

GENUINE PARTS CO
Form DEF 14A
March 05, 2019
Table of Contents

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

SCHEDULE 14A
(Rule 14a-101)
INFORMATION REQUIRED IN PROXY STATEMENT

SCHEDULE 14A INFORMATION
Proxy Statement Pursuant to Section 14(a) of the
Securities Exchange Act of 1934
(Amendment No.)

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

Preliminary Proxy Statement

Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))

Definitive Proxy Statement

Definitive Additional Materials

Soliciting Material Pursuant to § 240.14a-12

Genuine Parts Company

3) Filing Party:

4) Date Filed:

Table of Contents

Genuine Parts Company

Notice of 2019 Annual Meeting & Proxy Statement

Table of Contents

GENUINE PARTS COMPANY

2999 Wildwood Parkway

Atlanta, Georgia 30339

April 22, 2019

TO THE SHAREHOLDERS OF GENUINE PARTS COMPANY:

The 2019 Annual Meeting of Shareholders of Genuine Parts Company, a Georgia corporation, will be held at the Company's headquarters, 2999 Wildwood Parkway, Atlanta, Georgia 30339, on Monday, the 22nd day of April 2019, at 10:00 a.m., for the following purposes:

- (1) To elect as directors the eleven nominees named in the attached proxy statement;
- (2) To approve, by a non-binding advisory vote, the compensation of the Company's executive officers;
- (3) To ratify the selection of Ernst & Young LLP as the Company's independent auditors for the fiscal year ending December 31, 2019; and
- (4) To act upon such other matters as may properly come before the meeting or any reconvened meeting following any adjournment thereof.

Information relevant to these matters is set forth in the attached proxy statement. Only holders of record of the Company's Common Stock at the close of business on February 13, 2019 will be entitled to vote at the meeting.

Important Notice Regarding the Availability of Proxy Materials for the Shareholder Meeting to be held on April 22, 2019.

The Proxy Statement and the 2018 Annual Report to Shareholders are available at

<http://www.proxydocs.com/gpc>

By Order of the Board of Directors,

JENNIFER L. ELLIS
Corporate Secretary

Atlanta, Georgia

March 5, 2019

YOUR VOTE IS IMPORTANT!

Table of Contents

<u>ANNUAL MEETING – APRIL 22, 2019</u>	1
<u>VOTING</u>	1
<u>PROPOSAL 1 – ELECTION OF DIRECTORS</u>	3
<u>CORPORATE GOVERNANCE</u>	10
<u>SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS</u>	16
<u>SECURITY OWNERSHIP OF MANAGEMENT</u>	17
<u>EXECUTIVE COMPENSATION</u>	19
<u>COMPENSATION DISCUSSION AND ANALYSIS</u>	19
<u>2018 In Brief</u>	19
<u>Consideration of Last Year’s Advisory Shareholder Vote on Executive Compensation</u>	20
<u>Compensation Philosophy and Objectives</u>	21
<u>Overview of Executive Compensation Components</u>	21
<u>Determination of Appropriate Pay Levels</u>	23
<u>Change in Control Arrangements</u>	27
<u>Factors Considered in Decisions to Materially Increase or Decrease Compensation</u>	27
<u>2018 Variable versus Fixed Compensation</u>	28
<u>2018 Short-Term versus Long-Term Incentive Compensation</u>	28
<u>Timing of Compensation</u>	28
<u>Stock Ownership Guidelines</u>	28
<u>Impact of Accounting and Tax Treatments of Compensation</u>	29
<u>Clawback Provisions</u>	29
<u>Role of Executive Officers in Determining Compensation</u>	29
<u>ADDITIONAL INFORMATION REGARDING EXECUTIVE COMPENSATION</u>	30
<u>COMPENSATION, NOMINATING AND GOVERNANCE COMMITTEE REPORT</u>	42
<u>COMPENSATION, NOMINATING AND GOVERNANCE COMMITTEE INTERLOCKS AND INSIDER PARTICIPATION</u>	43
<u>COMPENSATION OF DIRECTORS</u>	44
<u>TRANSACTIONS WITH RELATED PERSONS</u>	45
<u>PROPOSAL 2 – ADVISORY VOTE ON EXECUTIVE COMPENSATION</u>	46
<u>PROPOSAL 3 – RATIFICATION OF SELECTION OF INDEPENDENT AUDITORS</u>	48
<u>AUDIT COMMITTEE REPORT</u>	50
<u>SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE</u>	51

<u>SOLICITATION OF PROXIES</u>	51
<u>HOUSEHOLDING OF ANNUAL MEETING MATERIALS</u>	51
<u>OTHER MATTERS</u>	52
<u>SHAREHOLDER PROPOSALS FOR 2020 ANNUAL MEETING</u>	52

Table of Contents

ANNUAL MEETING APRIL 22, 2019

This proxy statement is being furnished to the shareholders of Genuine Parts Company in connection with the solicitation of proxies by the Board of Directors of the Company for use at the Company's 2019 Annual Meeting of Shareholders to be held on Monday, April 22, 2019, at 10:00 a.m. local time and at any reconvened meeting following any adjournment thereof. The Annual Meeting will be held at the Company's headquarters, 2999 Wildwood Parkway, Atlanta, Georgia 30339.

This proxy statement and the accompanying proxy card are first being mailed to shareholders and made available on our website on or about March 5, 2019. The Company's 2018 annual report to the shareholders, including consolidated financial statements for the year ended December 31, 2018, is enclosed.

VOTING

Shareholders of record can simplify their voting and reduce the Company's costs by voting their shares via telephone or the Internet. Instructions for voting via telephone or the Internet are set forth on the enclosed proxy card. The telephone and Internet voting procedures are designed to authenticate votes cast by use of a personal identification number. These procedures enable shareholders to appoint a proxy to vote their shares and to confirm that their instructions have been properly recorded. If your shares are held in the name of a bank or broker (in street name), the availability of telephone and Internet voting will depend on the voting processes of the applicable bank or broker; therefore, it is recommended that you follow the voting instructions on the form you receive from your bank or broker. If you do not choose to vote by telephone or the Internet, please mark your choices on the enclosed proxy card and then date, sign and return the proxy card at your earliest opportunity.

All proxies properly voted by telephone or the Internet and all properly executed written proxy cards that are delivered to the Company (and not later revoked) will be voted in accordance with instructions given in the proxy. When voting on the election of directors, you may (1) vote FOR all nominees listed in this proxy statement, (2) WITHHOLD AUTHORITY to vote for all nominees, or (3) WITHHOLD AUTHORITY to vote for one or more nominees but vote FOR the other nominees. When voting on the approval of the Company's executive compensation program and the ratification of the selection of independent auditors, you may vote FOR or AGAINST the proposal or you may ABSTAIN from voting.

If a signed proxy card is received which does not specify a vote or an abstention, the shares represented by that proxy card will be voted FOR all nominees to the Board of Directors listed in this proxy statement, FOR the proposal to approve the Company's executive compensation program, and FOR the ratification of the selection of independent auditors for the fiscal year ending December 31, 2019. The Company is not aware, as of the date hereof, of any matters to be voted upon at the Annual Meeting other than those stated in this proxy statement and the accompanying Notice of 2019 Annual Meeting of Shareholders. If any other matters are properly brought before the Annual Meeting, the enclosed proxy card gives discretionary authority to the persons named as proxies to vote the shares represented thereby in their discretion.

If you hold your shares in street name and you do not instruct your bank or brokerage firm in accordance with their directions how to vote your shares prior to the date of the Annual Meeting, your bank or brokerage firm cannot vote your shares (referred to as broker non-votes) on the following proposals: Proposal 1 Election of Directors, or Proposal 2 Advisory Vote on Executive Compensation, and such shares will be considered broker non-votes and will not affect the outcome of these votes. However, your bank or brokerage firm may vote your shares in its discretion on Proposal 3 Ratification of Selection of Independent Auditors if you do not provide voting instructions.

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A shareholder of record who submits a proxy pursuant to this solicitation may revoke it at any time prior to its exercise at the Annual Meeting. Such revocation may be by delivery of written notice to the Corporate Secretary of the Company at the Company's address shown above, by delivery of a proxy bearing a later date (including a later vote by telephone or the Internet), or by voting in person at the Annual Meeting. Street name holders may revoke their proxies prior to the Annual Meeting by following the procedures specified by their bank or brokerage firm.

Only holders of record of the Company's Common Stock at the close of business on the record date for the Annual Meeting, which is February 13, 2019, are entitled to vote at the Annual Meeting. Persons who hold

2019 Proxy Statement 1

Table of Contents

Voting

shares of Common Stock in street name as of the record date may vote at the Annual Meeting only if they hold a valid proxy from their bank or brokerage firm. At the close of business on February 13, 2019, the Company had 145,943,765 shares of common stock outstanding and entitled to vote at the Annual Meeting.

On each proposal presented for a vote at the Annual Meeting, each shareholder is entitled to one vote per share of Common Stock held as of the record date. A quorum for the purposes of all matters to be voted on shall consist of shareholders representing, in person or by proxy, a majority of the outstanding shares of Common Stock entitled to vote at the Annual Meeting. Shares represented at the Annual Meeting that are abstained or withheld from voting and broker non-votes will be considered present for purposes of determining a quorum at the Annual Meeting. If less than a majority of the outstanding shares of Common Stock are represented at the Annual Meeting, a majority of the shares so represented may adjourn the Annual Meeting to another date, time or place to allow for the solicitation of additional proxies or other measures to obtain a quorum.

The vote required for (1) the election of directors, (2) the advisory vote on executive compensation, and (3) the ratification of the selection of independent auditors is the affirmative vote of a majority of the shares of Common Stock outstanding and entitled to vote on such proposal which are represented at the Annual Meeting. Because votes withheld and abstentions will be considered as present and entitled to vote at the Annual Meeting but will not be voted for these proposals, they will have the same effect as votes against these proposals.

Although the advisory vote on executive compensation is non-binding as provided by law, the Company's Board of Directors will review the results of the vote and take it into consideration when making future determinations concerning executive compensation.

2 2019 Proxy Statement

Table of Contents

PROPOSAL 1

ELECTION OF DIRECTORS

The Board of Directors of the Company currently consists of eleven directorships. The Board has approved the recommendation of its Compensation, Nominating and Governance Committee to nominate the eleven nominees named below to serve as directors until the 2020 Annual Meeting and the election and qualification of their successors.

In the event that any nominee is unable to serve (which is not anticipated), the Board of Directors may:

designate a substitute nominee, in which case the persons designated as proxies will cast votes for the election of such substitute nominee;

allow the vacancy to remain open until a suitable candidate is located and nominated; or

adopt a resolution to decrease the authorized number of directorships.

If any incumbent director nominee in an uncontested election should fail to receive the required affirmative vote of the holders of a majority of the shares entitled to vote which are represented at the Annual Meeting, under Georgia law, the director remains in office as a holdover director until his or her successor is elected and qualified or until his or her earlier resignation, retirement, disqualification, removal from office or death. In the event of a holdover director, the Board of Directors in its discretion may request the director to resign from the Board. If the director resigns, the Board of Directors may:

immediately fill the resulting vacancy;

allow the vacancy to remain open until a suitable candidate is located and appointed; or

adopt a resolution to decrease the authorized number of directorships.

THE BOARD OF DIRECTORS UNANIMOUSLY RECOMMENDS THAT SHAREHOLDERS VOTE FOR THE ELECTION OF ALL OF THE NOMINEES.

Set forth below is certain information about each of the eleven nominees for director, including the experience, qualifications, attributes and skills that our Board believes makes them well qualified to serve as directors. Information about our director independence requirements, our director nominating process, our board leadership structure, and other corporate governance matters can be found in the Corporate Governance section.

Table of Contents

Proposal 1 Election of Directors

NOMINEES FOR DIRECTOR**Elizabeth W. Camp**

Director Since 2015

Independent Director

Audit Committee

Financial Expert

Age 67

Background

Elizabeth W. Camp is President and Chief Executive Officer of DF Management, Inc., a private investment and commercial real estate management company, a position she has held since 2000. Previously, Ms. Camp served in various capacities, including President and Chief Executive Officer of Camp Oil Company for 16 years. Ms. Camp serves as lead director of Synovus Financial Corp. and is Chair of its Compensation Committee and former Chair of its Audit Committee.

Qualifications

Ms. Camp has over 30 years of leadership experience in various executive roles, most recently as President and Chief Executive Officer of an investment and commercial real estate management company. Ms. Camp also currently serves as lead independent director at Synovus Financial Corp. where she has chaired its Audit Committee and is current Chair of its Compensation Committee. While Chair of the Synovus Audit Committee, Ms. Camp was responsible for ensuring the bank was in compliance with all of the various banking regulations that had recently been enacted in response to the 2008 recession. Her leadership and experience in this complex area was paramount to Synovus' success at such a crucial time for the banking industry. Her previous experience as a tax attorney at large accounting and law firms in the Washington D.C. area also benefits the Company in the financial, accounting, tax, and legal areas. Ms. Camp's background as an executive officer and director and her expertise in accounting, tax and legal matters have provided expertise in management, governance, and auditing, as well as leadership skills to our Board and Audit Committee.

Paul D. Donahue

Director Since 2012

Executive Committee

Age 62

Background

Paul D. Donahue is President and Chief Executive Officer of the Company. In May of 2016, he was named Chief Executive Officer and was named President of the Company in January of 2012. He served as President of the Company's U.S. Automotive Parts Group from July, 2009 to February 1, 2016. Mr. Donahue served as Executive Vice President of the Company from August 2007 until his appointment as President. In addition, between 2004 and 2007, Mr. Donahue served as President and Chief Operating Officer of S. P. Richards Company, a wholly-owned subsidiary of the Company.

Qualifications

Mr. Donahue has sixteen years of successful operating and management experience with the Company, which has included extensive involvement with numerous operating divisions within the Company. Prior to joining the Company, Mr. Donahue spent 24 years with a publicly traded consumer products manufacturer, ten of which were in their office products division. While there, he successfully held a number of sales, marketing, operations and executive positions. Mr. Donahue's proven leadership and experience have contributed to the success of the Company and are beneficial to our Board.

Table of Contents**Proposal 1 Election of Directors****Gary P. Fayard**

Director Since 2014
 Independent Director
 Audit Committee
 Financial Expert
 Age 66

Background

Gary P. Fayard was Executive Vice President and Chief Financial Officer of the Coca-Cola Company from 2003 until his retirement in May, 2014. Mr. Fayard joined the Coca-Cola Company in 1994 as Vice President and Controller. He was promoted to the role of Senior Vice President and Chief Financial Officer in 1999. He has served as a director on numerous for-profit and not-for-profit boards, including service on the Coca-Cola Enterprises, Inc. board from 2001 until 2009, service on the Coca-Cola FEMSA board from 2003 to 2016, and currently serves on the board of directors of Monster Beverage Corporation and is a member of its Audit Committee.

Qualifications

Mr. Fayard brings to the Board a wealth of financial, accounting, and auditing knowledge as the former CFO of one of America's largest corporations. Additionally, as a Director and Audit Committee member on numerous for-profit and not-for-profit boards, he has had direct exposure to a wide variety of businesses and industries. He is also a former partner at a major public accounting firm. Mr. Fayard's financial background and broad business exposure make him a significant contributor to our Board and Audit Committee.

