of its unrecognized tax benefits within the next twelve months.

The Company s effective tax rate was 14.7% and 14.5% for the three months ended June 29, 2013 and June 30, 2012, respectively. The Company s effective tax rate was a benefit of 1.1% for the six months ended June 29, 2013 and an expense of 14.8% for the six months ended June 30, 2012. The income tax provision for the six months ended June 29, 2013 included the aforementioned \$31 million net tax benefit related to completed tax audit examinations. In addition, the research and development tax credit (R&D Tax Credit) was retroactively extended in January 2013 for the 2012 and 2013 tax years. The entire \$3 million benefit related to the 2012 tax year was recorded in the first quarter of 2013, and the 2013 benefit is included in the annual effective tax rate. The net income tax benefits related to the completed tax audit examinations and the 2012 R&D Tax Credit decreased the Company s effective tax rate by 16.4 percentage points in the six months ended June 29, 2013. The remaining differences between the quarter and year-to-date effective tax rates for 2013 and 2012 were primarily attributable to differences in the proportionate amounts of pre-tax income recognized in jurisdictions with different effective tax rates.

8 Litigation

The Company is involved in various litigation matters arising in the ordinary course of business. The Company believes the outcome of these matters will not have a material impact on the Company s financial position. In June 2012, a \$3 million payment was made to settle a complaint that was filed against the Company alleging patent infringement.

9 Stock-Based Compensation

The Company maintains various shareholder-approved, stock-based compensation plans which allow for the issuance of incentive or non-qualified stock options, stock appreciation rights, restricted stock or other types of awards (e.g. restricted stock units).

The Company accounts for stock-based compensation costs in accordance with the accounting standards for stock-based compensation, which require that all share-based payments to employees be recognized in the statements of operations based on their fair values. The Company recognizes the expense using the straight-line attribution method. The stock-based compensation expense recognized in the consolidated statements of operations is based on awards that ultimately are expected to vest; therefore, the amount of expense has been reduced for estimated

13

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (Continued)

forfeitures. The stock-based compensation accounting standards require forfeitures to be estimated at the time of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates. Forfeitures were estimated based on historical experience. If actual results differ significantly from these estimates, stock-based compensation expense and the Company s results of operations could be materially impacted. In addition, if the Company employs different assumptions in the application of these standards, the compensation expense that the Company records in the future periods may differ significantly from what the Company has recorded in the current period.

The consolidated statements of operations for the three and six months ended June 29, 2013 and June 30, 2012 include the following stock-based compensation expense related to stock option awards, restricted stock, restricted stock unit awards and the employee stock purchase plan (in thousands):

	Three Mo	Three Months Ended			Six Months Ended			
	June 29, 2013	June :	30, 2012	June 29, 2013	Jun	e 30, 2012		
Cost of sales	\$ 657	\$	640	\$ 1,325	\$	1,294		
Selling and administrative expenses	6,215		5,668	11,971		11,463		
Research and development expenses	1,004		806	2,011		1,624		
Total stock-based compensation	\$ 7,876	\$	7,114	\$ 15,307	\$	14,381		

As of both June 29, 2013 and December 31, 2012, the Company had capitalized stock-based compensation costs of less than \$1 million in inventory in the consolidated balance sheets. As of both June 29, 2013 and December 31, 2012, the Company had capitalized stock-based compensation costs of \$2 million in capitalized software in the consolidated balance sheets.

