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PROCTER & GAMBLE CO
Form 11-K
June 25, 2003

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 11-K

\X\ ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF
1934 for the fiscal year ended December 31, 2002, or
\ \ TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE
ACT OF 1934 for the transition period from _____ to _____

Commission file number 001-00434

- A. Full title of the plan and the address of the plan, if different from that of the issuer named below: The Procter & Gamble Subsidiaries Savings Plan, The Procter & Gamble Company, Two Procter & Gamble Plaza, Cincinnati, Ohio 45202.
- B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office: The Procter & Gamble Company, One Procter & Gamble Plaza, Cincinnati, Ohio 45202.

REQUIRED INFORMATION

Item 4. Plan Financial Statements and Schedules Prepared in Accordance With the Financial Reporting Requirements of ERISA.

THE PROCTER & GAMBLE
SUBSIDIARIES SAVINGS PLAN

Financial Statements for the Years Ended December 31,
2002 and 2001 and Supplemental Schedule as of
December 31, 2002 and Independent Auditors' Report

THE PROCTER & GAMBLE SUBSIDIARIES SAVINGS PLAN

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| Statements of Changes in Net Assets Available for Benefits for the Years Ended December 31, 2002 and 2001 | 3 |
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| SUPPLEMENTAL SCHEDULE--Schedule of Assets Held (at End of Year) (Schedule H, Line 4i of Form 5500), December 31, 2002 | 9 |
| SUPPLEMENTAL SCHEDULES OMITTED--The following schedules were omitted because of the absence of conditions under which they are required: | |
| Reportable Transactions | |
| Assets Acquired and Disposed of Within the Plan Year | |
| Party-in-Interest Transactions | |
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INDEPENDENT AUDITORS' REPORT

To The Procter & Gamble Master Savings Plan Committee:

We have audited the accompanying statements of net assets available for benefits of The Procter & Gamble Subsidiaries Savings Plan (the "Plan") as of December 31, 2002 and 2001, and the related statements of changes in net assets available for benefits for the years then ended. These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a

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reasonable basis for our opinion.

In our opinion, such financial statements present fairly, in all material respects, the net assets available for benefits of the Plan as of December 31, 2002 and 2001 and the changes in net assets available for benefits for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Our audits were conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The supplemental schedule listed in the Table of Contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements, but is supplementary information required by the Department of Labor's Rules and Regulations for Reporting and Disclosure under the Employee Retirement Income Security Act of 1974. The schedule is the responsibility of the Plan's management. Such schedule has been subjected to the auditing procedures applied in our audit of the basic 2002 financial statements, and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

/s/ DELOITTE & TOUCHE LLP

 DELOITTE & TOUCHE LLP
 May 20, 2003

THE PROCTER & GAMBLE SUBSIDIARIES SAVINGS PLAN
 STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS
 AS OF DECEMBER 31, 2002 AND 2001

| | 2002 ---- | 2001 ---- |
|---------------------------------------|-------------------------|-------------------------|
| ASSETS: | | |
| Investments at fair value: | | |
| Procter & Gamble Common Stock Fund | \$ 50,213,015 | \$ 6,706,757 |
| The J.M. Smucker Company common stock | 448,825 | |
| Mutual funds | 153,202,748 | 91,388,235 |
| Loans to participants | 3,216,982 | 2,628,726 |
| | ----- | ----- |
| NET ASSETS AVAILABLE FOR BENEFITS | \$ 207,081,570 ===== | \$ 100,723,718 ===== |

See notes to financial statements.