Thomas C. Gallagher

Director Since 1990
 Executive Committee (Chair)
 Age 71

Background

Thomas C. Gallagher is Chairman of the Board. Mr. Gallagher retired as an employee of the Company on June 30th, 2017. He has served as Chairman since February 2005 and served as Chief Executive Officer of the Company from August 2004 to May of 2016. Mr. Gallagher served as President of the Company from 1990 until January 2012 and Chief Operating Officer of the Company from 1990 until August 2004. Mr. Gallagher serves on the board of Oxford Industries, Inc. and is a member of its Audit Committee.

Qualifications

Mr. Gallagher has 47 years of operating experience with the Company and brings insight into all aspects of our business due to his extensive history with the Company. Mr. Gallagher's leadership, together with the skills and knowledge of the industry gained in his tenure with the Company, have been instrumental in the growth and success of the Company. Mr. Gallagher also brings extensive experience as a former director of other NYSE-listed

 companies and as a current director and Audit Committee member of publicly traded Oxford Industries, Inc.

2019 Proxy Statement 5

Table of Contents**Proposal 1** Election of Directors**P. Russell Hardin**

Director Since 2017

Independent Director

Compensation, Nominating and
Governance Committee

Age 62

Background

P. Russell Hardin is President of the Robert W. Woodruff Foundation, the Joseph B. Whitehead Foundation, the Lettie Pate Evans Foundation and the Lettie Pate Whitehead Foundation. These foundations manage approximately \$11 billion in assets and distribute approximately \$400 million in grants each year, which support Georgia's institutions in the areas of education, health, human welfare, the environment, community and economic development, philanthropy and volunteerism, and the arts. Mr. Hardin joined the Foundations' staff in 1988 and was named President in 2006. Prior to his work at the Foundation, Mr. Hardin practiced law with the Atlanta firm of King & Spalding.

Qualifications

Mr. Hardin offers the Board extensive experience in the areas of finance, philanthropy, governance, and law. Mr. Hardin's leadership at the Robert W. Woodruff Foundation and other related foundations, as well as his service as trustee of Northwestern Mutual Life Insurance and a director on the SunTrust Bank Atlanta Advisory Council bring financial, governance and management expertise that contribute to both the Board and the Compensation, Nominating, and Governance Committee.

John R. Holder

Director Since 2011

Independent Director

Compensation, Nominating and
Governance Committee

Age 64

Background

John R. Holder is Chairman and Chief Executive Officer of Holder Properties, a commercial and residential real estate development, leasing, and management company based in Atlanta. Mr. Holder has held the position of Chairman since 1989 and Chief Executive Officer since 1980. He is also a director of Oxford Industries, Inc. and is a member of its Audit Committee.

Qualifications

Mr. Holder brings to the Board his strategic leadership in the growth of Holder Properties, which has been involved in the development of over 100 commercial buildings valued in excess of \$2.5 billion, as well as his extensive involvement in the areas of financial and marketing management. His service as the Chairman and CEO of Holder Properties, together with various board affiliations including as director and Audit Committee member of publicly traded Oxford, Industries, Inc. as well as various civic organizations, have given him leadership experience, business acumen and financial literacy that

Donna W. Hyland

Director Since 2015

Independent Director

Audit Committee

Financial Expert

Age 58

is beneficial to our Board and Compensation, Nominating and Governance Committee.

Background

Donna W. Hyland is President and Chief Executive Officer of Children's Healthcare of Atlanta and has served in that role since June 2008. Prior to that role, she was the Chief Operating Officer of Children's Healthcare of Atlanta from January 2003 to May 2008 and the Chief Financial Officer from February 1998 to December 2002. She serves as a director of Cousins Properties, Inc. and serves as Chair of its Audit Committee.

Qualifications

Ms. Hyland offers our board extensive knowledge of the health care industry as President and Chief Executive Officer of Children's Healthcare of Atlanta. Her previous experience as COO and CFO of Children's, as well as her experience on many non-profit boards brings a wide range of business and accounting experience to our board. Ms. Hyland also serves as a director at Cousins Properties, Inc., a publicly traded real estate company, and additionally serves as Chair and a financial expert on the Cousins' Audit Committee. Ms. Hyland's service as a financial expert on a public company audit committee provides a wealth of experience that she has brought to our Board and Audit Committee.

Table of Contents**Proposal 1 Election of Directors****John D. Johns**

Director Since 2002

Independent Director (Lead)

Executive Committee

Compensation, Nominating and
Governance Committee (Chair)

Age 67

Background

John D. Johns is Executive Chairman of Protective Life Corporation in Birmingham, Alabama, a wholly owned subsidiary of The Dai-ichi Life Insurance Company. He previously served as its Chairman and Chief Executive Officer. Mr. Johns served as Chief Executive Officer since January 2002 and became Chairman in January 2003. He served as President and Chief Operating Officer of Protective Life from August 1996 through December 2001, and from October 1993 through August 1996 he served as Executive Vice President and Chief Financial Officer. Mr. Johns also serves as a director of Regions Financial Corporation, where he is Chair of its Risk Committee, and The Southern Company, where he is a member of its Audit Committee. He is formerly a director of Alabama Power Company, a wholly owned subsidiary of The Southern Company.

Qualifications

Mr. Johns brings experience in running every aspect of a large insurance company, including his position as Chairman and former CEO as well as previous experience as a CEO, COO, CFO, and General Counsel of NYSE-listed public companies. Mr. Johns also serves as a director at Southern Company and is a member of its Audit Committee. Mr. Johns is also on the board of Regions Financial Corporation, where he serves as Chair of the Risk Committee. He brings a wealth of diverse experience to our Board as its lead independent director, and as a member of the Executive Committee, as well as Chair of our Compensation, Nominating, and Governance Committee.

Robert C. Robin Loudermilk, Jr.

Director Since 2010

Independent Director

Audit Committee

Age 59

Background

Robert C. Robin Loudermilk, Jr. is President and Chief Executive Officer of The Loudermilk Companies, LLC, a real estate management company, a position he has held since January 1, 2012. Previously he served as President of Aaron's Inc., a furniture, electronics and home appliance retailer from 1997 through November 2011 and as Chief Executive Officer of Aaron's Inc. from 2008 through November 2011. He also served in various other positions at Aaron's Inc., including service as the Chief Operating Officer from 1997 until 2008. Mr. Loudermilk also previously served as a director of Aaron's Inc.

Qualifications

Mr. Loudermilk offers extensive knowledge of the real estate industry, as founder and CEO of a real estate management company in Atlanta. He also has over 25 years of experience working with a public company in various positions, including CEO, and over 10 years as an experienced senior executive. Mr. Loudermilk's operational, financial and management expertise and expansive knowledge of a multi-store retail business are a significant contribution to the Board and Audit Committee.

2019 Proxy Statement [7](#)

Table of Contents**Proposal 1 Election of Directors****Wendy B. Needham**

Director Since 2003
 Independent Director
 Executive Committee
 Audit Committee (Chair)
 Financial Expert
 Age 66

Background

Wendy B. Needham was Managing Director, Global Automotive Research for Credit Suisse First Boston, an investment banking firm, from August 2000 to June 2003, and a Principal, Automotive Research, for Donaldson, Lufkin and Jenrette from 1994 to 2000. Ms. Needham previously served as a director of Asahi Tec.

Qualifications

Ms. Needham offers extensive knowledge and understanding of the U.S. and international auto industries as a former managing director of global automotive research at a world-wide financial services company. Throughout her career she has analyzed the financial performance and strategies of public companies in the global auto industry and brings this experience to bear as the Chair of the Company's Audit Committee and member of the Executive Committee.

E. Jenner Wood, III

Director Since 2014
 Independent Director
 Audit Committee
 Financial Expert
 Compensation, Nominating and Governance Committee
 Age 67

Background

E. Jenner Wood, III was Corporate Executive Vice President of SunTrust Banks, Inc. until his retirement in December of 2016. He was Chairman, President and Chief Executive Officer of the Atlanta Division of SunTrust Bank from April, 2014 to October, 2015 and served as a Corporate Executive Vice President of SunTrust Banks, Inc. from 2005 through his retirement in December of 2016. Mr. Wood served as Chairman, President and Chief Executive Officer of the Georgia/North Florida Division of SunTrust Bank from 2013 through March 2014 and as Chairman, President and Chief Executive Officer of the Atlanta/Georgia Division of SunTrust Bank from 2010 to 2013. Mr. Wood previously served as President, Chairman and Chief Executive Officer of SunTrust Bank Group from 2002 to 2010. Mr. Wood is a member of the Board of Directors and Audit Committee of The Southern Company and also serves as lead independent director of Oxford Industries and also is a member of its Nominating, Compensation, and Governance Committee. Mr. Wood previously served as a director of Georgia Power Company until his election to the Board of Directors of that entity's parent company, The Southern Company, in 2012. Mr. Wood also serves as the Chairman of the Robert W. Woodruff Foundation, the Joseph B. Whitehead Foundation, the Lettie Pate Evans Foundation and the Jesse Parker Williams Foundation. Mr. Wood is also a past member of the Board of Crawford & Company.

Qualifications

Mr. Wood's professional career includes over 20 years in executive management positions with SunTrust Banks, Inc. and its various affiliates and 40 years of experience in the areas of banking and investment management generally. Mr. Wood has served as a director on the Board of Southern Company since 2012, currently serves on its Audit Committee, and serves as the lead independent director at Oxford Industries, Inc. and also sits on its Nominating, Compensation, and Governance Committee. Mr. Wood's insights with respect to financial issues and the financial services industry, including the retail and business aspects of banking operations, together with his extensive experience on the boards of directors and committees of public and private companies, make him a valuable asset to our Board, our Audit Committee, and our Compensation, Nominating, and Governance Committee.

Table of Contents

[Proposal 1 Election of Directors](#)

Board Diversity

[2019 Proxy Statement](#) 9

Table of Contents

CORPORATE GOVERNANCE

Independent Directors

The Company's Common Stock is listed on the New York Stock Exchange under the symbol GPC. The NYSE requires that a majority of the directors, and all of the members of certain committees of the board of directors be independent directors, as defined in the NYSE corporate governance standards. Generally, a director does not qualify as an independent director if the director (or in some cases, members of the director's immediate family) has, or in the past three years has had, certain material relationships or affiliations with the Company, its external or internal auditors, or other companies that do business with the Company. The Board has affirmatively determined that nine of the Company's eleven current directors and nine of the eleven director nominees have no other direct or indirect relationships with the Company and therefore are independent directors according to the NYSE corporate governance standards and an analysis of all facts specific to each director.

The independent directors and nominees are: Elizabeth W. Camp, Gary P. Fayard, P. Russell Hardin, John R. Holder, Donna W. Hyland, John D. Johns, Robert C. Robin Loudermilk, Wendy B. Needham, and E. Jenner Wood.

Corporate Governance Guidelines

The Board of Directors has adopted Corporate Governance Guidelines that give effect to the NYSE's requirements related to corporate governance and various other corporate governance matters. The Company's Corporate Governance Guidelines, as well as the charters of the Compensation, Nominating and Governance Committee and the Audit Committee, are available on the Company's website at www.genpt.com.

Non-Management Director Meetings and Presiding Independent Director

Pursuant to the Company's Corporate Governance Guidelines, the Company's non-management directors meet separately from the other directors in regularly scheduled executive sessions at least annually and at such other times as may be scheduled by the Chairman of the Board or by the presiding independent director or as may be requested by any non-management director.

The independent directors serving on the Company's Board of Directors appointed John D. Johns to serve as the Board's presiding independent director effective in April 2017. As the presiding independent director, Mr. Johns presides at all meetings of non-management and independent directors and serves as a liaison between the Chief Executive Officer and the non-management and independent directors. During 2018, the independent directors held four meetings without management. Mr. Johns presided over all of these meetings.

Board Leadership Structure

The Company's Corporate Governance Guidelines allow the independent directors flexibility to split up or combine the roles of Chairman and CEO. The directors annually review the Board's leadership structure to determine the structure that is in the best interests of the Company and its shareholders. Currently, and during all of 2018, Paul Donahue serves as President and Chief Executive Officer of the Company and Thomas C. Gallagher, the former CEO of the Company, serves as its Non-Executive Chairman. As former CEO, Mr. Gallagher had primary responsibility for the day-to-day operations of the Company; as Non-Executive Chairman, he sets strategic priorities for the Board (with input from the presiding independent director) and presides over its meetings. The Board believes that this leadership structure is currently the most effective structure for the Company and is in the best interests of its shareholders.

As noted earlier, the independent directors have appointed a presiding independent director, which provides balance to the Board's structure. With a supermajority of independent directors, an Audit Committee and a Compensation, Nominating and Governance Committee each comprised entirely of independent directors, and a presiding independent director to oversee all meetings of the non-management directors, the Company's Board of Directors is comfortable that its current leadership structure provides for an appropriate balance that best serves the Company and its shareholders. The Board of Directors periodically reviews its leadership structure to ensure that it remains the optimal structure for the Company.

10 2019 Proxy Statement

Table of Contents**Corporate Governance****Director Nominating Process**

Shareholders may recommend a director nominee by writing to the Corporate Secretary specifying the nominee's name and the other required information as set forth in the Company's By-laws. The By-laws require, among other things, that the shareholder making the nomination: (1) notify us in writing no later than the close of business on the 90th day and no earlier than the close of business on the 120th day prior to the first anniversary of the date of the Company's notice of annual meeting sent to shareholders in connection with the previous year's annual meeting; (2) include certain information about the nominee, including his or her name, occupation and Company share ownership; (3) include certain information about the shareholder proponent and the beneficial owner, if any on whose behalf the nomination is made, including such person or entity's name, address, Company share ownership and certain other information regarding the relationship between the shareholder and beneficial owner, if applicable, and any derivative or hedging positions in Company securities; and (4) update the required information as of the record date and after any subsequent change. The notice must comply with all requirements of the By-laws and, if the nomination is to be included in next year's proxy statement, the requirements of SEC Rule 14a-8 and must be timely received by the Corporate Secretary at Genuine Parts Company, 2999 Wildwood Parkway, Atlanta, Georgia 30339.

On November 19, 2018, the Board of Directors adopted and approved an amendment to the Company's By-laws to implement proxy access. The Company's By-laws, as amended and restated, provide that whenever the Board of Directors solicits proxies with respect to the election of directors at an annual meeting of shareholders, subject to certain requirements, a shareholder, or a group of up to 20 shareholders, owning 3% or more of the Company's outstanding common stock continuously for at least three years can require the Company to include in its proxy materials for such annual meeting director nominations for up to the greater of (i) 20% of the number of directors up for election, rounding down to nearest whole number, or (ii) two directors. Shareholder requests to include shareholder nominees in the Company's proxy materials for the 2020 annual meeting of shareholders must be received by the Corporate Secretary no earlier than October 7, 2019 and no later than November 6, 2019 and must satisfy the requirements specified in the Company's By-laws.

The Company's Board of Directors has established the following process for the identification and selection of candidates for director. The Compensation, Nominating and Governance Committee, in consultation with the Chairman of the Board, annually reviews the appropriate experience, skills and characteristics required of Board members in the context of the current membership of the Board to determine whether the Board would better be enhanced by the addition of one or more directors. This review includes, among other relevant factors in the context of the perceived needs of the Board at that time, issues of experience, reputation, judgment, diversity and skills. With regard to diversity, the Board and the Compensation, Nominating and Governance Committee believe that sound governance of the Company in an increasingly complex international marketplace requires a wide range of viewpoints. As a result, although the Board does not have a formal policy regarding Board diversity, the Board and the Committee believe that the Board should be comprised of a well-balanced group of individuals with diverse backgrounds, educations, experiences and skills that contribute to board diversity, and the Compensation, Nominating and Governance Committee considers such factors when reviewing potential candidates.

