

AGILYSYS INC  
Form 10-Q  
February 05, 2015  
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UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended December 31, 2014

or

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

Commission file number 0-5734

AGILYSYS, INC.  
(Exact name of registrant as specified in its charter)

Ohio  
(State or other jurisdiction of  
incorporation or organization)

34-0907152  
(I.R.S. Employer  
Identification No.)

425 Walnut Street, Suite 1800,  
Cincinnati, Ohio  
(Address of principal executive offices)

45202  
(ZIP Code)

(770) 810-7800  
(Registrant's telephone number, including area code)

N/A  
(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No

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Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer," and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer            Accelerated filer     

Non-accelerated filer            (Do not check if a smaller reporting company)      Smaller reporting company     

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of Common Shares of the registrant outstanding as of January 31, 2015 was 22,822,554.

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AGILYSYS, INC.

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AGILYSYS, INC.  
 CONDENSED CONSOLIDATED BALANCE SHEETS  
 (Unaudited)

	December 31, 2014	March 31, 2014
(In thousands, except share data)		
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$69,109	\$99,566
Marketable securities	5,015	—
Accounts receivable, net of allowance for doubtful accounts of \$726 and \$1,101, respectively	21,248	23,615
Inventories	643	481
Prepaid expenses	2,969	3,300
Other current assets	102	2,892
Total current assets	99,086	129,854
Property and equipment, net	13,743	12,251
Goodwill	19,622	17,158
Intangible assets, net	9,699	10,626
Software development costs, net	28,511	17,221
Other non-current assets	3,956	3,785
Total assets	\$174,617	\$190,895
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$10,333	\$11,073
Deferred revenue	18,226	22,795
Accrued liabilities	8,689	14,232
Capital lease obligations, current	141	43
Total current liabilities	37,389	48,143
Deferred income taxes, non-current	3,306	3,422
Capital lease obligations, non-current	161	292
Other non-current liabilities	5,052	6,165
Commitments and contingencies (see Note 9)		
Shareholders' equity:		
Common shares, without par value, at \$0.30 stated value; 80,000,000 shares authorized; 31,606,831 shares issued; and 22,822,554 and 22,467,970 shares outstanding at December 31, 2014 and March 31, 2014, respectively	9,482	9,482
Treasury shares, 8,784,277 and 9,138,861 at December 31, 2014 and March 31, 2014, respectively	(2,636	) (2,741
Capital in excess of stated value	(11,590	) (13,409
Retained earnings	133,603	139,675
Accumulated other comprehensive loss	(150	) (134
Total shareholders' equity	128,709	132,873
Total liabilities and shareholders' equity	\$174,617	\$190,895

See accompanying notes to condensed consolidated financial statements.

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AGILYSYS, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS  
 (Unaudited)

(In thousands, except share data)	Three months ended December 31,		Nine months ended December 31,			
	2014	2013	2014	2013		
Net revenue:						
Products	\$7,247	\$8,128	\$20,948	\$24,219		
Support, maintenance and subscription services	13,920	13,284	41,514	39,039		
Professional services	3,575	3,553	12,344	10,253		
Total net revenue	24,742	24,965	74,806	73,511		
Cost of goods sold:						
Products	4,413	4,331	11,414	11,239		
Support, maintenance and subscription services	3,006	3,069	9,098	7,916		
Professional services	3,194	2,410	8,823	6,976		
Total net cost of goods sold	10,613	9,810	29,335	26,131		
Gross profit	14,129	15,155	45,471	47,380		
	57.1	% 60.7	% 60.8	% 64.5		%
Operating expenses:						
Product development	6,670	5,772	18,726	18,718		
Sales and marketing	3,696	3,108	11,407	10,143		
General and administrative	5,175	5,786	16,369	15,480		
Depreciation of fixed assets	556	577	1,702	1,571		
Amortization of intangibles	617	2,365	2,994	3,953		
Asset impairments and related charges	—	309	—	327		
Restructuring, severance and other charges	95	206	913	823		
Legal settlements	—	—	203	—		
Operating loss	(2,680)	) (2,968)	) (6,843)	) (3,635)	)	)
Other expenses (income):						
Interest income	(24)	) (19)	) (98)	) (52)	)	)
Interest expense	7	44	35	150		
Other expense (income), net	114	(228)	) 68	(217)	)	)
Loss before income taxes	(2,777)	) (2,765)	) (6,848)	) (3,516)	)	)
Income tax benefit	(62)	) (1,054)	) (777)	) (1,284)	)	)
Loss from continuing operations	(2,715)	) (1,711)	) (6,071)	) (2,232)	)	)
Income from discontinued operations, net of taxes	—	(952)	) —	21,338		
Net (loss) income	\$(2,715)	) \$(2,663)	) \$(6,071)	) \$19,106		
Weighted average shares outstanding - basic	22,343	22,150	22,336	22,100		
Net (loss) income per share - basic:						
Loss per share from continuing operations	\$(0.12)	) \$(0.08)	) \$(0.27)	) \$(0.10)	)	)
(Loss) Income per share from discontinued operations	—	(0.04)	) —	0.97		
Net (loss) income per share	\$(0.12)	) \$(0.12)	) \$(0.27)	) \$0.87		
Weighted average shares outstanding - diluted	22,343	22,150	22,336	22,100		
Net (loss) income per share - diluted:						
Loss per share from continuing operations	\$(0.12)	) \$(0.08)	) \$(0.27)	) \$(0.10)	)	)
(Loss) Income per share from discontinued operations	—	(0.04)	) —	0.97		

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Net (loss) income per share	\$ (0.12	)	\$ (0.12	)	\$ (0.27	)	\$ 0.87
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See accompanying notes to condensed consolidated financial statements.

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AGILYSYS, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE (LOSS) INCOME  
 (Unaudited)

(In thousands)	Three months ended		Nine months ended	
	December 31,		December 31,	
	2014	2013	2014	2013
Net (loss) income	\$ (2,715	) \$ (2,663	) \$ (6,071	) \$ 19,106
Other comprehensive (loss) income, net of tax:				
Unrealized foreign currency translation adjustments	(8	) 48	(12	) 232
Unrealized loss on sale of securities	1	—	(4	) —
Total comprehensive (loss) income	\$ (2,722	) \$ (2,615	) \$ (6,087	) \$ 19,338

See accompanying notes to condensed consolidated financial statements.



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AGILYSYS, INC.  
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS  
 (Unaudited)

(In thousands)	Nine months ended	
	December 31, 2014	2013
Operating activities		
Net (loss) income	\$ (6,071	) \$ 19,106
Less: Income from discontinued operations	—	(21,338 )
Loss from continuing operations	(6,071	) (2,232 )
Adjustments to reconcile loss from continuing operations to net cash used in operating activities		
Restructuring, severance and other charges	913	823
Payments for restructuring, severance and other charges	(1,189	) (1,530 )
Legal settlements	203	—
Payments for legal settlements	(1,714	) (87 )
Asset impairments and related charges	—	327
Loss on sale of property & equipment	1	50
Depreciation	1,702	1,571
Amortization	3,939	4,053
Share-based compensation	1,828	1,524
Deferred income taxes	(86	) 2
Change in cash surrender value of company owned life insurance policies	(25	) 6
Excess tax benefit from equity awards	(14	) (209 )
Changes in operating assets and liabilities:		
Accounts receivable	2,342	(5,956 )
Inventories	(170	) (221 )
Prepaid expense	325	(574 )
Accounts payable	(55	) 585
Deferred revenue	(4,535	) (2,075 )
Accrued liabilities	(3,841	) (1,493 )
Income taxes payable	(817	) (1,641 )
Other changes, net	(205	) (37 )
Net cash used in operating activities from continuing operations	(7,469	) (7,114 )
Net cash used in operating activities from discontinued operations	—	(1,407 )
Net cash used in operating activities	(7,469	) (8,521 )
Investing activities		
Proceeds from sale of business units	809	36,024
Cash paid for acquisition, net	(3,750	) (1,801 )
Investment in marketable securities	(10,240	) —
Proceeds from sale and maturity of marketable securities	5,107	—
Capital expenditures	(3,856	) (3,208 )
Capitalized software development costs	(12,540	) (8,233 )
Additional (investments in) proceeds from corporate-owned life insurance policies	1,925	(87 )
Net cash (used in) provided by investing activities from continuing operations	(22,545	) 22,695
Net cash (used in) provided by investing activities from discontinued operations	—	(158 )
Net cash (used in) provided by investing activities	(22,545	) 22,537
Financing activities		
Repurchase of common shares to satisfy employee tax withholding	(373	) (729 )

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Exercise of employee stock options	102	64	
Excess tax benefit from equity awards	14	209	
Principal payments under long-term obligations	(32	) (53	)
Net cash used in financing activities from continuing operations	(289	) (509	)
Net cash used in financing activities from discontinued operations	—	(80	)
Net cash used in financing activities	(289	) (589	)
Effect of exchange rate changes on cash	(154	) (1	)
Cash flows (used in) provided by in continuing operations	(30,457	) 15,071	
Cash flows used in discontinued operations	—	(1,645	)
Net (decrease) increase in cash and cash equivalents	(30,457	) 13,426	
Cash and cash equivalents at beginning of period	\$99,566	\$82,931	
Cash and cash equivalents at end of period	\$69,109	\$96,357	

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See accompanying notes to condensed consolidated financial statements.