THE PROCTER & GAMBLE SUBSIDIARIES SAVINGS PLAN
 STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS
 FOR THE YEARS ENDED DECEMBER 31, 2002 AND 2001

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| | | |
|--|-----------------|----------|
| ADDITIONS: | | |
| Investment income (loss): | ----- | --- |
| Net appreciation (depreciation) in fair value of investments | \$ (25,684,697) | \$ 2,1 |
| Interest and dividend income | 2,786,604 | 4 |
| Equity in net losses of the Procter and Gamble Master Savings Trust | | (1,0 |
| Total investment income (loss) | (22,898,093) | 1,5 |
| The J.M. Smucker Company common stock received | 364,742 | |
| Total change | (22,533,351) | 1,5 |
| DEDUCTIONS: | | |
| Distributions and withdrawals to participants | 19,609,308 | 1,3 |
| Administrative expenses | 10,726 | |
| Total deductions | 19,620,034 | 1,3 |
| NET INCREASE (DECREASE) PRIOR TO TRANSFERS | (42,153,385) | 2 |
| TRANSFERS FROM AFFILIATED PLANS | 148,511,237 | 88,7 |
| NET ASSETS AVAILABLE FOR BENEFITS: | | |
| Beginning of year | 100,723,718 | 11,7 |
| End of year | \$ 207,081,570 | \$ 100,7 |

See notes to financial statements.

THE PROCTER & GAMBLE SUBSIDIARIES SAVINGS PLAN

NOTES TO FINANCIAL STATEMENTS FOR THE YEARS ENDED DECEMBER 31, 2002 AND 2001

1. DESCRIPTION OF THE PLAN

The following brief description of The Procter & Gamble Subsidiaries Savings Plan (the "Plan") is provided for general information only. Participants should refer to the Plan agreement for more complete information.

GENERAL--The Plan was established effective March 2, 1990 upon the acquisition of the Hawaiian Punch Division of DelMonte by The Procter & Gamble Company ("Company"). Effective March 14, 1996, the Sundor Brands Savings Plan, Max Factor Savings Plan and Speas Savings Plan were merged into the Plan. Effective November 2, 2001, the Tambrands, Inc. Savings Plan ("Tambrands") was merged into the Plan. Effective December 1, 2001, the Iams Company Savings Plan ("Iams") and Recovery Engineering, Inc. Salary Savings Plan ("Pur") were merged into the Plan. Effective February

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28, 2002, the Richardson-Vicks Savings Plan ("Richardson-Vicks") was merged into the Plan. Effective April 30, 2002, The Procter & Gamble Subsidiaries Savings and Investment Plan and the Procter & Gamble Pharmaceuticals Savings Plan ("Pharmaceuticals") were merged into the Plan. Effective June 30, 2002, the Millstone Coffee, Inc. 401(k) Savings and Profit Sharing Plan ("Millstone") was merged into the Plan.

The Plan is a voluntary defined contribution plan covering all eligible employees of Sundor Group, Inc., including the Sundor Brands and Hawaiian Punch divisions, Max Factor & Company, Speas Company, Tambrands Company, Iams Company, Pur Company, Richardson-Vicks Company, Maryland Club Foods, Inc., Shulton, Inc., Dover Baby Wipes Company, Giorgio Beverly Hills, Inc., Millstone Coffee, Inc., Norwich Eaton, and former employees of Fisher Nut Company who were members of the Twin Cities Bakery and Confectionery Workers Union Local No. 22, all subsidiaries of the Company. The Plan is subject to the provisions of the Employee Retirement Income Security Act of 1974 (ERISA).

CONTRIBUTIONS AND VESTING--Effective April 1996, all contributions to the Plan were suspended and all participants became fully vested. Tambrands, Iams, Pur, Richardson-Vicks, Subsidiaries Savings and Investment, Pharmaceuticals, and Millstone Savings Plans were frozen prior to conversion into the Plan.

DISTRIBUTIONS--The Plan provides for benefits to be paid upon retirement, disability, death, or separation other than retirement as defined by the Plan document. Plan benefits may be made in a lump sum of cash or shares of common stock, in installment payments over a period not to exceed 180 months or an annuity. Retired or terminated employees shall commence benefit payments upon attainment of age 70 1/2.

WITHDRAWALS--A participant may withdraw any portion of after-tax contributions once in any six-month period. Participants who have attained age 59 1/2 or have demonstrated financial hardship may withdraw all or any portion of their before-tax contributions once in any six-month period.