Stock Options

In determining the fair value of the stock options, the Company makes a variety of assumptions and estimates, including volatility measures, expected yields and expected stock option lives. The fair value of each option grant was estimated on the date of grant using the Black-Scholes option pricing model. The Company uses implied volatility on its publicly-traded options as the basis for its estimate of expected volatility. The Company believes that implied volatility is the most appropriate indicator of expected volatility because it is generally reflective of historical volatility and expectations of how future volatility will differ from historical volatility. The expected life assumption for grants is based on historical experience for the population of non-qualified stock optionees. The risk-free interest rate is the yield currently available on U.S. Treasury zero-coupon issues with a remaining term approximating the expected term used as the input to the Black-Scholes model. The relevant data used to determine the value of the stock options granted during the six months ended June 29, 2013 and June 30, 2012 are as follows:

Options Issued and Significant Assumptions Used to Estimate Option Fair Values	June 29, 2013	June 30, 2012
Options issued in thousands	32	32
Risk-free interest rate	1.0%	1.0%
Expected life in years	5	6
Expected volatility	0.260	0.380
Expected dividends		
Weighted-Average Exercise Price and Fair Value of Options on the Date of Grant	June 29, 2013	June 30, 2012
Exercise price	\$ 88.71	\$ 75.94
Fair value	\$ 22.03	\$ 28.68

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (Continued)

The following table summarizes stock option activity for the plans for the six months ended June 29, 2013 (in thousands, except per share data):

	Number of Shares	Price per Share	 ed-Average cise Price
Outstanding at December 31, 2012	4,809	\$ 23.19 to \$ 87.06	\$ 63.34
Granted	32	\$ 88.71	\$ 88.71
Exercised	(384)	\$ 23.19 to \$ 79.15	\$ 43.60
Canceled	(38)	\$ 36.25 to \$ 79.15	\$ 72.42
Outstanding at June 29, 2013	4,419	\$ 32.12 to \$ 88.71	\$ 65.16

Restricted Stock

During the six months ended June 29, 2013, the Company granted twelve thousand shares of restricted stock. The fair value of these awards on the grant date was \$88.71 per share.

Restricted Stock Units

The following table summarizes the unvested restricted stock unit award activity for the six months ended June 29, 2013 (in thousands, except for per share amounts):

		Weighted-Average		
	Shares		Price	
Unvested at December 31, 2012	574	\$	67.28	
Granted	159	\$	91.53	
Vested	(206)	\$	60.55	
Forfeited	(15)	\$	69.96	
Unvested at June 29, 2013	512	\$	77.44	

Restricted stock units are generally granted annually in February and vest in equal annual installments over a five-year period.

10 Earnings Per Share

Basic and diluted earnings per share (EPS) calculations are detailed as follows (in thousands, except per share data):

	Three Months Ended June 29, 2013					
	Net	Weighted-]	Per		
	Income	Average Shares	\mathbf{S}	hare		
	(Numerator)	(Denominator)	An	nount		
Net income per basic common share	\$ 89,314	85,482	\$	1.04		
Effect of dilutive stock option, restricted stock and restricted						
stock unit securities		1.094				

\$89,314

\$ 97,724

86,576

89,381

\$ 1.03

\$ 1.09

Net income per diluted common share

Net income per diluted common share

	Three Net Income (Numerator)	Months Ended June 30 Weighted- Average Shares (Denominator)	Per	· Share nount
Net income per basic common share	\$ 97,724	88,317	\$	1.11
Effect of dilutive stock option, restricted stock and restricted stock unit securities		1,064		

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (Continued)

	Six Months Ended June 29, 2013						
	Net Income (Numerator)	Weighted- Average Shares (Denominator)		r Share mount			
Net income per basic common share Effect of dilutive stock option, restricted stock and restricted	\$ 210,373	85,814	\$	2.45			
stock unit securities		1,136					
Net income per diluted common share	\$ 210,373	86,950	\$	2.42			

	Six Months Ended June 30, 2012					
		Weighted-				
	Net	Average	I	Per		
	Income	Shares	Sł	nare		
	(Numerator)	(Denominator)	Am	ount		
Net income per basic common share	\$ 186,390	88,650	\$	2.10		
Effect of dilutive stock option, restricted stock and restricted						
stock unit securities		1,173				
Net income per diluted common share	\$ 186,390	89,823	\$	2.08		

For both the three and six months ended June 29, 2013 and June 30, 2012, the Company had 1.3 million stock options that were antidilutive due to having higher exercise prices than the Company s average stock price during the period. These securities were not included in the computation of diluted EPS. The effect of dilutive securities was calculated using the treasury stock method.