If the Compensation, Nominating and Governance Committee determines that adding a new director is advisable, the Committee initiates a search, working with other directors, management and, if it deems appropriate or necessary, a search firm retained to assist in the search. The Compensation, Nominating and Governance Committee considers all appropriate candidates proposed by management, directors and shareholders. Information regarding potential

candidates is presented to the Compensation, Nominating and Governance Committee, and the Committee evaluates the candidates based on the needs of the Board at that time. Potential candidates are evaluated according to the same criteria, regardless of whether the candidate was recommended by shareholders, the Compensation, Nominating and Governance Committee, another director, Company management, a search firm or another third party. The Compensation, Nominating and Governance Committee then submits any recommended candidate(s) to the full Board of Directors for approval and recommendation to the shareholders for approval at the Company's annual meeting of shareholders.

The Company's Board of Directors is comprised of individuals with diverse experience at policy-making levels in a variety of businesses, as well as in education and non-profit organizations, in areas that are relevant to the Company's activities. Each director was nominated on the basis of the unique experience, qualifications,

Table of Contents

Corporate Governance

attributes and skills that he or she brings to the Board, as well as how those factors blend with those of the others on the Board as a whole.

Communications with the Board

The Company's Corporate Governance Guidelines provide for a process by which shareholders or other interested parties may communicate with the Board, a Board committee, the presiding independent director, the non-management directors as a group, or individual directors. Shareholders or other interested parties who wish to communicate with the Board, a Board committee or any such other individual director or directors may do so by sending written communications addressed to the Board of Directors, a Board committee or such individual director or directors, c/o Corporate Secretary, Genuine Parts Company, 2999 Wildwood Parkway, Atlanta, Georgia 30339. This information is also available on the Company's website at www.genpt.com. All communications will be compiled by the Secretary of the Company and forwarded to the members of the Board to whom the communication is directed or, if the communication is not directed to any particular member(s) of the Board, the communication shall be forwarded to all members of the Board of Directors.

Annual Performance Evaluations

The Board recognizes that a robust and constructive evaluation process is an essential part of good corporate governance and Board effectiveness. The Company's Corporate Governance Guidelines provide that the Board of Directors shall conduct an annual evaluation to determine, among other matters, whether the Board and the Committees are functioning effectively. The Audit Committee and the Compensation, Nominating and Governance Committee are also required to each conduct an annual self-evaluation. The Compensation, Nominating and Governance Committee is responsible for overseeing this self-evaluation process. Through the performance evaluations, directors review the Board's and Committees' performances, including areas where the Board and Committees feel they function effectively, and importantly, areas where the Board and Committees believe they can improve. Results requiring additional consideration are addressed at subsequent board and committee meetings.

The Board, Audit Committee, and Compensation, Nominating and Governance Committee each conducted an annual self-evaluation process during 2018, and feedback from the process was reported to and discussed by the Board. Changes to processes and procedures of the Board and Committees based on such feedback were implemented and will be monitored in future evaluations.

Board Oversight of Risk

The Company's Board of Directors recognizes that, although risk management is primarily the responsibility of the Company's management team, the Board plays a critical role in the oversight of risk. The Board believes that an important part of its responsibilities is to assess the major risks the Company faces and review the Company's options for monitoring and controlling these risks. The Board assumes responsibility for the Company's overall risk assessment.

The Board as a whole examines specific business risks in its regular reviews of the individual business units and also on a Company-wide basis as part of its regular strategic reviews. In addition to periodic reports from two committees (discussed below) about risks, the Board receives presentations throughout the year from various business units that

include discussion of significant risks specific to such business unit as necessary. Periodically, at Board meetings, management discusses matters of particular importance or concern, including any significant areas of risk requiring Board attention.

The Audit Committee has specific responsibility for oversight of risks associated with financial accounting and audits, internal control over financial reporting, and information technology/cyber security risk. The Audit Committee monitors and reviews applicable enterprise risks identified as part of the Company's enterprise risk management program, including the Company's risk assessment and management policies, the Company's major financial risk exposure and cyber and information security exposure and the steps taken by management to monitor and mitigate such exposure. The Audit Committee receives quarterly updates at Committee meetings specific to the Company's cyber security program and IT security risk, and the Board receives periodic updates from the Audit Committee Chair on cyber security and IT security risk and also receives an update directly from the Chief Information Officer at least once per year.

12 2019 Proxy Statement

Table of Contents

Corporate Governance

The Compensation, Nominating and Governance Committee oversees the risks relating to the Company's compensation policies and practices as well as management development and leadership succession in the Company's various business units.

The Compensation, Nominating and Governance Committee annually reviews with management the design and operation of the Company's incentive compensation arrangements for all employees, including executive officers, for the purpose of determining whether such programs might encourage inappropriate risk-taking that could have a material adverse effect on the Company. In advance of such review, the Company identifies internal and external factors that comprise the Company's primary business risks, and management compiles an inventory of incentive compensation arrangements, which are then summarized for the Compensation, Nominating and Governance Committee and reviewed for the purpose of identifying any aspects of such programs that might encourage behaviors that could exacerbate the identified business risks.

In conducting this assessment for 2018, the Compensation, Nominating and Governance Committee considered the performance objectives and target levels used in connection with these incentive awards and also the features of the Company's compensation program that are designed to mitigate compensation-related risk. Based on such assessment, the Compensation, Nominating and Governance Committee concluded that the Company's compensation policies and practices for its employees are not reasonably likely to have a material adverse effect on the Company.

Code of Conduct and Ethics

The Board of Directors has adopted a Code of Conduct and Ethics for Employees, Contract and/or Temporary Workers, Officers and Directors and a Code of Conduct and Ethics for Senior Financial Officers, both of which are available on the Company's website at www.genpt.com. These Codes of Conduct and Ethics comply with NYSE and Securities and Exchange Commission (the "SEC") requirements, including procedures for the confidential, anonymous submission by employees or others of any complaints or concerns about the Company or its accounting, internal accounting controls or auditing matters. The Company will post any amendments to or waivers from the Code of Conduct and Ethics (to the extent applicable to the Company's executive officers and directors) on its website.

Environmental & Social Sustainability

The Company is committed to operating our business with integrity, contributing to our local communities, promoting a culture of diversity and inclusion, and using our natural resources thoughtfully and responsibly. In 2018 the Company issued its inaugural Sustainability Report, which provides detailed information on the Company's environmental and social sustainability initiatives. The report can be found on www.genpt.com.

Board Attendance

The Company's Corporate Governance Guidelines provide that all directors are expected to attend all meetings of the Board and committees on which they serve and are also expected to attend the Annual Meeting of Shareholders. During 2018, the Board of Directors held six meetings. Two directors missed one meeting; otherwise, all of the directors attended all of the Board of Director meetings. All committee members attended all of the committee meetings on which they served. All of the Company's directors attended the Company's 2018 Annual Meeting.

Board Committees

The Board presently has three standing committees. Information regarding the functions of the Board's committees, their present membership and the number of meetings held by each committee during 2018 is set forth below:

Executive Committee. The Executive Committee is authorized, to the extent permitted by law, to act on behalf of the Board of Directors on all matters that may arise between regular meetings of the Board upon which the Board of Directors would be authorized to act. The current members of the Executive Committee are Thomas C. Gallagher (Chair), Paul D. Donahue, John D. Johns and Wendy B. Needham. During 2018, this committee held four meetings.

2019 Proxy Statement 13

Table of Contents**Corporate Governance**

Audit Committee. The Audit Committee's main role is to assist the Board of Directors with oversight of (1) the integrity of the Company's financial statements, (2) the Company's compliance with legal and regulatory requirements, (3) the independent auditor's qualifications and independence and (4) the performance of the Company's internal audit function and independent auditors. As part of its duties, the Audit Committee assists in the oversight of (a) management's assessment of, and reporting on, the effectiveness of internal control over financial reporting, (b) the independent auditor's integrated audit, which includes expressing an opinion on the conformity of the Company's audited financial statements with United States generally accepted accounting principles, (c) the independent auditor's audit of the Company's internal control over financial reporting which includes expressing an opinion on the effectiveness of the Company's internal control over financial reporting, (d) the Company's risk assessment and risk management, and (e) the Company's cyber security program. (See Board Oversight of Risk above.) The Audit Committee oversees the Company's accounting and financial reporting process and has the authority and responsibility for the appointment, retention and oversight of the Company's independent auditors, including pre-approval of all audit and non-audit services to be performed by the independent auditors. The Audit Committee annually reviews and approves the firm to be engaged as independent auditors for the Company for the next fiscal year, reviews with the independent auditors the plan and results of the audit engagement, reviews the scope and results of the Company's procedures for internal auditing and monitors the design and maintenance of the Company's internal accounting controls. Additionally, as noted above, the Audit Committee oversees the Company's cyber security program and receives updates on IT security/cyber risk and mitigation initiatives at least quarterly. The Audit Committee Report appears later in this proxy statement. A current copy of the written charter of the Audit Committee is available on the Company's website at www.genpt.com.

The current members of the Audit Committee are Wendy B. Needham (Chair), Elizabeth W. Camp, Gary P. Fayard, Donna W. Hyland, Robert C. Loudermilk, Jr. and E. Jenner Wood. All members of the Audit Committee are independent of the Company and management, as required by the NYSE listing standards and SEC requirements. The Board has determined that all members of the Audit Committee meet the financial literacy requirements of the NYSE corporate governance listing standards. During 2018, the Audit Committee held six meetings.

The Board of Directors has determined that Ms. Camp, Mr. Fayard, Ms. Hyland, Ms. Needham, and Mr. Wood meet the requirements adopted by the SEC for qualification as an audit committee financial expert. Ms. Camp currently oversees all aspects of business as President and CEO of a private investment and commercial real estate management company. She also has previous experience in accounting, tax, and legal matters as a tax attorney as well as extensive finance and accounting experience as a director for over 10 years of Synovus, serving as former chair of its Audit Committee. Mr. Fayard retired in 2014 as CFO of The Coca-Cola Company, where he held various financial leadership positions since joining the company in 1994. Previous to his role at Coca-Cola, he was a partner at a major public accounting firm. Mr. Fayard brings a wealth of financial, accounting, and auditing knowledge from his finance roles at Coca-Cola. Mr. Fayard also has served as director and audit committee member on numerous for-profit and not-for-profit boards, giving him direct exposure to the finance and accounting of a wide variety of businesses and industries. Ms. Hyland currently acts as the President and CEO of Children's Healthcare of Atlanta and oversees all functions of the hospital, including its finances. As former CFO of the organization, Ms. Hyland gained significant experience with the details of the finance and accounting areas of the business. Her professional experience as well as her directorship at Cousins Properties and chair of Cousins' Audit Committee, as well as memberships on many non-profit boards exposed her to a broad spectrum of finance and accounting issues in a variety of businesses and industries. Ms. Needham was formerly Managing Director, Global Automotive Research for Credit Suisse First Boston from August 2000 to June 2003. Prior to that, Ms. Needham was a Principal, Automotive Research for

Donaldson, Lufkin & Jenrette for six years. In both of these positions, Ms. Needham actively reviewed financial statements and prepared various financial analyses and evaluations of such financial statements and related business operations. Mr. Wood retired in 2016 as Corporate Executive Vice President of SunTrust Banks, Inc. and prior to that, he held the position of Chairman, President and Chief Executive Officer of the Atlanta Division of SunTrust Bank. Mr. Wood has direct insight and extensive experience with respect to financial issues and the financial services industry.

Compensation, Nominating and Governance Committee. The Compensation, Nominating and Governance Committee is responsible for (1) determining and evaluating the compensation of the Chief Executive Officer and other executive officers and key employees and approving and monitoring our executive compensation plans,

Table of Contents

Corporate Governance

policies, and programs, (2) identifying and evaluating potential nominees for election to the Board and recommending candidates for consideration by the Board and shareholders, (3) developing and recommending to the Board a set of Corporate Governance Guidelines, as well as periodically reevaluating those Corporate Governance Guidelines, and (4) overseeing the evaluation of the Board of Directors and management. The Committee also periodically reviews and evaluates the risk involved in the Company's compensation policies and practices and the relationship of such policies and practices to the Company's overall risk and management of that risk. The Committee has and may exercise the authority of the Board of Directors as specified by the Board and to the extent permitted under the Georgia Business Corporation Code, and the Committee has the authority to delegate its duties and responsibilities to subcommittees as it deems necessary and advisable. A brief description of the Committee's policy regarding director candidates nominated by shareholders appears in "Director Nominating Process" above, and a full version can be found in the Company's By-Laws.

For 2018, the Committee independently retained a compensation consultant, Meridian Compensation Partners, LLC, to assist it in its review of executive compensation practices, including the competitiveness of pay levels, design issues, market trends and technical considerations.

During the year, Meridian assisted the Committee with the development of competitive market data for executives and a related assessment of the Company's executive compensation levels, a risk assessment of the Company's incentive compensation, and also provided legislative and regulatory updates and guidance regarding reporting of executive compensation under the SEC's proxy disclosure rules. Our Chief Executive Officer, with input from our Senior Vice President Human Resources and Meridian, recommended to the Committee base salary, target bonus levels, actual bonus payouts and long-term incentive grants for our senior executives. The Committee considered, discussed, modified as appropriate, and took action on such proposals. The Committee has agreed that Meridian will play a similar role for 2019.

The Compensation, Nominating and Governance Committee annually considers whether the work of any compensation consultant raised any conflict of interest. For 2018, the Committee considered various factors, including the six factors mandated by SEC rules, and determined that with respect to executive and director compensation-related matters, no conflict of interest was raised by the work of Meridian. The Committee also considers the six independence factors mandated by SEC rules before engaging any other compensation advisers.

The current members of the Compensation, Nominating and Governance Committee are John D. Johns (Chair), P. Russell Hardin, John R. Holder, and E. Jenner Wood. All members of the Compensation, Nominating and Governance Committee are independent of the Company and management, as required by the NYSE listing standards and the SEC. During 2018, the Compensation, Nominating and Governance Committee held five meetings. A current copy of the written charter of the Compensation, Nominating and Governance Committee is available on the Company's website at www.genpt.com.

Table of Contents**SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS**

The following table sets forth information as of February 13, 2019, as to all persons or groups known to the Company to be beneficial owners of more than five percent of the outstanding Common Stock of the Company.

Title of Class	Name and Address of Beneficial Owner	Shares Beneficially Owned	Percent of Class
Common Stock, \$1.00 par value	The Vanguard Group, Inc. 100 Vanguard Blvd. Malvern, PA 19355	15,390,890 ⁽¹⁾	10.5%
Common Stock, \$1.00 par value	Blackrock, Inc. 55 East 52 nd Street New York, NY 10055	14,536,577 ⁽²⁾	9.9%
Common Stock, \$1.00 par value	State Street Corporation State Street Financial Center One Lincoln Street Boston, MA 02111	8,466,883 ⁽³⁾	5.8%

(1) This information is based upon information included in a Schedule 13G filed on February 11, 2019 by The Vanguard Group, Inc. The Vanguard Group, Inc. reports sole voting power with respect to 169,719 shares, shared voting power with respect to 40,095 shares, sole dispositive power with respect to 15,184,212 shares and shared dispositive power with respect to 206,678 shares. Vanguard further reported that (a) Vanguard Fiduciary Trust Company, a wholly-owned subsidiary of The Vanguard Group, Inc., is the beneficial owner of 125,211 shares or .08% of the Company's common stock as a result of its serving as investment manager of collective trust accounts and (b) Vanguard Investments Australia, Ltd., a wholly-owned subsidiary of The Vanguard Group, Inc., is the beneficial owner of 124,042 or .08% of the Company's common stock as a result of its serving as investment manager of Australian investment offerings.

