

UNITED PARCEL SERVICE INC  
Form 10-Q  
August 08, 2007

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**Form 10-Q**

(Mark One)

**x** **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2007, or

**..** **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-15451

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**United Parcel Service, Inc.**

*(Exact name of registrant as specified in its charter)*

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**Delaware**  
*(State or Other Jurisdiction of*

*Incorporation or Organization)*

**55 Glenlake Parkway, NE Atlanta, Georgia**  
*(Address of Principal Executive Offices)*

**(404) 828-6000**

*(Registrant's telephone number, including area code)*

**58-2480149**  
*(IRS Employer*

*Identification No.)*

**30328**  
*(Zip Code)*

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*Former name, former address and former fiscal year, if changed since last report.*

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act.

Large accelerated filer ☒ Accelerated filer ☐ Non-accelerated filer ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes ☐ No ☒

There were 367,802,250 Class A shares, and 681,986,332 Class B shares, with a par value of \$0.01 per share, outstanding at August 3, 2007.

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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## CONSOLIDATED BALANCE SHEETS

June 30, 2007 (unaudited) and December 31, 2006

(In millions)

|                                                                   | June 30,<br>2007 | December 31,<br>2006 |
|-------------------------------------------------------------------|------------------|----------------------|
| <b>ASSETS</b>                                                     |                  |                      |
| Current Assets:                                                   |                  |                      |
| Cash and cash equivalents                                         | \$ 856           | \$ 794               |
| Marketable securities and short-term investments                  | 1,265            | 1,189                |
| Accounts receivable, net                                          | 5,544            | 5,794                |
| Finance receivables, net                                          | 423              | 426                  |
| Deferred income tax assets                                        | 533              | 414                  |
| Other current assets                                              | 841              | 760                  |
| Total Current Assets                                              | 9,462            | 9,377                |
| Property, Plant and Equipment, Net                                | 16,987           | 16,779               |
| Pension and Postretirement Benefit Assets                         | 2,028            | 2,044                |
| Goodwill                                                          | 2,553            | 2,533                |
| Intangible Assets, Net                                            | 672              | 688                  |
| Long-Term Finance Receivables, Net                                | 431              | 374                  |
| Other Non-Current Assets                                          | 1,380            | 1,415                |
|                                                                   | \$ 33,513        | \$ 33,210            |
| <b>LIABILITIES AND SHAREOWNERS EQUITY</b>                         |                  |                      |
| Current Liabilities:                                              |                  |                      |
| Current maturities of long-term debt and commercial paper         | \$ 1,487         | \$ 983               |
| Accounts payable                                                  | 1,664            | 1,841                |
| Accrued wages and withholdings                                    | 1,614            | 1,303                |
| Dividends payable                                                 |                  | 400                  |
| Self-insurance reserves                                           | 812              | 682                  |
| Income taxes payable                                              | 108              | 101                  |
| Other current liabilities                                         | 1,525            | 1,409                |
| Total Current Liabilities                                         | 7,210            | 6,719                |
| Long-Term Debt                                                    | 3,101            | 3,133                |
| Pension and Postretirement Benefit Obligations                    | 2,840            | 2,748                |
| Deferred Income Tax Liabilities                                   | 2,568            | 2,529                |
| Self-Insurance Reserves                                           | 1,605            | 1,604                |
| Other Non-Current Liabilities                                     | 945              | 995                  |
| Shareowners Equity:                                               |                  |                      |
| Class A common stock (376 and 401 shares issued in 2007 and 2006) | 4                | 4                    |
| Class B common stock (678 and 672 shares issued in 2007 and 2006) | 7                | 7                    |
| Additional paid-in capital                                        |                  |                      |
| Retained earnings                                                 | 17,431           | 17,676               |

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|                                                        |           |           |
|--------------------------------------------------------|-----------|-----------|
| Accumulated other comprehensive loss                   | (2,198)   | (2,205)   |
| Deferred compensation obligations                      | 136       | 147       |
|                                                        | 15,380    | 15,629    |
| Less: Treasury stock (2 and 3 shares in 2007 and 2006) | (136)     | (147)     |
| Total Shareowners' Equity                              | 15,244    | 15,482    |
| Total Liabilities and Shareowners' Equity              | \$ 33,513 | \$ 33,210 |

See notes to unaudited consolidated financial statements.