11 Retirement Plans

The Company sponsors various retirement plans. The summary of the components of net periodic pension costs for the plans for the three and six months ended June 29, 2013 and June 30, 2012 is as follows (in thousands):

	Three Months Ended						
	U.S. Pension Plans	U.S. I Heal	29, 2013 Retiree thcare	Non-U.S. Pension Plans	U.S. Pension Plans	June 30, 2012 U.S. Retiree Healthcare Plan	Non-U.S. Pension Plans
Service cost	\$	\$	238	\$ 1,152	\$ 2	\$ 199	\$ 973
Interest cost	1,419		85	499	1,359	82	457
Expected return on plan assets	(2,038)		(88)	(228)	(1,994)	(65)	(189)
Net amortization:							
Prior service credit			(13)	(62)		(13)	(234)
Net actuarial loss	881			131	923		255
Net periodic pension cost	\$ 262	\$	222	\$ 1,492	\$ 290	\$ 203	\$ 1,262

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (Continued)

		Six Months Ended							
	U.S. Pension Plans	June 29, 201 U.S. Retire Healthcare Plan	e Non-U.S.	U.S. Pension Plans	June 30, 2012 U.S. Retiree Healthcare Plan	Non-U.S. Pension Plans			
Service cost	\$	\$ 476	\$ 2,304	\$ 4	\$ 363	\$ 1,894			
Interest cost	2,838	170	998	2,903	181	998			
Expected return on plan assets	(4,076)	(176	(456)	(3,809)	(131)	(418)			
Net amortization:									
Prior service credit		(26	(124)		(27)	(137)			
Net actuarial loss	1,762		262	1,504		185			
Net periodic pension cost	\$ 524	\$ 444	\$ 2,984	\$ 602	\$ 386	\$ 2,522			

During the six months ended June 29, 2013, the Company contributed \$2 million to the Company s U.S. pension plans. During fiscal year 2013, the Company expects to contribute a total of approximately \$8 million to \$10 million to the Company s defined benefit plans.

12 Business Segment Information

The Company s business activities, for which discrete financial information is available, are regularly reviewed and evaluated by chief operating decision makers. As a result of this evaluation, the Company determined that it has two operating segments: Waters Division and TA Division.

Waters Division is primarily in the business of designing, manufacturing, distributing and servicing LC and MS instruments, columns and other chemistry consumables that can be integrated and used along with other analytical instruments. TA Division is primarily in the business of designing, manufacturing, distributing and servicing thermal analysis, rheometry and calorimetry instruments. The Company s two divisions are its operating segments and each has similar economic characteristics; product processes; products and services; types and classes of customers; methods of distribution and regulatory environments. Because of these similarities, the two operating segments have been aggregated into one reporting segment for financial statement purposes. Please refer to the consolidated financial statements for financial information regarding the one reportable segment of the Company.

Net sales for the Company s products and services are as follows for the three and six months ended June 29, 2013 and June 30, 2012 (in thousands):

	Three Mo	nths Ended	Six Mon	ths Ended
	June 29, 2013	June 30, 2012	June 29, 2013	June 30, 2012
Product net sales:				
Waters instrument systems	\$ 195,468	\$ 203,901	\$ 379,992	\$ 380,568
Chemistry	74,454	71,960	147,587	146,900
TA instrument systems	35,289	37,994	71,346	72,894
Total product sales	305,211	313,855	598,925	600,362
Service net sales:				
Waters service	132,256	124,630	256,024	246,274
TA service	13,648	12,980	26,504	25,287
Total service sales	145,904	137,610	282,528	271,561

Total net sales \$451,115 \$451,465 \$881,453 \$871,923

17

CONDENSED NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (unaudited) (Continued)

13 Recent Accounting Standard Changes and Developments

Recently Adopted Accounting Standards

In July 2012, amended accounting guidance was issued for indefinite-lived intangible assets other than goodwill in order to simplify how companies test indefinite-lived intangible assets for impairment. The adoption of this standard in 2013 did not have a material effect on the Company s financial position, results of operations or cash flows.