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AGILYSYS, INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

(Table amounts in thousands, except per share data)

1. Nature of Operations and Financial Statement Presentation

Nature of Operations

Agilysys is a leading developer and marketer of software enabled solutions and services to the hospitality industry. We specialize in market-leading point-of-sale (POS), property management, inventory and procurement, workforce management, analytics, document management and mobile and wireless solutions. These solutions are designed to streamline operations, improve efficiency, increase guest recruitment and wallet share, and enhance the overall guest experience. Agilysys serves four major market sectors: Gaming, both corporate and tribal; Hotels, Resorts and Cruise; Foodservice Management; and Restaurants, Universities, Stadia and Healthcare. A significant portion of our consolidated revenue is derived from contract support, maintenance and subscription services.

Agilysys operates extensively throughout North America, Europe and Asia, with corporate services located in Alpharetta, GA, and offices in Singapore, Hong Kong and Malaysia. Agilysys is comprised of a single operating segment and operates as a pure play software-driven solutions provider to the hospitality industry.

The sales of our RSG business and UK entity each represented a disposal of a component of an entity. As such, the operating results of RSG and the UK entity have been reported as a component of discontinued operations in the Condensed Consolidated Statement of Operations for the three and nine months ended December 31, 2013 and the Condensed Consolidated Statement of Cash Flows for the nine months ended December 31, 2013.

Basis of Presentation

The accompanying unaudited Condensed Consolidated Financial Statements include our accounts consolidated with our wholly-owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation. Our fiscal year ends on March 31st. References to a particular year refer to the fiscal year ending in March of that year. For example, fiscal 2014 refers to the fiscal year ending March 31, 2014.

Our unaudited interim financial statements are prepared in accordance with U.S. generally accepted accounting principles (GAAP) for interim financial information, the instructions to the Quarterly Report on Form 10-Q (Quarterly Report) under the Securities Exchange Act of 1934, as amended (the Exchange Act), and Rule 10-01 of Regulation S-X under the Exchange Act. Certain information and footnote disclosures normally included in the annual financial statements prepared in accordance with GAAP have been condensed or omitted pursuant to such rules and regulations relating to interim financial statements.

The Condensed Consolidated Balance Sheet as of December 31, 2014, as well as the Condensed Consolidated Statements of Operations and the Condensed Consolidated Statements of Comprehensive (Loss) Income for three and nine months ended December 31, 2014 and 2013, and the Condensed Consolidated Statements of Cash Flow for the nine months ended December 31, 2014 and 2013, are unaudited. However, these financial statements have been prepared on the same basis as those in the audited annual financial statements. In the opinion of management, all adjustments of a recurring nature necessary to fairly present the results of operations, financial position, and cash flows have been made. Further, we have evaluated all significant events occurring subsequent to the date of the Condensed Consolidated Financial Statements and through the filing of this Quarterly Report.

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These unaudited interim financial statements should be read together with the consolidated financial statements and related notes included in our Annual Report on Form 10-K for the year ended March 31, 2014, filed with the Securities and Exchange Commission (SEC) on June 4, 2014.

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### 2. Summary of Significant Accounting Policies

A detailed description of our significant accounting policies can be found in the audited financial statements for the fiscal year ended March 31, 2014, included in our Annual Report on Form 10-K. Except as described below, there have been no material changes to our significant accounting policies and estimates from those disclosed therein.

#### Marketable Securities

Marketable securities can consist of certificates of deposits, commercial paper, corporate bonds and other investments with established commercial banking institutions with readily determinable fair values and stated maturities of greater than three months. We determine the appropriate classification of our investments in marketable securities at the time of purchase and reevaluate such designation at each balance sheet date. Our marketable securities are classified as available for sale and have original maturity dates from date of acquisition from 90 to 365 days.

#### Asset Impairments

During the third quarter of fiscal 2014, in connection with the ERP system replacement project, we determined that certain internal use developed software would not be continued. As a result, we impaired the entire asset and \$0.3 million was recorded as an impairment charge.

#### Adopted and Recently Issued Accounting Pronouncements

In August 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-15, Presentation of Financial Statements - Going Concern, which provides guidance on disclosure of uncertainties about an entity's ability to continue as a going concern. This is effective for the annual period ending after December 15, 2016, and for annual periods and interim periods thereafter. We do not expect the adoption of this guidance to have a material impact on our consolidated financial statements or related disclosures.

In June 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-12, Accounting for Share-Based Payments When the Terms of an Award Provide That a Performance Target Could Be Achieved after the Requisite Service Period, which provides guidance requiring that a performance target that affects vesting and that could be achieved after the requisite service period be treated as a performance condition. This is effective for the fiscal years and interim reporting periods beginning after December 15, 2015. We are currently evaluating the impact that the adoption of ASU 2014-12 will have on our consolidated financial statements or related disclosures.

In May 2014, FASB issued ASU No. 2014-09, Revenue from Contracts with Customers, which converges the FASB and the International Accounting Standards Board standard on revenue recognition. Areas of revenue recognition that will be affected include, but are not limited to, transfer of control, variable consideration, allocation of transaction price, licenses, time value of money, contract costs and disclosures. This is effective for the fiscal years and interim reporting periods beginning after December 15, 2016. We are currently evaluating the impact that the adoption of ASU 2014-09 will have on our consolidated financial statements or related disclosures.

In April 2014, FASB issued ASU No. 2014-08, Presentation of Financial Statements and Property, Plant and Equipment: Reporting Discontinued Operations and Disclosures of Disposals of Components of an Entity, which requires only disposals representing a strategic shift in operations that have a major effect on operations and financial results to be presented as discontinued operations. The guidance also requires expanded financial disclosures about discontinued operations and significant disposals that do not qualify as discontinued operations. This is effective for the fiscal years and interim reporting periods beginning after December 15, 2014. We do not expect the adoption of this guidance to have a material impact on our consolidated financial statements or related disclosures.

In July 2013, FASB issued ASU No. 2013-11, Presentation of an Unrecognized Tax Benefit When a Net Operating Loss Carryforward, a Similar Tax Loss, or a Tax Credit Carryforward Exists. ASU 2013-11 clarifies guidance and eliminates diversity in practice on the presentation of unrecognized tax benefits when a net operating loss

carryforward, a similar tax loss, or a tax credit carryforward exists at the reporting date. This new guidance is effective on a prospective basis for fiscal years and interim reporting periods within those years, beginning after December 15, 2013. We adopted the provisions of ASU 2013-11 beginning April 1, 2014. The adoption of the ASU did not have any impact on our financial statements.

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Management continually evaluates the potential impact, if any, of all recent accounting pronouncements on our consolidated financial statements or related disclosures and, if significant, makes the appropriate disclosures required by such new accounting pronouncements.

## 3. Acquisitions

## Purchase of assets from Dining Ventures - Fiscal 2015

On July 3, 2014 Agilysys purchased certain assets from Dining Ventures, Inc. The acquired assets are the base for our rGuest Seat product, a dining reservations and table management application. The purchase consideration consisted of approximately \$3.8 million and was funded with cash on hand. Management concluded that this acquisition was not a material acquisition under the provisions of ASC 805, Business Combinations (ASC 805). The results derived from this purchased asset have been included in our Condensed Consolidated Financial Statements from the date of acquisition and did not have a material impact on our condensed consolidated financial statements or related disclosures.

The following is a summary of the fair values of the assets acquired in the acquisition:

(In thousands)

Goodwill	\$2,464
Developed technology	1,286
Total assets acquired	\$3,750

The goodwill of approximately \$2.5 million arising from the acquisition consists largely of synergies expected from combining the developed technology of Dining Ventures with Agilysys' operations. The goodwill from this acquisition is deductible for tax purposes over a period of 15 years.

The following is a summary of the intangible asset acquired and the weighted-average useful life over which it will be amortized.

	Purchased assets	Weighted-average useful life
Developed technology	\$1,286	5 years

The developed technology acquired from Dining Ventures was determined to be an internal use asset and is therefore carried in fixed assets on the balance sheet and amortized in operating expenses.

