TEVA PHARMACEUTICAL INDUSTRIES LTD Form 6-K

January 14, 2004

	FORM 6-K
SECU	URITIES AND EXCHANGE COMMISSION
	Washington, D.C. 20549
	Report of Foreign Private Issuer
	Pursuant to Rule 13a-16 or 15d-16 under the Securities Exchange Act of 1934
	For the month of January 2004
	Commission File Number 0-16174

5 Basel Street, P.O. Box 3190

(Translation of registrant s name into English)

Petach Tikva 49131 Israel

 $(Address\ of\ principal\ executive\ offices)$ 

Indicate by check mark whether the registrant files or will file annual rep	orts under cover of Form 20-F or Form 40-F:
Form 20-F x	Form 40-F ··
Indicate by check mark if the registrant is submitting the Form 6-K in page 15.	per as permitted by Regulation S-T Rule 101(b)(1):
Indicate by check mark if the registrant is submitting the Form 6-K in pa	per as permitted by Regulation S-T Rule 101(b)(7):
Indicate by check mark whether by furnishing the information contained the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange	
Yes "	No x
If Yes is marked, indicate below the file number assigned to the regist	rant in connection with Rule 12g(3)-2(b): 8 <u>2-</u>

In connection with its pending acquisition of SICOR Inc. ( Sicor ), the registrant hereby files the following financial information on this Form 6-K:

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Also included in this Form 6-K is the consent of Ernst & Young LLP, Sicor s independent auditors, to the incorporation by reference of their report dated February 10, 2003 included in this Form 6-K into various registration statements of the registrant.

# CONSOLIDATED BALANCE SHEETS

# (in thousands except par value data)

	September 30, 2003		<del>-</del>		<del>-</del>		cember 31, 2002
	π	Jnaudited)					
ASSETS	`	,					
Current assets:							
Cash and cash equivalents	\$	163,805	\$	169,914			
Short-term investments		113,231		29,909			
Accounts receivable, net		81,051		84,707			
Inventories, net		96,865		75,870			
Deferred income tax assets		20,234		20,161			
Other current assets		19,950		19,659			
Total current assets		495,136		400,220			
Long-term investments		96,126		130,416			
Property and equipment, net		205,575		186,616			
Goodwill		69,640		69,640			
Intangibles, net		41,548		41,382			
Other noncurrent assets		20,849		35,104			
Other moneument assets	_		_				
	\$	928,874	\$	863,378			
			_				
LIABILITIES AND STOCKHOLDERS EQUITY							
Current liabilities:	Φ.	22.500	ф	41.050			
Accounts payable	\$	32,789	\$	41,272			
Accrued payroll and related expenses		11,802		10,546			
Other accrued liabilities		35,952		44,851			
Short-term borrowings		29,309		29,356			
Current portion of long-term debt		4,246		7,096			
T ( 1		114.000		122 121			
Total current liabilities		114,098		133,121			
Other long-term liabilities		6,024		6,254			
Long-term debt, less current portion		7,575		24,018			
Deferred income tax liabilities		13,837		14,535			
Total liabilities		141,534		177,928			
Commitments and contingencies							
Stockholders equity:							
Common stock, \$0.01 par value, 250,000 shares authorized, 119,030 and 117,470 shares issued							
and outstanding at September 30, 2003 and December 31, 2002, respectively		1,190		1,175			
Additional paid-in capital		800,346		788,224			
Deferred compensation		(396)		(855)			
Accumulated deficit		(21,839)		(105,173)			
Accumulated other comprehensive income	_	8,039	_	2,079			

Total stockholders equity	787.	340 685,450
	\$ 928.	874 \$ 863,378

See accompanying notes.

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# CONSOLIDATED STATEMENTS OF INCOME

(in thousands, except per share data)

# (Unaudited)

		Three months ended September 30,		nths ended nber 30,
	2003	2002	2003	2002
Net product sales	\$ 142,998	\$ 115,869	\$ 404,997	\$ 337,343
Costs and expenses:				
Cost of sales	64,544	56,196	183,896	154,221
Research and development	8,804	5,819	24,509	16,325
Selling, general and administrative	21,960	13,875	58,516	45,948
Amortization of acquired intangibles	1,143	943	3,168	2,827
Write-down of long-lived assets				1,229
Interest and other, net	(142)	(662)	335	(779)
Total costs and expenses	96,309	76,171	270,424	219,771
Income before income taxes	46,689	39,698	134,573	117,572
Provision for income taxes	(17,710)	(15,477)	(51,239)	(43,815)
Net income	28.979	24,221	83,334	73,757
Dividends on preferred stock				(580)
Net income applicable to common shares	\$ 28,979	\$ 24,221	\$ 83,334	\$ 73,177
Net income per share:				
- Basic	\$ 0.24	\$ 0.21	\$ 0.70	\$ 0.63
- Diluted	\$ 0.24	\$ 0.20	\$ 0.69	\$ 0.61
Shares used in calculating per share amounts:				
- Basic	119,002	116,990	118,351	116,179
- Diluted	121,850	120,478	121,231	120,149

See accompanying notes.

# CONSOLIDATED STATEMENTS OF CASH FLOWS

# $(Unaudited, in\ thousands)$

		oths ended or 30,
	2003	2002
Cash flows from operating activities:		
Net income	\$ 83,334	\$ 73,757
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	17,805	14,786
Amortization	3,168	2,827
Amortization of premium on investments	1,972	702
Deferred income taxes	(1,445)	(3,496)
Stock-based compensation	459	555
Write-down of long-lived assets		1,229
Change in operating assets and liabilities:		
Accounts receivable	5,628	(2,925)
Inventories	(18,312)	(14,076)
Other current and noncurrent assets	2,459	10,223
Accounts payable and other	(18,088)	20,842
Net cash provided by operating activities	76,980	104,424
Cash flows from investing activities:		
Proceeds from sales and maturities of investments	42,490	84,363
Purchases of investments	(93,495)	(148,063)
Purchases of property and equipment	(30,495)	(27,441)
Decrease in compensating balance and other	9,368	1,532
Net cash used in investing activities	(72,132)	(89,609)
Cash flows from financing activities:		
Redemption of preferred stock		(63,832)
Cash dividends on preferred stock		(580)
Issuance of common stock and warrants, net	11,123	8,012
Change in short-term borrowings	(2,853)	5,577
Issuance of long-term debt and capital lease obligations, net	1,110	1,067
Principal payments on long-term debt and capital lease obligations	(21,723)	(5,585)
Net cash used in financing activities	(12,343)	(55,341)
Effect of exchange rate changes on cash	1,386	1,214
Decrease in cash and cash equivalents	(6,109)	(39,312)
Cash and cash equivalents at beginning of period	169,914	226,568
Cash and cash equivalents at end of period	\$ 163,805	\$ 187,256

See accompanying notes.

#### **Notes to Consolidated Financial Statements**

#### 1. Basis of Presentation

#### Organization

SICOR Inc. (SICOR or the Company) is a specialty pharmaceutical company with operations located in the United States, Italy, Switzerland, Mexico, and Lithuania. SICOR was incorporated on November 17, 1986 in the state of Delaware and is headquartered in Irvine, California.

#### Principles of consolidation

The consolidated financial statements include the accounts of the Company and its subsidiaries, all of which are wholly owned. Affiliated companies in which the Company does not have a controlling interest are accounted for using the equity method. All significant intercompany accounts and transactions have been eliminated.

In the opinion of management, all adjustments, consisting of normal recurring adjustments necessary to present fairly the results of operations, financial position and cash flows, have been made. The results of operations and cash flows for the three and nine months ended September 30, 2003 are not necessarily indicative of the results to be expected for the full fiscal year.

The accompanying unaudited consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and disclosures required by accounting principles generally accepted in the United States for complete financial statements. The accompanying consolidated financial statements should be read in conjunction with the audited financial statements and notes thereto included in SICOR s Form 10-K for the year ended December 31, 2002 filed with the Securities and Exchange Commission.

#### Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of net sales and expenses during the reporting period. Actual results could differ from those estimates.