In February 2013, accounting guidance was issued to improve the reporting of reclassifications out of accumulated other comprehensive income. The adoption of this standard in 2013 did not have a material effect on the Company s financial position, results of operations or cash flows.

Recently Issued Accounting Standards

In July 2013, amended accounting guidance was issued regarding the financial statement presentation of an unrecognized tax benefit when a net operating loss carryforward, a similar tax loss or a tax credit carryforward exists. This guidance is effective prospectively for annual and interim reporting periods beginning after December 15, 2013. The adoption of this standard is not expected to have a material effect on the Company s financial position, results of operations or cash flows.

18

Item 2: Management s Discussion and Analysis of Financial Condition and Results of Operations Business and Financial Overview

The Company has two operating segments: the Waters Division and the TA Division (TÅ). The Waters Division s products and services primarily consist of high performance liquid chromatography (HPLC), ultra performance liquid chromatography (UPLand together with HPLC, referred to as LC), mass spectrometry (MS) and chemistry consumable products and related services. TA products and services primarily consist of thermal analysis, rheometry and calorimetry instrument systems and service sales. The Company s products are used by pharmaceutical, life science, biochemical, industrial, nutritional safety, environmental, academic and governmental customers. These customers use the Company s products to detect, identify, monitor and measure the chemical, physical and biological composition of materials and to predict the suitability of fine chemicals, polymers and viscous liquids in consumer goods and healthcare products.

The Company s operating results for the three and six months ended June 29, 2013 and June 30, 2012 are as follows (in thousands):

	Thre June 29, 2013	ee Months Ender June 30, 2012	d % change	Six June 29, 2013	Months Ended June 30, 2012	% change
Product sales	\$ 305,211	\$ 313,855	(3%)	\$ 598,925	\$ 600,362	
Service sales	145,904	137,610	6%	282,528	271,561	4%
Total net sales	451,115	451,465		881,453	871,923	1%
Total cost of sales	188,329	179,259	5%	362,897	346,549	5%
Gross profit	262,786	272,206	(3%)	518,556	525,374	(1%)
Gross profit as a % of sales	58.3%	60.3%	,	58.8%	60.3%	
Selling and administrative expenses	123,062	122,682		241,722	239,801	1%
Research and development expenses	24,650	23,943	3%	49,962	47,290	6%
Purchased intangibles amortization	2,382	2,458	(3%)	4,775	4,943	(3%)
Litigation provisions		3,000	(100%)		3,000	(100%)
Operating income	112,692	120,123	(6%)	222,097	230,340	(4%)
Operating income as a % of sales	25.0%	26.6%		25.2%	26.4%	
Other expense, net	(1,575)			(1,575)		
Interest expense, net	(6,401)	(5,847)	9%	(12,399)	(11,569)	7%
Income from operations before income taxes	104,716	114,276	(8%)	208,123	218,771	(5%)
Provision for income tax expense (benefit)	15,402	16,552	(7%)	(2,250)	32,381	(107%)
Net income	\$ 89,314	\$ 97,724	(9%)	\$ 210,373	\$ 186,390	13%
Net income per diluted common share	\$ 1.03	\$ 1.09	(6%)	\$ 2.42	\$ 2.08	16%

Sales for the second quarter were flat, with the effect of foreign currency translation negatively impacting the quarter s sales by 2% across all products and services, principally due to the weakness of the Japanese yen. Foreign currency translation negatively impacted Japan s sales by 18%. In the quarter, combined sales of chemistry consumables and services grew 5%, with service sales increasing 6% and chemistry sales increasing 3%. These increases were offset by a 5% decrease in instrument system sales. The decline in instrument system sales is primarily attributable to delayed capital spending late in the quarter in the U.S., as well as late timing of the receipt of certain orders outside the U.S., which resulted in an increase in backlog.