## Purchase of TimeManagement Corporation - Fiscal 2014

On June 10, 2013, Agilysys purchased certain assets and assumed certain liabilities of TimeManagement Corporation (TMC), a privately-owned Minneapolis-based technology provider with solutions that streamline workforce management environments for hospitality operators. This technology based acquisition is consistent with the core value we provide to the industry and integrates with our point-of-sale, inventory and procurement systems, including InfoGenesis™ point of sale system and Eatec® inventory and procurement solution. The purchase consideration consisted of \$1.8 million in cash paid and \$1.8 million of contingent consideration. The fair value of the contingent consideration was estimated to be \$1.8 million at the date of acquisition and is expected to be paid out over the next 5 years and payments could vary based on actual revenue during that time. The fair value of the contingent consideration was determined by calculating the probability-weighted earn-out payments based on the assessment of the likelihood that certain milestones would be achieved. The acquisition was funded with cash on hand. Management concluded that this acquisition was not a material acquisition under the provisions of ASC 805, Business Combinations. The operations of the purchased business have been included in our Condensed Consolidated Financial Statements from the date of acquisition and did not have a material impact on our condensed consolidated financial



statements or related disclosures.

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The following is a summary of the fair values of the assets acquired and liabilities assumed from the acquisition:

(In thousands)

Current assets	\$327
Property and equipment	88
Goodwill	3,444
Developed technology	605
Total assets acquired	4,464
Total liabilities assumed (all current)	914
Net assets acquired	\$3,550

The goodwill of approximately \$3.4 million arising from the acquisition consists largely of synergies and economies of scale expected from combining the operations of Agilysys and TMC. The goodwill from this acquisition is deductible for tax purposes over a period of 15 years.

The following is a summary of the intangible asset acquired and the weighted-average useful life over which it will be amortized.

	Purchased assets	Weighted-average useful life
Developed technology	\$605	5 years

The developed technology acquired from TMC was determined to be an asset to be sold, leased, or otherwise marketed, and is therefore carried in intangible assets on the balance sheet and amortized in cost of goods sold.

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## 4. Discontinued Operations

## UK Entity - Fiscal 2014

In March 2014, we completed the sale of our UK entity to Verteda Limited (Verteda), a U.K. based company, for total consideration of approximately \$0.6 million, comprised of \$0.7 million in cash and a receivable due to Agilysys from Verteda of \$0.8 million, net of cash on hand of \$0.9 million. During the first three quarters of fiscal 2015 we received full payment of the amount due to Agilysys from Verteda. In connection with the sale, we have entered into a multi-year distribution agreement whereby Verteda will distribute certain Agilysys products within the U.K. We will continue to manage all property management system accounts as well as key global accounts in the EMEA market.

## Sale of Assets of RSG - Fiscal 2014

In July 2013, we completed the sale of our RSG business to Kyrus Solutions, Inc. (Kyrus), an affiliate of Clearlake Capital Group, L.P., for total consideration of approximately \$37.6 million in cash, including a working capital adjustment of \$3.1 million. Upon the close of the transaction, the aggregate purchase price was reduced by fees of approximately \$1.6 million for transaction related costs, resulting in net proceeds received of approximately \$36.0 million. In addition to the purchase agreement, we entered into a transition services agreement (TSA) with Kyrus, under which we provided certain transitional administrative and support services to Kyrus through January 31, 2014.

## Components of Results of Discontinued Operations

The sales of our RSG business and UK entity each represented a disposal of a component of an entity. As such, the operating results of RSG and the UK entity have been reported as a component of discontinued operations in the Condensed Consolidated Statement of Operations and Condensed Consolidated Statement of Cash Flows for the three and nine months ended December 31, 2013.

Income from discontinued operations was comprised of the following:

(In thousands)	Three months ended December 31, 2013	Nine months ended December 31, 2013
Discontinued operations:		
Net revenue	\$1,042	\$27,890
(Loss) income from operations	(245)	537
Other (expense) income, net	(223)	(232)
Gain on sale	—	23,135
(Loss) income before tax from discontinued operations	(468)	23,440
Income tax expense	484	2,102
(Loss) income from discontinued operations	\$(952)	\$21,338

Income tax expense recorded during the three and nine months ended December 31, 2013 is due to intra-period tax allocation rules associated with discontinued operations.

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## 5. Restructuring Charges

We recognize restructuring charges when a plan that materially changes the scope of our business or the manner in which that business is conducted is adopted and communicated to the impacted parties, and the expenses have been incurred or are reasonably estimable.

## Fiscal 2015 Restructuring Activity

In the second quarter of fiscal 2015, we implemented restructuring actions to better align product development, sales and marketing and general and administrative functions with our company strategy and to reduce operating costs. To date, we have recorded \$0.2 million in restructuring charges related to the fiscal 2015 restructuring activity, comprised of severance and other employee related benefits. As of December 31, 2014, we had a remaining liability of approximately \$0.1 million recorded for the fiscal 2015 restructuring activity.

## Fiscal 2014 Restructuring Activity

In the first quarter of fiscal 2014, we announced restructuring actions to better align corporate functions and to reduce operating costs, following the sale of RSG. In addition, in the fourth quarter of fiscal 2014, we initiated a restructuring plan to maximize sales effectiveness and more closely align sales and marketing efforts for targeted vertical growth, new product launches, and marketing alliances, and to shift development resources to the next generation products. To date, we have recorded \$1.6 million in restructuring charges related to the fiscal 2014 restructuring activity, of which \$1.2 million was recorded in fiscal 2014. We recorded approximately \$0.4 million in restructuring charges during the first quarter of fiscal 2015, comprised of severance and other employee related benefits. As of December 31, 2014, we had a remaining liability of approximately \$20,000 recorded for the fiscal 2014 restructuring activity.

Following is a reconciliation of the beginning and ending balances of the restructuring liability:

(In thousands)	Balance at March 31, 2014	Provision	Payments	Balance at December 31, 2014
Fiscal 2015 Restructuring Plan:				
Severance and other employment costs	\$—	\$178	\$(78)	) \$100
Fiscal 2014 Restructuring Plan:				
Severance and other employment costs	\$534	\$370	\$(884)	) \$20
Total restructuring costs	\$534	\$548	\$(962)	) \$120

The remaining severance and other employment costs of approximately \$0.1 million will be paid in fiscal 2015.

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## 6. Intangible Assets and Software Development Costs

The following table summarizes our intangible assets and software development costs:

(In thousands)	December 31, 2014			March 31, 2014		
	Gross carrying amount	Accumulated amortization	Net carrying amount	Gross carrying amount	Accumulated amortization	Net carrying amount
Amortized intangible assets:						
Customer relationships	\$10,775	\$(10,721)	)\$54	\$10,775	\$(10,080)	)\$695
Non-competition agreements	2,700	(2,669)	)31	2,700	(2,473)	)227
Developed technology	10,660	(10,246)	)414	10,660	(10,156)	)504
Patented technology	80	(80)	)—	80	(80)	)—
	24,215	(23,716)	)499	24,215	(22,789)	)1,426
Unamortized intangible assets:						
Trade names	10,100	N/A	10,100	10,100	N/A	10,100
Accumulated impairment	(900)	) N/A	(900)	(900)	) N/A	(900)
	9,200	N/A	9,200	9,200	N/A	9,200
Total intangible assets	\$33,415	\$(23,716)	)\$9,699	\$33,415	\$(22,789)	)\$10,626
Software development costs						
Project expenditures not yet in use	\$15,561	\$(1,124)	)\$14,437	\$14,587	\$(270)	)\$14,317
Accumulated impairment	23,567		23,567	12,397	—	12,397
	(9,493)	)N/A	(9,493)	(9,493)	)N/A	(9,493)
Total software development costs	\$29,635	\$(1,124)	)\$28,511	\$17,491	\$(270)	)\$17,221

The following table summarizes our remaining estimated amortization expense relating to in service intangible assets and software development costs.

(In thousands)	Estimated Amortization Expense
Fiscal year ending March 31,	
2015	\$414
2016	1,335
2017	1,335
2018	1,335
2019	959
2020	64
Total	\$5,442

Amortization expense relating to intangible assets was \$0.3 million and \$0.3 million for the three months ended December 31, 2014 and 2013, and \$0.9 million and \$0.9 million for the nine months ended December 31, 2014 and 2013. Amortization expense relating to developed technology software intangible assets to be sold, leased, or otherwise marketed was \$0.3 million and \$0.1 million for the three months ended December 31, 2014 and 2013, and \$0.9 million and \$0.1 million for the nine months ended December 31, 2014 and 2013, respectively. Amortization expense for acquired and internally developed intangibles that are related to products to be sold, leased, or otherwise marketed is included in Products cost of goods sold and amortization expense for acquired and internally developed intangibles that are related to internal use assets is included in operating expenses as amortization of intangibles.

Capitalized software development costs that are internally developed to be sold, leased, or otherwise marketed, are carried on our balance sheet at net realizable value, net of accumulated amortization. We capitalized approximately

\$4.3 million

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and \$4.3 million during the three months ended December 31, 2014 and 2013, respectively, and \$12.1 million and \$10.0 million during the nine months ended December 31, 2014 and 2013, respectively.