Account balances attributable to terminated employees are approximately \$89,000,000 and \$27,000,000 as of December 31, 2002 and 2001, respectively.

PLAN TERMINATION--Although the Company has not expressed any intent to do so, it has the right under the Plan to terminate the Plan subject to the provisions of ERISA.

ADMINISTRATION--The Plan is administered by the Master Savings Plan Committee consisting of three members appointed by the Board of Directors of the Company, except for duties specifically vested in the trustee, American Century, effective November 1, 2001 ("current trustee") or PNC Bank, Ohio, N.A. ("prior trustee"), who is also appointed by the Board of Directors of the Company.

LOANS--The Plan has a loan feature under which active participants may borrow up to 50% of the current value of their vested account values exclusive of amounts attributable to Company contributions (up to a maximum of \$50,000). Loans are repaid via payroll deduction over a period of up to five years, except for loans used to purchase a primary residence which are repaid via payroll deduction over a period of up to 10 years. Principal and interest paid is credited to applicable funds in the borrower's account. Former Company employees with deferred balances may not borrow against their accounts. Upon participant termination or

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retirement, the outstanding loan balance is treated as a distribution to the participant.

TRANSFERS FROM AFFILIATED PLANS--Amount represents account balances of Richardson-Vicks, Maryland Club Foods, Shulton, Fisher Nut, Dover, Giorgio, Millstone, and Norwich Eaton employees transferred into the Plan for 2002 and Tambrands, Iams and Pur employees transferred into the Plan for 2001.

PARTICIPANT ACCOUNTS AND INVESTMENT OPTIONS--Each participant's account is credited with an allocation of the Plan's earnings or losses. The benefit to which a participant is entitled is limited to the benefit that can be provided from their account. As of November 1, 2001 and after conversion to the current trustee from the prior trustee, participants can allocate their account in one or all of the following investment options offered by the plan:

AMERICAN CENTURY HERITAGE FUND--The prospectus states that this fund invests in a portfolio of equity securities issued by small to medium companies.

J.P. MORGAN PRIME MONEY MARKET FUND--The prospectus states that this fund invests in short length maturity, interest-bearing instruments.

J.P. MORGAN BOND FUND--The prospectus states that this fund invests in a diversified portfolio of publicly and privately traded corporate, government, private placement, asset backed, and mortgage backed bonds.

PUTNAM INTERNATIONAL GROWTH FUND--The prospectus for this fund indicates that it invests in a diversified portfolio of equity securities of foreign corporations.

J.P. MORGAN DISCIPLINED EQUITY FUND--The prospectus states that this fund invests in equity securities of approximately 300 domestic, large company stocks.

COMPANY STOCK FUND--This fund invests in shares of The Procter & Gamble Company common stock.

PRE-MIXED PORTFOLIO FUNDS--Three funds invested in varying percentages to the investment options noted above, excluding the Company Stock Fund.

Effective July 1, 2002, the J.P. Morgan Prime Money Market Fund, J.P. Morgan Bond Fund, J.P. Morgan Disciplined Equity Fund, and J.P. Morgan Pre-Mixed Funds A, B, and C were converted from commingled to institutional funds.

Through November 1, 2001 and until conversion to the current trustee from the prior trustee, participants could allocate their account in one or all of the following investment options offered by the Plan:

ENHANCED CASH FUND--The prospectus states that this fund invests in short to medium length maturity, interest-bearing instruments.

COMPANY STOCK FUND--This fund invests in shares of The Procter & Gamble Company common stock.

ACTIVE FIXED-INCOME CORE FUND--The prospectus states that this fund invests in a diversified portfolio of publicly and privately traded

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corporate, government, international, and mortgage backed bonds.

DISCIPLINED EQUITY FUND--The prospectus states that this fund invests in equity securities of approximately 300 domestic, large company stocks.

DIVERSIFIED FUND--The prospectus states that this fund invests in a balanced portfolio consisting of both equity and fixed securities.

INTERNATIONAL EQUITY FUND--The prospectus states that this fund invests in a diversified portfolio of equity securities of foreign corporations.