Year-to-date, sales increased 1%, with the effect of foreign currency translation negatively impacting sales by 3% across all products and services, principally due to the weakness of the Japanese yen. Foreign currency translation negatively impacted Japan s sales by 16%. Year-to-date, service sales increased 4%, while sales of instrument systems and chemistry consumables were flat.

19

Table of Contents

Sales to pharmaceutical customers increased 2% for both the quarter and year-to-date. Combined sales to industrial chemical, nutritional safety and environmental customers decreased 3% and 1% for the quarter and year-to-date, respectively. Combined global sales to governmental and academic customers were flat for the quarter and increased 4% year-to-date.

The decline in gross profit as a percentage of sales for the quarter and year-to-date was a result of the effects of unfavorable foreign currency translation, amortization expense from the recently launched UNIFI® software product and a change in product sales mix. Selling and administrative expenses were flat for the quarter and increased 1% year-to-date, with modest increases in headcount from the prior year, merit compensation and fringe benefit costs being offset by a favorable effect of foreign currency translation.

Net income per diluted share in the quarter benefited from fewer shares outstanding due to additional share repurchases; however, this benefit was offset by a decline in gross profit. Net income per diluted share increased year-to-date as a result of a \$0.39 increase from the income tax benefits discussed below in *Provision for Income Taxes* under Results of Operations and by fewer shares outstanding due to additional share repurchases. These increases were primarily offset by a decline in gross profit. Foreign currency translation decreased net income per diluted share by approximately \$0.09 for the quarter and approximately \$0.14 year-to-date, and is expected to continue to negatively impact net income per diluted share significantly for the full year 2013 as compared to 2012 based on current exchange rates.

Year-to-date, net cash provided by operating activities was \$237 million and \$216 million in 2013 and 2012, respectively. The \$21 million increase was primarily a result of the increase in net income, as well as the timing of payments to vendors and the collection of receivables from customers.

Within cash flows used in investing activities, capital expenditures related to property, plant, equipment and software capitalization were \$61 million and \$47 million year-to-date for 2013 and 2012, respectively. The capital expenditures for 2013 and 2012 include \$23 million and \$13 million, respectively, of construction costs associated with a multi-year project in the United Kingdom to consolidate certain existing primary MS research, manufacturing and distribution locations.

In July 2013, the Company acquired all of the outstanding stock of Scarabaeus Mess-und Prodktionstechnik GmbH, a manufacturer of rheometers for the rubber and elastomer markets, for approximately \$4 million in cash.

Within cash flows used in financing activities, the Company received \$19 million of proceeds from stock plans year-to-date for both 2013 and 2012. In May 2012, the Company s Board of Directors authorized the Company to repurchase up to \$750 million of its outstanding common stock over a two-year period. The Company repurchased \$165 million of the Company s outstanding common stock year-to-date in both 2013 and 2012 under the May 2012 authorization and other previously announced stock repurchase programs.

In June 2013, the Company entered into a new credit agreement (the 2013 Credit Agreement) that provides for a \$1.1 billion revolving facility and a \$300 million term loan facility. The revolving facility and term loan facility both mature on June 25, 2018 and require no scheduled prepayments before that date. The Company used the proceeds from the 2013 Credit Agreement to repay the outstanding amounts under the Company s existing multi-borrower credit agreement dated July 2011, which was terminated early without penalty.