#### 2. Stock-Based Compensation

At June 30, 2003, the Company has three stock-based employee compensation plans. The Company accounts for those plans under the recognition and measurement

#### **Notes to Consolidated Financial Statements (continued)**

principles of Accounting Principles Board ( APB ) Opinion No. 25, Accounting for Stock Issued to Employees and related interpretations. For options granted under those plans that had an exercise price equal to the market value of the underlying commons stock on the date of the grant, no stock-based employee compensation cost is reflected in net income. The following table illustrates the effect on net income and earnings per share if the Company had applied the fair value recognition provisions of Financial Accounting Standards Board ( FASB ) Statement No. 123 Accounting for Stock-Based Compensation (in thousands, except per share data):

	Three months ended September 30,		Nine months end September 30,	
	2003	2002	2003	2002
Net income, as reported	\$ 28,979	\$ 24,221	\$ 83,334	\$ 73,177
Add: Stock-based employee compensation expense included in reported net income, net of related tax effects	153	156	459	555
Deduct: Total stock-based employee compensation determined under fair value based method for all awards, net of related tax effects	(2,569)	(1,781)	(6,630)	(5,084)
Pro forma net income	\$ 26,563	\$ 22,596	\$ 77,163	\$ 68,648
Basic net income per share:	·			
As reported	\$ 0.24	\$ 0.21	\$ 0.70	\$ 0.63
Pro forma	\$ 0.22	\$ 0.19	\$ 0.65	\$ 0.59
Diluted net income per share:				
As reported	\$ 0.24	\$ 0.20	\$ 0.69	\$ 0.61
Pro forma	\$ 0.22	\$ 0.19	\$ 0.64	\$ 0.57

## **Notes to Consolidated Financial Statements (continued)**

#### 3. Inventories

Inventories consist of the following (in thousands):

	September 30, 2003	December 31, 2002	
Raw materials	\$ 32,946	\$ 29,745	
Work-in-process	20,725	18,434	
Finished goods	48,384	31,381	
	102,055	79,560	
Less reserve for excess and obsolescence	(5,190)	(3,690)	
	\$ 96,865	\$ 75,870	

# 4. Intangible Assets

Intangible assets consist of the following:

	Septem	September 30, 2003		ber 31, 2002	
	Gross		Gross		
	Amount	Amortization	Amount	Amortization	
Acquired technology	\$ 53,894	\$ (19,452)	\$ 53,894	\$ (16,800)	
Trademarks	4,625	(1,012)	4,625	(901)	
Acquired rights	3,000	(250)			
Licensed technology rights and other	1,997	(1,254)	1,567	(1,003)	
Total	\$ 63,516	\$ (21,968)	\$ 60,086	\$ (18,704)	

The estimated amortization expense for 2003 is approximately \$4.2 million and for each of the five succeeding years ending December 31 is as follows (in thousands): 2004 - \$4,525, 2005 - \$4,628, 2006 - \$4,561, 2007 - \$4,568, and <math>2008 - \$4.146.

#### 5. Earnings Per Share

Basic earnings per share ( EPS ) includes no dilution and is computed by dividing net income applicable to common shares by the weighted average number of common shares outstanding for the period. Diluted EPS reflects the effect of additional common shares issuable (completed using the treasury stock method), upon exercise of stock options outstanding, warrants, and other dilutive securities. The calculations of basic and diluted weighted average shares outstanding are as follows (in thousands, except per share data):

		Three months ended September 30,				nths ended nber 30,
	2003	2002	2003	2002		
Numerator:						
Net income applicable to common shares	\$ 28,979	\$ 24,221	\$ 83,334	\$ 73,177		
Denominator:						
Weighted average common shares - basic	119,002	116,990	118,351	116,179		
Dilutive securities:						
Stock options	2,548	2,399	2,325	2,538		
Warrants	179	826	404	1,128		
Conversion options	121	263	151	304		
Weighted average common shares - diluted	121,850	120,478	121,231	120,149		
Earnings per share - basic	\$ 0.24	\$ 0.21	\$ 0.70	\$ 0.63		
Earnings per share - diluted	\$ 0.24	\$ 0.20	\$ 0.69	\$ 0.61		

#### **Notes to Consolidated Financial Statements (continued)**

#### 6. Comprehensive Income

Comprehensive income consists of the following (in thousands):

		Three months ended September 30,		ths ended aber 30,
	2003	2002	2003	2002
Net income applicable to common shares	\$ 28,979	\$ 24,221	\$ 83,334	\$ 73,177
Comprehensive adjustments:				
Unrealized loss on available-for-sale investments				(234)
Foreign currency translation gain (loss)	1,146	(447)	5,960	5,865
Comprehensive income	\$ 30,125	\$ 23,774	\$ 89,294	\$ 78,808

#### 7. Write-Down of Long-Lived Assets

In the first quarter of 2002, the Company recorded an impairment charge of \$1.2 million to write-down the carrying value of the long-lived assets of Diaspa S.p.A. (Diaspa), a business unit within the Company s Italian operations. On April 4, 2002, Diaspa was sold to an outside party.

Diaspa s net sales included in the Company s consolidated results of operations were \$3.5 million for the nine months ended September 30, 2002. There are no sales attributable to Diaspa in 2003.

## 8. Segment and Geographic Information

FASB Statement No. 131, Disclosures about Segments of an Enterprise and Related Information, establishes reporting standards for a company s operating segments

and related disclosures about its products, services, geographic areas and major customers. An operating segment is defined as a component of an enterprise that engages in business activities from which it may earn revenues and incur expenses, and about which separate financial information is regularly evaluated by the chief operating decision maker in deciding how to allocate resources. The Company operates predominantly in one industry segment, the development, manufacture and marketing of generic injectable pharmaceuticals and the production

of specialty active pharmaceutical ingredients and generic biopharmaceuticals. The Company evaluates its performance based on operating earnings of the respective business units primarily by geographic area. The five main business units that correspond to each geographic area are as follows: (i) United States: SICOR, SICOR Pharmaceuticals, Inc. (formerly known as Gensia Sicor Pharmaceuticals, Inc.), and Genchem Pharma Ltd.; (ii) Italy: SICOR-Società Italiana Corticosteroidi S.p.A. and Diaspa (through April 4, 2002); (iii) Switzerland: SICOR Europe SA; (iv) Mexico: Lemery, S.A. de C.V., Sicor de México, S.A. de C.V., and Sicor de Latinoamérica, S.A. de C.V.; and (v) Lithuania: SICOR Biotech UAB and Gatio Investments B.V. Intergeographic sales are accounted for at prices that approximate arm s length transactions.

# Notes to Consolidated Financial Statements (continued)

Additional information regarding business geographic areas is as follows (in thousands):

	Three mor	nths ended aber 30,	Nine months ended September 30,		
	2003	2002	2003	2002	
Net product sales from unaffiliated customers:					
United States  United States	\$ 100,434	\$ 82,321	\$ 281,961	\$ 233,640	
Italy	20,373	16,379	61,761	53,029	
Mexico	21,531	16,248	57,814	48,178	
Lithuania	660	921	3,461	2,496	
	\$ 142,998	\$ 115,869	\$ 404,997	\$ 337,343	
	φ 142,996 	\$ 115,809	φ <del>404</del> ,557	\$ 557,5 <del>4</del> 5	
Net product sales data:					
Propofol	\$ 31,982	\$ 37,755	\$ 104,635	\$ 104,954	
Other finished dosage	83,218	53,783	215,193	159,919	
Total finished dosage	115,200	91,538	319,828	264,873	
Active pharmaceutical ingredients	26,949	23,410	81,464	69,974	
Generic biopharmaceuticals	849	921	3,705	2,496	
	\$ 142,998	\$ 115,869	\$ 404,997	\$ 337,343	
Interconomorphic colors					
Intergeographic sales: United States	\$ 113	\$ 78	\$ 500	\$ 804	
Italy	7,817	7,227	20,795	18,000	
Switzerland	7,817	1,221	2,509	18,000	
Mexico	302	382	678	785	
Lithuania	2	27	126	27	
Littiualiia			120		
	¢ 0.002	ф 7.71 <i>4</i>	¢ 24.600	¢ 10.616	
	\$ 8,993	\$ 7,714	\$ 24,608	\$ 19,616	
Income (loss) before income taxes:					
United States	\$ 42,113	\$ 35,514	\$ 122,091	\$ 101,190	
Italy	6,394	5,063	16,590	12,680	
Switzerland	(279)		(60)		
Mexico	2,916	756	4,857	3,444	
Lithuania	(1,677)	(1,233)	(4,146)	(2,430)	
Other	(17)	3	(188)	(48)	
Eliminations and adjustments	(2,761)	(405)	(4,571)	2,736	
	\$ 46,689	\$ 39,698	\$ 134,573	\$ 117,572	