SMALL COMPANY EQUITY II FUND--The prospectus states that this fund invests in a portfolio of equity securities issued by small companies.

Effective July 1, 2003, the J.P. Morgan Disciplined Equity Fund will be converted to an American Century large cap index fund, the American Century Heritage Fund will be converted to a Fidelity small cap fund, and the Putnam International Growth Fund will be converted to the J.P. Morgan Fleming International Fund. Additionally, the J.P. Morgan Stable Value Fund and a Fidelity large cap fund will be added as investment options to the plan. While the J.P. Morgan Money Market Fund will remain as a Plan investment, the current funds in that investment will be converted to the J.P. Morgan Stable Value Fund.

THE J.M. SMUCKER COMPANY COMMON STOCK--In May of 2002, the Jif peanut butter and Crisco shortening brands were spun-off to the Company's shareholders and subsequently merged into The J.M. Smucker Company ("Smuckers"). As a result of the spin-off, participants holding common stock received one share of Smuckers stock for each fifty shares of Company common stock. The cost basis of the Company common stock prior to the Smuckers spin-off was allocated between the Company common stock held and the Smuckers common stock received. All grants related to common stock were made in Smuckers common stock; however, vested participants have the option of selling the Smuckers common stock and reinvesting the funds into other investment options. Participants are not permitted to purchase additional shares of Smuckers.

RECLASSIFICATION--Certain prior year amounts have been reclassified to conform to the current year presentation.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

BASIS OF ACCOUNTING--The accompanying financial statements have been prepared on the accrual basis of accounting and the Plan's net assets and transactions are recorded at fair value. The Plan's investments are valued at the closing prices on an established security exchange. Income from investments is recognized when earned and is allocated to each plan participating in the Plan by the current trustee and the prior trustee and to each participant's account by the Plan's recordkeeper.

EXPENSES OF THE PLAN--Investment management expenses are paid by the Plan and are netted against investment income. Effective July 1, 2002, loan processing fees are paid by the participants through reduction in their investment balances. Previously, these fees were paid by the participants directly to the recordkeeper. All other fees are paid by the Company.

USE OF ESTIMATES--The preparation of financial statements in conformity with accounting principles generally accepted in the United States of

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America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

The Plan invests in Company common stock, Smuckers common stock, and in various mutual funds which include investments in U.S. Government securities, corporate debt instruments, and corporate stocks. Investment securities, in general, are exposed to various risks, such as interest rate, credit, and overall market volatility. Due to the level of risk associated with certain investment securities, it is reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of net assets available for plan benefits.

3. TAX STATUS

The Internal Revenue Service has determined and informed the Company by letter dated March 7, 2002 that the Plan and related trust are designed in accordance with applicable sections of the Internal Revenue Code (IRC). The Plan has been amended since receiving the latest determination letter. However, the plan administrator believes that the Plan is designed and is currently being operated in compliance with the applicable provisions of the IRC at December 31, 2002 and 2001. Therefore, they believe that the Plan was qualified and tax-exempt as of December 31, 2002 and 2001 and no provision for income taxes has been reflected in the accompanying financial statements.

4. INVESTMENTS

The following is a summary of the Plan's investments for the years ended December 31, 2002 and 2001. Investments that represent five percent or more of the Plan's net assets are separately identified.

| Description | 2002 | 2001 |
|-------------------------------------|----------------|----------------|
| Procter & Gamble common stock | \$ 50,213,015 | \$ 6,706,757 |
| J.P. Morgan Disciplined Equity Fund | 67,314,747 | 46,289,792 |
| J.P. Morgan Money Market Fund | 40,344,272 | 20,084,925 |
| American Century Heritage Fund | 15,136,788 | 11,827,951 |
| J.P. Morgan Bond Fund | 20,663,124 | 5,764,746 |
| Putnam International Growth Fund | 9,743,817 | 7,420,821 |
| Other | 3,665,807 | 2,628,726 |
| | ----- | ----- |
| Total | \$ 207,081,570 | \$ 100,723,718 |
| | ===== | ===== |