## 7. Additional Balance Sheet Information

Additional information related to the Condensed Consolidated Balance Sheets is as follows:

(In thousands)	December 31, 2014	March 31, 2014
Accrued liabilities:		
Salaries, wages, and related benefits	\$5,169	\$8,308
Other taxes payable	1,295	1,122
Accrued legal settlements	—	1,630
Restructuring and severance liabilities	259	534
Professional fees	503	674
Software license fees	—	500
Deferred rent	364	477
Contingent consideration	180	127
Other	919	860
Total	\$8,689	\$14,232
Other non-current liabilities:		
Uncertain tax positions	\$1,490	\$2,440
Deferred rent	1,651	1,755
Contingent consideration	1,553	1,612
Other	358	358
Total	\$5,052	\$6,165

## Accounts Receivable, net

Accounts receivable, net of allowance for doubtful accounts was \$21.2 million and \$23.6 million as of December 31, 2014 and March 31, 2014, respectively. The related allowance for doubtful accounts was \$0.7 million and \$1.1 million as of December 31, 2014 and March 31, 2014, respectively. On January 12, 2015, an involuntary bankruptcy petition was filed against Caesars Entertainment Operating Company, Inc. (Caesars) under Chapter 11 of the U.S. Bankruptcy Code. On January 15, 2015, Caesars and certain of its affiliates filed a voluntary bankruptcy petition under Chapter 11. Those cases have been consolidated in the United States Bankruptcy Court for the Northern District of Illinois. As of the end of the third quarter of fiscal 2015, our accounts receivable owed by Caesars and its affiliates who have filed a bankruptcy petition totaled approximately \$2.9 million, approximately \$1.0 million of which arose from revenue recognized in the third quarter of fiscal 2015. This represents approximately 14% of our outstanding accounts receivable as of December 31, 2014. As of December 31, 2014 we have not specifically reserved for this accounts receivable balance.

## 8. Income Taxes

The following table compares our income tax benefit and effective tax rates for the three and nine months ended December 31, 2014 and 2013:

(Dollars in thousands)	Three months ended		Nine months ended		
	December 31,		December 31,		
	2014	2013	2014	2013	
Income tax benefit	\$(62 )	\$(1,054 )	\$(777 )	\$(1,284 )	
Effective tax rate	2.3	% 38.1	% 11.4	% 36.5	%

For the three and nine months ended December 31, 2014, the effective tax rate was different than the statutory rate due primarily to the decrease in unrecognized tax benefits attributable to the expiration of statute of limitations, recognition of

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net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, and other U.S. permanent book to tax differences.

For the three and nine months ended December 31, 2013, the effective tax rate was different than the statutory rate due primarily to the intra-period tax allocation rules associated with the discontinued operations. Other items affecting the rate include a decrease in unrecognized tax benefits attributable to the expiration of statute of limitations, recognition of net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, and other U.S. permanent book to tax differences.

We have recorded a valuation allowance offsetting substantially all of our deferred tax assets. The ultimate realization of deferred tax assets depends on the generation of future taxable income during the periods in which those temporary differences are deductible. Because of our losses in prior periods, management believes that it is more-likely-than-not that we will not realize the benefits of these deductible differences.

## 9. Commitments and Contingencies

Agilysys is the subject of various threatened or pending legal actions and contingencies in the normal course of conducting its business. We provide for costs related to these matters when a loss is probable and the amount can be reasonably estimated. The effect of the outcome of these matters on our future results of operations and liquidity cannot be predicted because any such effect depends on future results of operations and the amount or timing of the resolution of such matters. While it is not possible to predict with certainty, management believes that the ultimate resolution of such individual or aggregated matters will not have a material adverse effect on our consolidated financial position, results of operations, or cash flows.

On April 6, 2012, Ameranth, Inc. filed a complaint against us for patent infringement in the United States District Court for the Southern District of California. The complaint alleges, among other things, that point-of-sale and property management and other hospitality information technology products, software, components and/or systems sold by us infringe three patents owned by Ameranth purporting to cover generation and synchronization of menus, including restaurant menus, event tickets, and other products across fixed, wireless and/or internet platforms as well as synchronization of hospitality information and hospitality software applications across fixed, wireless and internet platforms. The complaint seeks monetary damages, injunctive relief, costs and attorneys' fees. At this time, we are not able to predict the outcome of this lawsuit, or any possible monetary exposure associated with the lawsuit. However, we dispute the allegations of wrongdoing and are vigorously defending ourselves in this matter. The litigation is currently stayed pending a covered business method review by the United States Patent and Trademark Office of a subset of the patents alleged to be infringed by Agilysys. The covered business method review was instituted on March 26, 2014, and must be completed within one year of institution, except that the time to complete the review may be extended by up to six months for good cause.

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## 10. (Loss) Earnings per Share

The following data shows the amounts used in computing (loss) earnings per share and the effect on income and the weighted average number of shares of dilutive potential common shares.

(In thousands, except per share data)	Three months ended December 31,		Nine months ended December 31,	
	2014	2013	2014	2013
Numerator:				
Loss from continuing operations	\$(2,715	) \$(1,711	) \$(6,071	) \$(2,232
Income from discontinued operations	—	(952	) —	21,338
Net (loss) income	\$(2,715	) \$(2,663	) \$(6,071	) \$19,106
Denominator:				
Weighted average shares outstanding - basic	22,343	22,150	22,336	22,100
Weighted average shares outstanding - diluted	22,343	22,150	22,336	22,100
(Loss) earnings per share - basic:				
Loss per share from continuing operations	\$(0.12	) \$(0.08	) \$(0.27	) \$(0.10
(Loss) Income per share from discontinued operations	—	(0.04	) —	0.97
Net (loss) income per share	\$(0.12	) \$(0.12	) \$(0.27	) \$0.87
(Loss) earnings per share - diluted:				
Loss per share from continuing operations	\$(0.12	) \$(0.08	) \$(0.27	) \$(0.10
(Loss) Income per share from discontinued operations	\$—	\$(0.04	) \$—	\$0.97
Net (loss) income per share	\$(0.12	) \$(0.12	) \$(0.27	) \$0.87
Anti-dilutive stock options, SSARs, restricted shares and performance shares	1,467	1,850	1,360	2,014

Basic earnings (loss) per share is computed as net income available to common shareholders divided by the weighted average basic shares outstanding. The outstanding shares used to calculate the weighted average basic shares excludes 479,268 and 270,333 of restricted shares and performance shares at December 31, 2014 and 2013, respectively, as these shares were issued but were not vested and, therefore, not considered outstanding for purposes of computing basic earnings per share at the balance sheet dates.

Diluted earnings (loss) per share includes the effect of all potentially dilutive securities on earnings per share. We have stock options, stock-settled appreciation rights (SSARs), unvested restricted shares and unvested performance shares that are potentially dilutive securities. When a loss is reported, the denominator of diluted earnings per share cannot be adjusted for the dilutive impact of share-based compensation awards because doing so would be anti-dilutive. Therefore, for the three and nine months ended December 31, 2014, basic weighted-average shares outstanding were used in calculating the diluted net loss per share.

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## 11. Share-based Compensation

We may grant non-qualified stock options, incentive stock options, stock-settled stock appreciation rights, restricted shares, and restricted share units for up to 3.0 million common shares under our 2011 Stock Incentive Plan (the 2011 Plan). The maximum number of shares subject to stock options or SSARs that may be granted to an individual in a calendar year is 800,000 shares, and the maximum number of shares subject to restricted shares or restricted share units that may be granted to an individual in a calendar year is 400,000 shares. The maximum aggregate number of restricted shares or restricted share units that may be granted under the 2011 Plan is 1.0 million.

We have a shareholder-approved 2006 Stock Incentive Plan (the 2006 Plan) and a 2000 Stock Incentive Plan that still have vested awards outstanding. Awards are no longer being granted from these incentive plans.

We may distribute authorized but unissued shares or treasury shares to satisfy share option and appreciation right exercises or restricted share and performance share awards.

We record compensation expense related to stock options, SSARs, restricted shares, and performance shares granted to certain employees and non-employee directors based on the fair value of the awards on the grant date. The fair value of restricted share and performance share awards is based on the closing price of our common shares on the grant date. The fair value of stock option and SSARs awards is estimated on the grant date using the Black-Scholes-Merton option pricing model, which includes assumptions regarding the risk-free interest rate, dividend yield, life of the award, and the volatility of our common shares.

