## FREDERICK'S OF HOLLYWOOD GROUP INC /NY/

Form 10-Q June 14, 2011

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, DC 20549

|           |   | FORM 10-Q   |                     |
|-----------|---|---|---------------------|
| X         | Quarterly Report Pursuant to Sec  | ion 13 or 15(d) of the Securities Exchange Act o  | f 1934              |
| For the   | e quarterly period ended April 30, 2011                                 |   |                     |
|           | Transition Report Pursuant to Sec                                       | ion 13 or 15(d) of the Securities Exchange Act o  | of 1934             |
| For the t | transition period from  | to  |                     |
|           | Commi   | ssion File Number: 001-05893  |                     |
|           |   | 'S OF HOLLYWOOD GROUP INC. f Registrant as specified in its charter)  |                     |
|           | New York (State or other jurisdiction of incorporation or organization) | 13-5651322<br>(I.R.S. Employer<br>Identification Numb   |                     |
|           | 6255 Sunset Boulevard, Hollywoo (Address of principal executive of      |   |                     |
| (323) 46  | 66-5151   |   |                     |
|           | (Registrant's t   | elephone number, including area code)   |                     |
| N/A       |   |   |                     |
|           | (Former name, former addres   | s and former fiscal year, if changed since last rep   | oort.)              |
| Securitie | es Exchange Act of 1934 during the pre                                  | 1) has filed all reports required to be filed by Secceeding 12 months (or for such shorter period that ubject to such filing requirements for the past 90 | the registrant was  |
| Yes x     | No "  |   |                     |
| any, eve  | ery Interactive Data File required to be s                              | as submitted electronically and posted on its corpubmitted and posted pursuant to Rule 405 of Regriod that the registrant was required to submit and      | gulation S-T during |
| Yes "     | No "  |   |                     |

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act:

| Large accelerated filer<br>Non-accelerated filer "<br>(do not check if a small |                        | Accelerated filer " Smaller reporting company x                   |
|--|------------------------|---|
| Indicate by check mark   | whether the registrant | is a shell company (as defined in Rule 12b-2 of the Exchange Act) |
| Yes "  | No x                   |   |
|  |                        |   |

The number of common shares outstanding on June 10, 2011 was 38,645,363.

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## PART I. FINANCIAL INFORMATION

Item 1. Financial Statements

# FREDERICK'S OF HOLLYWOOD GROUP INC. CONSOLIDATED BALANCE SHEETS

(In Thousands, Except Share Data)

|   | April 30,<br>2011 | July 31,<br>2010 |
|---|-------------------|------------------|
|   | (Unaudited)       | (Audited)        |
| ASSETS  | (Chaudicu)        | (Audited)        |
| CURRENT ASSETS:   |                   |                  |
| Cash and cash equivalents   | \$321             | \$536            |
| Restricted cash   | ψ <i>32</i> 1     | 4,660            |
| Accounts receivable   | 1,031             | 1,127            |
| Income tax receivable   | 85                | 127              |
| Merchandise inventories   | 13,121            | 10,951           |
| Prepaid expenses and other current assets   | 1,588             | 2,298            |
| Deferred income tax assets  | 333               | 875              |
| Current assets of discontinued operations   | -                 | 4,185            |
| Total current assets  | 16,479            | 24,759           |
| PROPERTY AND EQUIPMENT, Net   | 11,571            | 13,861           |
| INTANGIBLE AND OTHER ASSETS   | 18,779            | 19,392           |
| LONG-TERM ASSETS OF DISCONTINUED OPERATIONS   | -                 | 960              |
| TOTAL ASSETS  | \$46,829          | \$58,972         |
|   | Ψ . Θ,ΘΞ          | φεσ,,,,,,        |
| LIABILITIES AND SHAREHOLDERS' EQUITY  |                   |                  |
| CURRENT LIABILITIES:  |                   |                  |
| Revolving credit facility   | \$3,711           | \$3,269          |
| Accounts payable and other accrued expenses   | 13,934            | 20,198           |
| Deferred revenue from gift cards  | 1,958             | 1,781            |
| Current liabilities of discontinued operations  | 283               | 2,041            |
| Total current liabilities   | 19,886            | 27,289           |
|   | ,                 | ,                |
| DEFERRED RENT AND TENANT ALLOWANCES   | 4,836             | 4,926            |
| TERM LOAN   | 7,321             | 7,002            |
| OTHER   | 20                | 70               |
| DEFERRED INCOME TAX LIABILITIES   | 7,569             | 8,377            |
| TOTAL LIABILITIES   | 39,632            | 47,664           |
|   |                   |                  |
| COMMITMENTS AND CONTINGENCIES (Notes 5 and 6)   | -                 | -                |
|   |                   |                  |
| SHAREHOLDERS' EQUITY:   |                   |                  |
| Preferred stock, \$.01 par value – authorized, 10,000,000 shares at April 30, 2011 and July |                   |                  |
| 31, 2010; issued and outstanding, none at April 30, 2011 and July 31, 2010                  | -                 | -                |
| Common stock, \$.01 par value – authorized, 200,000,000 shares at April 30, 2011 and        |                   |                  |
| July 31, 2010; issued and outstanding, 38,630,972 shares at April 30, 2011 and              |                   |                  |
| 38,343,199 shares at July 31, 2010  | 386               | 383              |
| Additional paid-in capital  | 87,651            | 86,977           |

| Accumulated deficit                        | (80,840  | ) (75,969 | ) |
|--|----------|-----------|---|
| Accumulated other comprehensive loss       | -        | (83       | ) |
| TOTAL SHAREHOLDERS' EQUITY                 | 7,197    | 11,308    |   |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | \$46,829 | \$58,972  |   |

See notes to consolidated unaudited financial statements.

# FREDERICK'S OF HOLLYWOOD GROUP INC. CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

(In Thousands, Except Per Share Amounts)

|  | Three Months Ended  |   |          | Nine Months Ended |          |           |           |   |
|--|---------------------|---|----------|-------------------|----------|-----------|-----------|---|
|  | April 30, April 24, |   |          | April 30,         |          | April 24, | ,         |   |
|  | 2011                |   | 2010     |                   | 2011     |           | 2010      |   |
|  |                     |   |          |                   |          |           |           |   |
| Net sales  | \$32,599            |   | \$36,883 |                   | \$93,798 |           | \$104,740 |   |
| Cost of goods sold, buying and occupancy                       | 20,100              |   | 21,585   |                   | 58,415   |           | 65,007    |   |
| Gross profit   | 12,499              |   | 15,298   |                   | 35,383   |           | 39,733    |   |
| Selling, general and administrative expenses                   | 12,485              |   | 13,874   |                   | 37,677   |           | 42,228    |   |
| Operating income (loss)  | 14                  |   | 1,424    |                   | (2,294   | )         | (2,495    | ) |
| Interest expense, net  | 361                 |   | 447      |                   | 1,104    |           | 1,397     |   |
| Income (loss) from continuing operations before income tax     |                     |   |          |                   |          |           |           |   |
| provision  | (347                | ) | 977      |                   | (3,398   | )         | (3,892    | ) |
| Income tax provision   | 20                  |   | 19       |                   | 60       |           | 58        |   |
| Net income (loss) from continuing operations                   | (367                | ) | 958      |                   | (3,458   | )         | (3,950    | ) |
| Net loss from discontinued operations, net of tax (benefit)    |                     |   |          |                   |          |           |           |   |
| provision of (\$266) and \$12 for the nine months ended April  |                     |   |          |                   |          |           |           |   |
| 30, 2011 and April 24, 2010, respectively, and \$0 and \$4 for |                     |   |          |                   |          |           |           |   |
| the three months ended April 30, 2011 and April 24, 2010,      |                     |   |          |                   |          |           |           |   |
| respectively   | (20                 | ) | (608     | )                 | (1,413   | )         | (4,754    | ) |
|  |                     |   |          |                   |          |           |           |   |
| Net income (loss)  | (387                | ) | 350      |                   | (4,871   | )         | (8,704    | ) |
| Less: Preferred stock dividends                                | -                   |   | 132      |                   | -        |           | 393       |   |
| Net income (loss) applicable to common shareholders            | \$(387              | ) | \$218    |                   | \$(4,871 | )         | \$(9,097  | ) |
|  |                     |   |          |                   |          |           |           |   |
| Basic and diluted net income (loss) per share from             |                     |   |          |                   |          |           |           |   |
| continuing operations  | \$(.01              | ) | \$.03    |                   | \$(.09   | )         | \$(.16    | ) |
| Basic and diluted net loss per share from discontinued         |                     |   |          |                   |          |           |           |   |
| operations   | -                   |   | (.02     | )                 | (.04     | )         | (.18      | ) |
| Total basic and diluted net income (loss) per share            |                     |   |          |                   |          |           |           |   |
| applicable to common shareholders                              | \$(.01              | ) | \$.01    |                   | \$(.13   | )         | \$(.34    | ) |
|  |                     |   |          |                   |          |           |           |   |
| Weighted average shares outstanding – basic                    | 38,627              |   | 27,642   |                   | 38,476   |           | 26,820    |   |
| Weighted average shares outstanding – diluted                  | 38,627              |   | 27,835   |                   | 38,476   |           | 26,820    |   |
|  |                     |   |          |                   |          |           |           |   |

See notes to consolidated unaudited financial statements.