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## STATEMENTS OF CONSOLIDATED INCOME

(In millions, except per share amounts)

(unaudited)

|                               | Three Months Ended |           | Six Months Ended |           |
|-------------------------------|--------------------|-----------|------------------|-----------|
|                               | June 30,           |           | June 30,         |           |
|                               | 2007               | 2006      | 2007             | 2006      |
| Revenue                       | \$ 12,189          | \$ 11,736 | \$ 24,095        | \$ 23,257 |
| Operating Expenses:           |                    |           |                  |           |
| Compensation and benefits     | 6,327              | 5,990     | 12,668           | 12,009    |
| Repairs and maintenance       | 301                | 290       | 607              | 579       |
| Depreciation and amortization | 431                | 436       | 867              | 875       |
| Purchased transportation      | 1,385              | 1,368     | 2,715            | 2,647     |
| Fuel                          | 697                | 668       | 1,313            | 1,246     |
| Other occupancy               | 215                | 222       | 467              | 474       |
| Other expenses                | 1,068              | 1,067     | 2,335            | 2,177     |
|                               | 10,424             | 10,041    | 20,972           | 20,007    |
| Operating Profit              | 1,765              | 1,695     | 3,123            | 3,250     |
| Other Income and (Expense):   |                    |           |                  |           |
| Investment income             | 28                 | 23        | 42               | 46        |
| Interest expense              | (61)               | (54)      | (110)            | (102)     |
|                               | (33)               | (31)      | (68)             | (56)      |
| Income Before Income Taxes    | 1,732              | 1,664     | 3,055            | 3,194     |
| Income Taxes                  | 628                | 603       | 1,108            | 1,158     |
| Net Income                    | \$ 1,104           | \$ 1,061  | \$ 1,947         | \$ 2,036  |
| Basic Earnings Per Share      | \$ 1.04            | \$ 0.98   | \$ 1.83          | \$ 1.87   |
| Diluted Earnings Per Share    | \$ 1.04            | \$ 0.97   | \$ 1.82          | \$ 1.86   |

## STATEMENTS OF CONSOLIDATED COMPREHENSIVE INCOME

(In millions)

(unaudited)

|            | Three Months Ended |          | Six Months Ended |          |
|------------|--------------------|----------|------------------|----------|
|            | June 30,           |          | June 30,         |          |
|            | 2007               | 2006     | 2007             | 2006     |
| Net income | \$ 1,104           | \$ 1,061 | \$ 1,947         | \$ 2,036 |

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|                                                                             |          |          |          |          |
|-----------------------------------------------------------------------------|----------|----------|----------|----------|
| Change in foreign currency translation adjustment                           | 21       | 43       | 52       | 70       |
| Change in unrealized gain (loss) on marketable securities, net of tax       | (11)     | (9)      | (7)      | (10)     |
| Change in unrealized gain (loss) on cash flow hedges, net of tax            | (59)     | 6        | (98)     | (12)     |
| Change in unrecognized pension and postretirement benefit costs, net of tax | 30       | (2)      | 60       | (2)      |
| Comprehensive income                                                        | \$ 1,085 | \$ 1,099 | \$ 1,954 | \$ 2,082 |

See notes to unaudited consolidated financial statements.

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## STATEMENTS OF CONSOLIDATED CASH FLOWS

(In millions)

(unaudited)

