

Edgar Filing: AMR CORP - Form 8-K

AMR CORP  
Form 8-K  
July 16, 2003  
1

SECURITIES AND EXCHANGE COMMISSION

Washington, D. C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934

Date of earliest event  
reported: July 16, 2003

AMR CORPORATION  
(Exact name of registrant as specified in its charter)

Delaware	1-8400	75-1825172
(State of Incorporation)	( Commission File Number)	(IRS Employer Identification No.)

4333 Amon Carter Blvd.	Fort Worth, Texas	76155
(Address of principal executive offices)		(Zip Code)

(817) 963-1234  
(Registrant's telephone number)

2

Item 7. Financial Statements and Exhibits

The following exhibits are included herein:

99.1 Press Release

Item 12. Disclosure of Results of Operations and Financial  
Condition

AMR Corporation (the Company) is furnishing herewith a press release issued on July 16, 2003 by the Company as Exhibit 99.1 which is included herein. This press release was issued to report the Company's second quarter 2003 results.

# Edgar Filing: AMR CORP - Form 8-K

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

AMR CORPORATION

/s/ Charles D. MarLett  
Charles D. MarLett  
Corporate Secretary

Dated: July 16, 2003

3

## EXHIBIT INDEX

Exhibit	Description
99.1	Press Release

4

Edgar Filing: AMR CORP - Form 8-K

Exhibit 99.1

Contact: Corporate Communications  
Fort Worth, Texas  
817-967-1577  
corp.comm@aa.com

FOR RELEASE: Wednesday, July 16, 2003

AMR CORPORATION REPORTS IMPROVED SECOND-QUARTER FINANCIALS AS COST  
SAVINGS AND TURNAROUND PLAN BEGIN YIELDING RESULTS

Airline's Second-Quarter Net Loss Significantly Lower Than Last  
Year's Quarter; Sees Modest Profit in June; Ends the Quarter with  
\$2.4 Billion in Total Cash and Short-Term Investments

American to Maintain Positive Momentum on Achieving Turnaround Plan  
Objectives by Realigning Mid-Continent Hub Schedules

Third Reservations Office to Close This Year as Consumers Continue  
Choosing Alternative Ways to Book Flights

FORT WORTH, Texas - AMR Corporation continues making progress  
in its march to profitability, including reporting improved  
financial results.

For the quarter, AMR reported a net loss of \$75 million, or  
\$.47 per share. Included in this amount are a handful of special  
items, including a \$358 million cash payment from the  
Transportation Security Administration (TSA) under the 2003  
Emergency Wartime Supplemental Appropriation Act. Excluding  
special items, AMR reported a net loss of \$357 million, or \$2.26  
per share. While still a loss, these results represent a sizeable  
improvement over the second quarter of last year and are  
dramatically better than the \$1.04 billion net loss AMR recorded in  
this year's first quarter.

AMR made significant progress over the course of the second  
quarter. April was a difficult month for the company, with  
lackluster demand due to the war in Iraq and the outbreak of SARS.  
In May, however, AMR reported positive operating cash flow driven  
by year-over-year improvements in unit revenue and the  
implementation of its new labor

- more -

5

agreements. These trends continued in June, and AMR achieved a  
modest profit for the month.

"Clearly, the tremendous strides we've been able to achieve  
have been the result of the unprecedented labor and nonlabor  
agreements we reached in May," said Gerard Arpey, AMR's president  
and CEO. "The sacrifice of our employee groups is evident in the  
dramatically improved performance we've seen over the past months.  
But, while we're encouraged, we must keep in mind that we're  
operating in peak summer season right now, and the winter months  
will be more challenging. We have a lot of work to do before we're  
able to achieve sustained profitability at acceptable levels."

The company's cash position also improved during the quarter,  
with a total cash and short-term investments balance on June 30 of

## Edgar Filing: AMR CORP - Form 8-K

\$2.4 billion (including \$550 million in restricted cash and short-term investments), an increase of \$555 million compared to the comparable balance at the end of the first quarter. Since June 30, AMR has completed a \$250 million aircraft financing, bringing the total balance to \$2.7 billion as of today.