20

Results of Operations

Sales by Geography

Geographic sales information is presented below for the three and six months ended June 29, 2013 and June 30, 2012 (in thousands):

	Three Months Ended %			Six	%		
	June 29, 2013	June 30,	, 2012	% change	June 29, 2013	June 30, 2012	% change
Net Sales:							
United States	\$ 134,580	\$ 137	7,550	(2%)	\$ 259,134	\$ 254,804	2%
Europe	134,185	125	5,415	7%	257,614	250,321	3%
Asia:							
China	59,329	50),423	18%	110,942	97,624	14%
Japan	38,246	49	9,987	(23%)	84,438	105,322	(20%)
Asia Other	50,905	57	7,239	(11%)	100,066	106,609	(6%)
Total Asia	148,480	157	7,649	(6%)	295,446	309,555	(5%)
Other	33,870	30),851	10%	69,259	57,243	21%
Total net sales	\$ 451,115	\$ 451	,465		\$ 881,453	\$ 871,923	1%

The decrease in sales in the U.S. for the quarter can be attributed to delays in capital spending by governmental and academic customers, while a similar decline in the year-to-date sales for the U.S. was offset by increases year-to-date for pharmaceutical, industrial chemical, nutritional safety and environmental customers. The increase in Europe s sales for both the quarter and year-to-date was primarily due to increased demand from governmental and academic customers. China s sales growth for the quarter and year-to-date was broad-based across all product and customer classes. Japan s sales declined across all product and customer classes for both the quarter and year-to-date, primarily as a result of an 18% and 16% drop in foreign currency exchange rates, respectively. The decrease in sales in both the quarter and year-to-date in the rest of Asia was primarily due to lower sales to governmental, academic and industrial customers, as well as flat sales growth in India. Sales in the rest of the world for both the quarter and year-to-date grew from higher demand across all product lines and for all major customers classes.

Waters Division Net Sales

Net sales for the Waters Division s products and services are as follows for the three months ended June 29, 2013 and June 30, 2012 (in thousands):

	Three Months Ended					
		% of		% of		
	June 29, 2013	Total	June 30, 2012	Total	% change	
Waters instrument systems	\$ 195,468	49%	\$ 203,901	51%	(4%)	
Chemistry	74,454	19%	71,960	18%	3%	
Total Waters Division product sales	269,922		275,861		(2%)	
Waters service	132,256	32%	124,630	31%	6%	
Total Waters Division net sales	\$ 402,178	100%	\$ 400,491	100%		

Waters instrument system sales (LC and MS) decreased in the quarter, primarily due to a delay in capital spending by our customers. The increase in sales of chemistry consumables and services primarily resulted from a combination of higher utilization rates of installed instrument systems and a higher base of installed instruments in some regions. The effect of foreign currency translation impacted the Waters Division across all product lines, resulting in a decrease in total sales of 3% for the quarter.

Waters Division sales in the quarter decreased 1% in the U.S. and 5% overall in Asia, while sales increased 8% in Europe and 3% in the rest of the world. Within Asia, Waters Division sales increased 21% in China but decreased 21% in Japan, primarily due to the negative effect of foreign currency translation.

21

Net sales for the Waters Division s products and services are as follows for the six months ended June 29, 2013 and June 30, 2012 (in thousands):

		S	Six Months Ended		
		% of		% of	
	June 29, 2013	Total	June 30, 2012	Total	% change
Waters instrument systems	\$ 379,992	48%	\$ 380,568	49%	
Chemistry	147,587	19%	146,900	19%	
Total Waters Division product sales	527,579		527,468		
Waters service	256,024	33%	246,274	32%	4%
Total Waters Division net sales	\$ 783,603	100%	\$ 773,742	100%	1%

Waters service sales increased year-to-date as a result of increased sales of service plans and billings to a higher installed base of customers. The effect of foreign currency translation impacted the Waters Division across all product lines, resulting in a decrease in total sales of 3%.

Waters Division sales year-to-date decreased 4% overall in Asia and increased 3% in Europe, 3% in the U.S. and 15% in the rest of the world. Within Asia, Waters Division sales increased 15% in China but decreased 19% in Japan, primarily due to the negative effect of foreign currency translation.