Interest and dividend income and changes in the Plan's investments after November 1, 2001 (see Note 5), which include investments bought and sold as well as held during the years ended December 31, 2002 and 2001, consist of the following:

| | 2002 | 2001 |
|-----------------|--------------|-----------|
| Dividend income | \$ 2,412,847 | \$ 31,500 |
| Interest income | 373,757 | 406,779 |
| | ----- | ----- |
| | 2,786,604 | 438,279 |
| | ----- | ----- |

Net appreciation (depreciation) in fair value of:

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| | | |
|---------------------------------------|-----------------|--------------|
| Mutual funds | (25,849,739) | 1,893,788 |
| Procter & Gamble common stock | 114,804 | 259,653 |
| The J.M. Smucker Company common stock | 50,238 | |
| | ----- | ----- |
| | (25,684,697) | 2,153,441 |
| | ----- | ----- |
| Total | \$ (22,898,093) | \$ 2,591,720 |
| | ===== | ===== |

5. INTEREST IN MASTER TRUST

Effective January 1, 1993, the Company formed the Master Trust in accordance with a master trust agreement with PNC Bank. Effective November 1, 2001 and upon conversion to American Century, the Plan no longer participates in the Master Trust.

Use of a master trust permitted the commingling of investments that fund various Company-sponsored defined contribution plans for investment and administrative purposes. Although assets are commingled in the Master Trust, PNC Bank maintains records for the purpose of allocating contributions and changes in net assets of the Master Trust to participating plans based upon each plan's proportionate interest in the Master Trust. The following represents the 2001 audited financial information regarding the net assets and investment income of the Master Trust:

Investment income (loss) from the Master Trust for the year ended December 31, 2001 is summarized as follows:

| | Company Stock Fund | JP Morgan Funds | Total |
|---|-----------------------|--------------------|----------------|
| | ----- | ----- | ----- |
| Net appreciation (depreciation) in fair value of investments | \$ 221,329 | \$ (9,489,678) | \$ (9,268,349) |
| Dividends | 1,258,927 | | 1,258,927 |
| Interest | 2,848 | 110,122 | 112,970 |
| | ----- | ----- | ----- |
| Total | \$ 1,483,104 | \$ (9,379,556) | \$ (7,896,452) |
| | ===== | ===== | ===== |
| Plan's equity in net losses of Master Trust | \$ (108,565) | \$ (947,171) | \$ (1,055,736) |
| | ===== | ===== | ===== |

6. DISTRIBUTIONS PAYABLE

Distributions payable to participants at December 31, 2002 and 2001 were \$0 and \$44,155, respectively.

* * * * *

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SCHEDULE OF ASSETS HELD (AT END OF YEAR),
 (SCHEDULE H, PART IV, LINE 4i OF FORM 5500),
 DECEMBER 31, 2002

| Investment ----- | Fair Value ----- |
|---|---------------------|
| Procter & Gamble common stock | \$ 50,213,015 |
| J.M. Smucker Company common stock | 448,825 |
| J.P. Morgan Disciplined Equity Fund | 67,314,747 |
| J.P. Morgan Money Market Fund | 40,344,272 |
| American Century Heritage Fund | 15,136,788 |
| Putnam International Growth Fund | 9,743,817 |
| J.P. Morgan Bond Fund | 20,663,124 |
| Loans to participants -- 552 loans with maturities ranging from January 2003 to October 2016 and interest rates ranging from 5.25% to 11.5% | 3,216,982 |
| | ----- |
| | \$ 207,081,570 |
| | ===== |

THE PLAN. Pursuant to the requirements of the Securities Exchange Act of 1934, the Trustees (Or Other Persons Who Administer the Employee Benefit Plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

THE PROCTER & GAMBLE
 SUBSIDIARIES SAVINGS PLAN

/S/THOMAS J. MESS

Date: June 25, 2003

 Thomas J. Mess
 Secretary for Trustees

EXHIBIT INDEX

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Consent of Deloitte & Touche