# FREDERICK'S OF HOLLYWOOD GROUP INC. CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited) (In Thousands)

|  | Nine Months Ended       |     |           |     |
|--|-------------------------|-----|-----------|-----|
|  | April 30, 2011 April 24 |     |           | 010 |
| CASH FLOWS FROM OPERATING ACTIVITIES:  |                         |     |           |     |
| Net loss   | \$(4,871                | ) 5 | \$ (8,704 | )   |
| Net loss from discontinued operations  | (1,413                  | )   | (4,754    | )   |
| Net loss from continuing operations  | (3,458                  | )   | (3,950    | )   |
| Adjustments to reconcile net loss from continuing operations to net cash used in |                         |     |           |     |
| operating activities:  |                         |     |           |     |
| Depreciation and amortization  | 2,372                   |     | 3,181     |     |
| Issuance of common stock for directors' fees                                     | 122                     |     | 45        |     |
| Stock-based compensation expense   | 555                     |     | 456       |     |
| Amortization of deferred financing costs   | 106                     |     | 138       |     |
| Non-cash interest on long-term debt – related party                              | -                       |     | 608       |     |
| Non-cash interest on term loan   | 319                     |     | -         |     |
| Amortization of deferred rent and tenant allowances                              | (90                     | )   | 292       |     |
| Loss on disposal of property and equipment                                       | -                       |     | 180       |     |
| Changes in operating assets and liabilities:                                     |                         |     |           |     |
| Accounts receivable  | 96                      |     | (104      | )   |
| Merchandise inventories  | (2,170                  | )   | 688       |     |
| Prepaid expenses and other current assets  | 710                     |     | 481       |     |
| Income tax receivable  | 42                      |     | 97        |     |
| Other assets   | 507                     |     | 129       |     |
| Accounts payable and other accrued expenses                                      | (6,191                  | )   | (914      | )   |
| Deferred revenue from gift cards   | 177                     |     | 128       |     |
| Tenant improvement allowances  | -                       |     | 94        |     |
| Net cash used in operating activities of discontinued operations                 | (2,678                  | )   | (5,247    | )   |
| Net cash used in operating activities  | (9,581                  | )   | (3,698    | )   |
| CASH FLOWS FROM INVESTING ACTIVITIES:  |                         |     |           |     |
| Purchases of property and equipment  | (82                     | )   | (450      | )   |
| Net cash provided by (used in) investing activities of discontinued operations   | 4,469                   |     | (55       | )   |
| Net cash provided by (used in) investing activities                              | 4,387                   |     | (505      | )   |
| CASH FLOWS FROM FINANCING ACTIVITIES:  |                         |     |           |     |
| Net borrowings under revolving credit facility                                   | 442                     |     | 37        |     |
| Cash transferred out of a restricted account                                     | 4,660                   |     | -         |     |
| Proceeds on bridge facility  | -                       |     | 2,000     |     |
| Repayment of capital lease obligation  | (48                     | )   | (31       | )   |
| Proceeds from sale of common stock   | -                       |     | 3,052     |     |
| Cash paid for issuance costs   | -                       |     | (309      | )   |
| Payment of deferred financing costs  | (75                     | )   | (75       | )   |
| Net cash provided by financing activities  | 4,979                   |     | 4,674     |     |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS                             | (215                    | )   | 471       |     |
| CASH AND CASH EQUIVALENTS:   |                         |     |           |     |
| Beginning of period  | 536                     |     | 555       |     |
| End of period  | \$321                   | 9   | \$ 1,026  |     |
| SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION:                               |                         |     |           |     |

| Cash paid during period for: |       |        |
|------------------------------|-------|--------|
| Interest                     | \$854 | \$ 578 |
| Taxes                        | \$22  | \$ 55  |

See notes to consolidated unaudited financial statements.

# FREDERICK'S OF HOLLYWOOD GROUP INC. NOTES TO CONSOLIDATED UNAUDITED FINANCIAL STATEMENTS

### 1. ORGANIZATION AND BASIS OF PRESENTATION

Description of Business –Frederick's of Hollywood Group Inc. (the "Company"), through its subsidiaries, sells women's intimate apparel and related products under its proprietary Frederick's of Hollywood® brand predominantly through U.S. mall-based specialty stores, which are referred to as "Stores," and through its catalog and website at www.fredericks.com, which are referred to collectively as "Direct."

During the fourth quarter of fiscal year 2010, the Company made a strategic decision to divest its wholesale division due to continuing losses and in order to focus on its core retail operations. On October 27, 2010, the Company completed the sale of substantially all of the assets of the wholesale division, except cash, accounts receivable and certain other assets, to Dolce Vita Intimates LLC ("Dolce Vita"). These operations are classified herein as discontinued operations (See Note 3).

Fiscal Year – The Company's fiscal year is the 52- or 53-week period ending on the last Saturday in July. References to the three and nine months ended April 30, 2011 and April 24, 2010 refer to the 13-week and 39-week periods then ended. References to fiscal years 2011 and 2010 refer to the 52-week period ending July 30, 2011 and the 53-week period ended July 31, 2010, respectively.

Interim Financial Information – In the opinion of management, the accompanying consolidated unaudited financial statements contain all adjustments (consisting of normal recurring accruals) necessary to present fairly the Company's financial position as of April 30, 2011 and the results of operations and cash flows for the three and nine months ended April 30, 2011 and April 24, 2010.

The information set forth in these consolidated financial statements is unaudited except for the July 31, 2010 consolidated balance sheet data. These statements have been prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information, the instructions to Form 10-Q, and Rule 10-01 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. The results of operations for the three and nine months ended April 30, 2011 are not necessarily indicative of the results to be expected for the full year. This Form 10-Q should be read in conjunction with the Company's audited consolidated financial statements and accompanying notes for the year ended July 31, 2010 included in the Company's 2010 Annual Report on Form 10-K filed with the Securities and Exchange Commission ("SEC") on October 25, 2010.

### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Revenue Recognition – The Company records revenue at the point of sale for Stores and at the time of estimated receipt by the customer for Direct sales. Outbound shipping charges billed to customers are included in net sales. The Company records an allowance for estimated returns from its customers in the period of sale based on prior experience. At April 30, 2011 and July 31, 2010, the allowance for estimated returns was \$730,000 and \$868,000, respectively. If actual returns are greater than expected, additional sales allowances may be recorded in the future. Retail sales are recorded net of sales taxes collected from customers at the time of the transaction.

The Company records other revenue for shipping revenue, as well as for commissions earned on direct sell-through programs, on a net basis as the Company acts as an agent on behalf of the related vendor. For the three months ended April 30, 2011 and April 24, 2010, total other revenue recorded in net sales in the accompanying consolidated unaudited statements of operations were \$1,881,000 and \$2,453,000, respectively. For the nine months ended April

30, 2011 and April 24, 2010, total other revenue recorded in net sales in the accompanying consolidated unaudited statements of operations were \$5,093,000 and \$6,480,000, respectively.

Revenue from licensing arrangements is recognized when earned in accordance with the terms of the underlying agreements. For the three and nine months ended April 30, 2011, licensing revenue recorded in net sales in the accompanying consolidated unaudited statements of operations were \$582,000 and \$619,000, respectively. There was no licensing revenue recorded in the three and nine months ended April 24, 2010.

Gift certificates and gift cards sold are carried as a liability and revenue is recognized when the gift certificate or card is redeemed. Customers may receive a store credit in exchange for returned goods, which is carried as a liability until redeemed. To date, the Company has not recognized any revenue associated with breakage from gift certificates, gift cards or store credits because they do not have expiration dates.

Merchandise Inventories – Store inventories are valued at the lower of cost or market using the retail inventory first-in, first-out ("FIFO") method, and Direct inventories are valued at the lower of cost or market, on an average cost basis that approximates the FIFO method. Store and Direct inventories consist entirely of finished goods. Freight costs are included in inventory and vendor promotional allowances are recorded as a reduction in inventory cost. These inventory methods inherently require management judgments and estimates, such as the amount and timing of permanent markdowns to clear unproductive or slow-moving inventory, which may impact the ending inventory valuations and gross margins. Markdowns are recorded when the sales value of the inventory has diminished. Factors considered in the determination of permanent markdowns include current and anticipated demand, customer preferences, age of the merchandise and fashion trends. The Company reserves for the difference between the cost of inventory and the estimated market value based upon assumptions about future demand, market conditions and the age of the inventory. If actual market conditions are less favorable than those projected by management, additional inventory reserves may be required. Historically, management has found its inventory reserves to be appropriate, and actual results generally do not differ materially from those determined using necessary estimates. Inventory reserves were \$264,000 at April 30, 2011 and \$278,000 at July 31, 2010.

Deferred Catalog Costs – Deferred catalog costs represent direct-response advertising that is capitalized and amortized over its expected period of future benefit. The capitalized costs of the advertising are amortized over the expected revenue stream following the mailing of the respective catalog, which is generally three months. The realization of the deferred catalog costs are also evaluated as of each balance sheet date by comparing the capitalized costs for each catalog, on a catalog by catalog basis, to the probable remaining future net revenue. Direct-response advertising costs of \$1,140,000 and \$1,488,000 are included in prepaid expenses and other current assets in the accompanying consolidated balance sheets at April 30, 2011 and July 31, 2010, respectively. Management believes that they have appropriately determined the expected period of future benefit as of the date of the Company's consolidated financial statements. However, should actual sales results differ from expected sales, deferred catalog costs may be written off on an accelerated basis. Direct-response advertising expense for the three months ended April 30, 2011 and April 24, 2010 was \$2,128,000 and \$2,881,000, respectively. Direct-response advertising expense for the nine months ended April 30, 2011 and April 24, 2010 was \$6,792,000 and \$7,947,000, respectively.

Impairment of Long-Lived Assets – The Company reviews long-lived assets, including property and equipment and its amortizable intangible assets, for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable based on undiscounted cash flows. If long-lived assets are impaired, an impairment loss is recognized and is measured as the amount by which the carrying value exceeds the estimated fair value of the assets.

The estimation of future undiscounted cash flows from operating activities requires significant estimates of factors that include future sales growth and gross margin performance. Management believes they have appropriately determined future cash flows and operating performance; however, should actual results differ from those expected, additional impairment may be required. No impairment was recorded for the three and nine months ended April 30, 2011 and April 24, 2010 related to these long-lived assets.

Intangible Assets – The Company has certain intangible assets that consist of trademarks, principally the Frederick's of Hollywood trade name and domain names. Management has determined the trademarks and domain names to have indefinite lives. Applicable accounting literature requires the Company not to amortize indefinite life intangible assets, but to test those intangible assets for impairment annually and between annual tests when circumstances or events

have occurred that may indicate a potential impairment has occurred. No impairment was recorded for the three and nine months ended April 30, 2011 and April 24, 2010 related to these intangible assets.

Accounting for Stock-Based Compensation — The Company measures and recognizes compensation expense for all share-based payment awards to employees and directors based on estimated fair values on the grant date. The Company recognizes the expense on a straight-line basis over the requisite vesting period. The value of each stock option is estimated on the date of grant using the Black-Scholes option-pricing model. The fair value generated by the Black-Scholes model may not be indicative of the future benefit, if any, that may be received by the option holder.