The following table summarizes the share-based compensation expense for options, SSARs, restricted and performance awards included in the Condensed Consolidated Statements of Operations:

(In thousands)	Three months ended December 31,		Nine months ended December 31,	
	2014	2013	2014	2013
Product development	\$259	\$194	\$669	\$550
Sales and marketing	42	38	74	88
General and administrative	460	411	1,085	886
Total share-based compensation expense	761	643	1,828	1,524

## Stock Options

The following table summarizes the activity during the nine months ended December 31, 2014 for stock options awarded under the 2006 Plan and the 2000 Stock Incentive Plan:

(In thousands, except share and per share data)	Number of Options	Weighted- Average Exercise Price (per share)	Remaining Contractual Term (in years)	Aggregate Intrinsic Value
Outstanding at April 1, 2014	627,500	\$15.26		
Granted	—	—		
Exercised	(15,000)	) 13.76		
Cancelled/expired	(30,000)	) 13.11		
Outstanding and exercisable at December 31, 2014	582,500	\$15.41	1.4	\$—



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A total of 8,065 shares, net of 6,935 shares withheld to cover the applicable exercise price of the award, were issued from treasury shares to settle stock options exercised during the first nine months of fiscal 2015.

## Stock-Settled Stock Appreciation Rights

SSARs are rights granted to an employee to receive value equal to the difference in the price of our common shares on the date of the grant and on the date of exercise. This value is settled in common shares of Agilysys.

The following table summarizes the activity during the nine months ended December 31, 2014 for SSARs awarded under the 2011 Plan:

	Number of Rights	Weighted- Average Exercise Price (per right)	Remaining Contractual Term (in years)	Aggregate Intrinsic Value
(In thousands, except share and per share data)				
Outstanding at April 1, 2014	320,236	\$9.05		
Granted	115,020	14.41		
Exercised	(16,078)	) 7.75		
Forfeited	(11,835)	) 7.46		
Expired	(13,333)	) 7.46		
Outstanding at December 31, 2014	394,010	\$10.76	5.2	\$929
Exercisable at December 31, 2014	165,745	\$8.63	4.5	\$657

As of December 31, 2014, total unrecognized stock based compensation expense related to non-vested SSARs was \$0.9 million, which is expected to be recognized over a weighted-average vesting period of 1.74 years.

A total of 5,463 shares, net of 1,446 shares withheld to cover the employee's minimum applicable income taxes, were issued from treasury shares to settle SSARs exercised during the nine months ended December 31, 2014. The shares withheld were returned to treasury shares.

## Restricted Shares

We granted shares to certain of our Directors, executives and key employees under the 2011 Plan, the vesting of which is service-based. The following table summarizes the activity during the nine months ended December 31, 2014 for restricted shares awarded under the 2011 Plan:

	Number of Shares	Weighted- Average Grant- Date Fair Value (per share)
(In thousands, except share and per share data)		
Outstanding at April 1, 2014	139,501	\$10.72
Granted	357,773	13.82
Vested	(16,840)	) 8.64
Forfeited	(18,894)	) 13.25
Outstanding at December 31, 2014	461,540	\$13.08

The weighted-average grant date fair value of the restricted shares is determined based upon the closing price of our common shares on the grant date. As of December 31, 2014, total unrecognized stock based compensation expense related to non-vested restricted stock was \$4.3 million, which is expected to be recognized over a weighted-average vesting period of 2.21 years.

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## Performance Shares

The following table summarizes the activity during the nine months ended December 31, 2014 for performance shares awarded under the 2011 Plan:

	Number of Shares	Weighted- Average Grant- Date Fair Value (per share)
(In thousands, except share and per share data)		
Outstanding at April 1, 2014	17,728	\$8.64
Granted	—	—
Outstanding at December 31, 2014	17,728	\$8.64

The weighted-average grant date fair value of the performance shares is determined based upon the closing price of our common shares on the grant date and assumed that performance goals would be met at target. As of December 31, 2014, total unrecognized stock based compensation expense related to non-vested performance shares was \$0.1 million, which is expected to be recognized over a weighted-average vesting period of 0.3 years.

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## 12. Fair Value Measurements

We estimate the fair value of financial instruments using available market information and generally accepted valuation methodologies. We assess the inputs used to measure fair value using a three-tier hierarchy. The hierarchy indicates the extent to which pricing inputs used in measuring fair value are observable in the market. Level 1 inputs include unadjusted quoted prices for identical assets or liabilities and are the most observable. Level 2 inputs include unadjusted quoted prices for similar assets and liabilities that are either directly or indirectly observable, or other observable inputs such as interest rates, foreign currency exchange rates, commodity rates, and yield curves. Level 3 inputs are not observable in the market and include our own judgments about the assumptions market participants would use in pricing the asset or liability. The use of observable and unobservable inputs is reflected in the hierarchy assessment disclosed in the tables below.

There were no significant transfers between Levels 1, 2, and 3 during the nine months ended December 31, 2014 and 2013.

Our cash equivalents consist of highly liquid investments with original maturity dates of three months or less and can include certificates of deposit, commercial paper, treasury bills, money market funds and other investments. The fair value of our marketable securities, comprised of commercial paper, corporate bonds and certificates of deposit, was determined using a market approach, based on prices and other relevant information generated by market transactions involving similar assets, and therefore, is classified within Level 2 of the fair value hierarchy. Our marketable securities consist of investments with original maturity dates from date of acquisition of 90 to 365 days and are classified as available for sale.

The following data summarizes our cash equivalents and marketable securities:

December 31, 2014

(In thousands)	Amortized cost basis	Unrealized Gains	Unrealized Losses	Fair Value	Cash equivalents	Marketable securities
Level 2:						
Commercial paper	\$2,998	\$—	\$—	\$2,998	\$2,998	\$—
Corporate bonds	5,015	—	—	5,015	—	5,015
Total	\$8,013	\$—	\$—	\$8,013	\$2,998	\$5,015

March 31, 2014

(In thousands)	Amortized cost basis	Unrealized Gains	Unrealized Losses	Fair Value	Cash equivalents	Marketable securities
Level 2:						
Commercial paper	\$19,993	\$—	\$—	\$19,993	\$19,993	\$—
Certificates of deposit	9,006	—	—	9,006	9,006	—
Total	\$28,999	\$—	\$—	\$28,999	\$28,999	\$—

The following tables present information about our financial assets and liabilities measured at fair value on a recurring basis and indicate the fair value hierarchy of the valuation techniques utilized to determine such fair value:



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	Fair value measurement used			
	Recorded value as of	Active markets for identical assets or liabilities	Quoted prices in similar instruments and observable inputs	Active markets for unobservable inputs
(In thousands)	December 31, 2014	(Level 1)	(Level 2)	(Level 3)
Assets:				
Corporate-owned life insurance — non-current	\$2,441			\$2,441
Liabilities:				
Contingent consideration — current	\$180			\$180
Contingent consideration — non-current	1,553			1,553

	Fair value measurement used			
	Recorded value as of	Active markets for identical assets or liabilities	Quoted prices in similar instruments and observable inputs	Active markets for unobservable inputs
(In thousands)	March 31, 2014	(Level 1)	(Level 2)	(Level 3)
Assets:				
Corporate-owned life insurance — current	\$1,989	\$—	\$—	\$1,989
Corporate-owned life insurance — non-current	2,371	—	—	2,371
Liabilities:				
Contingent consideration — current	\$127	\$—	\$—	\$127
Contingent consideration — non-current	1,612	—	—	1,612

The recorded value of the corporate-owned life insurance policies is adjusted to the cash surrender value of the policies obtained from the third party life insurance providers, which are not observable in the market, and therefore, are classified within Level 3 of the fair value hierarchy. Changes in the cash surrender value of these policies are recorded within “Other expense (income), net” in the Condensed Consolidated Statements of Operations.

The fair value of the contingent consideration was determined by calculating the probability-weighted earn-out payments based on the assessment of the likelihood that certain milestones would be achieved.

The following table presents a summary of changes in the fair value of the Level 3 assets:

(In thousands)	Nine months ended	
	December 31, 2014	2013
Corporate-owned life insurance:		
Balance on April 1	\$4,360	\$3,673
Unrealized (loss) gain relating to instruments held at reporting date	25	(6 )

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Purchases, sales, issuances and settlements, net	45	87
Proceeds from corporate-owned life insurance policy	(1,989	) —
Balance on December 31	\$2,441	\$3,754

The following tables present a summary of changes in the fair value of the Level 3 liabilities:

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(In thousands)	Nine months ended	
	December 31,	
	2014	2013
Contingent consideration		
Balance on April 1	\$1,739	\$—
Activity, payments and other charges (net)	(6	) 1,800
Balance on December 31	\$1,733	\$1,800

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### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

In “Management’s Discussion and Analysis of Financial Condition and Results of Operations” (“MD&A”), management explains the general financial condition and results of operations for Agilysys and subsidiaries including:

- what factors affect our business;
- what our earnings and costs were;
- why those earnings and costs were different from the year before;
- where the earnings came from;
- how our financial condition was affected; and
- where the cash will come from to fund future operations.