(2) This information is based upon information included in a Schedule 13G filed on February 4, 2019 by Blackrock, Inc. Blackrock, Inc. reports sole voting power with respect to 13,003,056 shares and sole dispositive power with respect to all 14,536,577 shares. According to the filing, the reported shares are held by Blackrock, Inc. through subsidiaries.

(3) This information is based upon information included in a Schedule 13G filed on February 14, 2019 by State Street Corporation. State Street Corporation reports shared voting power with respect to 7,888,273 and shared dispositive

power with respect to 8,465,491 shares. According to the filing, the reported shares are held by State Street Corporation through subsidiaries.

16 2019 Proxy Statement

Table of Contents**SECURITY OWNERSHIP OF MANAGEMENT**

Based on information provided to the Company by the named persons, set forth in the table below is information regarding the beneficial ownership of Common Stock of the Company held by the Company's directors and nominees for director, the named executive officers (as defined in Executive Compensation below) and all directors, nominees for director and executive officers of the Company as a group as of February 13, 2019:

Director/Executive Officer	Shares of Common Stock Beneficially Owned ⁽¹⁾	Percentage of Common Stock Outstanding
Timothy P. Breen	37,005 ⁽²⁾	*
Elizabeth W. Camp	6,818 ⁽³⁾	*
Paul D. Donahue	162,318 ⁽⁴⁾	*
Gary P. Fayard	15,033 ⁽⁵⁾	*
Thomas C. Gallagher	857,293 ⁽⁶⁾	*
P. Russell Hardin	3,408 ⁽⁷⁾	*
John R. Holder	23,544 ⁽⁸⁾	*
Donna W. Hyland	9,149 ⁽⁹⁾	*
John D. Johns	43,070 ⁽¹⁰⁾	*
Robin C. Loudermilk	36,839 ⁽¹¹⁾	*
Lee A. Maher	78,072 ⁽¹²⁾	*
Wendy B. Needham	19,927 ⁽¹³⁾	*
James R. Neill	3,131,148 ⁽¹⁴⁾	2.1%
E. Jenner Wood	12,376 ⁽¹⁵⁾	*
Carol B. Yancey	3,195,968 ⁽¹⁶⁾	2.2%
Directors and Executive Officers as a Group (15 persons)	6,580,947 ⁽¹⁷⁾	4.5%

* Less than 1%

(1) Information relating to the beneficial ownership of Common Stock by directors and executive officers is based upon information furnished by each such individual using beneficial ownership concepts set forth in rules promulgated by the SEC. Except as indicated in other footnotes to this table, directors and executive officers possessed sole voting and investment power with respect to all shares set forth by their names. The table includes, in some instances, shares in which members of a director's or executive officer's immediate family or trusts or foundations established by them have a beneficial interest and as to which the director or executive officer disclaims beneficial ownership.

(2) Includes 36,905 shares subject to stock options and stock appreciation rights that are exercisable currently or within 60 days after February 13, 2019. Does not include 12,124 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date.

- (3) Includes 6,318 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events, including a termination of service as a director by reason of retirement.
- (4) Includes 88,210 shares subject to stock options and stock appreciation rights that are exercisable currently or within 60 days after February 13, 2019. Does not include 41,311 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events outside the control of Mr. Donahue.
- (5) Includes (i) 10,830 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events, including a termination of service as a director by reason of retirement, and (ii) 4,203 shares of Common Stock equivalents held in Mr. Fayard's stock account under the Directors' Deferred Compensation Plan.
- (6) Includes (i) 267,205 shares subject to stock options and stock appreciation rights that are exercisable currently or within 60 days after February 13, 2019, and (ii) 946 shares owned jointly by Mr. Gallagher and his wife. Does not include 23,425 restricted stock units that were awarded to Mr. Gallagher when he was an employee of the Company that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events outside the control of Mr. Gallagher but does include 2,046 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events, including a termination of service as a director by reason of retirement.

Table of Contents

Security Ownership of Management

- (7) Includes (i) 2,046 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events, including a termination of service as a director by reason of retirement, and (ii) 1,362 shares of Common Stock equivalents held in Mr. Hardin's stock account under the Directors' Deferred Compensation Plan.
- (8) Includes (i) 10,849 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events, including a termination of service as a director by reason of retirement, and (ii) 5,556 shares of Common Stock equivalents held in Mr. Holder's stock account under the Directors' Deferred Compensation Plan.
- (9) Includes (i) 6,318 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events, including a termination of service as a director by reason of retirement, and (ii) 2,831 shares of Common Stock equivalents held in Ms. Hyland's stock account under the Directors' Deferred Compensation Plan.
- (10) Includes (i) 10,850 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events, including a termination of service as a director by reason of retirement, (ii) 21,478 shares of Common Stock equivalents held in Mr. Johns' stock account under the Directors' Deferred Compensation Plan, and (iii) 2,053 shares owned by Mr. Johns' spouse, as to which Mr. Johns disclaims beneficial ownership.
- (11) Includes (i) 10,849 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events, including a termination of service as a director by reason of retirement, and (ii) 8,360 shares of Common Stock equivalents held in Mr. Loudermilk's stock account under the Directors' Deferred Compensation Plan.
- (12) Includes 24,730 shares subject to stock options and stock appreciation rights that are exercisable currently or within 60 days after February 13, 2019. Does not include 8,384 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events outside the control of Mr. Maher.
- (13) Includes 10,850 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events, including a termination of service as a director by reason of retirement.
- (14) Includes 19,182 shares subject to stock options and stock appreciation rights that are exercisable currently or within 60 days after February 13, 2019. Does not include 7,772 restricted stock units that each represent a right to

receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events outside the control of Mr. Neill. Also includes 2,016,931 shares held in trust for Company employees under the Company's Pension Plan for which Mr. Neill is one of six trustees and 1,088,532 shares held in a benefit fund for Company employees of which Mr. Neill is one of four trustees.

- (15) Includes (i) 8,545 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events, including a termination of service as a director by reason of retirement, (ii) 2,231 shares of Common Stock equivalents held in Mr. Wood's stock account under the Directors' Deferred Compensation Plan, and (iii) 100 shares held in trust for one of Mr. Wood's children to which Mr. Wood disclaims beneficial ownership.
- (16) Includes 50,817 shares subject to stock options and stock appreciation rights that are exercisable currently or within 60 days after February 13, 2019. Does not include 20,362 restricted stock units that each represent a right to receive one share of Common Stock on the five-year anniversary of their original grant date, subject to earlier settlement in certain events outside the control of Ms. Yancey. Also includes 2,016,931 shares held in trust for Company employees under the Company's Pension Plan for which Ms. Yancey is one of six trustees and 1,088,532 shares held in a benefit fund for Company employees of which Ms. Yancey is one of four trustees. Also includes 599 shares owned by Ms. Yancey's daughter. Ms. Yancey disclaims beneficial ownership to all shares owned by her daughter.
- (17) Includes (i) 754,254 shares or rights issuable to certain executive officers and directors upon the exercise of options and/or stock appreciation rights, (ii) 2,016,931 shares held in trust for Company's employees under the Company's Pension Plan, (iii) 1,088,532 shares held in a benefit fund for Company employees, and (iv) 46,031 shares held as Common Stock equivalents in directors' stock accounts under the Directors' Deferred Compensation Plan.

Table of Contents

EXECUTIVE COMPENSATION

COMPENSATION DISCUSSION AND ANALYSIS

In this section, an overview and analysis is provided of our executive compensation programs and policies, the material compensation decisions we have made under those programs and policies, and the material factors that we considered in making those decisions. Later in this proxy statement under the heading **Additional Information Regarding Executive Compensation** you will find a series of tables containing specific information about the compensation earned or paid in 2018 to the following individuals, who are referred to as our named executive officers:

Paul D. Donahue, President & Chief Executive Officer

Carol B. Yancey, Executive Vice President & Chief Financial Officer

Timothy P. Breen, President & Chief Executive Officer Motion Industries (deceased)

Lee A. Maher, Executive Vice President U.S. Automotive Parts Group

James R. Neill, Senior Vice President Human Resources

The discussion below is intended to explain the detailed information provided in those tables and put that information into context within the Company's overall compensation program.

2018 In Brief

During 2018, the Compensation, Nominating and Governance Committee actions and our pay-for-performance program operated such that compensation actually earned by executives reflected the performance of the Company. Highlights for 2018 are as follows:

Performance

Our total shareholder return for 2018 was 4.1%. This served to increase both shareholder wealth and the value of equity awards previously granted to our executives.

Revenues were up 15% and were 100% of our target; pre-tax earnings were up 5% and were 98% of our target. Our working capital performance was improved 10%, which was 150% of the target amount.

Long Term Incentive Program Change

The Compensation, Nominating and Governance Committee made several changes to the long term incentive program in 2018. Changes were made following discussions with management and consultation with the Committee's compensation consultant, Meridian Compensation Partners LLC (Meridian) regarding the goals of the long-term incentive program, effectiveness of the current program and market practices. The new program discontinued the use of stock appreciation rights (SARs) and provides for grants to executives comprised of 67% performance restricted stock units (PRSUs) and 33% time-vested restricted stock units (RSUs). Both awards cliff vest after 3 years, with the amount of PRSUs vesting dependent on the achievement of the Company's pre-tax profit goal.

Plan Payouts

As a result of the above and other performance results, 2018 bonus payouts were generally above target and earning of performance-based restricted stock units were slightly below target.

2018 annual incentive awards for Messrs. Donahue and Neill and Ms. Yancey were 105.8% of the total target amount, based on the Company's 2018 pre-tax profit of \$1,111,717,000, or 97.6% of the target amount, and a working capital improvement of 10%, which was 150% of the target amount.

Mr. Breen's 2018 annual incentive award was 137% of total target. Mr. Breen unexpectedly passed away in August 2018. Based on the terms of his annual incentive plan, he would have been awarded a pro-rated amount of his annual incentive award for 2018; however, the Compensation, Nominating, and Governance Committee unanimously approved a full pay-out of Mr. Breen's actual earned bonus amount to his spouse.

Table of Contents

Compensation Discussion and Analysis

Mr. Breen's bonus was earned based on the industrial product group exceeding its pre-tax profit goal at 105%, exceeding its sales goal at 103%, exceeding its inventory goal, and exceeding its working capital goal.

Mr. Maher's 2018 annual incentive award was 74% of total target. This award was partly earned based on the Automotive Parts Group's pre-tax profit performance, which was 90% of target. Mr. Maher's annual incentive award is also based on the Automotive Group's sales which was 98% of target. The inventory turnover performance goal was partially met and the working capital goal was exceeded.

The performance-based restricted stock units granted in 2018 were earned at 88% of target for each NEO. Mr. Breen's untimely passing triggered 100% achievement and immediate vesting of his performance-based restricted stock granted in 2018. Earned shares otherwise generally vest after two additional years of continued employment.

2018 Pay Opportunities

Any 2018 base salary increases higher than 3-4% and any increases in 2018 target bonus percentage were made in order to recognize expansion of roles or meaningful gaps to market levels.

Long-term incentive awards (PRsUs and RSUs) were granted to our executive officers and other participants in 2018, with an approximately 20% increase in value relative to prior year grants to make the awards more closely align with market data relating to our peer companies.

PRsU payouts were dependent on achievement of a pre-tax profit performance goal for 2018.

RSUs deliver value to executive officers after a three year vesting period.

Best Practices

Our compensation programs reflect a "best practices" approach to pay and governance:

We have no employment contracts or guaranteed severance arrangements with named executive officers other than our "double-trigger" change in control agreements.

We have minimum three year vesting for our long term incentives (PRsUs and RSUs).

Our change-in-control severance arrangements with the named executive officers do not provide for any excise tax gross ups.

Grants of long-term incentives are subject to double-trigger vesting upon a change in control.

We evaluate the competitiveness of target pay opportunities for base salary, target bonus and long-term incentives as a group relative to the size-adjusted 50th percentile of the market data.

About 75% of our CEO's compensation is performance-based and performance-based compensation represents between 63% and 71% of compensation for each of the other named executive officers.

Our stock ownership guidelines result in our executives being long-term holders of our stock.

Our Annual Incentive and Long Term Incentive programs contain clawback provisions.

We have no tax gross-ups for perquisites or benefits other than relocation.

We have never re-priced long term incentive awards.

We pay dividend equivalents on performance-based restricted stock units only to the extent such units are earned through performance.

Our insider trading policy prohibits transactions in publicly traded options and other hedging transactions with respect to Company common stock.

Consideration of Last Year's Advisory Shareholder Vote on Executive Compensation

At the 2018 Annual Meeting of Shareholders, approximately 94% of the shares present and entitled to vote were cast in support of the compensation of the Company's executive officers, as discussed and disclosed in the 2018 Proxy Statement.

Table of Contents**Compensation Discussion and Analysis**

In light of the strong shareholder support of the compensation paid to our executive officers evidenced by the results of this advisory vote, the Board and the Committee did not make any specific changes to our executive compensation program for 2018. Future advisory votes on executive compensation will serve as an additional tool to guide the Board and the Committee in evaluating the alignment of the Company's executive compensation program with the interests of the Company and its shareholders.

Compensation Philosophy and Objectives

Our overall goal in compensating executive officers is to attract, retain and motivate key executives of superior ability who are critical to our future success. We believe that short-term and long-term incentive compensation opportunities provided to executive officers should be directly aligned with our performance, and our compensation is structured to ensure that a significant portion of executives' compensation opportunities is directly related to achievement of financial and operational goals and other factors that increase shareholder value.

Our compensation decisions with respect to executive officer salaries, annual incentives, and long-term incentive compensation opportunities are influenced by (a) the executive's level of responsibility and function within the Company, (b) the overall performance and profitability of the Company, (c) our assessment of the competitive marketplace, including other peer companies, and (d) the economic environment. Our philosophy is to focus on total direct compensation opportunities through a mix of base salary, annual cash bonus and long-term incentives, including stock-based awards.

We also believe that the best way to directly align the interests of our executives with the interests of our shareholders is to make sure that our executives acquire and retain a significant level of stock ownership throughout their tenure with the Company. Our compensation program pursues this objective in two ways: through our equity-based long-term incentive awards and our stock ownership guidelines for our senior executives, as described in more detail below.

Overview of Executive Compensation Components

The Company's executive compensation program consists of several compensation elements, as described in the table below.