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#### **Notes to Consolidated Financial Statements (continued)**

	Sep	2003	Dec	2002
Total assets:				
United States	\$	802,123	\$	728,900
Italy		139,983		120,101
Switzerland		3,598		
Mexico		108,969		101,393
Lithuania		40,736		33,346
Other		5		178
Eliminations and adjustments		(166,540)		(120,540)
	\$	928,874	\$	863,378
	_			
	S	eptember 30, 2003	D	December 31, 2002
Long-lived assets (property and equipment, net):	s	eptember 30,	D	31,
Long-lived assets (property and equipment, net): United States	s	eptember 30,	D \$	31,
		eptember 30, 2003		31, 2002
United States		eptember 30, 2003		31, 2002 70,547
United States Italy		eptember 30, 2003 77,264 66,448		31, 2002 70,547
United States Italy Switzerland		77,264 66,448 1,936		31, 2002 70,547 57,076
United States Italy Switzerland Mexico		77,264 66,448 1,936 34,705		31, 2002 70,547 57,076 35,917

Baxter Healthcare Corporation ( Baxter ), a marketer and distributor for propofol as well as several other products sold in the United States, accounted for 25% and 39% of net product sales for the three months ended September 30, 2003 and 2002, respectively, and 28% and 37% of net product sales for the nine months ended September 30, 2003 and 2002, respectively. Net sales of propofol, of which the majority is marketed and distributed by Baxter in the United States, accounted for 22% and 33% of net product sales for the three months ended September 30, 2003 and 2002, respectively, and 26% and 31% of net product sales for the nine months ended September 30, 2003 and 2002, respectively.

## 9. Contingencies

Certain federal and state governmental agencies, including the U.S. Department of Justice and the U.S. Department of Health and Human Services, have been investigating issues surrounding pricing information reported by drug manufacturers, including the Company, and used in the calculation of reimbursements under the Medicaid program administered jointly by the federal government and the states and under the Medicare program. The Company has supplied documents in connection with these investigations and has had discussions with representatives of the federal and state governments. In addition, the Company is named as a defendant in eight purported class action or representative lawsuits brought by private plaintiffs who allege claims arising from the reporting of pricing information by drug manufacturers for the calculation of

#### **Notes to Consolidated Financial Statements (continued)**

patient co-payments and certain other payments under the Medicare program or other insurance plans and programs, and in two actions brought by the attorneys general of Nevada and Montana to recover on similar theories for payments made by those states and persons or entities within those states, pursuant to Medicaid programs or otherwise. These actions are among a number of similar actions which have been filed against many pharmaceutical companies raising similar allegations, and nine of the actions in which the Company is named as a defendant have been consolidated in the U.S. District Court for the District of Massachusetts. The Company has established a total reserve of \$4.0 million, which represents management s estimate of costs that will be incurred in connection with the defense of these matters. Actual costs to be incurred may vary from the amount estimated. There can be no assurance that these investigations and lawsuits will not result in changes to the Company s pricing policies or other actions that might have a material adverse effect on the Company s consolidated financial position, results of operations or cash flows.

The Company is also a defendant in various actions, claims, and legal proceedings arising from its normal business operations. Management believes the Company has meritorious defenses and intends to vigorously defend against all allegations and claims. As the ultimate outcome of these matters is uncertain, no contingent liabilities or provisions have been recorded in the accompanying financial statements for such matters. However, in management s opinion, liabilities arising from such matters, if any, will not have a material adverse effect on consolidated financial position, results of operations or cash flows.

#### 10. Subsequent Event

On October 31, 2003, the Company entered into an Agreement and Plan of Merger with Teva Pharmaceutical Industries Limited, an Israeli corporation ( Teva ), and Silicon Acquisition Sub, Inc., a Delaware corporation and wholly owned subsidiary of Teva. Under the terms of the agreement, if all applicable conditions are met, the Silicon Acquisition Sub, Inc. will merge with and into the Company and the Company will become a wholly owned subsidiary of Teva. If the merger is completed, each share of the Company s common stock shall be converted into the right to receive (i) 0.1906 (as may be adjusted pursuant to the agreement) ordinary shares, par value NIS 0.10 each, of Teva which will trade in the United States in the form of American Depositary Shares, evidenced by American Depositary Receipts (and cash in lieu of fractional shares) and (ii) \$16.50 in cash, without interest. The agreement has been approved by the board of directors of both the Company and Teva. The transaction is subject to approval by the Company s stockholders, as well as regulatory approvals and satisfaction of other customary closing conditions. The transaction is expected to be completed in the first quarter of 2004. The agreement provides for the payment of a termination fee of up to \$120 million, under certain termination circumstances. As a result of the transaction, the Company s stockholders will own approximately 7% of Teva on a fully diluted basis. The cash portion of the consideration is expected to be funded by Teva s cash on hand and committed credit facilities.

In July 2003, a tentative settlement agreement was reached between Terry Klein, a shareholder who brought an action under Section 16(b) of the Securities Exchange Act of 1934 alleging that she is acting to recover money on behalf of our company, and Carlo Salvi, Rakepoll Finance N.V., Karbona Industries Ltd., Bio-Rakepoll N.V. and us. The proposed settlement was approved by the Court on November 12, 2003. Pursuant to the terms of the settlement, SICOR will receive the full amount of the settlement proceeds, \$10.75 million, within five (5) business days of the Court s order approving the settlement. Since the Court reserved decision on the amount of attorneys fees and costs to be paid to plaintiff s counsel and since those fees and costs are payable from the settlement proceeds, SICOR does not yet know how much of those proceeds it will have to pay to plaintiff s counsel and how much it will retain. The Company will record its portion of the cash settlement, net of related taxes and legal fees, as a reduction to goodwill in SICOR Biotech U.A.B.

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# REPORT OF ERNST & YOUNG LLP, INDEPENDENT AUDITORS

Board of Directors and Stockholders
SICOR Inc.
We have audited the accompanying consolidated balance sheets of SICOR Inc. as of December 31, 2002 and 2001, and the related consolidated
statements of income, stockholders equity, and cash flows for each of the three years in the period ended December 31, 2002. Our audits also included the financial statement schedule listed in the Index at Item 15(a). These financial statements and schedule are the responsibility of the Company s management. Our responsibility is to express an opinion on these financial statements and schedule based on our audits.
We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.
In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of SICOR Inc. at December 31, 2002 and 2001, and the consolidated results of its operations and its cash flows for each of the three years in the period ended December 31, 2002, in conformity with accounting principles generally accepted in the United States. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.
As discussed in Note 3, in 2000 the Company changed its revenue recognition policy. As discussed in Notes 2 and 4, the Company adopted Statement of Financial Accounting Standards No. 142, Goodwill and Other Intangible Assets, in 2002.
Ernst & Young LLP
San Diego, California
February 10, 2003
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and

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# CONSOLIDATED BALANCE SHEETS

(in thousands, except par value data)

	Dec	December 31,		cember 31,
		2002		2001
ASSETS				
Current assets:				
Cash and cash equivalents	\$	169,914	\$	226,568
Short-term investments		29,909		63,742
Accounts receivable, net		84,707		71,251
Inventories, net		75,870		59,678
Deferred tax asset		20,161		17,207
Other current assets		19,659		17,992
Total current assets		400,220		456,438
Property and equipment, net		186,616		162,284
Long-term investments		130,416		102,204
Goodwill		69,640		69,564
Intangibles, net		41,382		45,086
Other noncurrent assets		35,104		50,848
Office Holicultent assets		33,104		
	\$	863,378	\$	784,220
	_		_	
LIABILITIES AND STOCKHOLDERS EQUITY				
Current liabilities:		44.050	Φ.	20.664
Accounts payable	\$	41,272	\$	38,661
Accrued payroll and related expenses		10,546		10,214
Other accrued liabilities		44,851		39,097
Short-term borrowings		29,356		33,623
Current portion of long-term debt		6,618		7,112
Current portion of capital lease obligations	_	478	_	744
Total current liabilities		133,121		129,451
Other long-term liabilities		6,254		10,458
Long-term debt, less current portion		23,933		29,738
Long-term capital lease obligations, less current portion		85		614
Deferred tax liability		14,535		16,059
Selected with mostly	_	1 1,000	_	10,007
Total liabilities		177,928		186,320
Commitments and contingencies				
Stockholders equity:				
Preferred stock, \$0.01 par value, 5,000 shares authorized, 0 and 1,600 shares issued and outstanding at December 31, 2002 and December 31, 2001, respectively				16
Common stock, \$0.01 par value, 250,000 shares authorized, 117,470 and 114,300 shares issued and				
outstanding at December 31, 2002 and December 31, 2001, respectively		1,175		1,143
Additional paid-in capital		788,224		836,883

Deferred compensation	(855)	(1,358)
Accumulated deficit	(105,173)	(233,450)
Accumulated other comprehensive income (loss)	2,079	(5,334)
	<del></del>	
Total stockholders equity	685,450	597,900
	\$ 863,378	\$ 784,220

See accompanying notes.