The MD&A analyzes changes in specific line items in the Condensed Consolidated Statements of Operations and Condensed Consolidated Statements of Cash Flows and provides information that management believes is important to assessing and understanding our consolidated financial condition and results of operations. This Quarterly Report on Form 10-Q updates information included in our Annual Report on Form 10-K for the fiscal year ended March 31, 2014, filed with the Securities and Exchange Commission (SEC). This discussion should be read in conjunction with the Condensed Consolidated Financial Statements and related Notes that appear in Item 1 of this Quarterly Report as well as our Annual Report for the year ended March 31, 2014. Information provided in the MD&A may include forward-looking statements that involve risks and uncertainties. Many factors could cause actual results to be materially different from those contained in the forward-looking statements. See “Forward-Looking Information” on page 36 of this Quarterly Report, Item 1A “Risk Factors” in Part II of this Quarterly Report, and Item 1A “Risk Factors” in Part I of our Annual Report for the fiscal year ended March 31, 2014 for additional information concerning these items. Management believes that this information, discussion, and disclosure is important in making decisions about investing in Agilysys.

#### Overview

Agilysys is a leading developer and marketer of software enabled solutions and services to the hospitality industry. We specialize in market-leading point-of-sale (POS), property management, inventory and procurement, workforce management, analytics, document management and mobile and wireless solutions. These solutions are designed to streamline operations, improve efficiency, increase guest recruitment and wallet share, and enhance the overall guest experience. Agilysys serves four major market sectors: Gaming, both corporate and tribal; Hotels, Resorts and Cruise; Foodservice Management; and Restaurants, Universities, Stadia and Healthcare. A significant portion of our consolidated revenue is derived from contract support, maintenance and subscription services.

Agilysys operates extensively throughout North America, Europe and Asia, with corporate services located in Alpharetta, Georgia, and offices in Singapore, Hong Kong and Malaysia.

The primary objective of our ongoing strategic planning process is to create shareholder value by targeting accretive growth opportunities through strengthening our competitive position with the highest value technology solutions we provide to technology differentiated end markets we service. The plan builds on our existing strengths and targets industry leading growth and peer beating financial and operating results driven by new technology trends and market opportunities. Industry leading growth and peer leading financial and operational results will be achieved through tighter coupling and management of operating expenses of the business and sharpening the focus of our investments to concentrate on growth opportunities with the highest return by seeking the highest margin revenue opportunities in the markets in which we compete.



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Our strategic plan specifically focuses on:

- Transforming the guest experience by improving quality of service through technology.
- Enabling lasting connections with our customers and our customers with their guests through the entire guest lifecycle.
- Enabling lasting connections with our customers and our team through differentiated customer service and customer driven development.
- Industry led innovation, capitalizing on our intellectual property and emerging technology trends.

### Revenue - Defined

As required by the SEC, we separately present revenue earned as products revenue, support, maintenance and subscription services revenue or professional services revenue in our Condensed Consolidated Statements of Operations. In addition to the SEC requirements, we may, at times, also refer to revenue as defined below. The terminology, definitions, and applications of terms we use to describe our revenue may be different from those used by other companies and caution should be used when comparing these financial measures to those of other companies. We use the following terms to describe revenue:

Revenue - We present revenue net of sales returns and allowances.

Products revenue - Revenue earned from the sales of hardware equipment and proprietary and remarketed software.

Support, maintenance and subscription services revenue - Revenue earned from the sale of proprietary and remarketed ongoing support, maintenance and subscription or hosting services.

Professional services revenue - Revenue earned from the delivery of implementation, integration and installation services for proprietary and remarketed products.

### Matters Affecting Comparability

On July 1, 2013, we completed the sale of RSG to Kyrus Solutions, Inc., an affiliate of Clearlake Capital Group, L.P. For financial reporting purposes, RSG's operating results for fiscal 2014 through the completion of the sale were classified within discontinued operations.

On March 31, 2014, we completed the sale of our UK entity to Verteda Limited, a U.K. based company. For financial reporting purposes, the UK entity operating results for all periods presented were classified within discontinued operations.

Accordingly, the discussion and analysis presented below, reflects the continuing business of Agilysys.

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## Results of Operations

## Third Fiscal Quarter 2015 Compared to Third Fiscal Quarter 2014

## Net Revenue and Operating Loss

The following table presents our consolidated revenue and operating results for continuing operations for the three months ended December 31, 2014 and 2013:

(Dollars in thousands)	Three months ended		Increase (decrease)		
	December 31, 2014	2013	\$	%	
Net revenue:					
Products	\$7,247	\$8,128	\$(881)	(10.8)	)%
Support, maintenance and subscription services	13,920	13,284	636	4.8	)%
Professional services	3,575	3,553	22	0.6	)%
Total net revenue	24,742	24,965	(223)	(0.9)	)%
Cost of goods sold:					
Products	4,413	4,331	82	1.9	)%
Support, maintenance and subscription services	3,006	3,069	(63)	(2.1)	)%
Professional services	3,194	2,410	784	32.5	)%
Total net cost of goods sold	10,613	9,810	803	8.2	)%
Gross profit	14,129	15,155	(1,026)	(6.8)	)%
Gross profit margin	57.1	% 60.7	%		
Operating expenses:					
Product development	6,670	5,772	898	15.6	)%
Sales and marketing	3,696	3,108	588	18.9	)%
General and administrative	5,175	5,786	(611)	(10.6)	)%
Depreciation of fixed assets	556	577	(21)	(3.6)	)%
Amortization of intangibles	617	2,365	(1,748)	(73.9)	)%
Asset impairments and related charges	—	309	(309)	nm	
Restructuring, severance and other charges	95	206	(111)	nm	
Operating loss	\$(2,680)	\$(2,968)	\$288	(9.7)	)%
Operating loss percentage	(10.8)	)% (11.9)	)%		

nm - not meaningful

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The following table presents the percentage relationship of our Condensed Consolidated Statement of Operations line items to our consolidated net revenues for the periods presented:

	Three months ended			
	December 31,			
	2014	2013		
Net revenue:				
Products	29.3	% 32.6		%
Support, maintenance and subscription services	56.3	53.2		
Professional services	14.4	14.2		
Total	100.0	% 100.0		%
Cost of goods sold:				
Products	17.8	17.3		
Support, maintenance and subscription services	12.2	12.3		
Professional services	12.9	9.7		
Total	42.9	% 39.3		%
Gross profit	57.1	% 60.7		%
Operating expenses:				
Product development	27.0	23.1		
Sales and marketing	14.9	12.4		
General and administrative	20.9	23.2		
Depreciation of fixed assets	2.2	2.3		
Amortization of intangibles	2.5	9.6		
Asset impairments and related charges	—	1.2		
Restructuring, severance and other charges	0.4	0.8		
Operating loss	(10.8	)% (11.9	)%	

Net revenue. Total net revenue decreased 0.9% during the third quarter of fiscal 2015 compared to the third quarter of fiscal 2014. Products revenue decreased \$0.9 million, or 10.8%, primarily as a result of a slowing in product sales in the third quarter of fiscal 2015 in line with our strategic initiatives to emphasize subscription based service revenue and new logo business. Support, maintenance and subscription services revenue increased \$0.6 million, or 4.8%, as a result of continued focus on selling hosted perpetual and subscription based service revenue which saw a 16.4% increase over the same period a year ago, and ongoing support from our proprietary product sales. Professional services revenue remained flat compared to the third quarter of fiscal 2014.

Gross profit and gross profit margin. Our total gross profit decreased \$1.0 million, or 6.8%, for the third quarter of fiscal 2015 and total gross profit margin decreased approximately 360 basis points to 57.1%. Products gross profit decreased \$1.0 million and gross profit margin decreased approximately 760 basis points to 39.1% mainly as a result of lower sales of higher margin proprietary software sales in the third quarter of fiscal 2015 as compared to the third quarter of fiscal 2014. Also impacting gross profit margin was approximately \$0.2 million of incremental amortization expense of software products that were recently placed into service. Support, maintenance and subscription services gross profit increased \$0.7 million and gross margin increased approximately 150 basis points to 78.4% due to a change in the mix of labor resources needed for maintenance of our products. Professional services gross profit decreased \$0.8 million and gross profit margin decreased approximately 2,150 basis points to 10.7% as a result of increased labor costs required in the quarter to meet certain customer expectations which resulted in subnormal blended utilization rates.

Operating expenses



Operating expenses, excluding restructuring, severance and other charges, decreased \$1.2 million, or 6.7%, in the third quarter of fiscal 2015 compared with the third quarter of fiscal 2014.

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**Product development.** Product development includes all expenses associated with research and development. Product development increased \$0.9 million, or 15.6% in the third quarter of fiscal 2015 compared with the third quarter of fiscal 2014. This increase is primarily driven by our continued investment in engineering resources as we continue to execute on our product roadmap. In addition, certain research and development costs are capitalized as software development costs upon achieving specific milestones in the development life-cycle. We capitalized approximately \$4.5 million and \$4.3 million as software development costs for future use during the three months ended December 31, 2014 and 2013, respectively.