As noted earlier, the company's second-quarter financial results included several special items -- both gains and losses -- resulting mostly from the company's restructuring efforts. In addition, in keeping with the provisions of SFAS 109, AMR's second quarter 2003 results do not reflect a benefit for federal and state income taxes. Conversely, AMR's second quarter 2002 results did reflect a tax benefit. To provide better comparability, after adjusting for these items, the company recorded a loss of \$357 million this quarter, or \$2.26 per share, versus a loss of \$720 million, or \$4.64 per share, in the second quarter of last year.

- more -

6

These amounts are detailed in the table below:

Impact of Special Items and Income Taxes (in millions, except per share amounts)	Second Quarter			
	2003		2002	
	Amount	EPS	Amount	EPS
Net loss as reported	(\$75)	(\$0.47)	(\$495)	(\$3.19)
Income tax benefit	---	---	( 225)	( 1.45)
Loss before income taxes	( 75)	( 0.47)	( 720)	( 4.64)
Special charges (net):				
Employee charges	47	0.29	---	---
Aircraft and facility costs	29	0.18	---	---
Special credits:				
Payment from TSA	( 358)	( 2.26)	---	---
Loss before income taxes and special items	(\$357)	(\$2.26)	(\$720)	(\$4.64)

Other tenets of AMR's Turnaround Plan are also gaining momentum.

"We have set a firm course with our Turnaround Plan, and are taking additional steps today to make American an even more vibrant competitor," Arpey said. "When we launched the Turnaround Plan in May, we said we were going to measure all of our future decisions by its four primary objectives. We are doing just that. And while some of these decisions are painful, they are also absolutely critical to our future."

As previously announced, American's fleet, which already has 57 fewer airplanes in revenue service than a year ago, will shrink another 57 airplanes by summer 2004. At that point, the airline's fleet will be roughly the same size it was in mid-2000.

This projected fleet size prompted, in part, a review of American's network and operational efficiency. After weeks of careful study, American has decided to reduce the size of its St. Louis hub.

"We are going to make it a smaller hub that will primarily cater to the people who live, work, or do business there," Arpey said. "Our other options were far less palatable,

- more -

7

## Edgar Filing: AMR CORP - Form 8-K

including the extreme of simply making St. Louis a spoke city with service only to our other hubs. Our current plan allows us to provide key services for the local community while strengthening our hubs at Chicago and Dallas/Fort Worth."

Arpey also acknowledged the support for the airline and genuine concern for the community shown by government officials and local business leaders during American's decision-making process, particularly St. Louis Mayor Francis Slay, County Executive Buzz Westfall and Missouri Governor Bob Holden.

Between American, American Eagle and the AmericanConnection carriers, St. Louis will offer 207 flights a day to 68 cities after the change, which is effective Nov. 1. American will maintain its pilot and flight attendant bases there. More information on American's new hub schedule in St. Louis can be found in the attached fact sheet.

The efficiency review also concluded that the airline had too much domestic Reservations capacity, even though it had closed two Reservations facilities earlier this year. Accordingly, the airline will close its St. Louis Reservations office effective Sept. 15.

Arpey said the decisions affecting St. Louis were "extremely difficult but vital to American's future." And he said he "truly regretted" the impact this would have on former TWA employees.

American will make available a variety of support services to employees impacted by the closing of the St. Louis Reservations office and to employees at American's St. Louis airport operation who may be displaced by the schedule changes.

Additionally, the airline has been looking at how it schedules maintenance work at its three major maintenance bases. That portion of the study is ongoing. American expects to announce its decision on this issue by the fall.

###

Editor's Note: AMR's president and chief executive officer, Gerard Arpey, and its chief financial officer, Jeff Campbell, will make a presentation to analysts during a teleconference on Wednesday, July 16, from 2 p.m. to 2:45 p.m. EDT. Following the analyst call, they will hold a question and answer conference call for media from 3 p.m. to 3:45 p.m. EDT. Reporters interested in listening to the presentation or participating in the media Q&A should call 817-967-1577 for details.