|                                                                            | Six Months Ended<br>June 30, |          |
|----------------------------------------------------------------------------|------------------------------|----------|
|                                                                            | 2007                         | 2006     |
| <b>Cash Flows From Operating Activities:</b>                               |                              |          |
| Net income                                                                 | \$ 1,947                     | \$ 2,036 |
| Adjustments to reconcile net income to net cash from operating activities: |                              |          |
| Depreciation and amortization                                              | 867                          | 875      |
| Pension & postretirement benefit expense                                   | 256                          | 282      |
| Pension & postretirement benefit contributions                             | (60)                         | (80)     |
| Self-insurance reserves                                                    | 131                          | 146      |
| Deferred taxes, credits, and other                                         | (199)                        | (151)    |
| Stock compensation expense                                                 | 213                          | 156      |
| Asset impairment and obsolescence charge                                   | 221                          |          |
| Other (gains) losses                                                       | 46                           | 59       |
| Changes in assets and liabilities:                                         |                              |          |
| Accounts receivable, net                                                   | 193                          | 227      |
| Other current assets                                                       | (44)                         | (22)     |
| Accounts payable                                                           | (172)                        | 36       |
| Accrued wages and withholdings                                             | 303                          | 296      |
| Income taxes payable                                                       | (45)                         | (124)    |
| Other current liabilities                                                  | 80                           | 244      |
| Other operating activities                                                 | (141)                        | (16)     |
| Net cash from operating activities                                         | 3,596                        | 3,964    |
| <b>Cash Flows From Investing Activities:</b>                               |                              |          |
| Capital expenditures                                                       | (1,206)                      | (1,456)  |
| Proceeds from disposals of property, plant and equipment                   | 34                           | 31       |
| Purchases of marketable securities and short-term investments              | (5,630)                      | (4,034)  |
| Sales and maturities of marketable securities and short-term investments   | 5,554                        | 3,781    |
| Net decrease in finance receivables                                        | 24                           | 10       |
| Other investing activities                                                 | (99)                         | 103      |
| Net cash (used in) investing activities                                    | (1,323)                      | (1,565)  |
| <b>Cash Flows From Financing Activities:</b>                               |                              |          |
| Net change in short-term debt                                              | 416                          | (352)    |
| Proceeds from long-term borrowings                                         | 205                          | 40       |
| Repayments of long-term borrowings                                         | (123)                        | (35)     |
| Purchases of common stock                                                  | (1,522)                      | (1,421)  |
| Issuances of common stock                                                  | 75                           | 89       |
| Dividends                                                                  | (1,266)                      | (1,168)  |
| Net cash (used in) financing activities                                    | (2,215)                      | (2,847)  |
| <b>Effect Of Exchange Rate Changes On Cash and Cash Equivalents</b>        | 4                            | 24       |
| <b>Net Increase (Decrease) In Cash And Cash Equivalents</b>                | 62                           | (424)    |

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**Cash And Cash Equivalents:**

|                     |        |        |
|---------------------|--------|--------|
| Beginning of period | 794    | 1,369  |
| End of period       | \$ 856 | \$ 945 |

See notes to unaudited consolidated financial statements.



**UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS**

**Note 1. Basis of Presentation**

In our opinion, the accompanying interim, unaudited, consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. These consolidated financial statements contain all adjustments (consisting of normal recurring accruals) necessary to present fairly our financial position as of June 30, 2007, our results of operations for the three and six months ended June 30, 2007 and 2006, and cash flows for the six months ended June 30, 2007 and 2006. The results reported in these consolidated financial statements should not be regarded as necessarily indicative of results that may be expected for the entire year. The interim consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2006.

For interim consolidated financial statement purposes, we provide for accruals under our various employee benefit plans and self-insurance reserves for each three month period based on one quarter of the estimated annual expense.

Certain prior period amounts have been reclassified to conform to the current period presentation.

**Note 2. Stock-Based Compensation**

We issue employee share-based awards under the UPS Incentive Compensation Plan, which permits the grant of nonqualified stock options, incentive stock options, stock appreciation rights, restricted stock, performance shares, performance units, and management incentive awards to eligible employees. The primary compensation programs offered under the UPS Incentive Compensation Plan include the UPS Management Incentive Awards Program, the UPS Long-Term Incentive Program and the UPS Long-Term Incentive Performance Award program. We also maintain an employee stock purchase plan which allows eligible employees to purchase shares of UPS class A common stock at a discount.

During the first quarter of 2007, we granted target restricted stock units ( RSUs ) under the UPS Long-Term Incentive Performance Award program to eligible management. Of the total 2007 target award, 90% of the target award will be divided into three substantially equal tranches, one for each calendar year in the three-year award cycle from 2007 to 2009, using performance criteria targets established each year consisting of consolidated operating return on invested capital and growth in consolidated revenue. The remaining 10% of the total 2007 target award will be based upon our achievement of adjusted earnings per share for the three-year award cycle compared to a target established at the beginning of the award cycle.

The number of RSUs earned each year will be the target number adjusted for the percentage achievement of performance criteria targets for the year. The percentage of achievement used to determine the RSUs earned may be a percentage less than or more than 100% of the target RSUs for each tranche. Target RSU award grants range in size from 50% to 250% of annual salary based upon the participant's responsibility level within UPS. The target RSU grant for the 2007 Long-Term Incentive Performance Awards program was valued using the closing New York Stock Exchange price of \$70.12 on March 1, 2007.