	What the Pay Element is	Objective of the Pay	Why We Choose to Pay
Pay Element	Designed to Reward	Element	Each Element
Base Salary	Core competence in the executive role relative to skills, experience and contributions to the Company	Provide fixed compensation based on competitive market practice	Provide a standard element of competitive market pay
Annual Cash Incentive	Contributions toward the Company's achievement of	Provide focus on meeting critical annual goals that lead	Motivate achievement of critical annual performance

specified pre-tax profit and asset to our long-term success metrics
management goals, as well as
achievement of revenue goals
for certain NEOs

Provide annual
performance-based cash
incentive compensation

2019 Proxy Statement 21

Table of Contents

Compensation Discussion and Analysis

	What the Pay Element is	Objective of the Pay	Why We Choose to Pay
Pay Element	Designed to Reward	Element	Each Element
	<u>Performance Restricted Stock Units (PRSUs):</u>	The combination of RSUs and PRSUs provides a blended long-term focus on:	Align executives' interests with those of shareholders and enhance their retention
	Sustained pre-tax profitability (determines the number of PRSUs that are earned)	Sustained stock price performance	
	Focus on the Company's stock price performance	Achievement of pre-tax profitability targets	
Long-Term Incentives	Continued employment with the Company during an additional two-year vesting period (three years including the performance year)	Executive ownership of our stock	
	<u>Restricted Stock Units (RSUs):</u>	Executive retention in a challenging business environment and competitive labor market	
	Focus on the Company's stock price performance		
	Continued employment with the Company during a three year vesting period		
Retirement Benefits	Executives are eligible to participate in employee benefit plans available to all employees as well as:	Tax Deferred Savings Plan: Provide a voluntary tax-deferred retirement savings vehicle for our	Treat executives in the same manner as other employees by making them whole on amounts they would have been entitled

<p>Plans are described in detail later in this proxy statement under the heading</p>	<p>Tax Deferred Savings Plan: Rewards saving for retirement</p>	<p>executive officers</p>	<p>to receive under retirement plans had the plans not been limited by the IRS Code</p>
<p>Additional Information Regarding Executive Compensation</p>	<p>Supplemental Retirement Plan (SRP): Provides executive retirement benefits and rewards executives for continued employment</p>	<p>SRP: Make total retirement benefits for our executive officers commensurate with those available to our other employees as a percentage of pay</p>	
	<p>Executives participate in medical, health, life insurance and disability plans generally available to our employees</p>	<p>Provide health and welfare benefits to our employees that are competitive within the marketplace</p>	<p>These benefits are part of our broad-based total compensation program</p>
	<p>Continuation of welfare benefits may occur as part of severance upon certain terminations of employment</p>		

Welfare Benefits

Table of Contents

Compensation Discussion and Analysis

	What the Pay Element is	Objective of the Pay	Why We Choose to Pay
Pay Element	Designed to Reward	Element	Each Element
Additional Benefits and Perquisites	CEO: Corporate aircraft usage for business and personal travel	Corporate aircraft use: Accommodate security, availability and efficiency concerns	
	CEO: Selected club membership	Club membership: Facilitate the CEO's role as a Company representative in the community	
Change in Control and Termination Benefits	Neither item has a tax reimbursement provision		
	Provide severance benefits if an officer's employment is terminated within two years after a change in control. No excise tax gross-ups are provided	Retain executives and provide continuity of management in the event of an actual or threatened change in control	Maintain a stable executive organization in the face of the uncertainty of an actual or threatened change in control
	What it rewards: Continued employment in the event of an actual or threatened change in control		

The use of these programs enables us to reinforce our pay for performance philosophy, as well as strengthen our ability to attract and retain highly qualified executives. We believe that this combination of programs provides an appropriate mix of fixed and variable pay, balances short-term operational performance with long-term shareholder value and encourages executive recruitment and retention.

Determination of Appropriate Pay LevelsPay Philosophy and Competitive Standing

In general, we evaluate the competitiveness of compensation for our executive officers relative to the size-adjusted 50th percentile of market data.

Determinations of one element of pay tend not to affect determinations of other pay elements.

We also design our incentive plans to pay more or less than the target amount when performance is above or below target performance levels. Thus, our plans are designed to result in payouts that are commensurate with the Company's

performance for that year or period.

For 2018, with the assistance of the Committee's compensation consultant, Meridian, we reviewed and analyzed competitive market data to be used as background for 2018 pay decisions and to obtain a general understanding of current compensation practices. This data was referenced when targeting the positioning for compensation discussed above. Data sources included public company proxy statements, broad-based, published compensation surveys and a private total compensation database maintained by Aon Hewitt.

We compared compensation opportunities for our named executive officers with pay opportunities available to executive officers in comparable positions at similar companies (our Comparison Group). During 2018 the Comparison Group included companies from industry segments in which we compete: automotive parts, industrial parts, specialty retail and office products. The Comparison Group companies used in 2018 are shown below. While the companies are either larger or smaller than us, Meridian used various statistical techniques to size-adjust the data to our revenue size. The list of companies below is reevaluated annually to take into account changes in our own operations, our size and our industry. Changes made for 2018 were the removal of Johnson Controls due to its merger with Tyco, Staples due to its privatization, and the addition of Lear Corporation, Cummins Inc. and Adient plc.

Table of Contents

Compensation Discussion and Analysis

Adient Plc.	LKQ Corp.
Advance Auto Parts, Inc.	MSC Industrial Direct Co., Inc.
Applied Industrial Technologies, Inc.	O Reilly Automotive, Inc.
Arrow Electronics, Inc.	Office Depot, Inc.
Autozone, Inc.	Parker-Hannifin Corporation
Avnet, Inc.	Tech Data Corp.
Cummins Inc.	Tenneco Inc.
Eaton Corporation Plc.	Tractor Supply Company
Kaman Corp.	Essendant Inc. (formerly United Stationers)
Lear Corporation	Wesco International
	W. W. Grainger, Inc.

2018 Base Salary

Our base salary levels reflect a combination of factors, including the pay posture discussed above, the executive's experience and tenure, our overall annual budget for both pay increases and pre-tax profit, the executive's individual performance and changes in responsibility. We review salary levels annually to recognize these factors.

The following base pay increases for 2018 were effective on April 1, 2018:

Executive	2018 Base Salary Increase
Donahue	6.3%
Yancey	4.0%
Breen	5.3%
Maher	3.0%
Neill	4.0%

Mr. Donahue's salary was increased to get him more in line with the market.

2018 Annual Incentive Plan

Our annual incentive plan (the Annual Incentive Plan) provides our executive officers with an opportunity to earn annual cash bonuses based on our achievement of certain pre-established performance goals. The Compensation, Nominating and Governance Committee sets target bonus opportunities for each named executive officer to be earned based on achievement of such goals. Similar to the process for setting base salaries, we consider a combination of factors in establishing the annual target bonus opportunities for our named executive officers. Target bonus opportunities for 2018 were set as a percentage of each named executive officer's base salary, as follows: Mr. Donahue, 130%; Ms. Yancey, 110%; Mr. Breen, 100%; Mr. Maher, 100% and Mr. Neill, 85%.

For 2018, we utilized generally the same performance metrics as in 2017, with an emphasis on pre-tax profit, together with working capital improvements and, with respect to our named executive officers with specific operational responsibilities, sales and inventory turnover metrics. We set the profit goals for 2018 bonus opportunities at levels that are intended to be challenging yet achievable, and reflect better than average growth within our competitive industry.

24 2019 Proxy Statement

Table of Contents**Compensation Discussion and Analysis**

The performance goals on which each executive officer's 2018 bonus opportunity is determined vary depending on the individual's role in the Company. Performance criteria and relative weights for 2018 are shown below for each executive. The combination of goals for each executive is intended to have a strong correlation with shareholder value. Goals for Corporate, Automotive and Industrial Products are each set based upon (i) prior year performance by store, branch, or distribution center; (ii) the overall economic outlook of the region served by a particular store, branch, or distribution center; and (iii) specific market conditions.

Performance Goal	2018 Weight of Goal by Executive			
	Donahue			
	Yancey			
	Neill ⁽¹⁾	Breen ⁽²⁾	Maher ⁽³⁾	
Pre-tax profit	80%	50%	50%	
Sales		30%	30%	
Working capital improvement	20%	10%	10%	
Inventory turnover		10%	10%	
Total	100%	100%	100%	

(1) For Messrs. Donahue and Neill and Ms. Yancey, the performance goals related to the overall Company.

(2) For Mr. Breen, the performance goals related to the Industrial Products Group, which consists of Motion Industries, Inc., a wholly owned subsidiary of the Company, including its electrical specialties group.

(3) For Mr. Maher, the performance goals related to the U.S. Automotive Parts Group.

The ranges of bonus payout possibilities for the various pre-tax profit goals and the U.S. Automotive and Industrial Products sales goals are shown below. Straight-line interpolation is used between data points. The 2018 Corporate pre-tax profit goal was \$1,139,038,000.

Pre-Tax Profit (Corporate, U.S. Automotive, or	% of Target Bonus Earned	Sales as a %	% of Target Bonus
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Industrial Products) as a % of Performance Goal		of Performance Goal	Earned
Below 75%	%	Below 95%	%
75%	45%	95%	15%
100%	100%	100%	100%
110% or above	175%	105% or above	150%

In addition, for Mr. Breen, bonus opportunity was provided for attainment of inventory turnover, and working capital improvement, with a goal of various levels of improvement versus the prior year. Bonus opportunity was provided from 50% of target to 150% of target based on the achievement of the various levels of improvement.

For Mr. Maher, bonus opportunity was provided for attainment of inventory turnover and working capital improvement goals, with a goal of various levels of improvement versus the prior year. Bonus opportunity for inventory turnover was provided from 15% of target to 150% of target based on the achievement of the various levels of improvement, and for working capital improvement goals, 50% of target to 150% of target based on the achievement of improvement.

For 2018, the Company's pre-tax profit was \$1,111,717,000, representing 97.6% of the target level set for executive officer incentive bonuses, and working capital improvement performance was improved 10%, representing 150% of the target level set for the executive officer incentive bonuses resulting in bonus payments equal to 105.8% of the total target bonus opportunity for Mr. Donahue, Ms. Yancey and Mr. Neill.

As noted above, the Compensation, Nominating and Governance Committee approved a full-year actual bonus payout of Mr. Breen's program to his spouse, following his death in August 2018.

Mr. Maher's program produced a bonus payment equal to 74% of target earned based on U.S. Automotive Parts Group performance. That Group's pre-tax profit was 90% of target, while its sales performance was 98% of target. The additional goal pertaining to inventory turnover was partially met while working capital improvement goal was exceeded.

Table of Contents**Compensation Discussion and Analysis**

Except for Mr. Breen's payout, when calculating the payout figures, formulas were applied strictly. The Committee did not exercise discretion to increase or decrease 2018 bonus payments for the named executive officers.

For additional information about the Annual Incentive Plan, please refer to the "Grants of Plan-Based Awards" table, which shows the threshold, target and maximum bonus amounts payable under the plan for 2018, and the Summary Compensation Table, which shows the actual amount of bonuses paid under the plan to our named executive officers for 2018.

2018 Long-Term Incentives

During 2018, the Compensation, Nominating and Governance Committee granted long-term equity-based incentive compensation to our executive officers in the form of Performance Restricted Stock Units (PRSUs) and Restricted Stock Units (RSUs). These grants align executive performance and achievement with shareholder interests.

PRSUs: PRSUs represent the right to earn and receive a number of shares of our common stock in the future, based on the level of the Company's 2018 pre-tax profit performance as shown in the table below.

Percent of Pre-Tax Profit Goal Achieved	% of Target Award Earned
110% or higher	150%
100%	100%
90%	50%
Less than 90%	%

To the extent the PRSUs are earned, they are subject to an additional two-year vesting schedule (e.g., for PRSUs granted in 2018, shares of restricted stock will be earned in early 2019 based on 2018 performance and will vest on May 1, 2021). Dividends declared after the restricted shares are earned are accrued and converted into additional shares of stock at the end of the vesting period.

RSUs: RSUs represent the right to receive a number of shares of our common stock after a three year vesting schedule. Dividends declared are accrued and converted into additional shares of stock at the end of the vesting period.

The sizes of grants to individual named executive officers were subjectively determined by considering the following factors:

Competitive market data, defined by the competitive award levels summarized in the annual executive compensation study;

The officer's responsibility level;

The officer's specific function within the overall organizational structure;

The Company's profitability, including consideration of the compensation cost associated with the awards; and

The number and amount of awards currently held by the executive officer (we continue to review this as part of our administration of stock ownership guidelines discussed below).

Comparison to market data suggests that the value of the 2018 PRSUs and RSUs awarded to our named executive officers was below the median relative to our Comparison Group. Grants in 2018 were weighted approximately 67% PRSUs and 33% RSUs.

All NEOs earned 88% of their PRSUs in 2018, based on the Company's actual 2018 pre-tax profit of \$1,111,717,000, which represented 97.6% of the Company's pre-tax profit goal of \$1,139,038,000. As discussed above, Mr. Breen earned 100% of his PRSUs in 2018, which vested immediately effective with his date of passing in August 2018.

Table of Contents

Compensation Discussion and Analysis

Please refer to the **Grants of Plan-Based Awards** and **Outstanding Equity Awards at Fiscal Year-End** tables and the related footnotes for additional information about long-term stock awards.

Change in Control Arrangements

Severance protections, particularly in the context of a change in control transaction, can play a valuable role in attracting and retaining key executive officers. Accordingly, the Company has entered into change in control agreements with each of the named executive officers. Information regarding these agreements and the benefits they provide is included in the **Post Termination Payments and Benefits** section of this Proxy Statement.

The Compensation, Nominating and Governance Committee evaluates the level of severance benefits to each such officer on a case-by-case basis, and in general, we consider these severance protections an important part of our executives' compensation and consistent with competitive practices.

The potential occurrence of a change in control transaction would create uncertainty regarding the continued employment of our executive officers. This uncertainty results from the fact that many change in control transactions result in significant organizational changes, particularly at the senior executive level. In order to encourage our senior executive officers to remain employed with the Company during an important time when their prospects for continued employment are often uncertain, we provide our executive officers with severance benefits if the executive's employment is terminated by the Company without cause or by the executive for good reason in connection with a change in control. Because a termination by the executive for good reason may be conceptually the same as a termination by the Company without cause, and because in the context of a change in control, potential acquirers would otherwise have an incentive to constructively terminate the executive's employment to avoid paying severance, it is appropriate to provide severance benefits in these circumstances.

The change in control agreements do not provide for any tax gross-ups with respect to excise taxes under Internal Revenue Code Section 4999 that may be due on such payments.

Factors Considered in Decisions to Materially Increase or Decrease Compensation

Market data, individual performance, retention needs and internal pay equity have been the primary factors considered in decisions to adjust compensation materially. We do not target any particular weight for base salary, annual bonus and long-term incentive as a percent of total direct compensation. We tend to follow market practice in allocating between the various forms of compensation, but with greater emphasis on performance-based incentive bonus opportunities because doing so results in pay opportunity that is heavily performance-based, as shown below, and results in compensation that is directly aligned with Company performance, is market-competitive and allows us to attract and retain competent executives.

Table of Contents

Compensation Discussion and Analysis

2018 Variable versus Fixed Compensation:

The following charts show the allocation of the CEO and NEOs base salary and short-term and long-term incentive compensation opportunities between fixed and performance-based compensation (at the target levels).

2018 Short-Term versus Long-Term Incentive Compensation:

The following table shows the allocation between each Executive's target short-term and long-term incentive compensation opportunities (each at the target level) as a percentage of each Executive's base salary.

Name	Short-Term Incentive Opportunity	Long-Term Incentive Opportunity
Donahue	130%	164%
Yancey	110%	138%
Breen	100%	106%
Maher	100%	97%
Neill	85%	86%

Timing of Compensation

Base salary adjustments, annual incentive plan opportunities, and PRSU/RSU grants were approved at the March 27, 2018 meeting of the Compensation, Nominating and Governance Committee. The compensation adjustments were effective April 1, 2018, and the PRSU and RSU grants were effective May 1, 2018.

Stock Ownership Guidelines

We have adopted stock ownership guidelines for the named executive officers identified above and for other key executives designated by the Compensation, Nominating and Governance Committee. The ownership guidelines are reviewed at least annually by the Compensation, Nominating and Governance Committee, which also has the authority to evaluate whether exceptions should be made for any executive on whom the guidelines would

Table of Contents**Compensation Discussion and Analysis**

impose a financial hardship. The current guidelines as determined by the Committee include: (i) CEO ownership equal to seven times prior year's salary; (ii) Named Executive Officers' ownership equal to three times prior year's salary; and (iii) Corporate Senior Vice Presidents and Subsidiary Presidents' ownership equal to one times the prior year's salary.