8

Statements in this news release contain various forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, which represent the Company's expectations or beliefs concerning future events. When used in this news release, the words "expects," "plans," "anticipates," "believes," and similar expressions are intended to identify forward-looking statements. Forward-looking statements include, without limitation, the Company's expectations concerning operations and financial conditions, including changes in capacity, revenues, and costs, expectations as to future financing needs, overall economic conditions and plans and objectives for future operations, the impact on the Company of the events of Sept. 11, 2001, and its results of operations for the past two years and the sufficiency of its financial resources to absorb that impact. Other forward-looking statements include statements which do not relate solely to historical facts, such as, without limitation, statements which discuss the possible future effects of current known trends or

## Edgar Filing: AMR CORP - Form 8-K

uncertainties, or which indicate that the future effects of known trends or uncertainties cannot be predicted, guaranteed or assured. All forward-looking statements in this release are based upon information available to the Company on the date of this release. The Company undertakes no obligation to publicly update or revise any forward-looking statement, whether as a result of new information, future events or otherwise. Forward-looking statements are subject to a number of risk factors that could cause actual results to differ materially from our expectations. The following factors, in addition to other possible factors not listed, could cause the Company's actual results to differ materially from those expressed in forward-looking statements: the uncertain financial and business environment the Company faces, the struggling economy, high fuel prices and the availability of fuel, the residual effects of the war in Iraq, conflicts in the Middle East, the residual effects of the SARS outbreak, historically low fare levels, the competitive environment, uncertainties with respect to the Company's international operations, changes in its business strategy, actions by U.S. or foreign government agencies, the possible occurrence of additional terrorist attacks, the inability of the Company to satisfy existing liquidity requirements or other covenants in certain of its credit agreements and the availability of future financing. Additional information concerning these and other factors is contained in the Company's Securities and Exchange Commission filings, including but not limited to the Form 10-K for the year ended Dec. 31, 2002, and the Form 10-Q for the quarter ended March 31, 2003

THE TURNAROUND PLAN - A ROAD MAP FOR AMERICAN'S FUTURE  
Lower Costs to Compete  
Fly Smart - Give Customers What They Value  
Pull Together, Win Together  
Build a Financial Foundation for Our Future

Detailed financial information follows:

9

AMR CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(in millions, except per share amounts)  
(Unaudited)

	Three Months Ended June 30, 2003	2002	Percent Change
Revenues			
Passenger - American Airlines	\$3,544	\$3,747	(5.4)
- Regional Affiliates **	387	372	4.0
Cargo	140	142	(1.4)
Other revenues	253	247	2.4
Total operating revenues	4,324	4,508	(4.1)

Expenses

Edgar Filing: AMR CORP - Form 8-K

Wages, salaries and benefits	1,869	2,126	(12.1)
Aircraft fuel	647	656	(1.4)
Depreciation and amortization	344	338	1.8
Other rentals and landing fees	298	306	(2.6)
Commissions, booking fees and credit card expense	260	311	(16.4)
Maintenance, materials and repairs	187	285	(34.4)
Aircraft rentals	177	214	(17.3)
Food service	151	180	(16.1)
Other operating expenses	586	693	(15.4)
Special charges	76	-	*
U.S. government grant	(358)	-	*
Total operating expenses	4,237	5,109	(17.1)
Operating Income (Loss)	87	(601)	*
Other Income (Expense)			
Interest income	8	18	(55.6)
Interest expense	(190)	(164)	15.9
Interest capitalized	18	22	(18.2)
Miscellaneous - net	2	5	(60.0)
	(162)	(119)	36.1
Loss Before Income Taxes	(75)	(720)	(89.6)
Income tax benefit	-	(225)	*
Net Loss	\$ (75)	\$ (495)	(84.8)

Continued on next page

\* Greater than 100%

\*\* Regional Affiliates include the fixed fee per block hour agreements with American Eagle Airlines, Inc., Executive Airlines, Inc., Trans States Airlines, Inc. and Chautauqua Airlines, Inc.

Note: Certain amounts have been reclassified to conform with the 2003 presentation.