During the second quarter of 2007 and 2006, we granted stock option and restricted performance unit ( RPU ) awards to eligible employees under the UPS Long-Term Incentive Program. Except in the case of death, disability, or retirement, these stock option and RPU awards vest five years from the date of grant. The option awards expire ten years from the date of grant. In the second quarter of 2007, we granted 2.7 million stock options and 1.1 million RPUs at a grant price of \$70.90. In the second quarter of 2006, we granted 2.4 million

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

stock options and 1.0 million RPU's at a grant price of \$80.88. The fair value of our employee stock options granted, as determined by the Black-Scholes valuation model, was \$16.85 and \$21.05 for 2007 and 2006, respectively, using the following assumptions:

|                          | 2007   | 2006   |
|--------------------------|--------|--------|
| Expected life (in years) | 7.5    | 7.0    |
| Risk-free interest rate  | 4.65%  | 5.13%  |
| Expected volatility      | 19.15% | 18.42% |
| Expected dividend yield  | 2.28%  | 1.80%  |

Awards granted under the Management Incentive Awards program are normally granted during the fourth quarter of each year. Compensation expense for share-based awards recognized for the three months ended June 30, 2007 and 2006 was \$118 and \$88 million pre-tax, respectively, and for the six months ended June 30, 2007 and 2006 was \$213 and \$156 million pre-tax, respectively.

**Note 3. New Accounting Pronouncements**

In February 2007, the FASB issued Statement No. 159 The Fair Value Option for Financial Assets and Financial Liabilities ( FAS 159 ), which allows for voluntary measurement of financial assets and financial liabilities as well as certain other items at fair value. Unrealized gains and losses on financial instruments for which the fair value option has been elected are reported in earnings. The provisions of FAS 159 are effective for us on January 1, 2008, and we are currently evaluating the impact of adopting FAS 159 on our financial statements.

On January 1, 2007, we adopted the provisions of FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes (an interpretation of FASB Statement No. 109) ( FIN 48 ). The impact of this Interpretation is discussed in Note 14.

**Note 4. Marketable Securities and Short-Term Investments**

The following is a summary of marketable securities and short-term investments as of June 30, 2007 and December 31, 2006 (in millions):

|                                                                 | Cost            | Unrealized<br>Gains | Unrealized<br>Losses | Estimated<br>Fair Value |
|-----------------------------------------------------------------|-----------------|---------------------|----------------------|-------------------------|
| <b>June 30, 2007</b>                                            |                 |                     |                      |                         |
| U.S. government and agency securities                           | \$ 92           | \$                  | \$ 1                 | \$ 91                   |
| Mortgage and asset-backed securities                            | 219             | 1                   | 3                    | 217                     |
| Corporate securities                                            | 108             | 1                   | 1                    | 108                     |
| State and local municipal securities                            | 625             |                     |                      | 625                     |
| Other debt securities                                           | 2               |                     |                      | 2                       |
| <b>Total debt securities</b>                                    | <b>1,046</b>    | <b>2</b>            | <b>5</b>             | <b>1,043</b>            |
| Common equity securities                                        | 2               |                     |                      | 2                       |
| Preferred equity securities                                     | 220             |                     |                      | 220                     |
| <b>Current marketable securities and short-term investments</b> | <b>1,268</b>    | <b>2</b>            | <b>5</b>             | <b>1,265</b>            |
| <b>Non-current common equity securities</b>                     | <b>25</b>       | <b>10</b>           |                      | <b>35</b>               |
| <b>Total marketable securities and short-term investments</b>   | <b>\$ 1,293</b> | <b>\$ 12</b>        | <b>\$ 5</b>          | <b>\$ 1,300</b>         |



**UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES**
**NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

|                                                                 |                 | Unrealized   | Unrealized  | Estimated       |
|-----------------------------------------------------------------|-----------------|--------------|-------------|-----------------|
|                                                                 | Cost            | Gains        | Losses      | Fair Value      |
| <b>December 31, 2006</b>                                        |                 |              |             |                 |
| U.S. government and agency securities                           | \$ 124          | \$           | \$          | \$ 124          |
| Mortgage and asset-backed securities                            | 234             | 1            | 2           | 233             |
| Corporate securities                                            | 79              |              | 1           | 78              |
| State and local municipal securities                            | 582             |              |             | 582             |
| Other debt securities                                           | 2               |              |             | 2               |
| <b>Total debt securities</b>                                    | <b>1,021</b>    | <b>1</b>     | <b>3</b>    | <b>1,019</b>    |
| Common equity securities                                        | 38              | 10           |             | 48              |
| Preferred equity securities                                     | 122             |              |             | 122             |
| <b>Current marketable securities and short-term investments</b> | <b>1,181</b>    | <b>11</b>    | <b>3</b>    | <b>1,189</b>    |
| <b>Non-current common equity securities</b>                     | <b>24</b>       | <b>8</b>     |             | <b>32</b>       |
| <b>Total marketable securities and short-term investments</b>   | <b>\$ 1,205</b> | <b>\$ 19</b> | <b>\$ 3</b> | <b>\$ 1,221</b> |

The amortized cost and estimated fair value of marketable securities and short-term investments at June 30, 2007, by contractual maturity, are shown below (in millions). Actual maturities may differ from contractual maturities because the issuers of the securities may have the right to prepay obligations without prepayment penalties.

|                                          | Cost     | Estimated<br>Fair Value |
|------------------------------------------|----------|-------------------------|
| Due in one year or less                  | \$ 19    | \$ 19                   |
| Due after one year through three years   | 130      | 130                     |
| Due after three years through five years | 21       | 21                      |
| Due after five years                     | 876      | 873                     |
|                                          | 1,046    | 1,043                   |
| Equity securities                        | 247      | 257                     |
|                                          | \$ 1,293 | \$ 1,300                |

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 5. Property, Plant and Equipment**

Property plant and equipment as of June 30, 2007 and December 31, 2006 consists of the following (in millions):

|                                                        | 2007      | 2006      |
|--------------------------------------------------------|-----------|-----------|
| Vehicles                                               | \$ 5,045  | \$ 4,970  |
| Aircraft (including aircraft under capitalized leases) | 13,393    | 13,162    |
| Land                                                   | 1,031     | 1,026     |
| Buildings                                              | 2,712     | 2,667     |
| Leasehold improvements                                 | 2,526     | 2,496     |
| Plant equipment                                        | 5,334     | 5,230     |
| Technology equipment                                   | 1,711     | 1,673     |
| Equipment under operating lease                        | 133       | 142       |
| Construction-in-progress                               | 1,000     | 715       |
|                                                        | 32,885    | 32,081    |
| Less: Accumulated depreciation and amortization        | (15,898)  | (15,302)  |
|                                                        | \$ 16,987 | \$ 16,779 |

**Note 6. Employee Benefit Plans**

Information about net periodic benefit cost for our pension and postretirement benefit plans is as follows for the three and six months ended June 30, 2007 and 2006 (in millions):

|                                      | Three Months Ended June 30, |        |                  |       |                                |      |
|--------------------------------------|-----------------------------|--------|------------------|-------|--------------------------------|------|
|                                      | U.S. Postretirement         |        |                  |       |                                |      |
|                                      | U.S. Pension Benefits       |        | Medical Benefits |       | International Pension Benefits |      |
|                                      | 2007                        | 2006   | 2007             | 2006  | 2007                           | 2006 |
| <b>Net Periodic Cost:</b>            |                             |        |                  |       |                                |      |
| Service cost                         | \$ 130                      | \$ 118 | \$ 26            | \$ 26 | \$ 7                           | \$ 6 |
| Interest cost                        | 208                         | 181    | 46               | 42    | 7                              | 7    |
| Expected return on assets            | (326)                       | (279)  | (12)             | (10)  | (7)                            | (6)  |
| Amortization of:                     |                             |        |                  |       |                                |      |
| Transition obligation                | 1                           |        |                  |       |                                |      |
| Prior service cost                   | 15                          | 9      | (2)              | (2)   |                                |      |
| Actuarial (gain) loss                | 27                          | 36     | 5                | 7     | 1                              | 2    |
| Settlements, curtailments, and other |                             | 1      |                  |       |                                |      |
| Net periodic benefit cost            | \$ 55                       | \$ 66  | \$ 63            | \$ 63 | \$ 8                           | \$ 9 |