The covered executives have a period of five years in which to satisfy the guidelines from the date of appointment to a qualifying position. Shares counted toward this requirement will be based on shares beneficially owned by such executive (as beneficial ownership is defined by the SEC's rules and regulations) including PRSUs, but excluding unexercised options and measured against the average year-end stock price for the preceding three fiscal years. The guidelines also call for the covered executive to retain 50% of the net shares obtained through the exercise of options or when a restricted stock award vests for at least six months. The covered executives are encouraged to retain stock ownership per the guidelines for a period of six months following the date of retirement.

Impact of Accounting and Tax Treatments of Compensation

The accounting and tax treatment of compensation generally has not been a factor in determining the amounts of compensation for our executive officers. However, the Committee and management have considered the accounting and tax impact of various program designs to balance the potential cost to the Company with the benefit/value to the executive.

Code 162(m) places a limit of \$1 million on the amount of compensation that a company may deduct in any year with respect to certain executive officers. It is the Committee's intent to maximize deductibility of executive compensation while retaining some discretion needed to compensate executives in a manner commensurate with performance and the competitive landscape for executive talent. The 2015 Incentive Plan was approved by shareholders and permits the award of stock options, SARs and other performance-based equity awards that are intended to be fully deductible as performance based compensation under Code Section 162(m). The exemption from Code Section 162(m)'s deduction limit for performance-based compensation, however, has been repealed, effective for taxable years beginning after December 31, 2017, such that compensation paid to our covered executive officers in excess of \$1 million will not be deductible unless it qualifies for transition relief applicable to certain arrangements in place as of November 2, 2017.

Clawback Provisions

The Company has clawback provisions in its Annual Incentive program and its Long Term Incentive program. If at any time after payment of an executive's bonus or after performance units are earned, the Company and its auditors determine that it was calculated on financial results that subsequently were restated or were otherwise based on incorrect data, the executive may be required to repay or relinquish the unearned portion to the Company upon notice from the Company. Outside of the U.S., clawback provisions are subject to local law.

Role of Executive Officers in Determining Compensation

Our Chief Executive Officer, with input from our Senior Vice President - Human Resources, recommend to the Compensation, Nominating, and Governance Committee base salary, target bonus levels, actual bonus payouts and long-term incentive grants for our senior officer group (other than themselves). Mr. Donahue makes these recommendations to the Committee based on data and analysis provided by our independent compensation consultant

and qualitative judgments regarding individual performance. Mr. Donahue is not involved with any aspect of determining his own compensation.

Table of Contents**ADDITIONAL INFORMATION REGARDING EXECUTIVE COMPENSATION****2018 SUMMARY COMPENSATION TABLE**

Name and Principal Position	Year	Salary(\$)	Non-Equity Incentive					Change in Pension Value and Non- Qualified Deferred Compensation	All Other Compensation	Total (\$)
			Stock Awards (\$) ⁽¹⁾	Option Awards (\$) ⁽¹⁾	Plan Compensation (\$) ⁽²⁾	Earnings (\$) ⁽³⁾	(\$) ⁽⁴⁾			
Paul D. Donahue President & Chief Executive Officer	2018	1,083,750	1,800,204		1,512,597	830,499	73,279	5,300,329		
	2017	1,001,250	1,125,185	375,023	1,144,036	1,181,237	92,755	4,919,486		
	2016	840,000	800,253	266,814	1,080,566	847,754	121,982	3,957,369		
Carol B. Yancey Executive Vice President & Chief Financial Officer	2018	562,500	784,375		661,100	124,139	13,750	2,145,864		
	2017	539,500	490,095	163,413	510,161	621,101	13,000	2,337,270		
	2016	507,500	445,748	148,553	572,300	546,071	13,250	2,233,422		
Timothy P. Breen President & Chief Executive Officer Motion Industries	2018	337,164	528,089		684,963	436,009	13,750	1,999,975		
	2017	471,250	330,193	110,007	643,085	387,398	13,000	1,954,933		
	2016	456,000	300,157	100,004	282,144	297,084	13,250	1,448,639		
Lee A. Maher Executive Vice President U.S. Automotive Parts Group	2018	540,667	528,089		401,906	128,137	13,750	1,612,549		
	2017	523,750	330,193	110,007	297,941	425,555	13,000	1,700,446		
	2016	489,670	300,157	100,004	169,795	551,734	13,250	1,624,610		
James R. Neill	2018	345,125	299,295		313,414	103,600	13,750	1,075,184		

Senior Vice President	2017	331,750	187,004	62,365	242,326	249,117	13,000	1,085,562
Human Resources	2016	319,000	170,023	56,730	273,843	203,769	13,250	1,036,615

- (1) Represents the aggregate grant date fair value of awards determined in accordance with FASB ASC Topic 718. Grant date fair value for restricted stock units (RSUs) reflected in the Stock Awards column is based on the grant date fair value of the underlying shares. Grant date fair value for performance-based restricted stock units (PRSUs) reflected in the Stock Awards column is based on the grant date fair value of the underlying shares and the probable outcome of performance-based vesting conditions, excluding the effect of estimated forfeitures. Grant date fair value for stock appreciation rights (SARs) reflected in the Option Awards column is based on the Black-Scholes option pricing model. The actual value, if any, that a named executive officer may realize upon exercise of SARs will depend on the excess of the stock price over the base value on the date of exercise, so there is no assurance that the value realized by a named executive officer will be at or near the value estimated by the Black-Scholes model. The assumptions used in determining the grant date fair values of the SARs are set forth in the notes to the Company's consolidated financial statements, which are included in our Annual Report on Form 10-K for the year ended December 31, 2018 filed with the SEC.
- (2) Reflects the value of cash incentive bonuses earned under our Annual Incentive Plan.
- (3) Reflects the increase during 2018 in actuarial present values of each executive officer's accumulated benefits under our Pension Plan and our Supplemental Retirement Plan.
- (4) Amounts reflected in this column for 2018 include 401(k) matching contributions in the amount of \$13,750 for each named executive officer. The amount shown for Mr. Donahue also includes his personal use of the company aircraft (\$52,078) and club membership dues (\$7,451). The incremental cost to the Company of the personal use of company aircraft is calculated based on the average variable operating costs to the Company. Variable operating costs include fuel costs, mileage, maintenance, crew travel expenses, catering and other miscellaneous variable costs. The total annual variable costs are divided by the annual number of miles the Company aircraft flew to derive an average variable cost per mile. This average variable cost per mile is then multiplied by the miles flown for personal use to derive the incremental cost. The fixed costs that do not change based on usage, such as pilot salaries, the lease costs of the company aircraft, hangar expense for the home hangar, and general taxes and insurance are excluded from the incremental cost calculation. When Company aircraft is being used for mixed business and personal use, only the incremental cost of the personal use is included, such as on-board catering or other charges attributable to an extra passenger traveling for personal reasons on an aircraft being primarily used for a business trip.

2018 CEO PAY RATIO

As required by item 402(u) of Regulation S-K, the Compensation, Nominating, and Governance Committee reviewed a comparison of our CEO's annual total compensation in fiscal year 2018 to that of our median employee, which we identified in 2017. We identified our median employee by examining 2017 Box 1 W-2 and foreign equivalent taxable income amounts for all individuals, excluding our CEO, who were employed by us on December 31, 2017 whether on a full-time, part-time, or seasonal basis. As permitted by disclosure rules, we omitted approximately 7,000 employees that were added to the Company through acquisitions during 2017. We

Table of Contents**Additional Information Regarding Executive Compensation**

did not annualize the compensation for any full-time employees that were not employed by us for all of 2017. We applied a foreign currency to U.S. dollar exchange rate to the compensation paid in foreign currency. After identifying the median employee, we calculated annual total compensation for such employee using the same methodology we use for our named executive officers as set forth in the 2018 Summary Compensation Table above.

As permitted by the regulation, we are using the same median employee for 2018. After performing an analysis of our employee population after 2017 mergers and acquisitions activity was taken into account, we concluded that there has been no change in our employee population or employee compensation arrangements that we believe would significantly impact the pay ratio disclosure.

For fiscal year 2018, the annual total compensation for our CEO was \$5,300,329 as noted in the table above and for our median employee it was \$38,485. The resulting ratio of our CEO's pay to the pay of our median employee for fiscal year 2018 is 138 to 1.

2018 GRANTS OF PLAN-BASED AWARDS

Name	Approval Date	Grant Date	Estimated Future Payouts Under			Estimated Future Payouts Under			All Other	
			Threshold	Target	Maximum	Threshold	Target	Maximum	Stock Awards:	Grant
			(\$)	(\$)	(\$)	(#)	(#)	(#)	Number of Shares of Stock or	Date Fair Value of Stock
									Units	Awards
									(#) ⁽³⁾	(\$) ⁽⁴⁾
Paul D. Donahue			657,800	1,430,000	2,431,000					
	3/27/2018	5/1/2018				6,800	13,600	20,400		1,206,048
	3/27/2018	5/1/2018							6,700	594,156
			287,500	625,000	1,062,500					

Carol B. Yancey									
3/27/2018	5/1/2018				2,963	5,925	8,888		525,429
3/27/2018	5/1/2018							2,920	258,946
Timothy P. Breen		185,000	500,000	812,500					
3/27/2018	5/1/2018				1,995	3,990	5,985		353,833
3/27/2018	5/1/2018							1,965	174,256
Lee A. Maher		182,910	546,000	887,250					
3/27/2018	5/1/2018				1,995	3,990	5,985		353,833
3/27/2018	5/1/2018							1,965	174,256
James R. Neill		136,298	296,300	503,710					
3/27/2018	5/1/2018				1,130	2,260	3,390		200,417
3/27/2018	5/1/2018							1,115	98,878

- (1) Represents threshold, target and maximum payout levels under the Annual Incentive Plan for 2018 performance. The actual amount of incentive bonus earned by each named executive officer is reported under the Non-Equity Incentive Plan Compensation column in the Summary Compensation Table. Additional information regarding the design of the Annual Incentive Plan is included in the Compensation Discussion and Analysis section of this Proxy Statement.
- (2) Represents threshold, target and maximum number of PRSUs to be earned on December 31, 2018 based on the Company's achievement of pre-tax profit goals. If the Company achieves 100% or greater of its 2018 pre-tax profit goal, 100% of the PRSUs will be earned. If the Company achieves 110% of the pre-tax profit goal, 150% of the PRSUs will be earned. If the Company achieves at least 90% of its 2018 pre-tax profit goal, 50% of the PRSUs will be earned. If the Company achieves less than 90% of its 2018 pre-tax profit goal, then no PRSUs will be earned. Each PRSU that is earned represents a contingent right to receive one share of Company Common Stock in the future. PRSUs earned for the 2018 fiscal year will vest and be settled in shares of Common Stock on May 1, 2021 (or earlier upon a change in control of the Company) provided the executive is still employed by the Company, subject to earlier vesting in the event of (i) the executive's retirement from the Company or (ii) the executive's employment with the Company is terminated due to death or disability. Dividends paid on the Company's Common Stock after the PRSUs are earned will accrue with respect to the PRSUs and will convert into additional shares of stock at the end of the vesting period. Additional information regarding the PRSUs and the Company's long-term incentive program is included in the Compensation Discussion and Analysis section of this Proxy Statement.
- (3) Reflects RSUs that represent a contingent right to receive one share of Company Common Stock in the future. The RSUs will vest and be settled in shares of Common Stock on May 1, 2021 (or earlier upon a change in control of the Company) provided the executive is still employed by the Company, subject to earlier vesting in the event of (i) the executive's retirement from the Company or (ii) the executive's employment with the Company is terminated due to death or disability. Dividends paid on the Company's Common Stock will accrue and will convert into additional shares of stock at the end of the vesting period. Additional information regarding the RSUs and the Company's long-term incentive program is included in the Compensation Discussion and Analysis section of this Proxy Statement.

Table of Contents

Additional Information Regarding Executive Compensation

(4) Represents the grant date fair value of the award determined in accordance with FASB ASC Topic 718. Grant date fair value for the PRSUs is based on the grant date fair value of the underlying shares and the probable outcome of performance-based vesting conditions, excluding the effect of estimated forfeitures. The assumptions used in determining the grant date fair values of these awards are set forth in the notes to the Company's consolidated financial statements, which are included in our Annual Report on Form 10-K for the year ended December 31, 2018 filed with the SEC.

2018 OUTSTANDING EQUITY AWARDS AT FISCAL YEAR-END

Name	Option Awards				Stock Awards	
	Number of Securities Underlying Unexercised Options (#) Exercisable	Number of Securities Underlying Unexercised Options (#) Unexercisable	Option Exercise Price (\$)	Option Expiration Date	Shares or Units of Stock That Have Not Vested (#)	Market Value of Shares or Units of Stock That Have Not Vested (\$) ⁽⁷⁾
Paul D. Donahue	9,000	18,000 ⁽¹⁾	90.34	4/3/2027	18,668 ⁽³⁾	1,792,501
	13,153	6,577 ⁽²⁾	99.72	4/1/2026	9,456 ⁽⁴⁾	907,965
	15,780		91.75	4/1/2025	5,757 ⁽⁵⁾	552,787
	15,700		86.80	4/1/2024	6,080 ⁽⁶⁾	583,802
	19,000		77.12	4/1/2023		
Carol B. Yancey	3,921	7,844 ⁽¹⁾	90.34	4/3/2027	8,134 ⁽³⁾	781,027
	7,323	3,662 ⁽²⁾	99.72	4/1/2026	4,119 ⁽⁴⁾	395,506

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	10,980		91.75	4/1/2025		
					3,206 ⁽⁵⁾	307,840
	11,000		86.80	4/1/2024		
					4,138 ⁽⁶⁾	397,331
	10,000		77.12	4/1/2023		
Timothy P. Breen						
	7,920		90.34	8/18/2022		
					5,955 ⁽³⁾	571,799
	7,395		99.72	8/18/2022		
					4,328 ⁽⁴⁾	415,575
	7,390		91.75	8/18/2022		
					1,564 ⁽⁵⁾	150,175
	5,500		86.80	8/18/2022		
	4,200		77.12	8/18/2022		
	4,500		63.28	4/2/2022		
Lee A. Maher						
	2,640	5,280 ⁽¹⁾	90.34	4/3/2027		
	4,930	2,465 ⁽²⁾	99.72	4/1/2026		
	6,055		91.75	4/1/2025		
					5,476 ⁽³⁾	525,806
	6,000		86.80	4/1/2024		
					2,627 ⁽⁶⁾	252,245
James R. Neill						
	1,496	2,994 ⁽¹⁾	90.34	4/3/2027		
					3,104 ⁽³⁾	298,046
	2,796	1,399 ⁽²⁾	99.72	4/1/2026		
					1,572 ⁽⁴⁾	150,943
	4,195		91.75	4/1/2025		
					1,223 ⁽⁵⁾	117,432
	4,200		86.80	4/1/2024		
					1,581 ⁽⁶⁾	151,808
	3,600		77.12	4/1/2023		

(1) The SARs were granted on April 3, 2017 and vest in one-third increments on each of the first three anniversaries of the grant date.