10

AMR CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS (CONTINUED)  
(in millions, except per share amounts)  
(Unaudited)

	Three Months Ended June 30,	
	2003	2002
Basic and Diluted Loss Per Share	\$ (.47)	\$ (3.19)
Number of Shares Used in Computation		
Basic and Diluted	158	155

11

AMR CORPORATION  
OPERATING STATISTICS  
(Unaudited)

## Edgar Filing: AMR CORP - Form 8-K

	Three Months Ended June 30, 2003	2002	Percent Change
<b>American Airlines, Inc. Mainline Jet Operations</b>			
Revenue passenger miles (millions)	30,180	31,379	(3.8)
Available seat miles (millions)	40,566	43,958	(7.7)
Cargo ton miles (millions)	493	518	(4.8)
Passenger load factor	74.4%	71.4%	3.0 pts.
Passenger revenue yield per passenger mile (cents)	11.74	11.94	(1.7)
Passenger revenue per available seat mile (cents)	8.74	8.52	2.6
Cargo revenue yield per ton mile (cents)	28.34	27.21	4.2
Operating expenses per available seat mile, excluding Special charges, U.S. government grant, and Regional Affiliates (cents) (1) (2)	10.18	10.78	(5.6)
Operating expenses per available seat mile (cents) (3)	10.68	10.85	(1.6)
Fuel consumption (gallons, in millions)	727	808	(10.0)
Fuel price per gallon (cents)	83.0	75.5	9.9
Operating aircraft at period-end	812	828	(1.9)
<b>Regional Affiliates</b>			
Revenue passenger miles (millions)	1,389	1,177	18.0
Available seat miles (millions)	2,110	1,757	20.1
Passenger load factor	65.8%	67.0%	(1.2) pts.
<b>AMR Corporation</b>			
<b>Average Equivalent Number of Employees</b>			
American Airlines	86,800	100,100	
Other	11,500	11,800	
Total	98,300	111,900	

\* Greater than 100%

- (1) Excludes \$441 million, or 1.09 cents per available seat mile (ASM), and \$32 million, or .07 cents per ASM, of expenses incurred related to Regional Affiliates in 2003 and 2002, respectively. Calculated using American mainline jet operations ASMs. Therefore both the numerator and the denominator exclude Regional Affiliates. The Company believes that excluding costs related to Regional Affiliates provides a measure which is more comparable to American's historical operating expenses per ASM.
- (2) Excludes the receipt of government reimbursement of security fees of \$(315) million and Special charges of \$76 million, or a total of (.59) cents per ASM, in 2003. The Company believes that excluding the reimbursement of security fees and Special charges provides a measure that is more representative of ongoing costs and therefore more comparable to American's historical operating expense per ASM.
- (3) Calculated using mainline jet operations ASMs.

Note: Certain amounts have been reclassified to conform with the 2003 presentation.

American Airlines, Inc. 2003 operating expenses include expenses incurred related to fixed fee per block hour agreements with Regional Affiliates - American Eagle Airlines



## Edgar Filing: AMR CORP - Form 8-K

Inc., Executive Airlines, Inc., Trans States Airlines, Inc. and Chautauqua Airlines, Inc. whereas 2002 operating expenses include expenses incurred related to fixed fee per block hour agreements with Regional Affiliate - Chautauqua Airlines, Inc.

12

AMR CORPORATION  
CONSOLIDATED STATEMENTS OF OPERATIONS  
(in millions, except per share amounts)  
(Unaudited)

	Six Months Ended June 30, 2003	2002	Percent Change
<b>Revenues</b>			
Passenger - American Airlines	\$6,938	\$7,231	(4.1)
- Regional Affiliates **	713	698	2.1
Cargo	274	276	(0.7)
Other revenues	519	466	11.4
Total operating revenues	8,444	8,671	(2.6)
<b>Expenses</b>			
Wages, salaries and benefits	3,967	4,206	(5.7)
Aircraft fuel	1,376	1,183	16.3
Depreciation and amortization	682	679	0.4
Other rentals and landing fees	589	595	(1.0)
Commissions, booking fees and credit card expense	515	631	(18.4)
Maintenance, materials and repairs	418	551	(24.1)
Aircraft rentals	367	440	(16.6)
Food service	300	350	(14.3)
Other operating expenses	1,269	1,366	(7.1)
Special charges	101	-	-
U.S. Government grant	(358)	-	-
Total operating expenses	9,226	10,001	(7.7)
Operating Loss	(782)	(1,330)	(41.2)
<b>Other Income (Expense)</b>			
Interest income	21	36	(41.7)
Interest expense	(382)	(330)	15.8
Interest capitalized	37	44	(15.9)
Miscellaneous - net	(12)	(3)	*
	(336)	(253)	32.8
<b>Loss Before Income Taxes and Cumulative Effect of</b>			
Accounting Change	(1,118)	(1,583)	(29.4)
Income tax benefit	-	(513)	*
Loss Before Cumulative Effect of Accounting Change	(1,118)	(1,070)	4.5
Cumulative Effect of Accounting Change, Net of Tax Benefit	-	(988)	*
Net Loss	\$(1,118)	\$(2,058)	(45.7)