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

|                                      | Six Months Ended June 30,<br>U.S. Postretirement |        |                  |        |                                |       |
|--------------------------------------|--------------------------------------------------|--------|------------------|--------|--------------------------------|-------|
|                                      | U.S. Pension Benefits                            |        | Medical Benefits |        | International Pension Benefits |       |
|                                      | 2007                                             | 2006   | 2007             | 2006   | 2007                           | 2006  |
| <b>Net Periodic Cost:</b>            |                                                  |        |                  |        |                                |       |
| Service cost                         | \$ 260                                           | \$ 235 | \$ 51            | \$ 51  | \$ 14                          | \$ 12 |
| Interest cost                        | 417                                              | 362    | 91               | 85     | 14                             | 13    |
| Expected return on assets            | (651)                                            | (552)  | (23)             | (21)   | (14)                           | (11)  |
| Amortization of:                     |                                                  |        |                  |        |                                |       |
| Transition obligation                | 2                                                | 1      |                  |        |                                |       |
| Prior service cost                   | 29                                               | 18     | (4)              | (4)    |                                |       |
| Actuarial (gain) loss                | 54                                               | 73     | 11               | 14     | 2                              | 4     |
| Settlements, curtailments, and other |                                                  | 1      | 3                |        |                                | 1     |
| Net periodic benefit cost            | \$ 111                                           | \$ 138 | \$ 129           | \$ 125 | \$ 16                          | \$ 19 |

During the first six months of 2007, we contributed \$22 and \$38 million to our company-sponsored pension and postretirement medical benefit plans, respectively. We expect to contribute \$508 and \$86 million over the remainder of the year to the pension and postretirement medical benefit plans, respectively.

**Note 7. Goodwill and Intangible Assets**

The following table indicates the allocation of goodwill by reportable segment as of June 30, 2007 and December 31, 2006 (in millions):

|                             | December 31,<br>2006 | Acquired | Purchase<br>Price<br>Adjustments | Currency/<br>Other | June 30,<br>2007 |
|-----------------------------|----------------------|----------|----------------------------------|--------------------|------------------|
| <b>Goodwill by Segment:</b> |                      |          |                                  |                    |                  |
| U.S. Domestic Package       | \$                   | \$       | \$                               | \$                 | \$               |
| International Package       | 290                  |          |                                  | 7                  | 297              |
| Supply Chain & Freight      | 2,243                | 2        |                                  | 11                 | 2,256            |
|                             | \$ 2,533             | \$ 2     | \$                               | \$ 18              | \$ 2,553         |

The following is a summary of intangible assets as of June 30, 2007 and December 31, 2006 (in millions):

|                                          | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Net<br>Carrying<br>Value |
|------------------------------------------|-----------------------------|-----------------------------|--------------------------|
| <b>June 30, 2007:</b>                    |                             |                             |                          |
| Trademarks, licenses, patents, and other | \$ 76                       | \$ (45)                     | \$ 31                    |
| Customer lists                           | 160                         | (31)                        | 129                      |
| Franchise rights                         | 108                         | (32)                        | 76                       |

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|                              |          |            |        |
|------------------------------|----------|------------|--------|
| Capitalized software         | 1,632    | (1,196)    | 436    |
| Total Intangible Assets, Net | \$ 1,976 | \$ (1,304) | \$ 672 |

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

|                                          | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Net<br>Carrying<br>Value |
|------------------------------------------|-----------------------------|-----------------------------|--------------------------|
| December 31, 2006:                       |                             |                             |                          |
| Trademarks, licenses, patents, and other | \$ 80                       | \$ (37)                     | \$ 43                    |
| Customer lists                           | 159                         | (24)                        | 135                      |
| Franchise rights                         | 108                         | (29)                        | 79                       |
| Capitalized software                     | 1,576                       | (1,145)                     | 431                      |
| Total Intangible Assets, Net             | \$ 1,923                    | \$ (1,235)                  | \$ 688                   |

**Note 8. Debt and Commitments**

Debt and capital lease obligations as of June 30, 2007 and December 31, 2006 consist of the following (in millions):

|                                              | 2007     | 2006     |
|----------------------------------------------|----------|----------|
| 8.38% debentures, due April 2020             | \$ 427   | \$ 446   |
| 8.38% debentures, due April 2030             | 267      | 285      |
| Commercial paper                             | 1,388    | 791      |
| Floating rate senior notes                   | 441      | 441      |
| Capital lease obligations                    | 197      | 230      |
| Facility notes and bonds                     | 436      | 437      |
| UPS Notes                                    | 391      | 379      |
| British Pound Sterling notes                 | 996      | 979      |
| Other debt                                   | 45       | 128      |
| Total debt and capital lease obligations     | 4,588    | 4,116    |
| Less current maturities                      | (1,487)  | (983)    |
| Long-term debt and capital lease obligations | \$ 3,101 | \$ 3,133 |