Table of Contents**Additional Information Regarding Executive Compensation**

- (2) The SARs were granted on April 1, 2016 and vest in one-third increments on each of the first three anniversaries of the grant date.
- (3) Includes PRSUs and RSUs that were granted on May 1, 2018, and vest on the third anniversary of the grant date, or earlier upon (i) a change in control of the Company, if the awards are not assumed or otherwise equitable converted in the change in control, or (ii) the termination of executive's employment with the Company due to death, disability or retirement. The awards will convert to shares of stock on the earlier of (i) the third anniversary of the grant date, or (ii) a change in control of the Company, unless the awards are assumed or otherwise equitable converted in the change in control.
- (4) The PRSUs were granted on April 3, 2017 and vest on December 1, 2021, or earlier upon a change in control of the Company or in the event of (i) the executive's retirement from the Company or (ii) the executive's employment with the Company is terminated due to death or disability. The PRSUs will convert to shares of stock on December 1, 2021, or earlier upon a change in control of the Company.
- (5) The PRSUs were granted on April 1, 2016 and vest on December 1, 2020, or earlier upon a change in control of the Company or in the event of (i) the executive's retirement from the Company or (ii) the executive's employment with the Company is terminated due to death or disability. The PRSUs will convert to shares of stock on December 1, 2020, or earlier upon a change in control of the Company.
- (6) The PRSUs were granted on April 1, 2015 and vest on December 1, 2019, or earlier upon a change in control of the Company or in the event of (i) the executive's retirement from the Company or (ii) the executive's employment with the Company is terminated due to death or disability. The PRSUs will convert to shares of stock on December 1, 2019, or earlier upon a change in control of the Company.
- (7) Reflects the value as calculated based on the closing price of the Company's Common Stock on December 31, 2018 of \$96.02 per share.

2018 OPTION EXERCISES AND STOCK VESTED

Name	Option Awards		Stock Awards	
	Number of Awards Exercised(#)	Value Realized on Exercise (\$)(1)	Number of Awards Earned (#)	Value Realized on Vesting (\$)

(2)				
Paul D. Donahue			6,895	793,005
Carol B. Yancey	5,350	209,881	5,207	598,810
Timothy P. Breen	3,000	145,260	2,711	311,807
Lee A. Maher	14,500	480,395	2,861	329,066
James R. Neill	3,900	152,997	1,990	228,817

(1) Value realized represents the excess of the fair market value of the shares at the time of exercise over the exercise price of the options.

(2) Value realized represents the fair market value of the shares on the vesting date.

Equity Compensation Plan Information

The following table gives information as of December 31, 2018 about the common stock that may be issued under all of the Company's existing equity compensation plans:

Plan Category	(a)	(b)		(c)
	Number of Securities to be Issued upon Exercise of Outstanding Options, Warrants and Rights ⁽¹⁾	Weighted Average Exercise Price of Outstanding Options, Warrants and Rights	Under Equity Compensation Plans (Excluding Securities Reflected in	Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in
Equity Compensation Plans Approved by Shareholders:	1,857,768 ⁽²⁾	\$ 77.32		
	1,791,931 ⁽³⁾	\$ 94.80	8,134,991 ⁽⁵⁾	
	103,779 ⁽⁴⁾	n/a	896,221	

Equity Compensation Plans Not Approved by
Shareholders:

Total	3,753,478	9,031,212
<p>(1) Reflects the maximum number of shares issuable pursuant to the exercise or conversion of stock options, stock appreciation rights, restricted stock units and common stock equivalents. The actual number of shares issued upon exercise of stock appreciation rights is calculated based on the excess of fair market value of our common stock on date of exercise and the grant price of the stock appreciation rights.</p>		
<p>(2) Genuine Parts Company 2006 Long-Term Incentive Plan.</p>		
<p>(3) Genuine Parts Company 2015 Incentive Plan.</p>		
<p>(4) Genuine Parts Company Director s Deferred Compensation Plan, as amended.</p>		
<p>(5) All of these shares are available for issuance pursuant to grants of full-value stock awards.</p>		

Table of Contents

Additional Information Regarding Executive Compensation

2018 PENSION BENEFITS

Name	Plan Name	Number of	Present	Payments During Last Fiscal Year (\$)
		Years Credited Service (#)	Value of Accumulated Benefit (\$)	
Paul D. Donahue	Pension Plan	5.83	301,711	
	Supplemental Retirement Plan	15.83	5,051,042	
Carol B. Yancey	Pension Plan	17.67	474,968	
	Supplemental Retirement Plan	27.67	2,253,609	
Timothy P. Breen	Pension Plan			175,657
	Supplemental Retirement Plan			1,934,293
Lee A. Maher	Pension Plan	36.08	1,248,243	
	Supplemental Retirement Plan	41.08	3,452,130	
James R. Neill	Pension Plan	2.17	78,391	
	Supplemental Retirement Plan	12.17	853,563	

The Pension Benefit Table provides information regarding the number of years of credited service, the present value of accumulated benefits, and any payments made during the last fiscal year with respect to the Genuine Parts Company Pension Plan (the Pension Plan) and the Genuine Parts Company Supplemental Retirement Plan (the SRP).

The Pension Plan is a broad-based, tax-qualified defined benefit pension plan which provides a benefit upon retirement to eligible employees of the Company. It was amended effective March 1, 2008, to provide that employees hired on or after that date are not eligible to participate in the plan, and there are no new entrants to the Pension Plan after December 31, 2009. In general, all employees hired prior to March 1, 2008, except leased employees, independent contractors and certain collectively-bargained employees are eligible to participate. Benefits are based upon years of credited service and the average of the highest five nonconsecutive years of earnings out of the last ten years. Pension Plan earnings are generally based on total pay, but do not include deferred compensation. Other than what the plan provides to all participants, no additional years of credited service have been granted to the named executive officers under the Pension Plan or the SRP.

The Pension Plan was amended to freeze credited service as of December 31, 2008, while continuing to reflect future pay increases for most plan participants (i.e., a soft plan freeze). Such participants began participating in a newly established company-sponsored 401(k) savings plan effective January 1, 2009.

The soft plan freeze does not apply to service used for vesting purposes or to determine a participant's eligibility for early retirement under the Pension Plan. Participants who satisfied a Rule of 70 criteria (age plus service equal to 70 or more) were given the option to remain under the old provisions. Mr. Maher satisfied the Rule of 70 criteria and elected to remain under the old provisions.

Several forms of benefit payments are available under the Pension Plan. The Pension Plan offers a life annuity option, 50%, 75%, and 100% joint and survivor options, and a 10-year certain and life annuity option. The Pension Plan was amended in 2016 to reflect an ongoing lump sum option for future terminations and retirements if the present value of benefits are \$75,000 or less. Minimum lump sum distributions of benefits are required if \$5,000 or less. The payout option must be elected by the participant before benefit payments begin. All options available under the Pension Plan are approximately equal in value.

The benefit payable for normal or early retirement under the Pension Plan is the greater of two benefits. The first benefit is a percentage of the participant's average earnings less 50% of his estimated Social Security benefit. The applicable percentage is based on years of credited service and increases by 0.5% per year of credited service from 40% at 15 years of service to 55% at 45 or more years of service. The second benefit is 30% of the participant's average earnings. Only the second benefit is available to participants with less than 15 years of credited service. For such individuals, 30% of the participant's average earnings is multiplied by a fraction with the numerator equal to credited service (not to exceed 180 months) and the denominator equal to 180.

The benefit payable for delayed retirement under the Pension Plan is the greater of two benefits. The first benefit is the normal retirement benefit determined based on the participant's average earnings and credited service at

Table of Contents

[Additional Information Regarding Executive Compensation](#)

his delayed retirement date. The second benefit is the normal retirement benefit actuarially increased from the participant's normal retirement date to the delayed retirement date based on the attained age at each date.

Early retirement benefit payments are available under the Pension Plan to participants who retire after attaining age 55 and completing 15 years of service. Early retirement benefits are reduced 0.5% for each month by which benefit commencement precedes normal retirement age (age 65 with five years of participation).

Termination benefits are calculated in the same manner as normal retirement benefits, except that (a) the benefit is calculated based on projected credited service at normal retirement date and then (b) the benefit is reduced by multiplying it by a service fraction equal to the ratio of credited service at termination to projected credited service at normal retirement date. Projected credited service at normal retirement date is determined as if the participant had continued in employment until his or her normal retirement. Under the terms of the Pension Plan, as of December 31, 2008, Mr. Donahue, Ms. Yancey, Mr. Breen, and Mr. Neill did not satisfy Rule of 70 criteria and as a result, the numerator of their service fraction is frozen as of December 31, 2008, although projected credited service at normal retirement date continues to be determined as if they earned credited service through their normal retirement date.

Participants are fully vested in their Pension Plan benefits after seven years of service, with partial vesting after three years of service. The Pension Plan was amended effective December 31, 2008, to provide that in general, only participants who satisfy Rule of 70 criteria and elect to remain under the old plan provisions may earn up to two years of additional credited service following termination due to disability and while receiving long term disability benefits from the Genuine Parts Company Long-Term Disability Plan.

Effective January 1, 2009, in the event of a change in control, a participant's benefit accrued under the Pension Plan is fully vested and, if the participant terminates employment within five years following the change in control, the participant may elect to receive an immediate lump sum distribution of the accrued benefit.

The Pension Plan was further amended effective December 31, 2013, to freeze future benefit accruals for all participants, including those who satisfy Rule of 70 criteria. In addition, all active participants with at least one hour of service after December 31, 2013, were fully vested in their accrued benefits as of that date. No further benefit accruals will be provided after 2013 for either additional credited service or future earnings. All benefits are frozen as of December 31, 2013, for all purposes including disability, termination and retirement. All active Pension Plan participants who satisfy Rule of 70 criteria and elected to remain under the old provisions became eligible on January 1, 2014, for the company-sponsored 401(k) Savings Plan that was established effective January 1, 2009.

The standard death benefit in the Pension Plan provides a 50% survivor annuity payable to a participant's spouse upon death prior to retirement. Since the Death Benefit Plan was merged into the Pension Plan during 2017, a surviving spouse may instead elect to receive this alternative death benefit based on different provisions and payment form.

The SRP is a nonqualified defined benefit pension plan which covers pay and benefits above the qualified limits in the Pension Plan for participants who satisfied the Rule of 70 criteria and entered the SRP plan prior to January 1, 2009. The SRP also provides benefits on a reduced basis for participants who entered the SRP prior to January 1, 2009, but did not satisfy the Rule of 70 criteria in the Pension Plan, or who entered the SRP after January 1, 2009. Otherwise, the provisions of the SRP in effect on December 31, 2008, are generally the same as those of the Pension Plan as in effect on that date, except benefits are payable only for retirement, disability, death, or change in control, and SRP

earnings include deferred compensation.

The SRP was amended and restated effective January 1, 2009. The amended plan provides full vesting and an immediate lump sum payment if a participant dies, and full vesting of SRP benefits in the event the plan is terminated, the participant becomes disabled, or there is a change in control. Participants' credited service in the SRP is not frozen as of December 31, 2008. Also, if a SRP participant's credited service was frozen in the Pension Plan as amended effective December 31, 2008, an additional offset is applied to the benefits otherwise accrued under the SRP. This offset is determined based on the accumulated sum (with interest at 6.0% per year) of 3.8% of the participant's Pension Plan earnings during each calendar year after December 31, 2008.

The SRP was later amended effective August 16, 2010, to provide that in the event of a participant's death while in active service, the survivor benefit payable is 100% of the lump sum present value of the participant's accrued benefit as of the date of death. Prior to the amendment, 50% of the lump sum present value was payable as a survivor benefit.

Table of Contents**Additional Information Regarding Executive Compensation**

The SRP was most recently amended effective December 31, 2013, to change the benefit formula. For Mr. Maher, SRP benefits will continue to reflect an offset for Pension Plan benefits; however, this offset will be determined as if the Pension Plan were not frozen on December 31, 2013. As a result, the Pension Plan freeze did not have an impact on future SRP benefits.

Beginning January 1, 2014, Mr. Donahue, Mr. Breen and Ms. Yancey's SRP benefit will be calculated under a revised benefit formula which applies to participants who entered the plan prior to January 1, 2009, and whose credited service was frozen in the Pension Plan as of December 31, 2008. The revised benefit formula is based on all years of credited service and earnings and cannot be less than the accrued SRP benefit as of December 31, 2013. The revised formula is a percentage of the participant's average earnings less 50% of their Social Security benefit. The applicable percentage is based on years of credited service and increases by 0.5% per year of credited service from 30% at 15 years of service to 45% at 45 or more years of service. For participants with less than 15 years of projected credited service at normal retirement, the applicable percentage is equal to 30% multiplied by a fraction with the numerator equal to credited service (not to exceed 180 months) and the denominator equal to 180. Under the revised SRP benefit formula, there is an offset for the frozen Pension Plan benefit, but no other offsets apply.

This most recent SRP amendment also defines the benefit formula for participants who entered the SRP on or after January 1, 2009, which applies to Mr. Neill's benefit. This formula is identical to the revised benefit formula for non-grandfathered participants who entered the plan prior to January 1, 2009, but it does not provide a minimum benefit as of December 31, 2013.

Benefits earned under the SRP are paid from Company assets, and for participants who entered the plan prior to January 1, 2009, they are grossed-up for FICA taxes. Therefore, all named executive officers receive a FICA tax gross-up except Mr. Neill. Executives sign a joinder agreement to become participants in the SRP and select an optional form of benefit payment in the agreement. SRP participants may change their payment form elections at any time prior to benefit commencement.

Amounts reported in the 2018 Pension Benefits Table as the actuarial present value of accumulated benefits under the Pension Plan and the SRP are calculated using the interest and mortality assumptions that the Company applies to amounts reported in its financial statement disclosures for year-end, and are assumed to be payable at age 65 for Mr. Donahue, Ms. Yancey, and Mr. Neill. Mr. Breen passed away in August of 2018, and Pension and SRP lump sum payments were made to his surviving spouse on September 28, 2018 and October 1, 2018, respectively. The interest rate assumptions at December 31, 2018, are 4.42% for the Pension Plan and 4.44% for the SRP. The mortality assumption is the modified RP-2014 mortality table projected from 2006 using Scale MP-2018 converging to 0.62% long-term annual improvements. A blue-collar table is used for the Pension Plan calculations, and a white-collar table is used for the SRP calculations. SRP benefits have been increased by 2.35% as of December 31, 2018, to account for estimated FICA tax gross-ups for applicable NEOs (but not for any income tax impact on such gross-ups).

2018 NONQUALIFIED DEFERRED COMPENSATION

Name	Executive	Company	Aggregate	Aggregate	Aggregate
------	-----------	---------	-----------	-----------	-----------

	Contributions	Contributions	Earnings	Withdrawals/ Distributions	Balance at Last FYE
	in Last FY (\$)	in Last FY (\$)	in Last FY (\$) ⁽¹⁾	(\$)	(\$) ⁽²⁾
Paul D. Donahue			(12,342)		257,046
Carol B. Yancey			(26,827)		381,705
Timothy P. Breen					
Lee A. Maher					
James R. Neill					

(2) Reflects amounts earned in 2018 on account balances under the Company's Tax Deferred Savings Plan.

(3) Includes the following amounts of contributions to the Tax Deferred Savings Plan by the named executive officers that were previously reported as compensation to the named executive officers in the Company's Summary Compensation Table for previous years: Mr. Donahue, \$169,723; Ms. Yancey, \$90,000.