**Sales and marketing.** Sales and marketing increased \$0.6 million, or 18.9%, in the third quarter of fiscal 2015 compared with the third quarter of fiscal 2014. The increase is due mainly to the timing of our sales reorganization as we continue to align and ramp our sales force to better serve our customers and our long term strategy.

**General and administrative.** General and administrative decreased \$0.6 million, or 10.6%, in the third quarter of fiscal 2015 compared with the third quarter of fiscal 2014 due mostly to certain software licenses fees incurred in the third quarter of fiscal 2014 that did not recur in the current fiscal year.

**Depreciation of fixed assets.** Depreciation of fixed assets remained flat in the third quarter of fiscal 2015 compared with the third quarter of fiscal 2014.

**Amortization of intangibles.** Amortization of intangibles decreased \$1.7 million or 73.9% in the third quarter of fiscal 2015 compared with the third quarter of fiscal 2014 primarily due to reduced expense related to our previous ERP system. In October 2013, we initiated an internal ERP replacement project and determined that amortization for our existing ERP system should be accelerated. We recorded approximately \$1.6 million of additional amortization in the third quarter of fiscal 2014 in connection with this acceleration. The existing ERP system was fully amortized as of June 30, 2014.

**Asset Impairments.** During the third quarter of fiscal 2014, in connection with the ERP system replacement project, we determined that certain internal use developed software would not be continued. As a result, we impaired the entire asset and \$0.3 million was recorded as an impairment charge.

**Restructuring, severance and other charges.** In the second quarter of fiscal 2015, we implemented restructuring actions to better align product development, sales and marketing and general and administrative functions and to reduce operating costs. To date, we have recorded \$0.2 million in restructuring charges, of which \$0.2 million was recorded in the second quarter of fiscal 2015, comprised of severance and other employee related benefits. Additionally, during the third quarter of fiscal 2015 we incurred approximately \$0.1 million of non-restructuring severance and other employee benefits.

In the third quarter of fiscal 2014, we announced restructuring actions to better align corporate functions and to reduce operating costs, following the sale of RSG. In addition, in the fourth quarter we initiated a restructuring plan to maximize sales effectiveness and more closely align sales and marketing efforts for targeted vertical growth, new product launches, and marketing alliances, and to shift development resources to the next generation products. To date, we have recorded \$1.6 million in restructuring charges related to the fiscal 2014 restructuring activity, of which \$1.2 million was recorded in fiscal 2014. We recorded approximately \$0.4 million in restructuring charges during the first quarter of fiscal 2015, comprised of severance and other employee related benefits.

As of December 31, 2014, we had a remaining liability of approximately \$0.1 million recorded for the fiscal 2014 and 2015 restructuring activity. We do not anticipate any significant additional restructuring charges related to these actions. Our restructuring actions are discussed further in Note 5, Restructuring Charges.



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## Other Expenses (Income)

(Dollars in thousands)	Three months ended		(Unfavorable) favorable		
	December 31, 2014	2013	\$	%	
Other expenses (income):					
Interest income	\$ (24	) \$ (19	) \$ 5	26.3	%
Interest expense	7	44	37	84.1	%
Other expense (income), net	114	(228	) (342	) 150.0	%
Total other expense (income), net	\$ 97	\$ (203	) \$ (300	) 147.8	%

Interest income. Interest income consists of interest earned on investments in certificates of deposit, commercial paper and corporate bonds.

Interest expense. Interest expense consists of costs associated with capital leases and loans on corporate-owned life insurance policies. Interest expense decreased in the third quarter of fiscal 2015 compared to the third quarter of fiscal 2014 due to non-renewal of certain capital leases.

Other expense (income). Other expense (income) consists mainly of the impact of foreign currency due to movement of Asian and European currencies against the US dollar.

## Income Taxes

(Dollars in thousands)	Three months ended		(Unfavorable) favorable		
	December 31, 2014	2013	\$	%	
Income tax benefit	\$ (62	) \$ (1,054	) \$ (992	) nm	
Effective tax rate	2.3	% 38.1	%		

nm - not meaningful

For the third quarter of fiscal 2015, the effective tax rate was different than the statutory rate due primarily to the decrease in unrecognized tax benefits attributable to the expiration of statute of limitations, recognition of net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, and other U.S. permanent book to tax differences.

For the third quarter of fiscal 2014, the effective tax rate was different than the statutory rate due primarily to the intra-period tax allocation rules associated with the discontinued operations. Other items affecting the rate include decrease in unrecognized tax benefits attributable to the expiration of statute of limitations, recognition of net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, and other U.S. permanent book to tax differences.

Although the timing and outcome of tax settlements are uncertain, it is reasonably possible that during the next 12 months a reduction in unrecognized tax benefits may occur in the range of zero to \$0.1 million of tax and zero to \$0.1 million of interest based on the outcome of tax examinations and as a result of the expiration of various statutes of limitations. We are routinely audited; due to the ongoing nature of current examinations in multiple jurisdictions, other changes could occur in the amount of gross unrecognized tax benefits during the next 12 months which cannot be estimated at this time.

We have recorded a valuation allowance offsetting substantially all of our deferred tax assets. The ultimate realization of deferred tax assets depends on the generation of future taxable income during the periods in which those temporary differences are deductible. Because of our losses in prior periods, management believes that it is more-likely-than-not that we will not realize the benefits of these deductible differences.



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## First Nine Months of Fiscal 2015 Compared to First Nine Months of Fiscal 2014

## Net Revenue and Operating Loss

The following table presents our consolidated revenue and operating results for continuing operations for the nine months ended December 31, 2014 and 2013:

(Dollars in thousands)	Nine months ended		Increase (decrease)		
	December 31, 2014	2013	\$	%	
Net revenue:					
Products	\$20,948	\$24,219	\$(3,271)	(13.5)	)%
Support, maintenance and subscription services	41,514	39,039	2,475	6.3	%
Professional services	12,344	10,253	2,091	20.4	%
Total net revenue	74,806	73,511	1,295	1.8	%
Cost of goods sold:					
Products	11,414	11,239	175	1.6	%
Support, maintenance and subscription services	9,098	7,916	1,182	14.9	%
Professional services	8,823	6,976	1,847	26.5	%
Total net cost of goods sold	29,335	26,131	3,204	12.3	%
Gross profit	45,471	47,380	(1,909)	(4.0)	)%
Gross profit margin	60.8	% 64.5	%		
Operating expenses:					
Product development	18,726	18,718	8	—	%
Sales and marketing	11,407	10,143	1,264	12.5	%
General and administrative	16,369	15,480	889	5.7	%
Depreciation of fixed assets	1,702	1,571	131	8.3	%
Amortization of intangibles	2,994	3,953	(959)	(24.3)	)%
Asset impairments and related charges	—	327	(327)	nm	
Restructuring, severance and other charges	913	823	90	nm	
Legal settlements	203	—	203	nm	
Operating loss	\$(6,843)	) \$(3,635)	) \$(3,208)	(9.7)	)%
Operating loss percentage	(9.1)	)%	(4.9)	)%	

nm - not meaningful

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The following table presents the percentage relationship of our Condensed Consolidated Statement of Operations line items to our consolidated net revenues for the periods presented:

	Nine months ended December 31,			
	2014		2013	
Net revenue:				
Products	28.0	%	32.9	%
Support, maintenance and subscription services	55.5		53.1	
Professional services	16.5		14.0	
Total	100.0	%	100.0	%
Cost of goods sold:				
Products	15.3		15.3	
Support, maintenance and subscription services	12.2		10.8	
Professional services	11.7		9.4	
Total	39.2	%	35.5	%
Gross profit	60.8	%	64.5	%
Operating expenses:				
Product development	25.0		25.5	
Sales and marketing	15.2		13.8	
General and administrative	21.9		21.1	
Depreciation of fixed assets	2.3		2.1	
Amortization of intangibles	4.0		5.4	
Asset impairments and related charges	—		0.4	
Restructuring, severance and other charges	1.2		1.1	
Legal settlements	0.3		—	
Operating loss	(9.1	)%	(4.9	)%

Net revenue. Total net revenue increased \$1.3 million or 1.8% during the first nine months of fiscal 2015 compared to the first nine months of fiscal 2014. Products revenue decreased \$3.3 million, or 13.5%, primarily as a result of a slowing in product sales during the first nine months of fiscal 2015 in line with our strategic initiatives to emphasize subscription based service revenue and new logo business. Support, maintenance and subscription services revenue increased \$2.5 million, or 6.3%, as a result of continued focus on selling hosted perpetual and subscription based service revenue which was an increase of 13.1% year over year, and ongoing support from our proprietary product sales. Professional services revenue increased \$2.1 million or 20.4% due to timing of customer installations including two large services projects during fiscal 2015 that resulted in approximately \$1.8 million of revenue.