The following assumptions were used for options granted during the nine months ended April 30, 2011 and April 24, 2010:

|                         | Nine I            | Months Ended      |
|-------------------------|-------------------|-------------------|
|                         | April 30,<br>2011 | April 24,<br>2010 |
| Risk-free interest rate | 2.70%             | 3.00% - 3.04%     |
| Expected life (years)   | 7                 | 7                 |
| Expected volatility     | 74.5%             | 79%               |
| Dividend yield          | 0.0%              | 0.0%              |

During the nine months ended April 30, 2011, the Company issued an aggregate of 189,000 shares of restricted stock and granted options to purchase an aggregate of 441,000 shares of common stock under the 2010 Long-Term Equity Incentive Plan. 63,000 of the restricted shares and 147,000 of the options vested on the grant date and the remaining restricted shares and options will vest in two equal annual installments on the first and second anniversaries of the grant date. The options are exercisable at \$1.05 per share.

During the nine months ended April 24, 2010, the Company granted options to purchase an aggregate of 87,500 shares of common stock under the 2000 Performance Equity Plan. Options to purchase 37,500 and 50,000 shares are exercisable at \$1.16 and \$1.12 per share, respectively, and vest 20% each year over five years commencing on the first anniversary of the grant date.

Income Taxes – Income taxes are accounted for under an asset and liability approach that requires the recognition of deferred income tax assets and liabilities for the expected future consequences of events that have been recognized in the Company's financial statements and income tax returns. The Company provides a valuation allowance for deferred income tax assets when it is considered more likely than not that all or a portion of such deferred income tax assets will not be realized.

Fair Value of Financial Instruments – The Company's management believes the carrying amounts of cash and cash equivalents, accounts receivable, the Facility (defined below), accounts payable and accrued expenses approximate fair value due to their short maturity.

The valuation techniques required by applicable accounting literature are based upon observable and unobservable inputs. Observable inputs reflect market data obtained from independent sources, while unobservable inputs reflect internal market assumptions. These two types of inputs create the following fair value hierarchy:

- Level 1 Quoted prices in active markets for identical assets or liabilities.
- •Level 2 Observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the related asset or liabilities.
- Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of assets or liabilities.

The hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs. The fair value of the Company's Term Loan (defined below) approximates its carrying value at April 30, 2011 and is classified within Level 3 of the fair value hierarchy (see Note 5).

Supplemental Disclosure of Cash Flow Information – The Company had outstanding accounts payable and accrued expenses of \$0 at April 30, 2011 and July 31, 2010, and \$0 and \$20,000 at April 24, 2010 and July 25, 2009, respectively, related to purchases of property and equipment. During the nine months ended April 24, 2010, the Company accrued dividends of \$393,000 on its Series A 7.5% Convertible Preferred Stock ("Series A Preferred Stock"). During the fourth quarter of fiscal year 2010, the Company completed a conversion of its Series A Preferred Stock. Accordingly, there was no dividend accrued during the nine months ended April 30, 2011. During the nine months ended April 24, 2010, the Company acquired equipment through a capital lease for \$167,000.

Recently Issued Accounting Updates – In May 2011, the Financial Accounting Standards Board ("FASB") and the International Accounting Standards Board issued Accounting Standards Update ("ASU") No. 2011-04, "Fair Value Measurement (Topic 820): Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs" ("ASU No. 2011-04"). ASU No. 2011-04 does not extend the use of fair value accounting, but provides guidance on how it should be applied where its use is already required or permitted by other standards within U.S. GAAP or International Financial Reporting Standards. The amendments in ASU No. 2011-04 change the wording used to describe many of the requirements in U.S. GAAP for measuring fair value and for disclosing information about fair value measurements. Amendments in ASU No. 2011-04 include those that: (1) clarify the FASB's intent about the application of existing fair value measurement and disclosure requirements, and (2) change a particular principle or requirement for measuring fair value or for disclosing information about fair value measurements. For many of the requirements, the FASB does not intend for the amendments in ASU No. 2011-04 to result in a change in the application of the requirements in Topic 820. ASU No. 2011-04 is effective during interim and annual periods beginning after December 15, 2011. Accordingly, the Company will adopt ASU No. 2011-04 commencing in the third quarter of fiscal year 2012. The Company does not expect the adoption of ASU No. 2011-04 to have a material impact on the Company's consolidated financial statements.

### 3. DISCONTINUED OPERATIONS

During the fourth quarter of fiscal year 2010, the Company made a strategic decision to divest the wholesale division to focus on its core retail operations. Therefore, the Company reclassified its consolidated financial statements to reflect the divesting of the wholesale division and to segregate the revenue, costs and expenses, assets and liabilities and cash flows of this business. The net operating results, net assets and liabilities, and net cash flows of the wholesale division have been reported as "discontinued operations" in the accompanying consolidated financial statements.

On October 27, 2010, the Company entered into and consummated the transactions contemplated by an Asset Purchase Agreement (the "Purchase Agreement") with Dolce Vita, pursuant to which the Company sold to Dolce Vita substantially all of the assets of the wholesale division, except cash, accounts receivable and certain other assets.

The assets were purchased for an aggregate purchase price of approximately \$4,469,000, subject to adjustment as provided in the Purchase Agreement. Initially, \$250,000 of the purchase price was placed in escrow in order to provide a fund for the payment of any adjustment to the purchase price and any indemnification claims made by the parties after the closing of the transaction. On January 11, 2011, the amount held in escrow was released pursuant to the Purchase Agreement.

The Company recorded a gain of approximately \$1,070,000 as a result of the sale, which is net of approximately \$225,000 earned by Avalon Securities Ltd., the Company's investment banking firm, upon consummation of the transaction. Pursuant to the Purchase Agreement, the Company agreed to provide certain transition services to be reimbursed by Dolce Vita for a limited period of time after the closing of the transaction. The transition services were substantially completed as of the end of February 2011.

Revenue from discontinued operations was \$0 and \$6,509,000 for the three months ended April 30, 2011 and April 24, 2010, respectively. Revenue from discontinued operations was \$3,421,000 and \$17,181,000 for the nine months ended April 30, 2011 and April 24, 2010, respectively. For the three months ended April 30, 2011 and April 24, 2010, net loss from discontinued operations was \$20,000 and \$608,000, respectively. Net loss from discontinued operations, before recording a gain of \$1,070,000 on the sale of the wholesale division, was \$2,483,000 and \$4,754,000 for the nine months ended April 30, 2011 and April 24, 2010, respectively.

The current liabilities of the discontinued operations are comprised of accounts payable and accrued expenses as of April 30, 2011 and July 31, 2010. There are no assets remaining as of April 30, 2011 related to discontinued operations. The components of the assets of the discontinued operations consisted of the following as of July 31, 2010 (in thousands):

| Accounts receivable, net                    | \$1,452 |
|---|---------|
| Merchandise inventories, net                | 2,733   |
| Current assets of discontinued operations   | \$4,185 |
|   |         |
| Intangible assets, net                      | \$915   |
| Property and equipment                      | 45      |
| Long-term assets of discontinued operations | \$960   |

### 4. ACCOUNTS PAYABLE AND OTHER ACCRUED EXPENSES

Accounts payable and other accrued expenses at April 30, 2011 and July 31, 2010 consist of the following (in thousands):

|   | April 30,<br>2011 | July 31,<br>2010 |
|---|-------------------|------------------|
| Accounts payable and accrued expenses:  |                   |                  |
| Accounts payable                        | \$<br>8,817       | \$<br>13,332     |
| Accrued payroll and benefits            | 478               | 1,035            |
| Accrued vacation                        | 1,202             | 1,308            |
| Return reserves                         | 730               | 868              |
| Deferred revenue                        | 394               | 494              |
| Accrued rent                            | 31                | 51               |
| Sales and other taxes payable           | 529               | 687              |
| Miscellaneous accrued expense and other | 1,753             | 2,423            |
| Total                                   | \$<br>13,934      | \$<br>20,198     |

### 5. FINANCING AGREEMENTS

## Revolving Credit Facility

The Company and certain of its subsidiaries (collectively, the "Borrowers") have a senior revolving credit facility, as amended (the "Facility"), with Wells Fargo Retail Finance II, LLC ("Wells Fargo"), which matures on January 28, 2012. The Facility originally was for a maximum amount of \$50 million comprised of a \$25 million line of credit with a \$15 million sub-limit for letters of credit, and up to an additional \$25 million commitment in increments of \$5 million at the option of the Company so long as the Company was in compliance with the terms of the Facility. The Facility also originally was secured by a first priority security interest in all of the Borrowers' assets. Interest is payable monthly, in arrears, at the Wells Fargo prime rate plus 175 basis points for "Base Rate" loans and at LIBOR plus 300 basis points for "LIBOR Rate" loans. There also is a fee of 50 basis points on any unused portion of the Facility.

The actual amount of credit available under the Facility is determined using measurements based on the Company's receivables, inventory and other measures. The applicable percentages used in calculating the borrowing base under the Facility were reduced on March 16, 2010 in connection with the closing of a private placement by the Company to accredited investors of 2,907,051 shares of common stock at \$1.05 per share, raising total gross proceeds of

approximately \$3,052,000.

On November 4, 2008, the Company utilized the accordion feature under the Facility to increase the borrowing limit from \$25 million to \$30 million. In utilizing the accordion feature, the Company's minimum availability reserve increased by \$375,000 (7.5% of the \$5,000,000 increase) to \$2,250,000 (7.5% of the \$30,000,000) and the Company incurred a one-time closing fee of \$12,500.

On September 21, 2009, the Facility was amended to provide for a \$2.0 million bridge facility at an annual interest rate of LIBOR plus 10% ("Bridge Loan"), to be repaid upon the earlier of December 7, 2009 and the consummation of a financing in which the Company received net proceeds of at least \$4.9 million. On October 23, 2009, the Facility was further amended to extend the December 7, 2009 repayment date to August 1, 2010 and to reduce the net proceeds that the Company was required to receive to an aggregate of \$4.4 million.