TA Division Net Sales

Net sales for the TA Division s products and services are as follows for the three and six months ended June 29, 2013 and June 30, 2012 (in thousands):

		Three Mo	onths Ended		
		% of		% of	
	June 29, 2013	Total	June 30, 2012	Total	% change
TA instrument systems	\$ 35,289	72%	\$ 37,994	75%	(7%)
TA service	13,648	28%	12,980	25%	5%
Total TA Division net sales	\$ 48,937	100%	\$ 50,974	100%	(4%)

		Six Mon	ths Ended		
		% of		% of	
	June 29, 2013	Total	June 30, 2012	Total	% change
TA instrument systems	\$ 71,346	73%	\$ 72,894	74%	(2%)
TA service	26,504	27%	25,287	26%	5%
Total TA Division net sales	\$ 97,850	100%	\$ 98,181	100%	

The decrease in TA instrument system sales for both the quarter and year-to-date was primarily due to a backlog build in the quarter. TA service sales increased due to sales of service plans and billings to a higher installed base of customers. The effect of foreign currency translation decreased TA s sales by 1% for both the quarter and year-to-date, largely due to the negative effect of foreign currency translation in Japan.

Gross Profit

Gross profit decreased 3% and 1% for the quarter and year-to-date, respectively. Gross profit as a percentage of sales decreased for both the quarter and year-to-date, primarily due to the effects of foreign currency translation, amortization expense from the recently launched UNIFI

software and changes in instrument systems product mix.

Gross profit as a percentage of sales is affected by many factors, including, but not limited to, foreign currency translation, product mix, price and product costs of instrument systems and associated software platforms. The cost and amortization of capitalized software development costs for the Company s recently introduced ACQUIT§ UPC² and UNIFI products may continue to affect the Company s product mix and associated gross profit. The Company also expects that the impact of foreign currency translation will negatively affect gross profit for the remainder of 2013, based on current exchange rates.

22

Selling and Administrative Expenses

Selling and administrative expenses were flat for the quarter and increased 1% year-to-date. The quarter and year-to-date results were impacted by favorable foreign currency translation, primarily from the weakness of the Japanese yen, which was offset by headcount additions from the prior year, higher merit compensation and fringe benefit costs. As a percentage of net sales, selling and administrative expenses were relatively consistent at 27.3% and 27.4% for the 2013 quarter and year-to-date, respectively, and 27.2% and 27.5% for the 2012 quarter and year-to-date, respectively.

Research and Development Expenses

Research and development expenses increased 3% and 6% for the quarter and year-to-date, respectively, primarily due to additional headcount and timing of development costs incurred on new products to be launched in the second half of 2013.

Litigation Provisions

The Company made a \$3 million litigation payment in the 2012 quarter to settle a complaint that was filed against the Company alleging patent infringement.

Other Expense, Net

The Company recorded a \$1.6 million charge in the 2013 quarter for an other-than-temporary impairment to an investment.

Provision for Income Taxes

The four principal jurisdictions in which the Company manufactures its products are the U.S., Ireland, the United Kingdom and Singapore, where the marginal effective tax rates are approximately 37.5%, 12.5%, 23.25% and 0%, respectively. The Company has a contractual tax rate in Singapore of 0% through March 2016, based upon achievement of contractual milestones that the Company expects to continue to meet. The current statutory tax rate in Singapore is 17%. The Company s effective tax rate is influenced by many significant factors, including, but not limited to, the wide range of income tax rates in jurisdictions in which the Company operates; sales volumes and profit levels in each tax jurisdiction; changes in tax laws, tax rates and policies; the outcome of various ongoing tax audit examinations; and the impact of foreign currency transactions and translation. As a result of variability in these factors, the Company s effective tax rates in the future may not be similar to the effective tax rates for the current or prior year.