We maintain two commercial paper programs under which we are authorized to borrow up to \$7.0 billion in the United States. We had \$1.388 billion outstanding under these programs as of June 30, 2007, with an average interest rate of 5.20%. The entire balance outstanding has been classified as a current liability on our balance sheet. We also maintain a European commercial paper program under which we are authorized to borrow up to 1.0 billion in a variety of currencies. There were no amounts outstanding under this program as of June 30, 2007.

We maintain two credit agreements with a consortium of banks. These agreements provide revolving credit facilities of \$1.0 billion each, with one expiring on April 17, 2008 and the other on April 19, 2012. Interest on any amounts we borrow under these facilities would be charged at 90-day LIBOR plus 15 basis points. There were no borrowings under either of these agreements as of June 30, 2007.

In August 2003, we filed a \$2.0 billion shelf registration statement under which we may issue debt securities in the United States. There was \$164 million issued under this shelf registration statement at June 30, 2007, all of which consists of issuances under our UPS Notes program.

In May 2007, we completed an exchange offer for our existing £500 million, 5.50% notes due 2031. Holders of £434 million of the notes accepted the exchange offer, and as a result, these notes were exchanged for new notes with a principal amount of £455 million, bearing interest at 5.13% and due in February 2050. The new





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UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

notes are callable at our option at a redemption price equal to the greater of 100% of the principal amount and accrued interest, or the sum of the present values of the remaining scheduled payout of principal and interest thereon discounted to the date of redemption at a benchmark U.K. government bond yield plus 15 basis points and accrued interest. The £66 million of existing notes that were not exchanged continue to bear interest at 5.50% and are due in 2031.

**Note 9. Legal Proceedings and Contingencies**

We are a defendant in a number of lawsuits filed in state and federal courts containing various class-action allegations under state wage-and-hour laws. In one of these cases, *Marlo v. UPS*, which has been certified as a class action in a California federal court, plaintiffs allege that they improperly were denied overtime, and seek penalties for missed meal and rest periods, and interest and attorneys' fees. Plaintiffs purport to represent a class of 1,200 full-time supervisors. The court granted summary judgment in favor of UPS on all claims and plaintiffs have appealed. We have denied any liability with respect to these claims and intend to vigorously defend ourselves in this case. At this time, we have not determined the amount of any liability that may result from this matter or whether such liability, if any, would have a material adverse effect on our financial condition, results of operations, or liquidity.

In another case, *Cornn v. UPS*, which has been certified as a class action in a California federal court, plaintiffs allege that they were improperly denied wages and/or overtime and meal and rest periods. Plaintiffs purport to represent a class of approximately 23,600 drivers and seek back wages, penalties, interest and attorneys' fees. UPS settled this matter in full for a total payment of \$87 million in the second quarter of 2007. The settlement had no impact on our 2007 operating results as it was accrued for previously during the third quarter of 2006.

In another case, *Hohider v. UPS*, which in July 2007 was certified as a class action in a Pennsylvania federal court, plaintiffs have challenged certain aspects of the Company's interactive process for assessing requests for reasonable accommodation under the Americans with Disabilities Act. Plaintiffs purport to represent a class of over 35,000 current and former employees, and seek backpay, compensatory and punitive damages, as well as attorneys' fees. In August 2007, the Company filed a Petition with the Third Circuit Court of Appeals to hear the appeal of the trial court's recent certification order. At this time, we have not determined the amount of any liability that may result from this matter or whether such liability, if any, would have a material adverse effect on our financial condition, results of operations, or liquidity.

We were named as a defendant in four putative class action lawsuits filed in federal courts, alleging a conspiracy relating to certain surcharges by a number of air cargo carriers. We were not named as a defendant in at least eighty-six related cases that make similar allegations. These cases have been consolidated in a Multi-District Litigation proceeding pending in the United States District Court for the Eastern District of New York. UPS was not included as a defendant in the amended consolidated complaint on which the Multi-District Litigation is proceeding. We were named as a defendant in a comparable lawsuit filed in the Ontario (Canada) Superior Court of Justice in July 2006; however, UPS was dismissed from that action in June 2007.