On July 30, 2010, the Company repaid the Bridge Loan with proceeds from the Term Loan described below, and the Facility was amended to, among other things, (i) reduce the line of credit commitment from \$25 million to \$20 million and (ii) provide for the Facility to be secured by a second priority interest in all of the Borrowers' intellectual property and a first priority security interest in substantially all of the Borrowers' other assets.

In connection with the amendments to the Facility described above, the Company incurred a one-time amendment fee of \$150,000, one half of which was paid in connection with the September 2009 amendment to the Facility and the remainder was paid during the three months ended October 30, 2010 following the repayment of the Bridge Loan.

As of April 30, 2011, the Company had \$3,711,000 outstanding under the Facility at a rate of 5.0%. For the nine months ended April 30, 2011, borrowings under the Facility peaked at \$5,698,000 and the average borrowing during the period was approximately \$2,557,000. In addition, at April 30, 2011, the Company had \$620,000 of outstanding letters of credit under the Facility.

As of April 24, 2010, the Company had (i) \$1,282,000 outstanding under the Facility at a rate of 5.0%, (ii) \$8,000,000 outstanding under the Facility at a LIBOR rate of 3.25% and (iii) \$2,000,000 outstanding under the Bridge Loan at a rate of 10.25%. For the nine months ended April 24, 2010, borrowings under the Facility (including the Bridge Loan) peaked at \$16,996,000 and the average borrowing during the period was approximately \$12,625,000. In addition, at April 24, 2010, the Company had \$1,112,000 of outstanding letters of credit under the Facility.

The Facility contains customary representations and warranties, affirmative and restrictive covenants and events of default. The restrictive covenants limit the Company's ability to create certain liens, make certain types of borrowings and investments, liquidate or dissolve, engage in mergers, consolidations, significant asset sales and affiliate transactions, dispose of inventory, incur certain lease obligations, make capital expenditures, pay dividends, redeem or repurchase outstanding equity and issue capital stock. In lieu of financial covenants, fixed charge coverage and overall debt ratios, the Company also is required to maintain specified minimum availability reserves. At April 30, 2011, the Company was in compliance with the Facility's covenants and minimum availability reserve requirements.

## Term Loan

On July 30, 2010, the Borrowers entered into a financing agreement ("Hilco Financing Agreement") with the lending parties from time to time a party thereto and Hilco Brands, LLC, as lender and also as arranger and agent ("Hilco"). The Hilco Financing Agreement provides for a term loan in the aggregate principal amount of \$7,000,000 ("Term Loan"). From the Term Loan proceeds, \$2,000,000 was used to repay the Bridge Loan with the balance to be available to the Borrowers for additional working capital.

One-half of the principal amount of the Term Loan, together with accrued interest, is payable by the Borrowers on July 30, 2013 ("Initial Maturity Date") and the other half of the principal amount of the Term Loan, together with accrued interest, is payable on July 30, 2014 ("Maturity Date"). The Term Loan bears interest at a fixed rate of 9.0% per annum ("Regular Interest") and an additional 6.0% per annum compounded annually ("PIK Interest"). Regular Interest is payable quarterly, in arrears, on the first day of each calendar quarter, commencing on October 1, 2010 and at maturity. PIK Interest is payable on the Initial Maturity Date and the Maturity Date, with the Borrowers having the right, at the end of any calendar quarter, to pay all or any portion of the then accrued PIK Interest.

For the three months ended April 30, 2011, the Company recorded interest expense of approximately \$265,000, which is comprised of approximately \$159,000 of Regular Interest and approximately \$106,000 of PIK Interest. For the nine months ended April 30, 2011, the Company recorded interest expense of approximately \$796,000, which is comprised of approximately \$477,000 of Regular Interest and approximately \$319,000 of PIK Interest.

The Term Loan is secured by a first priority security interest in all of the Borrowers' intellectual property and a second priority security interest in substantially all of the Borrowers' other assets, all in accordance with the terms and conditions of a Security Agreement between the Borrowers and Hilco entered into concurrently with the Hilco Financing Agreement, Hilco and Wells Fargo entered into an Intercreditor Agreement, acknowledged by the Borrowers, setting forth, among other things, their respective rights and obligations as to the collateral covered by the Security Agreement. The obligations of the Borrowers' under the Hilco Financing Agreement are also guaranteed by a wholly-owned subsidiary of the Company that is not a Borrower under the Hilco Financing Agreement.

The Hilco Financing Agreement and other loan documents contain customary representations and warranties, affirmative and negative covenants and events of default substantially similar to those contained in the Facility, except that the Hilco Financing Agreement contains a debt service coverage ratio covenant, which becomes effective commencing for the fiscal year ending July 30, 2011. The restrictive covenants limit the Borrowers' ability to create certain liens, make certain types of borrowings and investments, liquidate or dissolve, engage in mergers, consolidations, significant asset sales and affiliate transactions, dispose of inventory, incur certain lease obligations, make capital expenditures, pay dividends, redeem or repurchase outstanding equity and issue capital stock. At April 30, 2011, the Company was in compliance with the Term Loan's covenants. The Company paid a one-time fee of \$280,000 in connection with the closing of the Term Loan.

Management believes the estimated fair value of the Term Loan approximates its carrying value of \$7,321,000 at April 30, 2011 because the transaction was consummated on July 30, 2010 and there have not been changes to the Company's business in the subsequent nine months that would suggest adjustments to the credit worthiness of the Company.

#### 6. COMMITMENTS AND CONTINGENCIES

The Company is involved from time to time in litigation incidental to its business. The Company believes that the outcome of such litigation will not have a material adverse effect on its results of operations or financial condition.

### 7. NET LOSS PER SHARE

The Company's calculations of basic and diluted net loss per share applicable to common shareholders are as follows (in thousands, except per share amounts, which may not add due to rounding):

|  | Three Months Ended  |          |     | Nine M   |             |      |
|--|---------------------|----------|-----|----------|-------------|------|
|  | April 30, April 24, |          |     | April 30 | , April 24, |      |
|  | 2011                | 2010     |     | 2011     | 2010        |      |
| Net income (loss) from continuing operations           | \$(367              | ) \$826  | (a) | \$(3,458 | ) \$(4,343  | )(b) |
| Net loss from discontinued operations                  | (20                 | ) (608   | )   | (1,413   | ) (4,754    | )    |
| Total net income (loss) applicable to common           |                     |          |     |          |             |      |
| shareholders   | \$(387              | ) \$218  |     | \$(4,871 | ) \$(9,097  | )    |
|  |                     |          |     |          |             |      |
| Basic weighted average number of shares outstanding    | 38,627              | 27,642   |     | 38,476   | 26,820      |      |
| Diluted weighted average number of shares outstanding  | 38,627              | 27,835   |     | 38,476   | 26,820      |      |
|  |                     |          |     |          |             |      |
| Basic and diluted net income (loss) per share from     |                     |          |     |          |             |      |
| continuing operations                                  | \$(0.01             | ) \$0.03 |     | \$(0.09  | ) \$(0.16   | )    |
| Basic and diluted net loss per share from discontinued |                     |          |     |          |             |      |
| operations   | -                   | (0.02    | )   | (0.04    | ) (0.18     | )    |

| Total basic and diluted net income (loss applicable to common shareholders | ) per share \$(0.01     | ) \$0.01          | \$(0.13        | ) \$(0.34 | ) |
|--|-------------------------|-------------------|----------------|-----------|---|
| (a)  | Includes Series A prefe | erred stock divid | ends of \$132. |           |   |
| (b)  | Includes Series A prefe | erred stock divid | ends of \$393. |           |   |
| 12   |                         |                   |                |           |   |

There were 120,000 and 170,000 potentially dilutive shares that were not included in the computation of diluted net loss per share for the three and nine months ended April 30, 2011, respectively, since their effect would be anti-dilutive. There were 213,000 potentially dilutive shares that were not included in the computation of diluted net loss per share for the nine months ended April 24, 2010, since their effect would be anti-dilutive.

For the three and nine months ended April 30, 2011, there were 2,765,000 and 2,178,000 shares of common stock issuable upon exercise of stock options and 4,044,000 and 4,465,000 shares of common stock issuable upon the exercise of warrants that were not included in the computation of diluted net loss per share since the exercise prices of these instruments exceeded the average market price of the common stock during the period.

For the three and nine months ended April 24, 2010, there were 1,621,000 and 1,658,000 shares of common stock issuable upon exercise of stock options that were not included in the computation of diluted net loss per share since the exercise prices of these instruments exceeded the average market price of the common stock during the period. In addition, for the three and nine months ended April 24, 2010, there were 635,000 and 610,000 shares of common stock issuable upon the exercise of warrants and 1,512,000 shares of common stock issuable upon the conversion of the Company's Series A Preferred Stock that also were not included in the computation of diluted net loss per share since the respective exercise and conversion prices of these instruments exceeded the average market price of the common stock during the period.

# ITEM 2.MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### Forward-Looking Statements

When used in this Form 10-Q of Frederick's of Hollywood Group Inc. (the "Company," "we," "us," "our" or "Frederick's") and our future filings with the Securities and Exchange Commission ("SEC"), the words or phrases "will likely result," "management expects" or "we expect," "will continue," "is anticipated," "estimated" or similar expressions are intended to identify "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Readers are cautioned not to place undue reliance on any such forward-looking statements, each of which speaks only as of the date made. We have no obligation to publicly release the result of any revisions which may be made to any forward-looking statements to reflect anticipated or unanticipated events or circumstances occurring after the date of such statements.

Such statements are subject to certain risks and uncertainties that could cause actual results to differ materially from historical earnings and those presently anticipated or projected. These risks are included in "Item 1: Business," "Item 1A: Risk Factors" and "Item 7: Management's Discussion and Analysis of Financial Condition and Results of Operations" of our Form 10-K for the year ended July 31, 2010, as amended. In assessing forward-looking statements contained herein, readers are urged to carefully read those statements. Among the factors that could cause actual results to differ materially are: competition; business conditions and industry growth; rapidly changing consumer preferences and trends; general economic conditions; working capital needs; continued compliance with government regulations; loss of key personnel; labor practices; product development; management of growth; increases of costs of operations or inability to meet efficiency or cost reduction objectives; timing of orders and deliveries of products; and foreign government regulations and risks of doing business abroad.