# CONSOLIDATED STATEMENTS OF INCOME

(in thousands, except per share data)

	Years Ended December 31,			
	2002	2001	2000	
Net revenues	\$ 456,025	\$ 369,832	\$ 293,778	
Costs and expenses:				
Cost of sales	207,287	190,355	166,389	
Research and development	23,260	21,008	18,316	
Selling, general and administrative	64,620	60,339	51,651	
Amortization	3,773	6,159	5,940	
In-process research and development	,	21,700	,	
Write-down of long-lived assets	1,229	3,462		
Interest and other, net	(1,991)	1,149	6,407	
m . I	200.170	204.152	240.702	
Total costs and expenses	298,178	304,172	248,703	
Income before income taxes	157,847	65,660	45,075	
(Provision) benefit for income taxes	(29,570)	13,592	(6,613)	
Income before cumulative effect of change in accounting principle	128,277	79,252	38,462	
Cumulative effect of change in accounting principle, net of taxes			(2,854)	
Net income	128,277	79,252	35,608	
Dividends on preferred stock	(580)	(6,000)	(6,000)	
Net income applicable to common shares	\$ 127,697	\$ 73,252	\$ 29,608	
Net income per share - basic:  Income before cumulative effect of change in accounting principle	\$ 1.10	\$ 0.70	\$ 0.34	
Cumulative effect of change in accounting principle	Ψ 1.10	Ψ 0.70	(0.03)	
Net income	\$ 1.10	\$ 0.70	\$ 0.31	
Net income per share - diluted:				
Income before cumulative effect of change in accounting principle	\$ 1.06	\$ 0.67	\$ 0.32	
Cumulative effect of change in accounting principle	Ψ 1.00	Ψ 0.07	(0.03)	
Cumulative effect of change in accounting principle			(0.03)	
Net income	\$ 1.06	\$ 0.67	\$ 0.29	
Shares used in calculating per share amounts: - Basic	116,448	103,932	94,937	
- Diluted	120,181	103,932	102,170	
- Direct	120,181	100,571	102,170	

See accompanying notes.

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY

For the Three Years Ended December 31, 2002

(in thousands)

	Conve	ertible			Additional		A	accumulated Oth	er Total
	Preferre	ed Stock	Commo	n Stock	Paid-in	Deferred	Assumulated	Comprehensive	
	Shares	Amount	Shares	Amount		Compensation	Accumulated  Deficit	Income (Loss)	Equity
Balance at January 1, 2000	1,600	\$ 16	88,848	\$ 888	\$ 558,798	\$	\$ (348,310)	\$ (2,538)	\$ 208,854
Comprehensive income (loss): Net income							35,608		35,608
Foreign currency translation adjustments								(1,306)	(1,306)
Unrealized gain on securities available-for-sale								22	22
									24224
Comprehensive income Issuance of common stock			10,944	110	34,410				34,324 34,520
Cash dividends on preferred stock					(6,000)				(6,000)
Nonemployee stock compensation					1,579				1,579
Deferred compensation - stock options					532	(532)			1,379
Amortization of unearned					332	(332)			
compensation						181			181
Balance at December 31, 2000	1,600	16	99,792	998	589,319	(351)	(312,702)	(3,822)	273,458
Comprehensive income (loss): Net income							79,252		79,252
Foreign currency translation adjustments								(1,720)	(1,720)
Unrealized gain on securities available-for-sale								208	208
Comprehensive income Issuance of common stock			13,008	130	209,806				77,740 209,936
Common stock issued for			13,006	130	209,800				209,930
acquisition			1,500	15					37,676
Issuance of warrants Tax benefit resulting from					2,505				2,505
exercises of stock options					748				748
Cash dividends on preferred stock					(6,000)				(6,000)
Nonemployee stock compensation					1,433				1,433
- mpenounon					1,411	(1,411)			1,133

Deferred compensation - stock options

Amortization of unearned											
compensation							404				404
											-
Balance at December 31, 2001	1,600	16	114,300	1,143	836,883		(1,358)	(233,450)		(5,334)	597,900
Comprehensive income:											
Net income								128,277			128,277
Foreign currency translation adjustments										7,647	7,647
Unrealized gain on securities											
available-for-sale										(234)	(234)
Comprehensive income											135,690
Issuance of common stock			2,070	21	34,922						34,943
Preferred stock redemption	(1,600)	(16)	1,100	11	(87,499)						(87,504)
Tax benefit resulting from											
exercises of stock options					4,289						4,289
Cash dividends on preferred											
stock					(580)						(580)
Deferred compensation - stock											
options					209		(209)				
Amortization of unearned											
compensation							712				712
						_			_		
Balance at December 31, 2002		\$	117,470	\$ 1,175	\$ 788,224	\$	(855)	\$ (105,173)	\$	2,079	\$ 685,450

See accompanying notes.

# CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands)

	Years Ended December 31,			
	2002	2001	2000	
Cash flows from operating activities:				
Net income	\$ 128,277	\$ 79,252	\$ 35,608	
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation	20,370	16,201	12,525	
Amortization	3,773	6,159	5,940	
In-process research and development		21,700		
Deferred income tax	(32,218)	(32,080)	(538)	
Stock-based compensation	712	1,837	2,760	
Tax benefit resulting from exercises of stock options	4,289	748		
Write-down of long-lived assets	1,229	3,462		
Other non-cash expenses	3,674	947	536	
Change in operating assets and liabilities:				
Accounts receivable	(16,528)	(7,808)	(17,290)	
Inventories	(17,333)	(7,198)	(3,207)	
Other current and noncurrent assets	3,747	(6,064)	(1,780)	
Accounts payable and other current liabilities	37,866	15,878	5,490	
Net cash provided by operating activities	137,858	93,034	40,044	
Cash flows from investing activities:				
Proceeds from sale of available-for-sale investments	82.769	95,181		
Purchase of available-for-sale investments	(19,261)	(119,067)	(39,648)	
Proceeds from held-to-maturity investments	16,697	(11),007)	(32,010)	
Purchase of held-to-maturity investments	(177,022)			
Purchases of property and equipment	(39,162)	(42,952)	(29,608)	
Increase (decrease) in compensating balance cash account	737	(15,026)	(25,000)	
Other investing activities	(1,335)	(1,194)	99	
Net cash used in investing activities	(136,577)	(83,058)	(69,157)	
	( = = /= + = /	(,,	(22, 23,	
Cash flows from financing activities:				
Redemption of preferred stock	(63,832)			
Cash dividends on preferred stock	(580)	(6,000)	(6,000)	
Issuance of common stock and warrants, net	9,973	209,936	17,135	
Change in short-term borrowings	(777)	(3,042)	(3,270)	
Issuance of long-term debt and capital lease obligations, net	3,302	2,059	5,308	
Principal payments on long-term debt and capital lease obligations	(8,018)	(9,713)	(7,906)	
Net cash (used in) provided by financing activities	(59,932)	193,240	5,267	
Effect of exchange rate changes on cash	1,997	298	(606)	
(Decrease) increase in cash and cash equivalents	(56,654)	203,514	(24,452)	
Cash and cash equivalents at beginning of period	226,568	23,054	47,506	

\$ 169,914

\$ 226,568

\$ 23,054

See accompanying notes.