The Genuine Parts Company Tax Deferred Savings Plan is a nonqualified deferred compensation plan pursuant to which the named executive officers may elect to defer up to 100% of their annual incentive bonus. Deferral

Table of Contents**Additional Information Regarding Executive Compensation**

elections are due by June 30 of each year, and are irrevocable. These deferral elections are for the bonus earned during that year, which would otherwise be payable in February of the following year. Effective January 1, 2011, the Plan was amended to allow executives to defer up to 100% of their annual salary. Deferrals are held for each participant in separate individual accounts in an irrevocable rabbi trust. Deferred amounts are credited with earnings or losses based on the rate of return of mutual funds selected by the executive, which the executive may change at any time. Payment begins on the first day of the seventh month following the executive's termination of service. The executive must also make an irrevocable election regarding payment terms, which may be either a lump sum, or installments of five (5), ten (10), or fifteen (15) years. Hardship withdrawals are available for unforeseeable emergency financial hardship situations. If a participant dies before receiving the full value of the deferral account balances, the designated beneficiary would receive the remainder of that benefit in the same payment form as originally specified (i.e., lump sum or installments). All accounts would be immediately distributed upon a change in control of the Company.

POST TERMINATION PAYMENTS AND BENEFITS

Benefits to Named Executive Officers in the Event of a Change in Control. The Company does not have employment agreements with any of its executive officers. The Company has entered into change in control agreements with certain executive officers, including the named executive officers. These agreements provide severance payments and benefits to the executive if his employment is terminated within two years after a change in control of the Company, if the change in control occurs during the term of the agreement. The change in control agreements have a three year term with automatic annual extensions unless either party gives notice of non-renewal.

Under each of the change in control agreements, if the executive is terminated by the Company without cause or the executive resigns for good reason (as such terms are defined in the agreement), within two years after a change in control, he or she will receive a pro rata bonus for the year of termination, plus a lump sum severance payment equal to two times the executive's then-current annual salary and the average of the annual bonuses he or she received in the three years prior to the year of termination. In addition, the Company will continue to provide the executive with group health coverage for a period of 24 months.

If the executive's employment is terminated by the Company for cause or he resigns without good reason, the agreement will terminate without further obligation of the Company other than the payment of any accrued but unpaid salary or benefits. In the case of death, disability or retirement, the executive, or his estate, would be entitled to payment of any accrued but unpaid salary or benefits, plus a pro rata bonus for the year in which the termination occurred.

The change in control agreements were amended in 2014 to eliminate all tax gross-ups with respect to the 20% excise tax that may be imposed under Section 4999 of the Internal Revenue Code on individuals who receive compensation in connection with a change of control that exceeds certain specified limits. As amended, the change in control agreements provide that in the event the executive would be subject to a 20% excise tax under Section 4999, the payments and benefits to the executive would be reduced to the maximum amount that does not trigger the excise tax unless the executive would retain greater value (on an after-tax basis) by receiving all payments and benefits and paying all excise and income taxes.

Summary of Termination Payments and Benefits. The following tables summarize the value of the termination payments and benefits that our named executive officers would receive if they had terminated employment on

December 31, 2018 under the circumstances shown. The tables exclude (i) amounts accrued through December 31, 2018 that would be paid in the normal course of continued employment, such as accrued but unpaid salary and earned annual bonus for 2018 and (ii) vested account balances under our 401(k) Savings Plan, which is a 401(k) plan that is generally available to all of our salaried employees.

Table of Contents

Additional Information Regarding Executive Compensation

Paul D. Donahue

Benefit	Termination by Company or Executive Other Than Retirement, Death or Disability (\$)					Involuntary Termination Following a Change in Control (\$)
	Retirement (\$)	Death (\$)	Disability (\$)	Disability (\$)	Control (\$)	
Cash Severance						4,127,873 ⁽¹⁾
Acceleration of Equity Awards						
Stock Options and SARs ⁽²⁾		102,240	102,240			102,240
Restricted Stock and PRSUs ⁽³⁾		3,837,055	3,837,055			3,837,055
Retirement Benefits						
Pension Plan ⁽⁴⁾	20,941	10,470	20,941	20,941		20,941 ⁽⁵⁾
Supplemental Retirement Plan ⁽⁶⁾	387,828	5,617,937	387,828	387,828		6,593,009 ⁽⁷⁾
Tax-Deferred Savings Plan ⁽⁸⁾	257,046	257,046	257,046	257,046		257,046
Other Benefits						
Health & Welfare						22,308 ⁽⁹⁾
Total	665,815	9,824,748	4,605,110	665,815		14,960,472

(1) Severance payment payable in lump sum pursuant to the change in control agreement described above.

(2) Reflects the excess of the fair market value of the underlying shares as of December 31, 2018 over the exercise or base price of all unvested options and SARs the vesting of which accelerates in connection with the specified event.

(3) Reflects the fair market value as of December 31, 2018 of restricted stock and shares underlying PRSUs the vesting of which accelerates in connection with the specified event.

- (4) Pension Plan benefits shown for all termination scenarios are annual annuities assuming a 50% joint and survivor annuity option and are assumed to be payable on January 1, 2019. The surviving spouse may elect to waive the standard pre-retirement death benefit from the Pension Plan and elect to receive an alternative death benefit available with different forms of payment.
- (5) Mr. Donahue may elect to receive his pension benefit in the form of a lump sum payment in the event of termination within five years following a change in control. A lump sum option is not otherwise available under the plan. The lump sum payable to Mr. Donahue if he terminated December 31, 2018 following a change in control is \$386,523.
- (6) Supplemental Retirement Plan benefits shown for all termination scenarios (except death and involuntary termination following a change in control) assume payment under the single life annuity option elected by Mr. Donahue with payment beginning January 1, 2019. The death benefit shown is payable as a lump sum to Mr. Donahue's beneficiary in the event of his death. The lump sum death benefit is calculated as 100% of the present value of the single life annuity payable on January 1, 2019. Disability benefits under the Supplemental Retirement Plan are assumed to be equal to early retirement benefits and are payable on January 1, 2019. The Supplemental Retirement Plan annuity benefits shown in the table do not reflect estimated FICA tax gross-ups paid by the Company. The estimated FICA tax gross-up, based on 2.35% of the lump sum value of the Supplemental Retirement Plan benefit calculated on the FICA tax basis for the plan, is \$128,641 upon retirement.
- (7) An immediate lump sum distribution of benefits is required in the event of termination following a change in control. The lump sum value of the benefit calculated includes an estimated FICA tax gross-up amount of \$151,378. (The tax gross-up is only available to individuals who were participating in the SRP prior to the January 1, 2009 freezing of the plan.)
- (8) Benefits payable under the Tax Deferred Savings Plan are described and quantified in the Nonqualified Deferred Compensation table in this proxy statement.
- (9) Reflects the cost of 24 months of continued group health coverage pursuant to the change in control agreement described above. In order to comply with Internal Revenue Code section 409A, during the last 6 months of this continued coverage period, the Company will satisfy its obligation to provide group health coverage by making 6 monthly installment payments to the executive in an amount equal to the monthly cost of providing such coverage, based upon the applicable premium under COBRA.

Table of Contents

Additional Information Regarding Executive Compensation

Carol B. Yancey

Benefit	Retirement (\$)	Death (\$)	Disability (\$)	Termination by Company	Control (\$)
				or Executive Other Than Retirement, Death or	
				Disability (\$)	
Cash Severance					2,154,274 ⁽¹⁾
Acceleration of Equity Awards					
Stock Options and SARs ⁽²⁾		44,554	44,554		44,554
Restricted Stock and PRSUs ⁽³⁾		1,881,704	1,881,704		1,881,704
Retirement Benefits					
Pension Plan ⁽⁴⁾	21,785	299,691	21,785	21,785	21,785 ⁽⁵⁾
Supplemental Retirement Plan ⁽⁶⁾	109,689	2,044,582	109,689	109,689	2,472,227 ⁽⁷⁾
Tax-Deferred Savings Plan ⁽⁸⁾	381,705	381,705	381,705	381,705	381,705
Other Benefits					
Health & Welfare					30,300 ⁽⁹⁾
Total	513,179	4,652,236	2,439,437	513,179	6,986,549

(1) Severance payment payable in lump sum pursuant to the change in control agreement described above.

(2) Reflects the excess of the fair market value of the underlying shares as of December 31, 2018 over the exercise or base price of all unvested options and SARs the vesting of which accelerates in connection with the specified event.

(3) Reflects the fair market value as of December 31, 2018 of restricted stock and shares underlying PRSUs the vesting of which accelerates in connection with the specified event.

- (4) Pension Plan benefits shown for all termination scenarios are annual annuities assuming a 50% joint and survivor annuity option and are assumed to be payable on January 1, 2019. The surviving spouse may elect to waive the standard pre-retirement death benefit from the Pension Plan and elect instead to receive an alternative death benefit available with different forms of payment. For Ms. Yancey, the value of this alternative death benefit is larger than the standard benefit, therefore the present value of this alternative benefit has been shown above.
- (5) Ms. Yancey may elect to receive her pension benefit in the form of a lump sum payment in the event of termination within five years following a change in control. A lump sum option is not otherwise available under the plan. The lump sum payable to Ms. Yancey if she terminated December 31, 2018 following a change in control is \$599,653.
- (6) Supplemental Retirement Plan benefits shown for all termination scenarios (except death and involuntary termination following a change in control) assume payment under the 100% joint and survivor annuity option elected by Ms. Yancey with payment beginning January 1, 2019. The death benefit shown is payable as a lump sum to Ms. Yancey's beneficiary in the event of her death. The lump sum death benefit is calculated as 100% of the present value of the single life annuity payable on January 1, 2019. Disability benefits under the Supplemental Retirement Plan are assumed to be equal to her early retirement benefits and are payable on January 1, 2019. The Supplemental Retirement Plan annuity benefits shown in the table do not reflect estimated FICA tax gross-ups paid by the Company. The estimated FICA tax gross-up, based on 2.35% of the lump sum value of the Supplemental Retirement Plan benefit calculated on the FICA tax basis for the plan, is \$46,051 upon retirement.
- (7) An immediate lump sum distribution of benefits is required in the event of termination following a change in control. The lump sum value of the benefit calculated includes an estimated FICA tax gross-up amount of \$56,763. (The tax gross-up is only available to individuals who were participating in the SRP prior to the January 1, 2009 freezing of the plan.)
- (8) Benefits payable under the Tax Deferred Savings Plan are described and quantified in the Nonqualified Deferred Compensation table in this proxy statement.
- (9) Reflects the cost of 24 months of continued group health coverage pursuant to the change in control agreement described above. In order to comply with Internal Revenue Code section 409A, during the last 6 months of this continued coverage period, the Company will satisfy its obligation to provide group health coverage by making 6 monthly installment payments to the executive in an amount equal to the monthly cost of providing such coverage, based upon the applicable premium under COBRA.

Table of Contents

Additional Information Regarding Executive Compensation

Timothy P. Breen (1)

Benefit	Retirement (\$)	Death (\$)	Disability (\$)	Termination by	
				Company or Executive Other Than Retirement, Death or Disability (\$)	Involuntary Termination Following a Change in Control (\$)
Acceleration of Equity Awards					
Stock Options and SARs ⁽²⁾		45,144			
Restricted Stock and PRSUs ⁽³⁾		1,171,550			
Retirement Benefits					
Pension Plan		175,657			
Supplemental Retirement Plan		1,934,293			
Total		3,326,644			

(1) Mr. Breen passed away while employed with the Company during 2018. The amounts shown reflect actual payments and benefits made or provided to his surviving spouse during 2018.

(2) Reflects the excess of the fair market value of the underlying shares as of August 18, 2018 over the exercise or base price of all unvested options and SARs the vesting of which accelerates in connection with Mr. Breen's death.

(3) Reflects the fair market value as of August 18, 2018 of restricted stock and shares underlying PRSUs the vesting of which accelerates in connection with Mr. Breen's death.

Lee A. Maher

Benefit	Retirement (\$)	Death (\$)	Disability (\$)	Termination	Involuntary
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	by Company Termination				
	or Executive				Following a
	Other Than				Change in
	Retirement,				Control (\$)
	Death or				
	Disability (\$)				
Cash Severance					1,572,554 ⁽¹⁾
Acceleration of Equity Awards					
Stock Options and SARs ⁽²⁾		29,990	29,990		29,990
Restricted Stock and PRSUs ⁽³⁾		778,050	778,050		778,050
Retirement Benefits					
Pension Plan ⁽⁴⁾	89,055	44,527	89,055	89,055	89,055 ⁽⁵⁾
Supplemental Retirement Plan ⁽⁶⁾	208,325	3,555,266	208,325	208,325	4,153,394 ⁽⁷⁾
Other Benefits					
Health & Welfare					22,308 ⁽⁸⁾
Total	297,380	4,407,833	1,105,420	297,380	6,645,351

(1) Severance payment payable in lump sum pursuant to the change in control agreement described above.

(2) Reflects the excess of the fair market value of the underlying shares as of December 31, 2018 over the exercise or base price of all unvested options and SARs the vesting of which accelerates in connection with the specified event.

(3) Reflects the fair market value as of December 31, 2018 of restricted stock and shares underlying PRSUs the vesting of which accelerates in connection with the specified event.

(4) Pension Plan benefits shown for all termination scenarios are annual annuities assuming a 50% joint and survivor annuity option and are assumed to be payable on January 1, 2019. The surviving spouse may elect to waive the standard pre-retirement death benefit from the Pension Plan and elect to receive an alternative death benefit available with different forms of payment.

(5) Mr. Maher may elect to receive his pension benefit in the form of a lump sum payment in the event of termination within five years following a change in control. A lump sum option is not otherwise available under the plan. The lump sum payable to Mr. Maher if he terminated December 31, 2018 following a change in control is \$1,586,980.

(6) Supplemental Retirement Plan benefits shown for all termination scenarios (except death and involuntary termination following a change in control) assume payment under the 100% joint and survivor annuity option elected by Mr. Maher with payment beginning January 1, 2019. The death benefit shown is payable as a lump sum

to Mr. Maher's beneficiary in the event of his death. The lump sum death benefit is calculated as 100% of the present value of the single life annuity payable on January 1, 2019. Disability benefits under the Supplemental Retirement Plan are assumed to be equal to early retirement benefits and are payable on January 1, 2019. The

40 2019 Proxy Statement

Table of Contents**Additional Information Regarding Executive Compensation**

Supplemental Retirement Plan annuity benefits shown in the table do not reflect estimated FICA tax gross-ups paid by the Company. The estimated FICA tax gross-up, based on 2.35% of the lump sum value of the Supplemental Retirement Plan benefit calculated on the FICA tax basis for the plan, is \$78,806 upon retirement.

- (7) An immediate lump sum distribution of benefits is required in the event of termination following a change in control. The lump sum value of the benefit calculated includes an estimated FICA tax gross-up amount of \$95,364. (The tax gross-up is only available to individuals who were participating in the SRP prior to the January 1, 2009 freezing of the plan.)
- (8) Reflects the cost of 24 months of continued group health coverage pursuant to the change in control agreement described above. In order to comply with Internal Revenue Code section 409A, during the last 6 months of this continued coverage period, the Company will satisfy its obligation to provide group health coverage by making 6 monthly installment payments to the executive in an amount equal to the monthly cost of providing such coverage, based upon the applicable premium under COBRA.

James R. Neill

Benefit	Retirement (\$)	Death (\$)	Disability (\$)	Termination	
				by Company or Executive Other Than Retirement, Death or Disability (\$)	Involuntary Termination Following a Change in Control (\$)
Cash Severance					1,198,621 ⁽¹⁾
Acceleration of Equity Awards					
Stock Options and SARs ⁽²⁾		17,006	17,006		17,006
Restricted Stock and PRSUs ⁽³⁾		718,230	718,230		718,230
Retirement Benefits					
Pension Plan ⁽⁴⁾	8,120	4,060	8,120	8,120	8,120 ⁽⁵⁾