#### Our History

We are a New York corporation incorporated on April 10, 1935. On January 28, 2008, we consummated a merger with FOH Holdings, Inc., a privately-held Delaware corporation ("FOH Holdings"), whereby FOH Holdings became our wholly-owned subsidiary. FOH Holdings is the parent company of Frederick's of Hollywood, Inc. Upon consummation of the merger, we changed our name from Movie Star, Inc. to Frederick's of Hollywood Group Inc.

Following the merger and through the fourth quarter of fiscal year 2010, we conducted our business through two operating divisions representing two distinct business reporting segments: the multi-channel retail division, which includes our retail stores, catalogs and website operations, and the wholesale division, which included our wholesale operations in the United States and Canada.

During the fourth quarter of fiscal year 2010, we made a strategic decision to divest our wholesale division due to continuing losses and in order to focus on our core retail operations. On October 27, 2010, we completed the sale of substantially all of the assets of the wholesale division to Dolce Vita Intimates LLC. This decision was driven by a number of factors including, but not limited to, a dramatic reduction in our business with Walmart, which historically represented a significant portion of our wholesale business. This reduction was primarily the result of Walmart producing its own merchandise, selecting competing vendors, and shifting its focus to product categories that differed from the products Walmart historically purchased from us. We also lost a significant amount of business from other retailers that began producing products themselves and selecting vendors with branding capabilities.

The wholesale division's operations are classified as discontinued operations for all periods presented in the consolidated financial statements appearing elsewhere in this report. Unless otherwise noted, the wholesale division is generally not discussed in this report.

### Overview

Through our subsidiaries, we sell women's intimate apparel and related products under our proprietary Frederick's of Hollywood® brand predominantly through U.S. mall-based Frederick's of Hollywood specialty retail stores, which are referred to as "Stores," and through our catalog and website at www.fredericks.com, which are referred to collectively as "Direct." As of April 30, 2011, we operated 124 Frederick's of Hollywood stores.

The popularity of the Frederick's of Hollywood brand among consumers enabled us to initiate a strategy during fiscal year 2010 to leverage our brand and expand our product offerings and channels of distribution by entering into product licensing agreements. Our licensed merchandise categories currently include swimwear, sexy Halloween costumes, jewelry, accessories, bed and bath items and beach towels.

In March 2011, we entered into an exclusive, multi-year licensing agreement with Emirates Associated Business Group ("EABG") to build and operate Frederick's of Hollywood retail stores in the Middle East. The agreement provides for EABG to open at least 10 stores in six Middle Eastern countries over the next three years, with additional store openings based on a mutually agreed upon expansion plan. In addition, a flagship store in Abu Dhabi is scheduled to open in July 2011. EABG made an initial non-refundable payment of \$500,000 to us upon the execution of the agreement. We are currently exploring opportunities with other international partners to expand in areas such as Brazil, Russia, India, China and Canada.

### **Operating Initiatives**

Our efforts remain focused on continuing to implement changes in our business strategy that we believe over time will both increase revenue and reduce costs. Some of these initiatives have had an immediate impact on our operating results and we expect that others will have a more gradual impact. However, we cannot be certain that these initiatives will be successful. These initiatives were and continue to be:

- developing the Frederick's of Hollywood brand into a sexy lifestyle brand through licensing arrangements, both domestically and internationally;
- supporting innovative and cost-effective marketing initiatives to drive traffic to stores and the website and increase conversion rates through improved search engine optimization, social media advertising and more personalized alternatives to full sized catalogs such as targeted emails and "magalogs". Magalogs are smaller sized catalogs that feature products tailored to the recipients' historical purchasing preferences presented in a combination magazine and catalog format which highlight new product offerings that can be purchased both in stores and on the website and contain product tips and special offers;
- enhancing website functionality and content to improve the customer experience through the introduction of customer product reviews, mobile friendly access and adding rich media to provide more robust product views; and
  - implementing merchandising and design changes to provide our customers with trend-right fashions.

#### Critical Accounting Policies and Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires the appropriate application of certain accounting policies, many of which require estimates and assumptions about future events and their impact on amounts reported in the financial statements and related notes. Since future events and their impact cannot be determined with certainty, the actual results will inevitably differ from our estimates. Such differences could be material to the financial statements.

Management believes that the application of accounting policies, and the estimates inherently required by the policies, are reasonable. These accounting policies and estimates are constantly re-evaluated, and adjustments are made when facts and circumstances dictate a change. Historically, management has found the application of accounting policies to be appropriate, and actual results generally do not differ materially from those determined using necessary estimates.

Our accounting policies are more fully described in Note 2 to the consolidated unaudited financial statements contained elsewhere in this report. Management has identified certain critical accounting policies that are described below.

Our most significant areas of estimation and assumption are:

• determination of the appropriate amount and timing of markdowns to clear unproductive or slow-moving retail inventory and overall inventory obsolescence;

- estimation of future cash flows used to assess the recoverability of long-lived assets, including trademarks;
  - estimation of expected customer merchandise returns;
  - estimation of the net deferred income tax asset valuation allowance; and
  - estimation of deferred catalog costs and the amount of future benefit to be derived from the catalogs.

Revenue Recognition – We record revenue at the point of sale for Stores and at the time of estimated receipt by the customer for Direct sales. Outbound shipping charges billed to customers are included in net sales. We record an allowance for estimated returns from our customers in the period of sale based on prior experience. At April 30, 2011 and July 31, 2010, the allowance for estimated returns was \$730,000 and \$868,000, respectively. If actual returns are greater than expected, additional sales allowances may be recorded in the future. Historically, management has found its return reserve to be appropriate, and actual results generally do not differ materially from those determined using necessary estimates.

Merchandise Inventories – Store inventories are valued at the lower of cost or market using the retail inventory first-in, first-out ("FIFO") method, and Direct inventories are valued at the lower of cost or market, on an average cost basis that approximates the FIFO method. Store and Direct inventories consist entirely of finished goods. Freight costs are included in inventory and vendor promotional allowances are recorded as a reduction in inventory cost. These inventory methods inherently require management judgments and estimates, such as the amount and timing of permanent markdowns to clear unproductive or slow-moving inventory, which may impact the ending inventory valuations and gross margins. Markdowns are recorded when the sales value of the inventory has diminished. Factors considered in the determination of permanent markdowns include current and anticipated demand, customer preferences, age of the merchandise and fashion trends. We reserve for the difference between the cost of inventory and the estimated market value based upon assumptions about future demand, market conditions and the age of the inventory. If actual market conditions are less favorable than those projected by management, additional inventory reserves may be required. Historically, management has found its inventory reserves to be appropriate, and actual results generally do not differ materially from those determined using necessary estimates. Inventory reserves were \$264,000 at April 30, 2011 and \$278,000 at July 31, 2010.

Deferred Catalog Costs – Deferred catalog costs represent direct-response advertising that is capitalized and amortized over its expected period of future benefit. The capitalized costs of the advertising are amortized over the expected revenue stream following the mailing of the respective catalog, which is generally three months. The realization of the deferred catalog costs are also evaluated as of each balance sheet date by comparing the capitalized costs for each catalog, on a catalog by catalog basis, to the probable remaining future net revenue. Direct-response advertising costs of \$1,140,000 and \$1,488,000 are included in prepaid expenses and other current assets in the accompanying consolidated balance sheets at April 30, 2011 and July 31, 2010, respectively. Management believes that they have appropriately determined the expected period of future benefit as of the date of the Company's consolidated financial statements. However, should actual sales results differ from expected sales, deferred catalog costs may be written off on an accelerated basis. Direct-response advertising expense for the three months ended April 30, 2011 and April 24, 2010 was \$2,128,000 and \$2,881,000, respectively. Direct-response advertising expense for the nine months ended April 30, 2011 and April 24, 2010 was \$6,792,000 and \$7,947,000, respectively.

Impairment of Long-Lived Assets – We review long-lived assets, including property and equipment and our amortizable intangible assets, for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable based on undiscounted cash flows. If long-lived assets are impaired, an impairment loss is recognized and is measured as the amount by which the carrying value exceeds the estimated fair value of the assets.

The estimation of future undiscounted cash flows from operating activities requires significant estimates of factors that include future sales growth and gross margin performance. Management believes they have appropriately determined future cash flows and operating performance; however, should actual results differ from those expected, additional impairment may be required. No impairment was recorded for the three and nine months ended April 30, 2011 and April 24, 2010 related to these long-lived assets.

Intangible Assets – We have certain intangible assets that consist of trademarks, principally the Frederick's of Hollywood trade name and domain names. Management has determined the trademarks and domain names to have indefinite lives. Applicable accounting literature requires us not to amortize indefinite life intangible assets, but to test those intangible assets for impairment annually and between annual tests when circumstances or events have occurred that may indicate a potential impairment has occurred. No impairment was recorded for the three and nine months ended April 30, 2011 and April 24, 2010 related to these intangible assets.

Income Taxes – Income taxes are accounted for under an asset and liability approach that requires the recognition of deferred income tax assets and liabilities for the expected future consequences of events that have been recognized in our financial statements and income tax returns. We provide a valuation allowance for deferred income tax assets when it is considered more likely than not that all or a portion of such deferred income tax assets will not be realized.

#### **Results of Operations**

Management considers certain key indicators when reviewing our results of operations, liquidity and capital resources. One key operating metric is the performance of comparable store sales, which are the net merchandise sales of stores that have been open at least one complete year. Because our results of operations are subject to seasonal variations, retail sales are reviewed against comparable store sales for the similar period in the prior year. A material factor that we consider when reviewing sales is the gross profit percentage. We also consider our selling, general and administrative expenses as a key indicator in evaluating our financial performance. Inventory and our outstanding borrowings are the main indicators we consider when we review our liquidity and capital resources, particularly the size and age of the inventory. We review all of our key indicators against the prior year and our operating projections in order to evaluate our operating performance and financial condition.