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# CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands)

	Years Ended December 31,			
	2002	2001	2000	
Supplemental disclosure of cash flow information:				
Interest paid	\$ 2,578	\$ 4,256	\$ 4,244	
Income taxes paid	16,577	10,194	6,097	
Supplemental schedule of non-cash investing and financing activities:				
Common stock issued in connection with preferred stock redemption	23,672			
Common stock issued to settle covertible debt			17,943	
Fair value of assets acquired, net of cash		68,107		
Liabilities assumed		(30,209)		

See accompanying notes.

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# **Notes to Consolidated Financial Statements** 1. Basis of Presentation Organization SICOR Inc. (SICOR or the Company) is a specialty pharmaceutical company with principal operations located in the United States, Italy, Mexico, and Lithuania. SICOR was incorporated November 17, 1986 in the state of Delaware and is headquartered in Irvine, California. Principles of consolidation The consolidated financial statements include the accounts of the Company and its subsidiaries, all of which are wholly owned. Affiliated companies in which the Company does not have a controlling interest are accounted for using the equity method. All significant intercompany accounts and transactions have been eliminated.

#### Use of estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### 2. Summary of Significant Accounting Policies

#### Cash and cash equivalents

The Company considers highly liquid investments with original maturities of three months or less to be cash equivalents. Cash equivalents consist of interest and non-interest bearing checking and savings accounts, money market funds, U.S. treasuries and government agencies securities. The carrying amounts approximate fair value due to the short-term maturities of these instruments. As of December 31, 2002 and 2001, cash and cash equivalents held in foreign accounts consisted of \$7.6 million and \$5.6 million, respectively.

#### Short-term investments

Management has classified the Company s short-term and long-term debt securities as held-to-maturity as of December 31, 2002 because the Company has the positive intent and ability to hold the securities until maturity. Held-to-maturity securities are stated at cost, adjusted for amortization of premiums and accretion of discounts to maturity. Such amortization is included in interest and other income. Realized gains and losses and declines in value, judged to be other than temporary, are included in interest and other income. The cost of securities sold is based on the specific identification method. At December 31, 2001, short-term and long-term debt securities were classified as available-for-sale.

	Inc.

#### **Notes to Consolidated Financial Statements (continued)**

#### Concentration of credit risk

The Company invests its excess cash in U.S. government securities and debt instruments of financial institutions and corporations with strong credit ratings. The Company has established guidelines relative to diversification of its cash investments and their maturities intended to maintain lower risk and liquidity. These guidelines are periodically reviewed and modified to take advantage of trends in yields and interest rates.

The Company performs ongoing credit evaluations of its customers financial condition, and generally does not require collateral. Allowances are maintained for potential credit losses and such losses have been within management s expectations. The Company s five largest customers accounted for approximately 68% and 49% of net accounts receivable at December 31, 2002 and 2001, respectively.

#### Inventories

Inventories are stated at the lower of cost or market. Cost is determined by the first-in, first-out (FIFO) method.

#### Property and equipment

Property and equipment is carried at cost less accumulated depreciation. Expenditures for maintenance, repairs and renewals of relatively minor items are generally charged to expense as incurred. Renewals of significant items are capitalized. Depreciation is computed on the straight-line method, over the following estimated useful lives: building and building improvements 10 to 20 years; machinery and equipment 3 to 15 years; office furniture and equipment 3 to 12 years.

# Goodwill and intangible assets

The Company has recorded goodwill for the excess purchase price over the estimated fair values of tangible and intangible assets acquired and liabilities assumed in acquisitions. In accounting for the acquisitions, a portion of the purchase price was allocated to various identifiable intangible assets, including developed technology and trademarks, based on their fair values at the date of acquisition. The excess purchase price over the estimated fair value of the net assets acquired has been assigned to goodwill, which beginning in 2002 is not being amortized, but is subject to an annual impairment test. Additionally, the Company has recorded intangible assets related to the purchase of proprietary technology rights, which is amortized on the straight-line method over the following estimated useful lives: technology rights 5 years; developed technology 10 to 17 years; trademarks 30 years.

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#### Notes to Consolidated Financial Statements (continued)

#### Impairment of long-lived assets

The Company reviews long-lived assets and certain identifiable intangibles for impairment whenever events or changes in circumstances indicate that the total amount of an asset may not be recoverable. An impairment loss is recognized when estimated future cash flows expected to result from the use of the asset and its eventual disposition are less than its carrying amount.

#### Financial instruments

The carrying amounts of cash, accounts receivable, short-term debt and long-term, and variable-rate debt approximate fair value. The Company estimates that the carrying value of long-term fixed rate debt approximates fair value based on the Company s estimated current borrowing rates for debt with similar maturities.

#### Research and development expenses

All costs of research and development, including those incurred in relation to the Company s collaborative agreements, are expensed in the period incurred.

#### Revenue recognition

Effective January 1, 2000, the Company adopted the provisions of Staff Accounting Bulletin No. 101, Revenue Recognition in Financial Statements, (SAB 101) issued by the Securities and Exchange Commission (SEC); see Note 3.

The Company recognizes revenues from product sales upon transfer of title and risk of loss, which generally occurs upon shipment of product, satisfactory evaluation of trade conditions, and final determination that all contractual obligations related to the earnings process are satisfied. The Company estimates and records sales deductions that arise due to wholesaler chargebacks, Medicaid and other rebates, administrative fees, and early payment discounts. Additionally, reserves are established to reduce revenues recorded for estimated product returns at the time of sale based on historical trends and at any time that such reserves become evident. Reserves for potential price reductions for inventory in the hands of distributors and wholesalers are established when such amounts are deemed to be probable and estimable.

For contracts under which the Company is reimbursed for research and development efforts, contract revenues are recognized in accordance with the terms of the agreement and as related expenses are incurred. Amounts recorded as revenue are not dependent upon the success of the

research efforts. Nonrefundable license fees and milestone revenue from business partners are recognized over the term of the associated agreement unless the fee or milestone is in exchange for products delivered or services performed that represent the culmination of a separate earnings process.

## Earnings per share

Basic earnings per share ( EPS ) includes no dilution and is computed by dividing net income applicable to common shares by the weighted average number of common shares

## **Notes to Consolidated Financial Statements (continued)**

outstanding for the period. Diluted EPS reflects the effect of additional common shares issuable upon exercise of stock options outstanding, warrants, and other dilutive securities. The calculations of basic and diluted weighted average shares outstanding are as follows (in thousands, except per share data):

	Years Ended December 31,		
	2002	2001	2000
Numerator:			
Net income applicable to common shares	\$ 127,697	\$ 73,252	\$ 29,608
Interest expense on subordinated convertible notes prior to conversion on May 1, 2000			394
•			
Diluted numerator	\$ 127,697	\$ 73,252	\$ 30,002
	. ,		
Denominator:			
Weighted average common shares - basic	116,448	103,932	94,937
Net effect of dilutive securities:			
Stock options	2,420	2,918	2,536
Warrants	1,027	1,308	2,483
Shares issuable in connection with convertible notes prior to conversion on May 1, 2000			1,749
Other	286	413	465
Weighted average common shares - diluted	120,181	108,571	102,170
Earnings per share - basic	\$ 1.10	\$ 0.70	\$ 0.31
Earnings per share - diluted	\$ 1.06	\$ 0.67	\$ 0.29

The conversion of the convertible exchangeable preferred stock (see Note 9) was not assumed for purposes of computing diluted earnings per share for the years ended December 31, 2002, 2001 and 2000 since its effect would have been anti-dilutive.

# Stock-based compensation

As permitted by Statement of Financial Accounting Standards (SFAS) No. 123, Accounting for Stock-Based Compensation, the Company accounts for common stock options granted to employees using the intrinsic value method prescribed by Accounting Principles Board (APB) Opinion No. 25, Accounting for Stock Issued to Employees and its related interpretations and, thus, recognizes no compensation expense for options granted with exercise prices equal to or greater than the fair value of the Company s common stock on the date of the grant.

When the exercise price of the employee or director stock options is less than the estimated fair value of the underlying stock on the grant date, the Company records deferred compensation for the difference and amortizes this amount to expense on a straight-line basis over the vesting

period of the options.

# **Notes to Consolidated Financial Statements (continued)**

Deferred compensation for options granted to nonemployees has been determined in accordance with SFAS No. 123, and Emerging Issues Task Force (EITF) 96-18, using the fair value of the consideration received or the fair value of the equity instruments issued, whichever is more reliably measured. Deferred charges for options granted to nonemployees are periodically remeasured as the underlying options vest.