The Company s effective tax rate for the quarter was 14.7% and 14.5% for the 2013 and 2012, respectively. The Company s effective tax rate was a benefit of 1.1% year-to-date for 2013 and an expense of 14.8% year-to-date for 2012. The year-to-date income tax provision for 2013 included a net \$31 million tax benefit related to the completion of tax audit examinations. In addition, the research and development tax credit (R&D Tax Credit) was retroactively extended in January 2013 for the 2012 and 2013 tax years. The entire \$3 million benefit related to the 2012 tax year was recorded in the first quarter of 2013, and the 2013 benefit is included in the annual effective tax rate. The net income tax benefits related to the completed tax audit examinations and the 2012 R&D Tax Credit decreased the Company s effective tax rate by 16.4 percentage points year-to-date in 2013. The remaining differences between the quarter and year-to-date effective tax rates for 2013 and 2012 were primarily attributable to differences in the proportionate amounts of pre-tax income recognized in jurisdictions with different effective tax rates.

23

Liquidity and Capital Resources

Condensed Consolidated Statements of Cash Flows (in thousands):

	Six Months Ended		
	June 29, 2013	June 30, 2012	
Net income	\$ 210,373	\$ 186,390	
Depreciation and amortization	37,684	30,603	
Stock-based compensation	15,307	14,381	
Deferred income taxes	(4,172)	(7,147)	
Change in accounts receivable	25,966	5,929	
Change in inventories	(20,822)	(29,327)	
Change in accounts payable and other current liabilities	(44,107)	(18,736)	
Change in deferred revenue and customer advances	24,914	25,067	
Other changes	(8,323)	9,114	
Net cash provided by operating activities	236,820	216,274	
Net cash used in investing activities	(197,963)	(190,681)	
Net cash used in financing activities	(53,076)	(36,537)	
Effect of exchange rate changes on cash and cash equivalents	(11,771)	(3,617)	
Decrease in cash and cash equivalents	\$ (25,990)	\$ (14,561)	

Cash Flow from Operating Activities

Net cash provided by operating activities was \$237 million and \$216 million in the six months ended June 29, 2013 and June 30, 2012, respectively. The changes within net cash provided by operating activities in 2013 as compared to 2012 include the following significant changes in the sources and uses of net cash provided by operating activities, aside from the increase in net income:

The change in accounts receivable in 2013 compared to 2012 was primarily attributable to timing of shipments and payments made by customers. Days-sales-outstanding (DSO) increased to 74 days at June 29, 2013 from 72 days at June 30, 2012.

The 2013 and 2012 change in accounts payable and other current liabilities was a result of timing of payments to vendors. In addition, 2013 includes a decrease in accrued income taxes resulting from estimated U.S. tax payments and the reduction of income tax reserves as the Company made progress toward resolving ongoing tax examinations.

Net cash provided from deferred revenue and customer advances in both 2013 and 2012 was a result of the higher installed base of customers renewing annual service contracts.

Other changes were attributable to variation in the timing of various provisions, expenditures and accruals in other current assets, other assets and other liabilities.

Cash Used in Investing Activities

Year-to-date, net cash used in investing activities totaled \$198 million and \$191 million in 2013 and 2012, respectively. Additions to fixed assets and capitalized software were \$61 million and \$47 million year-to-date in 2013 and 2012, respectively. The capital expenditures for 2013 and 2012 include \$23 million and \$13 million, respectively, of construction costs associated with a multi-year project in the United Kingdom to consolidate certain existing primary MS research, manufacturing and distribution locations. During 2013 and 2012, the Company purchased \$1,564 million and \$942 million of investments year-to-date while \$1,427 million and \$816 million of investments matured, respectively.

Business acquisitions, net of cash acquired, were \$18 million year-to-date in 2012. There have been no business acquisitions to date in 2013.

Cash Used in Financing Activities

In June 2013, the Company entered into the 2013 Credit Agreement that provides for a \$1.1 billion revolving facility and a \$300 million term loan facility. The revolving facility and term loan facility both mature on June 25, 2018 and require no scheduled prepayments before that date. The Company used \$860 million of the proceeds from the 2013

24