The following table sets forth each specified item as a dollar amount and as a percentage of net sales in each fiscal period, and should be read in conjunction with the consolidated unaudited financial statements included elsewhere in this report (in thousands, except for percentages, which percentages may not add due to rounding):

|  | Three Months Ended |         |       |                |       |   | Nine Months Ended |       |     |                |   |       |    |
|--|--------------------|---------|-------|----------------|-------|---|-------------------|-------|-----|----------------|---|-------|----|
|  | April              | 30, 201 | 1     | April 24, 2010 |       |   | April 30, 2011    |       |     | April 24, 2010 |   |       |    |
| Net sales                                | \$ 32,599          | 10      | 0.0 % | \$ 36,883      | 100.0 | % | \$ 93,798         | 100.0 | ) % | \$ 104,740     |   | 100.0 | %  |
| Cost of goods sold,                      |                    |         |       |                |       |   |                   |       |     |                |   |       |    |
| buying and                               |                    |         |       |                |       |   |                   |       |     |                |   |       |    |
| occupancy                                | 20,100             | 61      | .7 %  | 21,585         | 58.5  | % | 58,415            | 62.3  | %   | 65,007         |   | 62.1  | %  |
| Gross profit                             | 12,499             | 38      | .3 %  | 15,298         | 41.5  | % | 35,383            | 37.7  | %   | 39,733         |   | 37.9  | %  |
| Selling, general and administrative      |                    |         |       |                |       |   |                   |       |     |                |   |       |    |
| expenses                                 | 12,485             | 38      | .3 %  | 13,874         | 37.6  | % | 37,677            | 40.2  | %   | 42,228         |   | 40.3  | %  |
| Operating income                         |                    |         |       |                |       |   |                   |       |     |                |   |       |    |
| (loss)                                   | 14                 | (0      | 0 )%  | 1,424          | 3.9   | % | (2,294)           | (2.4  | )%  | (2,495         | ) | (2.4  | )% |
| Interest expense, net                    | 361                | 1.      | %     | 447            | 1.2   | % | 1,104             | 1.2   | %   | 1,397          |   | 1.3   | %  |
| Income (loss) from continuing operations |                    |         |       |                |       |   |                   |       |     |                |   |       |    |
| before income tax                        |                    |         |       |                |       |   |                   |       |     |                |   |       |    |
| provision                                | (347               | ) (1    | 1 )%  | 977            | 2.6   | % | (3,398)           | (3.6  | )%  | (3,892         | ) | (3.7  | )% |
| Income tax provision                     | 20                 | 0.      | %     | 19             | 0.1   | % | 60                | 0.1   | %   | 58             |   | 0.1   | %  |
| Net income (loss) from continuing        |                    |         |       |                |       |   |                   |       |     |                |   |       |    |
| operations                               | (367               | ) (1    | 1 )%  | 958            | 2.6   | % | (3,458)           | (3.7  | )%  | (3,950         | ) | (3.8  | )% |

| Net loss from discontinued operations, net of tax | 42.0    |   |       |    | 4500   |   |      |    |            |      |    |           |   |       |    |
|---|---------|---|-------|----|--------|---|------|----|------------|------|----|-----------|---|-------|----|
| benefit/provision                                 | (20     | ) | (0.1  | )% | (608   | ) | (1.6 | )% | (1,413)    | (1.5 | )% | (4,754    | ) | (4.5  | )% |
| Net income (loss)                                 | (387    | ) | (1.2) | )% | 350    |   | 0.9  | %  | (4,871)    | (5.2 | )% | (8,704    | ) | (8.3) | )% |
| Less: Preferred stock dividends                   | _       |   |       |    | 132    |   |      |    | _          |      |    | 393       |   |       |    |
| Net income (loss) applicable to common            |         |   |       |    |        |   |      |    |            |      |    |           |   |       |    |
| shareholders                                      | \$ (387 | ) |       |    | \$ 218 |   |      |    | \$ (4,871) |      |    | \$ (9,097 | ) |       |    |
| 17  |         |   |       |    |        |   |      |    |            |      |    |           |   |       |    |

Net Sales

Net sales for the three and nine months ended April 30, 2011 and April 24, 2010 were as follows (in thousands):

|                              | Three Month | ns Ended  | Nine Months Ended |           |           |            |  |  |  |
|------------------------------|-------------|-----------|-------------------|-----------|-----------|------------|--|--|--|
|                              | April 30,   | April 24, | Increase/         | April 30, | April 24, | Increase/  |  |  |  |
|                              | 2011        | 2010      | (Decrease)        | 2011      | 2010      | (Decrease) |  |  |  |
| Stores                       | \$19,610    | \$22,451  | \$(2,841          | \$56,287  | \$65,584  | \$(9,297)  |  |  |  |
| Direct (catalog and website) | 10,526      | 11,979    | (1,453            | 31,799    | 32,676    | (877)      |  |  |  |
| Licensing revenue            | 582         | -         | 582               | 619       | -         | 619        |  |  |  |
| Other revenue                | 1,881       | 2,453     | (572              | 5,093     | 6,480     | (1,387)    |  |  |  |
| Total net sales              | \$32,599    | \$36,883  | \$(4,284          | \$93,798  | \$104,740 | \$(10,942) |  |  |  |

Total store sales for the three months ended April 30, 2011 decreased by \$2,841,000, or 12.7%, as compared to the three months ended April 24, 2010. Comparable store sales for the three months ended April 30, 2011 decreased by \$2,198,000, or 10.1%, as compared to the three months ended April 24, 2010. Total store sales for the nine months ended April 30, 2011 decreased by \$9,297,000, or 14.2%, as compared to the nine months ended April 24, 2010. Comparable store sales for the nine months ended April 30, 2011 decreased by \$7,120,000, or 11.4%, as compared to the nine months ended April 24, 2010. These decreases were primarily due to:

- lower than optimal inventory levels as a result of credit limits imposed by certain of our vendors prior to the sale of our wholesale division. Inventory returned to normal levels in the latter part of the third quarter of fiscal year 2011;
- the product and design choices made by our merchandising and design team that was in place in fiscal year 2010. We believe that we will begin to see the impact of our newly reorganized merchandising team on our product assortment beginning in the fourth quarter of fiscal year 2011;
  - lower consumer traffic at our stores as compared to the same period in the prior year; and
  - a reduction in the number of stores from 128 at April 24, 2010 to 124 at April 30, 2011.

Direct sales for the three months ended April 30, 2011 decreased by \$1,453,000, or 12.1%, as compared to the three months ended April 24, 2010. Direct sales for the nine months ended April 30, 2011 decreased by \$877,000, or 2.7%, as compared to the nine months ended April 24, 2010. These decreases are primarily attributable to lower than optimal inventory levels and not mailing a spring catalog as part of our efforts to reduce catalog costs and reallocate resources to our website and online marketing initiatives. This resulted in approximately 1.0 million fewer catalogs being mailed during the three months ended April 30, 2011 as compared to the same period in the prior year. While we intend to continue to emphasize web initiatives, we plan to increase the frequency of our contact with current and prospective customers through targeted mailings that highlight our new product offerings.

Licensing revenue for the three and nine months ended April 30, 2011 was \$582,000 and \$619,000, respectively. In March 2011, we entered into an exclusive, multi-year licensing agreement with EABG to build and operate Frederick's of Hollywood retail stores in the Middle East. EABG made an initial non-refundable payment of \$500,000 to us upon the execution of the agreement, which is included in licensing revenue for the third quarter of fiscal year 2011.

Other revenue consists of shipping revenue and commissions earned on direct sell-through programs. Other revenue for the three months ended April 30, 2011 decreased by \$572,000, or 23.3%, as compared to the three months ended April 24, 2010. Other revenue for the nine months ended April 30, 2011 decreased by \$1,387,000, or 21.4%, as compared to the nine months ended April 24, 2010. These decreases are primarily attributable to a reduction in

shipping revenue due to increases in free shipping offers in order to stimulate sales, as well as a reduction in commissions earned on direct sell-through programs.

#### **Gross Profit**

Gross margin (gross profit as a percentage of net sales) for the three months ended April 30, 2011 was 38.3% as compared to 41.5% for the three months ended April 24, 2010. This decrease was due to the following:

- Product costs as a percentage of sales increased by 1.4 percentage points for the three months ended April 30, 2011 as compared to the three months ended April 24, 2010. The increase was due to higher promotions during the three months ended April 30, 2011 as compared to the same period in the prior year.
- All other costs included in cost of sales, including buying costs, store occupancy, store depreciation, freight and distribution center costs, decreased by \$322,000 for the three months ended April 30, 2011 as compared to the three months ended April 24, 2010, which was primarily attributable to headcount reductions resulting from streamlining the buying and merchandising departments, and fewer stores in the three months ended April 30, 2011 as compared to the same period in the prior year. However, as a percentage of sales, these costs increased by 2.2 percentage points for the three months ended April 30, 2011 as compared to the same period in the prior year due to lower sales.
- Other revenue decreased by \$572,000, primarily due to a reduction in shipping revenue resulting from increases in free shipping offers in order to stimulate sales, as well as a reduction in commissions earned on direct sell-through programs.
- •Licensing revenue increased by \$582,000, primarily due to an initial, non-refundable \$500,000 payment by EABG upon the execution of our licensing agreement.

Gross margin for the nine months ended April 30, 2011 was 37.7% as compared to 37.9% for the nine months ended April 24, 2010. The changes in gross margin were as follows:

- Product costs as a percentage of sales decreased by 0.8 percentage points for the nine months ended April 30, 2011 as compared to the nine months ended April 24, 2010.
- All other costs included in cost of sales, including buying costs, store occupancy, store depreciation, freight and distribution center costs, decreased by \$1,952,000 for the nine months ended April 30, 2011 as compared to the nine months ended April 24, 2010, which was primarily attributable to headcount reductions resulting from streamlining the buying and merchandising departments, and fewer stores in the nine months ended April 30, 2011 as compared to the same period in the prior year. However, as a percentage of sales, these costs increased by 0.9 percentage points for the nine months ended April 30, 2011 as compared to the same period in the prior year due to lower sales.
- Other revenue decreased by \$1,387,000, primarily due to a reduction in shipping revenue resulting from increases in free shipping offers in order to stimulate sales, as well as a reduction in commissions earned on direct sell-through programs.
- •Licensing revenue increased by \$619,000, primarily due to an initial, non-refundable \$500,000 payment by EABG upon the execution of our licensing agreement.