Pro forma information regarding net income and net income per share is required by SFAS No. 123, and has been determined as if the Company had accounted for its employee stock plans under the fair value method of that statement. The fair value was estimated at the date of grant using the Black-Scholes option-pricing model with the following weighted average assumptions for 2002, 2001, and 2000, respectively:

		Option Grant		
	2002	2001	2000	
Dividend yield	0%	0%	0%	
Expected volatility	57.3%	57.3%	59.0%	
Risk-free interest rate	3.9%	4.8%	6.1%	
Expected term in years	5.2	6.6	6.4	
Per share fair value of options granted	\$ 8.93	\$ 9.65	\$ 6.50	

The Black-Scholes option-valuation model was developed for use in estimating the fair value of traded options that have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions, including the expected stock price volatility. Because the Company s options have characteristics significantly different from those of traded options, and because changes in the subjective input assumptions can materially affect the fair value estimate, in management s opinion, the existing models do not necessarily provide a reliable single measure of the fair value of its options.

For purposes of pro forma disclosures, the estimated fair value is amortized to expense over the vesting period of such stock or options. The effects of applying SFAS No. 123 for pro forma disclosure purposes are not likely to be representative of the effects on pro forma information in future years because they do not take into consideration pro forma compensation expense related to grants made prior to 1995. The Company s pro forma information for the years ended December 31 is as follows (in thousands except per share data):

	Years Ended December 31,			1,		
	2002 2001		2001	<i>-</i> 2	2000	
Net income applicable to common shares:						
As reported	\$ 12	\$ 127,697 \$ 73,252		73,252	\$ 2	29,608
Pro forma	\$ 12	\$ 120,159		\$ 56,967		26,537
Basic net income per share:						
As reported	\$	1.10	\$	0.70	\$	0.31
Pro forma	\$	1.03	\$	0.55	\$	0.28

Diluted net income per share:			
As reported	\$ 1.06	\$ 0.67	\$ 0.29
Pro forma	\$ 1.00	\$ 0.52	\$ 0.26

#### SICOR Inc.

## Notes to Consolidated Financial Statements (continued)

#### Foreign currency translation

The financial statements of the Company s Italian subsidiary are translated into U.S. dollars using current rates of exchange, with translation gains and losses included in accumulated other comprehensive income and loss in the stockholders equity section of the consolidated balance sheets

For the Mexican and Lithuanian operations, where the functional currency is the U.S. dollar, financial statements are translated at either current or historical exchange rates, as appropriate. Translation and recognized gains and losses on currency transactions (denominated in currencies other than local currency), are reflected in the determination of consolidated net income.

## Foreign currency contracts

The Company s Italian operations hedge against transactional risks by borrowing against its receivables and against economic risk by buying monthly call options priced to strike at a rate equal to or above the budgeted exchange rate. The cost of the borrowing is recorded as interest expense when it is incurred. The cost of the options is recognized when the options become exercisable. Gains on the options are recorded as foreign exchange gains upon exercise.

# Recently issued accounting standards

In June 2001, the Financial Accounting Standards Board (FASB) issued SFAS No. 141, Business Combinations, and No. 142, Goodwill and Other Intangible Assets, effective for fiscal years beginning after December 15, 2001. Under these rules, goodwill and intangible assets deemed to have indefinite lives are no longer amortized but are tested for impairment annually, or whenever events and circumstances occur indicating that goodwill might be impaired. Other intangible assets continue to be amortized over their useful lives.

The Company applied SFAS No. 141 for its acquisition of Gatio, which occurred on July 25, 2001. Starting in 2002, SFAS No. 142 requires the Company to stop amortizing goodwill

# **Notes to Consolidated Financial Statements (continued)**

acquired prior to July 1, 2001. By ending this type of amortization, net income increased by approximately \$2.5 million per year which is expected to continue through March 2003. Thereafter, the increase is expected to be \$2.3 million per year through February 2027. The Company adopted SFAS No. 142 as of January 1, 2002. In accordance with the transition provisions of SFAS No. 142, the Company completed the first step of the transitional goodwill impairment tests as of January 1, 2002, and the first step of the annual goodwill impairment test during the fourth quarter of 2002, and determined that there was no goodwill impairment.

In October 2001, the FASB issued SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. SFAS No. 144 supersedes SFAS No. 121, Accounting for the Impairment of Long-Lived Assets and for Long-Lived Assets to Be Disposed Of, but retains the fundamental provisions of SFAS No. 121 related to the recognition and measurement of the impairment of long-lived assets. The adoption of SFAS No. 144 on January 1, 2002 did not have a material effect on earnings or financial position.

In November 2002, the Emerging Issues Task Force issued EITF 00-21 Accounting for Revenue Arrangements with Multiple Deliverables, addressing the accounting for arrangements that may involve the delivery or performance of multiple products, services, and rights to use assets. This consensus applies to agreements entered into in fiscal periods beginning after June 15, 2003. The Company does not expect that adoption of this consensus will have a material effect on earnings or financial position.

In December 2002, the FASB issued SFAS No. 148, Accounting for Stock-Based Compensation Transition and Disclosure. SFAS No. 148 provides alternative methods of transition to the fair value method of accounting for stock-based employee compensation under SFAS No. 123 Accounting for Stock-Based Compensation. SFAS No. 148 also requires disclosure of the effects of stock-based employee compensation on reported net income and earnings per share in significant accounting policies in annual and interim financials statements beginning after December 31, 2002. The Company does not expect that adoption of this Statement will have a material effect on earnings or financial position.

# 3. Adoption of Staff Accounting Bulletin No. 101

In December 1999, the Securities and Exchange Commission (SEC) issued Staff Accounting Bulletin No. 101, Revenue Recognition in Financial Statements (SAB No. 101), which required implementation in the fourth quarter of 2000. As a result, the Company commenced a review of its revenue recognition policies for conformity with SAB No. 101. The Company believes its previously existing revenue recognition policies comply with the guidance provided in SAB No. 101, except with respect to up-front cash payments received under certain licensing arrangements. SAB No. 101 generally provides that up-front payments, whether or not they are refundable, should be deferred as revenue and recognized over the license period. The Company s previous accounting policy was to recognize as revenue such cash payments that were nonrefundable or where the probability of refund was remote. SAB No. 101 required the Company to change its accounting method for recognizing revenue for several contracts,

## **Notes to Consolidated Financial Statements (continued)**

resulting in a cumulative change in accounting principle charge of approximately \$2.9 million, net of tax. The cumulative effect of this change in accounting principle was retroactively recorded as of January 1, 2000, reducing previously reported earnings per share in the first quarter of 2000 by \$0.03 on a fully diluted basis. In addition, the Company recognized \$2.0 million in revenue from these contracts during the year 2000, increasing previously reported earnings per share by \$0.01 in the first quarter and \$0.01 in the second quarter of that year.

Prior year amounts were not restated. Had this change in accounting principle been applied retroactively, the net income applicable to common shares and earnings per share amounts for the year ended December 31, 2000 would have been as follows (in thousands, except per share data):

Pro-forma net income applicable to common shares	\$ 32,462
Pro forma earnings per share - basic	0.34
Pro forma earnings per share - diluted	0.32

## 4. Goodwill and Intangible Assets

Under SFAS No. 141, intangible assets with identifiable lives continue to be amortized. The following table reflects the components of intangible assets (in thousands):

	Decemb	<b>December 31, 2002</b>		<b>December 31, 2001</b>		
	Gross Amount	Accumulated Amortization	Gross Amount	Accumulated Amortization		
Acquired technology	\$ 53,894	\$ (16,800)	\$ 53,894	\$ (13,262)		
Proprietary technology rights	1,411	(978)	1,226	(781)		
Trademarks	4,625	(901)	4,615	(744)		
Other	156	(25)	74	(12)		
Assembled workforce			2,270	(2,194)		
Total	\$ 60,086	\$ (18,704)	\$ 62,079	\$ (16,993)		

In accordance with the provisions of SFAS No. 142, the carrying value of assembled workforce of \$76 thousand was re-classified to goodwill as of January 1, 2002. The estimated amortization expense for each of the five succeeding years ending December 31 is as follows (in thousands):

2003	\$ 3,779
2004	3,925

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2005	4,028
2006	3,961
2007	3,968