Gross profit and gross profit margin. Our total gross profit decreased \$1.9 million, or 4.0%, for the first nine months of fiscal 2015 and total gross profit margin decreased approximately 370 basis points to 60.8%. Products gross profit decreased \$3.4 million and gross profit margin decreased approximately 810 basis points to 45.5% mainly as a result of lower sales of higher margin proprietary software sales which made up a smaller portion of total product sales in the first nine months of fiscal 2015 as compared to the first nine months of fiscal 2014. Also impacting gross profit margin was \$0.8 million of incremental amortization expense of software products that were recently placed into service. Support, maintenance and subscription services gross profit increased \$1.3 million and gross margin increased approximately 160 basis points to 78.1% due to a change in the mix of labor resources needed for maintenance of our products. Professional services gross profit remained relatively consistent as compared to first nine months of fiscal 2014 while gross profit margin decreased 350 basis points to 28.5% as a result of increased labor costs required in the third quarter to meet certain customer expectations which resulted in subnormal blended utilization rates.





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Operating expenses

Operating expenses, excluding the charges for legal settlements and restructuring, severance and other charges, increased \$1.0 million, or 2.0%, in the first nine months of fiscal 2015 compared with the first nine months of fiscal 2014.

**Product development.** Product development includes all expenses associated with research and development. Product development remained consistent in the first nine months of fiscal 2015 compared with the first nine months of fiscal 2014. Increases in labor costs as we continue investing in engineering resources to help achieve our planned milestones were offset by the increased capitalization year over year as certain research and development costs are capitalized as software development costs upon achieving specific milestones in the development life-cycle. We capitalized approximately \$12.3 million and \$10.0 million during the nine months ended December 31, 2014 and 2013, respectively.

**Sales and marketing.** Sales and marketing increased \$1.3 million, or 12.5%, in the first nine months of fiscal 2015 compared with the first nine months of fiscal 2014. The increase is due mainly to the timing of our sales reorganization as we continue to align and ramp our sales force to better serve our customers and our long term strategy and increased marketing activities surrounding the launch of our next generation product rGuest™.

**General and administrative.** General and administrative increased \$0.9 million, or 5.7%, in the first nine months of fiscal 2015 compared with the first nine months of fiscal 2014 as a result of \$1.5 million of increased spend during the first half of fiscal 2015 surrounding the ongoing effort to streamline and rationalize our back-office processes, including the cost of resources involved in an ERP replacement project. This was offset by \$0.6 million related to certain software licenses fees incurred in the third quarter of fiscal 2014 that did not recur in the current fiscal year.

**Depreciation of fixed assets.** Depreciation of fixed assets increased \$0.1 million, or 8.3%, in the first nine months of fiscal 2015 compared with the first nine months of fiscal 2014 due to the timing of asset purchases.

**Amortization of intangibles.** Amortization of intangibles decreased approximately \$1.0 million, or 24.3%, in the first nine months of fiscal 2015 compared with the first nine months of fiscal 2014. In October 2013, we initiated an internal ERP replacement project and determined that amortization for our existing ERP system should be accelerated. We realized approximately \$0.9 million of savings related to amortization of intangibles in the connection with the replacement of our ERP system.

**Asset Impairments.** During the third quarter of fiscal 2014, in connection with the ERP system replacement project, we determined that certain internal use developed software would not be continued. As a result, we impaired the entire asset and \$0.3 million was recorded as an impairment charge.

**Restructuring, severance and other charges.** In the second quarter of fiscal 2015, we implemented restructuring actions to better align product development, sales and marketing and general and administrative functions and to reduce operating costs and recorded \$0.2 million in restructuring charges during the first half of fiscal 2015, comprised of severance and other employee related benefits. Additionally, during the first nine months of fiscal 2015, we recorded \$0.4 million in non-restructuring related severance and other employee benefits.

In the second half of fiscal 2014, we announced restructuring actions to better align corporate functions and to reduce operating costs, following the sale of RSG. In addition, in the fourth quarter we initiated a restructuring plan to maximize sales effectiveness and more closely align sales and marketing efforts for targeted vertical growth, new product launches, and marketing alliances, and to shift development resources to the next generation products. To date, we have recorded \$1.6 million in restructuring charges related to the fiscal 2014 restructuring activity, of which

\$1.2 million was recorded in fiscal 2014. We recorded approximately \$0.4 million in restructuring charges during the first quarter of fiscal 2015, comprised of severance and other employee related benefits.

As of December 31, 2014, we had a remaining liability of approximately \$0.1 million recorded for the fiscal 2014 and 2015 restructuring activity. We do not anticipate any significant additional restructuring charges related to these actions. Our restructuring actions are discussed further in Note 5, Restructuring Charges.

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Legal settlements. During the first nine months of fiscal 2015, we recorded \$0.2 million in legal settlements to finalize legal disputes originally estimated and recorded in the current fiscal year.

## Other Expenses (Income)

(Dollars in thousands)	Nine months ended		(Unfavorable) favorable		
	December 31,		\$	%	
	2014	2013			
Other expenses (income):					
Interest income	(98	) (52	) \$46	88.5	%
Interest expense	35	150	115	76.7	%
Other expense (income), net	68	(217	) (285	) 131.3	%
Total other expense (income), net	\$5	\$(119	) \$(124	) 104.2	%

Interest income. Interest income consists of interest earned on investments in certificates of deposit, commercial paper and corporate bonds. The increase in interest income in the first nine months of fiscal 2015 compared to the first nine months quarter of 2014 is due to increased investment in commercial paper and corporate bonds that yielded higher interest rates on our investments.

Interest expense. Interest expense consists of costs associated with capital leases and loans on corporate-owned life insurance policies. Interest expense decreased in the first nine months of fiscal 2015 compared to the first nine months of fiscal 2014 due to non-renewal of certain capital leases.

Other expense (income). Other expense (income) consists mainly of the impact of foreign currency due to movement of Asian and European currencies against the US dollar.

## Income Taxes

(Dollars in thousands)	Nine months ended		(Unfavorable) favorable		
	December 31,		\$	%	
	2014	2013			
Income tax benefit	\$(777	) \$(1,284	) \$(507	) nm	
Effective tax rate	11.4	% 36.5	%		

nm - not meaningful

For the first nine months of fiscal 2015, the effective tax rate was different than the statutory rate due primarily to the decrease in unrecognized tax benefits attributable to the expiration of statute of limitations, recognition of net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, and other U.S. permanent book to tax differences.

For the first nine months of fiscal 2014, the effective tax rate was different than the statutory rate due primarily to the intra-period tax allocation rules associated with the discontinued operations. Other items affecting the rate include decrease in unrecognized tax benefits attributable to the expiration of statute of limitations, recognition of net operating losses as deferred tax assets, which were offset by increases in the valuation allowance, and other U.S. permanent book to tax differences.

Although the timing and outcome of tax settlements are uncertain, it is reasonably possible that during the next 12 months a reduction in unrecognized tax benefits may occur in the range of zero to \$0.1 million of tax and zero to \$0.1 million of interest based on the outcome of tax examinations and as a result of the expiration of various statutes of limitations. We are routinely audited; due to the ongoing nature of current examinations in multiple jurisdictions, other changes could occur in the amount of gross unrecognized tax benefits during the next 12 months which cannot be estimated at this time.

We have recorded a valuation allowance offsetting substantially all of our deferred tax assets. The ultimate realization of deferred tax assets depends on the generation of future taxable income during the periods in which those temporary

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differences are deductible. Because of our losses in prior periods, management believes that it is more-likely-than-not that we will not realize the benefits of these deductible differences.

Acquisitions

Purchase of assets from Dining Ventures - Fiscal 2015

On July 3, 2014 Agilysys purchased certain assets from Dining Ventures, Inc. The acquired assets are the base for our rGuest Seat product, a dining reservations and table management application. The purchase consideration consisted of approximately \$3.8 million and was funded with cash on hand. Management concluded that this acquisition was not a material acquisition under the provisions of ASC 805. The results derived from this purchased asset have been included in our Condensed Consolidated Financial Statements from the date of acquisition and did not have a material impact on our condensed consolidated financial statements or related disclosures.

The following is a summary of the fair values of the assets acquired in the acquisition:

(In thousands)

Goodwill	\$2,464
Developed technology	1,286
Total assets acquired	\$3,750

The goodwill of approximately \$2.5 million arising from the acquisition consists largely of synergies expected from combining the developed technology of Dining Ventures with Agilysys' operations. The goodwill from this acquisition is deductible for tax purposes over a period of 15 years.

The following is a summary of the intangible asset acquired and the weighted-average useful life over which it will be amortized.

	Purchased assets	Weighted-average useful life
Developed technology	\$1,286	5 years