Selling, General and Administrative Expenses

Selling, general and administrative expenses for the three months ended April 30, 2011 decreased by \$1,389,000 to \$12,485,000, or 38.3% of sales, from \$13,874,000, or 37.6% of sales, for the three months ended April 24, 2010. This decrease is primarily attributable to the following:

• Store selling, general and administrative expenses decreased by \$410,000 to \$5,129,000 for the three months ended April 30, 2011 from \$5,539,000 for the same period in the prior year, primarily due to reductions in salaries and salary-related costs of \$324,000. With fewer stores, our head count was lower as compared to the same period in the prior year.

• Direct selling, general and administrative expenses decreased by \$819,000 to \$4,098,000 for the three months ended April 30, 2011 from \$4,917,000 for the same period in the prior year. Catalog expenses were lower by \$753,000 because we did not mail a spring catalog during the three months ended April 30, 2011.

Selling, general and administrative expenses for the nine months ended April 30, 2011 decreased by \$4,551,000 to \$37,677,000, or 40.2% of sales, from \$42,228,000, or 40.3% of sales, for the nine months ended April 24, 2010, primarily due to the following:

- Store selling, general and administrative expenses decreased by \$2,456,000 to \$15,892,000 for the nine months ended April 30, 2011 from \$18,348,000 for the same period in the prior year. This decrease was primarily due to decreases in (i) salaries and salary-related costs of \$1,170,000, (ii) telecommunications costs of \$347,000, (iii) store signage costs of \$342,000 and (iv) credit card fees of \$180,000. We also had a loss on the disposal of telecommunications equipment in the prior year of \$169,000. The decrease in salaries and salary-related costs was due to having fewer stores, which resulted in a reduction in head count as compared to the prior year. The lower store signage costs was the result of changing signs within our stores less frequently during the nine months ended April 30, 2011 as compared to the same period in the prior year. The lower telecommunications costs and the loss on the disposal of telecommunications equipment in the prior year were the result of the cancellation of a telecommunications contract that required us to maintain a more expensive connection between our stores and our data center. The decrease in credit card fees was due to lower store sales during the nine months ended April 30, 2011 as compared to the same period in the prior year.
- •Direct selling, general and administrative expenses decreased by \$1,265,000 to \$12,826,000 for the nine months ended April 30, 2011 from \$14,091,000 for the same period in the prior year. This decrease was primarily due to lower catalog expenses of \$1,155,000, lower website development expenses of \$197,000 and lower customer contact center expenses of \$176,000, partially offset by higher e-commerce marketing expenses of \$250,000. Catalog expenses were lower because we did not mail the summer clearance catalog during the first quarter of fiscal year 2011 and a spring catalog during the three months ended April 30, 2011. We did not incur website development expenses during the nine months ended April 30, 2011 that were incurred during the same period in the prior year in connection with the completion of the migration to our new e-commerce platform. The decrease in customer contact center expenses resulted from a lower head count. The increase in e-commerce marketing expenses is related to our efforts to increase our website and online marketing initiatives.
- •Brand marketing expenses decreased by \$478,000 to \$215,000 for the nine months ended April 30, 2011 from \$693,000 for the same period in the prior year. The decrease was primarily due to a decrease in public promotional events and complementary customer offerings as compared to the same period in the prior year.

#### Interest Expense, Net

For the three and nine months ended April 30, 2011, net interest expense was \$361,000 and \$1,104,000 as compared to \$447,000 and \$1,397,000 for the three and nine months ended April 24, 2010. The decrease resulted primarily from lower borrowings under our revolving credit facility (described below under "Revolving Credit Facility"), partially offset by a higher interest rate on our term loan (described below under "Term Loan").

#### **Income Tax Provision**

Our income tax provision for the three and nine months ended April 30, 2011 and April 24, 2010 primarily represents minimum and net worth taxes due in various states. Due to the uncertainty of realization in future periods, no tax benefit has been recognized on the net losses for these periods. Accordingly, a full valuation allowance has been established on the current loss and all net deferred tax assets existing at the end of the period, excluding the deferred

tax liability related to our trademarks, which have an indefinite life.

# **Discontinued Operations**

During the fourth quarter of fiscal year 2010, we made a strategic decision to divest our wholesale division due to continuing losses and in order to focus on our core retail operations. Our wholesale division's operations are classified as discontinued operations for all periods presented in the consolidated financial statements appearing elsewhere in this report. The loss from discontinued operations, net of tax, was \$1,413,000 for the nine months ended April 30, 2011 as compared to \$4,754,000 for the same period in the prior year. This decrease in our loss was primarily due to a gain of approximately \$1,070,000 that we recorded as a result of the sale of our wholesale division and the cessation of wholesale related operations after the first quarter of fiscal year 2011. Revenue from discontinued operations was \$3,421,000 and \$17,181,000 for the nine months ended April 30, 2011 and April 24, 2010, respectively.

# Liquidity and Capital Resources

#### Cash Used in Operations

Net cash used in operating activities for the nine months ended April 30, 2011 was \$9,581,000, resulting primarily from the following:

- net losses for the nine months ended April 30, 2011 of \$3,458,000 from continuing operations and \$1,413,000 from discontinued operations;
- a decrease in accounts payable and other accrued expenses of \$6,191,000, which resulted primarily from making more timely payments to our vendors for inventory and other services;
  - net cash used in operating activities of our discontinued operations of \$2,678,000; and
- an increase in inventory of \$2,170,000, which resulted from normal seasonal inventory fluctuations coupled with unusually low inventory levels at the end July 2010.

These decreases in cash flow were partially offset by non-cash expenses of \$2,372,000 for depreciation and amortization and \$677,000 for stock compensation expenses.

#### Cash Provided by Investing Activities

Cash provided by investing activities for the nine months ended April 30, 2011 was \$4,387,000, which resulted primarily from the proceeds of the sale of the wholesale division's assets of \$4,469,000.

# Cash Provided by Financing Activities

Net cash provided by financing activities for the nine months ended April 30, 2011 was \$4,979,000, which resulted primarily from an inflow of \$4,660,000 of cash that was held in a restricted cash account as of July 31, 2010, coupled with net borrowings under the revolving credit facility of \$442,000.

# **Revolving Credit Facility**

We and certain of our subsidiaries have a senior revolving credit facility, as amended (the "Facility") with Wells Fargo Retail Finance II, LLC ("Wells Fargo"), which matures on January 28, 2012. The Facility originally was for a maximum amount of \$50 million comprised of a \$25 million line of credit with a \$15 million sub-limit for letters of credit, and up to an additional \$25 million commitment in increments of \$5 million at our option so long as we were in

compliance with the terms of the Facility. The Facility also originally was secured by a first priority security interest in all of our assets. Interest is payable monthly, in arrears, at the Wells Fargo prime rate plus 175 basis points for "Base Rate" loans and at LIBOR plus 300 basis points for "LIBOR Rate" loans. There also is a fee of 50 basis points on any unused portion of the Facility.

The actual amount of credit available under the Facility is determined using measurements based on our receivables, inventory and other measures. The applicable percentages used in calculating the borrowing base under the Facility were reduced on March 16, 2010 following the closing of the Private Placement.

On November 4, 2008, the borrowers utilized the accordion feature under the Facility to increase the borrowing limit from \$25 million to \$30 million. In utilizing the accordion feature, our minimum availability reserve increased by \$375,000 (7.5% of the \$5,000,000 increase) to \$2,250,000 (7.5% of the \$30,000,000) and we incurred a one-time closing fee of \$12,500.

On September 21, 2009, the Facility was amended to provide for a \$2,000,000 bridge facility at an annual interest rate of LIBOR plus 10% (the "Bridge Loan"), to be repaid upon the earlier of December 7, 2009 and the consummation of a financing in which we received net proceeds of at least \$4,900,000. On October 23, 2009, the Facility was further amended to extend the December 7, 2009 repayment date to August 1, 2010 and to reduce the net proceeds that we were required to receive to an aggregate of \$4,400,000.

On July 30, 2010, we repaid the Bridge Loan with proceeds from the Term Loan described below and the Facility was amended to, among other things, (i) reduce the line of credit commitment from \$25 million to \$20 million and (ii) provide for the Facility to be secured by a second priority interest in all of our intellectual property and a first priority security interest in substantially all of our other assets.

In connection with the amendments to the Facility described above, we incurred a one-time amendment fee of \$150,000, one half of which was paid in connection with the September 2009 amendment to the Facility and the remainder was paid subsequent to the fiscal year ended July 31, 2010 following the repayment of the Bridge Loan.

As of April 30, 2011, the Company had \$3,711,000 outstanding under the Facility at a rate of 5.0%. For the nine months ended April 30, 2011, borrowings under the Facility peaked at \$5,698,000 and the average borrowing during the period was approximately \$2,557,000. In addition, at April 30, 2011, the Company had \$620,000 of outstanding letters of credit under the Facility.

The Facility contains customary representations and warranties, affirmative and restrictive covenants and events of default. The restrictive covenants limit our ability to create certain liens, make certain types of borrowings and investments, liquidate or dissolve, engage in mergers, consolidations, significant asset sales and affiliate transactions, dispose of inventory, incur certain lease obligations, make capital expenditures, pay dividends, redeem or repurchase outstanding equity and issue capital stock. In lieu of financial covenants, fixed charge coverage and overall debt ratios, we also are required to maintain specified minimum availability reserves. At April 30, 2011, we were in compliance with the Facility's covenants and minimum availability reserve requirements.

#### Term Loan

On July 30, 2010, we and certain of our subsidiaries entered into a financing agreement ("Hilco Financing Agreement") with the lending parties from time to time a party thereto and Hilco, as lender and also as arranger and agent. The Hilco Financing Agreement provides for a term loan in the aggregate principal amount of \$7,000,000 ("Term Loan"). From the Term Loan proceeds, \$2,000,000 was used to repay the Bridge Loan with the balance to be available to us for additional working capital.

One-half of the principal amount of the Term Loan, together with accrued interest, is payable by us on July 30, 2013 ("Initial Maturity Date") and the other half of the principal amount of the Term Loan, together with accrued interest, is payable on July 30, 2014 ("Maturity Date"). The Term Loan bears interest at a fixed rate of 9.0% per annum ("Regular Interest") and an additional 6.0% per annum compounded annually ("PIK Interest"). Regular Interest is payable quarterly, in arrears, on the first day of each calendar quarter, commencing on October 1, 2010 and at maturity. PIK Interest is payable on the Initial Maturity Date and the Maturity Date, with us having the right, at the end of any calendar quarter, to pay all or any portion of the then accrued PIK Interest.