# **Notes to Consolidated Financial Statements (continued)**

The following table discloses the effect on net income and basic and diluted earnings per share of excluding amortization expense related to goodwill, which was recognized during the years ended December 31, 2001 and 2000, as if the adoption of SFAS No. 142 had occurred at the beginning of each period (in thousands, except per share data):

	Years E	Years Ended December 31,		
	2002	2001	2000	
Net income applicable to common shares	\$ 127,697	\$ 73,252	\$ 29,608	
Add back goodwill amortization		2,946	3,103	
Adjusted net income applicable to common shares	\$ 127,697	\$ 76,198	\$ 32,711	
Earnings per share - basic:				
As reported	\$ 1.10	\$ 0.70	\$ 0.31	
Goodwill amortization		0.03	0.03	
Adjusted earnings per share - basic	\$ 1.10	\$ 0.73	\$ 0.34	
	<u> </u>			
Earnings per share - diluted:				
As reported	\$ 1.06	\$ 0.67	\$ 0.29	
Goodwill amortization		0.03	0.03	
Adjusted earnings per share - diluted	\$ 1.06	\$ 0.70	\$ 0.32	
J 5 1	<u> </u>			

# 5. Composition of Certain Consolidated Financial Statement Captions

Certain consolidated financial statement captions consist of the following (in thousands):

	Decem	iber 31,
	2002	2001
Receivables:		
Trade receivables	\$ 86,935	\$ 73,838
Less allowance for doubtful accounts	(2,228)	(2,587)
	\$ 84,707	\$ 71,251

Approximately \$3.5 million and \$19.3 million of trade receivables at December 31, 2002 and 2001, respectively, were pledged as security for short-term borrowings (see Note 7).

# **Notes to Consolidated Financial Statements (continued)**

	Decem	ber 31,
	2002	2001
Inventories:		
Raw materials	\$ 29,745	\$ 21,374
Work-in-process	18,434	14,108
Finished goods	31,381	30,239
	79,560	65,721
Less reserve for excess and obsolescence	(3,690)	(6,043)
	\$ 75,870	\$ 59,678
Other current assets:		A 10.00=
VAT and other taxes receivable	\$ 9,310	\$ 10,387
Other receivables	8,181	3,741
Prepaid expenses Other	2,081 87	3,682 182
Other		162
	\$ 19,659	\$ 17,992
Property and equipment:		
Land and land improvements	\$ 5,799	\$ 2,681
Buildings and building improvements	79,219	64,800
Machinery and equipment	153,413	136,463
Office furniture and equipment	9,133	9,670
Construction in progress	17,475	10,843
	265,039	224,457
Less accumulated depreciation	(78,423)	(62,173)
	\$ 186,616	\$ 162,284

At December 31, 2002 and 2001, equipment acquired under capital lease obligations totaled \$5.7 million and \$6.4 million, respectively. Such leased equipment is included in machinery and equipment, net of accumulated amortization of \$2.7 million and \$2.5 million at December 31, 2002 and 2001, respectively.

Depreciation expense, including amortization of capital leases, was \$20.4 million, \$16.2 million, and \$12.5 million for the years ended December 31, 2002, 2001 and 2000, respectively.

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# Notes to Consolidated Financial Statements (continued)

	2002	2001
Other noncurrent assets:		
Compensating balance cash account	\$ 14,324	\$ 15,061
Deferred tax asset	8,547	15,500
Equity Investments	4,671	182
Deferred expenses	2,805	4,219
Loan commitment fee	1,889	2,390
Restricted deposit	550	12,054
Other	2,318	1,442
	\$ 35,104	\$ 50,848
Other current accrued liabilities:		
VAT and other taxes payable	\$ 25,983	\$ 18,123
Deferred tax liability	6,270	7,007
Legal reserve	4,000	4,000
Customer liability	3,305	
Accrued sales and distribution expenses	1,351	3,975
Deferred revenue	773	2,051
Chairman s incentive compensation	651	1,000
Other	2,518	2,941
	\$ 44,851	\$ 39,097
Other long-term liabilities:		
Severance indemnities	\$ 2,118	\$ 2,849
Deferred profit sharing	1,794	1,614
Deferred revenue	1,751	4,899
Other	591	1,096
	\$ 6,254	\$ 10,458
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Labor laws in Mexico and Italy require employers to accrue severance indemnities, which are paid to employees upon termination of their employment. Each year, the employer accrues, for each employee, an amount partly based on the employee s remuneration and partly based on the revaluation of amounts previously accrued.

# 6. Short-Term and Long-Term Investments

Securities held-to maturity at December 31, 2002 and available-for-sale at December 31, 2001 consist of the following (in thousands):

	Decem	December 31,	
	2002	2001	
U.S. corporate debt securities U.S. government securities	\$ 132,316 28,009	\$ 23,427	
U.S. government securities	28,009	40,315	
	\$ 160,325	\$ 63,742	

# **Notes to Consolidated Financial Statements (continued)**

The amortized cost and estimated fair value of securities held-to-maturity at December 31, 2002 by contractual maturity are shown below (in thousands):

	Amortized	Estimated
	Cost	Fair Value
Due in one year or less	\$ 29,909	\$ 30,200
Due after one year through two years	116,409	117,177
Due after one year through three years	14,007	14,083
	\$ 160,325	\$ 161,460

## 7. Short-Term Borrowings

Short-term borrowings consist of the following (in thousands):

	Decen	December 31,	
	2002	2001	
Credit line arrangements repayable in U.S. dollars and euros Unsecured bank loan repayable in euros	\$ 29,356	\$ 33,168 455	
	\$ 29,356	\$ 33,623	

The Company s Italian subsidiary maintains credit line arrangements with several banks where most trade receivables are pledged to the banks in return for short-term borrowings in U.S. dollars and euros. The Company retains all credit risk with respect to the receivables. Consequently, both the receivables and related borrowings are included in the accompanying consolidated financial statements. The weighted average interest rate on credit line arrangements was approximately 3.0% and 4.9% at December 31, 2002 and 2001, respectively.

The short-term borrowings from banks at December 31, 2001 were unsecured and repayable in euros. The terms of the borrowings ranged from three to six months and the weighted average interest rate on these borrowings was approximately 6.3%.

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## **Notes to Consolidated Financial Statements (continued)**

# 8. Long-Term Debt

Long-term debt consists of the following (in thousands):

	Decem	December 31,		
	2002	2001		
Mortgage notes payable	\$ 21,050	\$ 26,680		
Notes payable to banks	1,561	2,470		
Notes payable to suppliers	1,695	2,996		
Notes payable to Italian Ministry of Industry	2,964	2,002		
Research project loan payable	3,281	2,302		
Other		400		
	30,551	36,850		
Less: current portion	(6,618)	(7,112)		
Long-term debt, net of current portion	\$ 23,933	\$ 29,738		

The mortgage notes payable are secured by certain production facilities with a carrying value of approximately \$17.7 million. The mortgage notes payable are repayable in quarterly and semi-annual installments of principal and interest through 2006. The floating interest rate is based on several financial indicators. The weighted average interest rate on these loans was 3.0% and 4.2% at December 31, 2002 and 2001, respectively.

The notes payable to banks are unsecured and are repayable in monthly and semi-annual installments of principal and interest through 2005. The weighted average fixed interest rate on these notes was 5.0% and 5.5% at December 31, 2002 and 2001, respectively.

Notes payable to suppliers are secured by certain machinery and equipment with a carrying value of approximately \$3.8 million and are repayable in quarterly and semi-annual installments of principal and interest through 2004. The weighted average fixed interest rate on these notes was 4.5% and 4.9% at December 31, 2002 and 2001, respectively.

The notes payable to the Italian Ministry of Industry are repayable in annual installments of principal and interest through 2015. The weighted average fixed interest rate on these notes was 1.5% and 1.8% at December 31, 2002 and 2001, respectively.

The research project loan payable is from the Italian Ministry of University, Scientific & Technological Research under a grant and subsidized loan package of approximately \$8.8 million for an applied research program related to the development of anthracycline derivatives. The receipt of funding for the research program is contingent upon presentation of a statement of progress at established Checkpoints, the first of which occurred in the third quarter of 1999. The second and third checkpoints were successfully completed in the third quarter of 2000 and the first quarter of 2001, respectively. The loan is secured by certain production facilities and is repayable in semi-annual installments of interest only for 3.5 years and subsequently repayable in semi-annual installments of principal and interest through 2008. The variable interest rate on the loan was 4.8% and 5.6% at December 31, 2002 and 2001, respectively.