Continued on next page

\* Greater than 100%

\*\* Regional Affiliates include the fixed fee per block

## Edgar Filing: AMR CORP - Form 8-K

hour agreements with American Eagle Airlines, Inc.,  
Executive Airlines, Inc., Trans States Airlines, Inc.  
and Chautauqua Airlines, Inc.

Note: Certain amounts have been reclassified to conform with the 2003 presentation.

13

AMR CORPORATION		
CONSOLIDATED STATEMENTS OF OPERATIONS (CONTINUED)		
(in millions, except per share amounts)		
(Unaudited)		
	Six Months Ended June 30,	
	2003	2002
Basic and Diluted Loss Per Share		
Before Cumulative Effect of		
Accounting Change	\$ (7.11)	\$ (6.90)
Cumulative Effect of		
Accounting Change	-	(6.37)
Net Loss	\$ (7.11)	\$ (13.27)
Number of Shares Used in Computation		
Basic and Diluted	157	155

14

AMR CORPORATION			
OPERATING STATISTICS			
(Unaudited)			
	Six Months Ended June 30,		
	2003	2002	Percent Change
American Airlines, Inc. Mainline Jet Operations			
Revenue passenger miles (millions)	58,019	59,197	(2.0)
Available seat miles (millions)	80,840	84,047	(3.8)
Cargo ton miles (millions)	983	981	0.2
Passenger load factor	71.8%	70.4%	1.4 pts.
Passenger revenue yield per			
passenger mile (cents)	11.96	12.22	(2.1)
Passenger revenue per available			
seat mile (cents)	8.58	8.60	(0.2)
Cargo revenue yield per ton mile (cents)	27.86	27.93	(0.3)
Operating expenses per available seat			
mile, excluding Special charges, U.S.			
government grant, and Regional			
Affiliates (cents) (1) (2)	10.78	11.03	(2.3)
Operating expenses per available			
seat mile (cents) (3)	11.56	11.10	4.1
Fuel consumption (gallons, in millions)	1,453	1,553	(6.4)
Fuel price per gallon (cents)	88.5	71.5	23.8
Regional Affiliates			
Revenue passenger miles (millions)	2,554	2,199	16.1
Available seat miles (millions)	4,096	3,485	17.5
Passenger load factor	62.3%	63.1%	(0.8) pts.

## Edgar Filing: AMR CORP - Form 8-K

\* Greater than 100%

- (1) Excludes \$865 million, or 1.07 cents per available seat mile (ASM), and \$59 million, or .07 cents per ASM, of expenses incurred related to Regional Affiliates in 2003 and 2002, respectively. Calculated using American mainline jet operations ASMs. Therefore both the numerator and the denominator exclude Regional Affiliates. The Company believes that excluding costs related to Regional Affiliates provides a measure which is more comparable to American's historical operating expenses per ASM.
- (2) Excludes the receipt of government reimbursement of security fees of \$(315) million and Special charges of \$76 million, or a total of (.29) cents per ASM, in 2003. The Company believes that excluding the reimbursement of security fees and Special charges provides a measure that is more representative of ongoing costs and therefore more comparable to American's historical operating expense per ASM.
- (3) Calculated using mainline jet operations ASMs.

Note: Certain amounts have been reclassified to conform with the 2003 presentation.

American Airlines, Inc. 2003 operating expenses include expenses incurred related to fixed fee per block hour agreements with Regional Affiliates - American Eagle Airlines Inc., Executive Airlines, Inc., Trans States Airlines, Inc. and Chautauqua Airlines, Inc. whereas 2002 operating expenses include expenses incurred related to fixed fee per block hour agreements with Regional Affiliate - Chautauqua Airlines, Inc.