For the three months ended April 30, 2011, we recorded interest expense of approximately \$265,000, which is comprised of approximately \$159,000 of Regular Interest and approximately \$106,000 of PIK Interest. For the nine months ended April 30, 2011, we recorded interest expense of approximately \$796,000, which is comprised of approximately \$477,000 of Regular Interest and approximately \$319,000 of PIK Interest.

The Term Loan is secured by a first priority security interest in all of our intellectual property and a second priority security interest in substantially all of our other assets, all in accordance with the terms and conditions of a Security Agreement between us and Hilco entered into concurrently with the Hilco Financing Agreement. Also, concurrently with the Hilco Financing Agreement, Hilco and Wells Fargo entered into an Intercreditor Agreement, acknowledged by us, setting forth, among other things, their respective rights and obligations as to the collateral covered by the Security Agreement. Our obligations under the Hilco Financing Agreement are also guarantied by one of our wholly-owned subsidiaries that is not a borrower under the Hilco Financing Agreement.

The Hilco Financing Agreement and other loan documents contain customary representations and warranties, affirmative and negative covenants and events of default substantially similar to those contained in the Facility, except that the Hilco Financing Agreement contains a debt service coverage ratio covenant, which becomes effective commencing for the fiscal year ending July 30, 2011. The restrictive covenants limit our ability to create certain liens, make certain types of borrowings and investments, liquidate or dissolve, engage in mergers, consolidations, significant asset sales and affiliate transactions, dispose of inventory, incur certain lease obligations, make capital expenditures, pay dividends, redeem or repurchase outstanding equity and issue capital stock. At April 30, 2011, we were in compliance with the Term Loan's covenants. We paid a one-time fee of \$280,000 in connection with the closing of the Term Loan.

#### Private Placement

On March 16, 2010, we completed a private placement to accredited investors of 2,907,051 shares of common stock at \$1.05 per share, raising total gross proceeds of approximately \$3,052,000 ("Private Placement"). The investors in the Private Placement also received two-and-a-half year Series A warrants to purchase up to an aggregate of 1,162,820 shares of common stock at an exercise price of \$1.25 per share, and five-year Series B warrants to purchase up to an aggregate of 1,162,820 shares of common stock at an exercise price of \$1.55 per share. Both warrants became exercisable on September 16, 2010. We also issued to Avalon Securities Ltd., the placement agent in the transaction, and its designees, warrants to purchase an aggregate of 218,030 shares of common stock at an exercise price of \$1.21 per share. Except for the exercise price, these warrants are identical to the Series B warrants issued to investors in the Private Placement.

Exchange of Long-Term Debt - Related Party and Conversion of Series A Preferred Stock

On May 18, 2010, we completed the transactions contemplated by the Debt Exchange and Preferred Stock Conversion Agreement, dated as of February 1, 2010, with accounts and funds managed by and/or affiliated with Fursa Alternative Strategies LLC (collectively, "Fursa"). At the closing, we issued to Fursa an aggregate of 8,664,373 shares of common stock upon exchange of approximately \$14,285,000 of outstanding secured long-term debt (including accrued interest) due to Fursa, and conversion of approximately \$8,795,000 of Series A Preferred Stock (including accrued dividends) owned by Fursa, representing all of the outstanding shares of our Series A Preferred Stock, at an effective price of approximately \$2.66 per share. We also issued to Fursa three, five and seven-year warrants, each to purchase 500,000 shares of common stock (for an aggregate of 1,500,000 shares of common stock) at exercise prices of \$2.00, \$2.33 and \$2.66 per share, respectively. The transaction resulted in an increase to shareholders' equity of \$23,080,000.

# **Future Financing Requirements**

For the nine months ended April 30, 2011, our working capital deficiency increased by \$877,000 to \$(3,407,000). Our business continues to be effected by limited working capital. Management believes that its continued careful management of working capital, together with the available borrowings under the Facility and our projected operating cash flows, will be sufficient to cover our working capital requirements and capital expenditures through the end of calendar year 2011. Our ability to achieve our business plan is critical to maintaining adequate liquidity. There can be no assurance that we will be successful in our efforts.

We expect our capital expenditures for fiscal year 2011 to be less than \$250,000, primarily for improvements to our information technology systems, expenditures to support our website initiatives, store refurbishment costs, and other general corporate expenditures.

# Off Balance Sheet Arrangements

We are not a party to any material off-balance sheet financing arrangements except relating to open letters of credit as described in Note 5, "Financing Agreements," included in the notes to the consolidated unaudited financial statements contained elsewhere in this report, and Note 9 to the consolidated audited financial statements included in our Annual Report on Form 10-K for the year ended July 31, 2010.

# Effect of New Accounting Standards

See Note 2, "Summary of Significant Accounting Policies," included in the notes to the consolidated unaudited financial statements appearing elsewhere in this report for a discussion of recent accounting developments and their impact on our consolidated unaudited financial statements. There have been no recently issued accounting updates that had a material impact on our consolidated unaudited financial statements for the three and nine months ended April 30, 2011 or are expected to have an impact in the future.

#### Seasonality and Inflation

Our business experiences seasonal sales patterns. Sales and earnings typically peak during the second and third fiscal quarters (November through April), primarily during the holiday season in November and December, as well as the Valentine's Day holiday in the month of February. As a result, we maintain higher inventory levels during these peak selling periods.

We do not believe that our operating results have been materially affected by inflation during the preceding three years. There can be no assurance, however, that our operating results will not be affected by inflation in the future.

# **Imports**

Transactions with our foreign suppliers and our domestic suppliers that source products internationally are subject to the risks of doing business outside of the United States. Our operations are subject to constraints imposed by agreements between the United States and the foreign countries in which we do business. These agreements often impose quotas on the amount and type of goods that can be imported into the United States from these countries. Such agreements also allow the United States to impose, at any time, restraints on the importation of categories of merchandise that, under the terms of the agreements, are not subject to specified limits. Our products are also subject to United States customs duties and, in the ordinary course of business, we are from time to time subject to claims by the United States Customs Service for duties and other charges. The United States and the countries in which our products are manufactured may, from time to time, impose new quotas, duties, tariffs or other restrictions, or adversely adjust presently prevailing quotas, duty or tariff levels, which could adversely affect our operations and our ability to continue to import products at current or increased levels. We cannot predict the likelihood or frequency of any such events occurring.

# ITEM 3. – QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

#### Interest Rate Risks

We are exposed to interest rate risk associated with our Facility. As of April 30, 2011, we had \$3,711,000 outstanding under the Facility at rate of 5.0%. Interest accrues on outstanding borrowings under the Facility at an agreed to reference rate, which was, at our election, either the Wells Fargo prime rate plus 175 basis points (5.0% at April 30, 2011) or LIBOR plus 300 basis points. For the nine months ended April 30, 2011, borrowings under the Facility peaked at \$5,698,000 and the average borrowing during the period was approximately \$2,557,000. An increase or decrease in the interest rate by 100 basis points from the levels at April 30, 2011 would increase or decrease annual interest expenses by approximately \$37,000.

#### Foreign Currency Risks

We buy products from a significant number of domestic vendors who enter into purchase obligations outside of the U.S. All of our product purchase orders are negotiated and settled in U.S. dollars. Therefore, we have no exposure to foreign currency exchange risks. However, fluctuations in foreign currency rates could have an impact on our future purchases.

# ITEM 4. - CONTROLS AND PROCEDURES

# **Evaluation of Disclosure Controls and Procedures**

Disclosure controls and procedures are controls and other procedures that are designed to ensure that information required to be disclosed in company reports filed or submitted under the Securities Exchange Act of 1934 (the "Exchange Act") is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in company reports filed or submitted under the Exchange Act is accumulated and communicated to management, including our chief executive officer and chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

As required by Rules 13a-15 and 15d-15 under the Exchange Act, our chief executive officer and chief financial officer performed an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as of April 30, 2011. Based upon their evaluation, they concluded that our disclosure controls and procedures were effective.

#### Internal Control Over Financial Reporting

Our internal control over financial reporting is a process designed by, or under the supervision of, our chief executive officer and chief financial officer and effected by our board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of our financial reporting and the preparation of our financial statements for external purposes in accordance with generally accepted accounting principles in the United States. Internal control over financial reporting includes policies and procedures that pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of our assets; provide reasonable assurance that transactions are recorded as necessary to permit preparation of our financial statements in accordance with generally accepted accounting principles in the United States, and that our receipts and expenditures are being made only in accordance with the authorization of our board of directors and management; and provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of our assets that could have a material effect on our financial statements.

# Changes in Internal Control Over Financial Reporting

During the three months ended April 30, 2011, there were no changes made in our internal control over financial reporting (as such term is defined in Rule 13a-15(f) under the Exchange Act) that have materially effected, or are reasonably likely to materially effect, our internal control over financial reporting.

# **PART II**

# OTHER INFORMATION

# ITEM 1 – LEGAL PROCEEDINGS

We are involved from time to time in litigation incidental to our business. We believe that the outcome of such litigation will not have a material adverse effect on our results of operations or financial condition.

# ITEM 1A - RISK FACTORS

There are no material changes from the risk factors set forth in the "Risk Factors" section of our Annual Report on Form 10-K filed with the SEC on October 25, 2010. Please refer to this section for disclosures regarding the risks and uncertainties in our business.

# ITEM 6 – EXHIBITS

| Exhibit No. | Description   |
|-------------|---|
| 31.1        | Certification by Chief Executive Officer and Principal Executive Officer  |
| 31.2        | Certification by Chief Financial Officer and Principal Accounting Officer |
| 32          | Section 1350 Certification  |
|             |   |
| 26          |   |

# **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

FREDERICK'S OF HOLLYWOOD GROUP INC.

Date: June 13, 2011 By: /s/ Thomas J. Lynch

THOMAS J. LYNCH Chief Executive Officer and Principal Executive Officer

Date: June 13, 2011 By: /s/ Thomas Rende

THOMAS RENDE

Chief Financial Officer and Principal Accounting Officer