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## **Notes to Consolidated Financial Statements (continued)**

Long-term debt maturities for each of the next five years are as follows (in thousands): \$6,618 in 2003; \$6,944 in 2004; \$8,225 in 2005; \$5,018 in 2006; and \$882 in 2007, and \$2,864 thereafter. Total interest expense for short and long-term borrowings in 2002, 2001, and 2000 was \$3.1 million, \$4.2 million, and \$4.7 million, respectively.

# 9. Stockholders Equity

#### Common Stock

On October 16, 2001, the Company sold 11.5 million shares of common stock, realizing net proceeds of \$203.7 million after an underwriting discount of approximately \$9.0 million.

#### Preferred Stock redemption

In 2002, the Company purchased or redeemed all 1.6 million shares of its \$3.75 convertible exchangeable preferred stock through several transactions in exchange for \$64.4 million in cash and 1.1 million shares of common stock.

# Warrants

As of December 31, 2002, warrants to purchase an aggregate of 1,044,911 shares of the Company s common stock were outstanding at a weighted average exercise price of \$6.96 per share. These warrants contain provisions which adjust the exercise price and the aggregate number of shares that may be issued upon exercise of the warrant if a stock dividend, stock split, reorganization, reclassification or consolidation occurs.

In December 1997, the Company sold approximately 2.4 million units in a private placement, each unit consisting of one share of common stock and a warrant to purchase one-half share of common stock at a per share exercise price of \$7.34 per share. These warrants expire in July 2003. At December 31, 2002, warrants to purchase an aggregate of 794,911 shares of the Company s common stock were outstanding.

In May and June of 1999, the Company sold approximately 8.7 million units in a private placement, each unit consisting of one share of common stock and a warrant to purchase one-tenth of a share of common stock at a per share exercise price of \$5.75 per share. These warrants expire in December 2003. At December 31, 2002, warrants to purchase an aggregate of 250,000 shares of the Company s common stock were outstanding.

# Sankyo conversion option

In April 1997, the Company entered into an agreement with Sankyo Company, Ltd. (Sankyo), to collaborate on a research program to discover and develop drugs for the treatment of non-insulin dependent (Type II) diabetes. As of December 31, 2002, Sankyo held 511,164 shares of Series A Preferred Stock issued by Metabasis Therapeutics, Inc. (Metabasis preferred stock). In connection with the agreement, Sankyo may exchange 170,388 shares of its Metabasis preferred stock into shares of the Company s common stock within 30 days of January 10 of each of 2003, 2004 and 2005. The number of shares

## **Notes to Consolidated Financial Statements (continued)**

of the Company s common stock exchangeable for the Metabasis preferred stock is determined pursuant to a formula based on the number of shares of Metabasis preferred stock being exchanged multiplied by a fraction, the numerator of which is \$7.09 and the denominator of which is the average closing price of the Company s common stock for a 20 trading day period prior to the date of Sankyo s notice of exercise. It is not possible to determine the exact exchange ratio until Sankyo exercises its exchange right since the formula is partially based on the price trading levels of the Company s common stock. Management is obligated to register the Company s shares of common stock issued on exchange of the Metabasis preferred stock as soon as practicable following the exchange. In January 2003, Sankyo exercised its 2003 exchange right, and the Company issued 76,088 shares of its common stock in exchange for 170,388 shares of its Metabasis preferred stock.

# Stockholder rights plan

On March 16, 1992, the Company s board of directors adopted a stockholder rights plan, which was amended on November 12, 1996 and July 23, 2001, pursuant to which preferred stock rights were distributed to stockholders on the basis of one right for each share held. One right will also attach to each share of common stock issued by the Company subsequent to the date hereof and prior to the distribution date.

In general, the rights become exercisable or transferable only upon the occurrence of certain events related to changes in ownership of the Company's common stock. Once exercisable, each right entitles its holder to purchase from us one one-thousandth of a share of Series I Preferred Stock, at a purchase price of \$200 per unit, subject to adjustment. The rights will separate from the common stock and become exercisable or transferable on a distribution date, which will occur on the earlier of (a) a public announcement that a person or group of affiliated or associated persons has acquired beneficial ownership of securities representing 15% or more of the Company's common stock, or (b) ten days following the commencement (or public announcement of an intention to make) a tender or exchange offer that would result in a person or a group of related persons becoming an acquiring person. Upon the occurrence of certain other events related to changes in the ownership of the Company's common stock, each holder of a right would be entitled to purchase shares of common stock, or an acquiring corporation's common stock, having a market value equal to two times the exercise value of the right.

The rights expire on the earliest of (a) July 31, 2010, (b) consummation of a merger transaction with a person or group who acquired common stock pursuant to a transaction approved by a majority of the disinterested members of our board of directors, or (c) redemption of the rights. Subject to certain conditions, the rights may be redeemed by our board of directors at any time at a price of \$0.01 per right. The rights are not currently exercisable and trade together with the shares of common stock associated therewith.

The rights, if exercised, will cause a substantial dilution to the equity interest in the Company of a person or group s ownership interest in our common stock that attempt to acquire us on terms not approved by our board of directors.

## **Notes to Consolidated Financial Statements (continued)**

## Stock option plans

In February 1997, the stockholders approved the 1997 Long-Term Incentive Plan (the 1997 Stock Plan ) which replaced the 1990 Stock Plan (the 1990 Stock Plan ). The 1997 Stock Plan provides for both the direct award or sale of common stock and the granting of qualified and nonqualified options to its employees, directors and certain other individuals. Generally, options outstanding vest over a four-year period and are exercisable for up to ten years from the grant date. The 1997 Stock Plan, as amended, authorizes up to 9,700,000 shares to be issued. Shares not subject to exercise, or shares not exercised because of forfeiture or termination of options granted under the 1990 Stock Plan, will increase the amount of shares available under the 1997 Stock Plan. Under the 1990 Stock Plan, 6,383,334 shares of the Company s common stock have been authorized for issuance. Accordingly, as of December 31, 2002, 16,083,334 shares were authorized for issuance under both stock option plans.

In September 1997, the Company s stockholders approved a stock plan for the Chairman s Options (the Chairman s Options). Under the Chairman s Options, the Company s Chairman of the Board was issued 500,000 shares of common stock of which 200,000 shares were fully vested at the time of grant, with the remaining 300,000 shares to vest in increments of 100,000 shares subject to meeting certain performance conditions. During the first quarter of 2000, the remaining 300,000 shares vested upon attainment of the stipulated conditions.

A summary of the Company s stock option activity and related information is as follows (in thousands except exercise price):

# Years Ended December 31,

		200	2002		2001		2000	
			Weighted					
			Average		Weighted Average		Weighted Average	
		Number	Exercise	Number	Exercise	Number	Exercise	
		of Shares	Price	of Shares	Price	of Shares	Price	
Outstanding	beginning of year	6,980	\$ 10.53	4,663	\$ 5.59	5,618	\$ 4.62	
Granted		1,147	\$ 16.29	3,337	\$ 15.92	1,263	\$ 8.22	
Exercised		(885)	\$ 5.15	(872)	\$ 4.67	(1,919)	\$ 4.52	
Canceled		(250)	\$ 14.13	(148)	\$ 10.66	(299)	\$ 7.24	
Outstanding	end of year	6,992	\$ 12.06	6,980	\$ 10.53	4,663	\$ 5.59	
Exercisable	end of year	4,297	\$ 9.82	4,230	\$ 8.69	2,922	\$ 4.81	

# Notes to Consolidated Financial Statements (continued)

The following table summarizes information about stock options outstanding at December 31, 2002 (number of shares in thousands):

0	<b>Options Outstanding</b>		Options Exercisable	
	Weighted Average	Weighted		
	Remaining	Average		Weighted
Number	Contractual Life	Exercise	Number	Average Exercise Price
of Shares	(in years)	Price		
1,078	5.8	\$ 4.12	1,008	\$ 4.12
1,525	5.8	\$ 6.30	1,264	\$ 5.79
867	8.0	\$ 11.00	434	\$ 10.78
1,925	9.1	\$ 15.52	1,151	\$ 15.69