We are a defendant in various other lawsuits that arose in the normal course of business. We believe that the eventual resolution of these cases will not have a material adverse effect on our financial condition, results of operations, or liquidity.

As of December 31, 2006, we had approximately 246,000 employees employed under a national master agreement and various supplemental agreements with local unions affiliated with the International Brotherhood of Teamsters (Teamsters). These agreements run through July 31, 2008. In the third quarter of 2006, we began formal negotiations with the Teamsters on a new agreement. We have approximately 2,800 pilots who are employed under a collective bargaining agreement with the Independent Pilots Association, which becomes amendable at the end of 2011. Our airline mechanics are covered by a collective bargaining agreement with

**UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES**

**NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)**

Teamsters Local 2727, which became amendable on November 1, 2006. We began formal negotiations with Teamsters Local 2727 on October 2, 2006. In addition, the majority of our ground mechanics who are not employed under agreements with the Teamsters are employed under collective bargaining agreements with the International Association of Machinists and Aerospace Workers. These agreements run through July 31, 2009.

We participate in a number of trustee-managed multi-employer pension and health and welfare plans for employees covered under collective bargaining agreements. Several factors could result in potential funding deficiencies that could cause us to make significantly higher future contributions to these plans, including unfavorable investment performance, changes in demographics, and increased benefits to participants. At this time, we are unable to determine the amount of additional future contributions, if any, or whether any such additional future contributions would have a material adverse effect on our financial condition, results of operations, or liquidity would result from our participation in these plans.

In connection with our negotiations with the Teamsters on a new agreement, we are in negotiations with the Central States, Southeast and Southwest Areas Pension Fund (the Fund) concerning our withdrawal from the Fund. Our analysis of whether to withdraw and our agreement, if any, to do so will consider the appropriate balance of the costs of withdrawal, which are determined by statute and the terms of the Fund, and the resulting long-term economic benefits, reduced risks and impact on our people. If we withdraw from the Fund, it is likely the cost of withdrawal will have a material adverse effect on our financial condition, results of operations and liquidity for the period in which the event is recorded.

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 10. Shareowners' Equity***Capital Stock, Additional Paid-In Capital, and Retained Earnings*

We maintain two classes of common stock, which are distinguished from each other primarily by their respective voting rights. Class A shares of UPS are entitled to 10 votes per share, whereas Class B shares are entitled to one vote per share. Class A shares are primarily held by UPS employees and retirees, and these shares are fully convertible into Class B shares at any time. Class B shares are publicly traded on the New York Stock Exchange (NYSE) under the symbol `UPS`. Class A and B shares both have a \$0.01 par value, and as of June 30, 2007, there were 4.6 billion Class A shares and 5.6 billion Class B shares authorized to be issued. Additionally, there are 200 million preferred shares, with no par value, authorized to be issued; as of June 30, 2007, no preferred shares had been issued.

The following is a roll-forward of our common stock, additional paid-in capital, and retained earnings accounts for the six months ended June 30, 2007 and 2006 (in millions, except per share amounts):

|                                                | 2007   |           | 2006   |           |
|------------------------------------------------|--------|-----------|--------|-----------|
|                                                | Shares | Dollars   | Shares | Dollars   |
| <b>Class A Common Stock</b>                    |        |           |        |           |
| Balance at beginning of period                 | 401    | \$ 4      | 454    | \$ 5      |
| Common stock purchases                         | (10)   |           | (10)   |           |
| Stock award plans                              | 1      |           | 1      |           |
| Common stock issuances                         | 1      |           | 1      |           |
| Conversions of Class A to Class B common stock | (17)   |           | (22)   | (1)       |
| Class A shares issued at end of period         | 376    | \$ 4      | 424    | \$ 4      |
| <b>Class B Common Stock</b>                    |        |           |        |           |
| Balance at beginning of period                 | 672    | \$ 7      | 646    | \$ 6      |
| Common stock purchases                         | (11)   |           | (8)    |           |
| Conversions of Class A to Class B common stock | 17     |           | 22     | 1         |
| Class B shares issued at end of period         | 678    | \$ 7      | 660    | \$ 7      |
| <b>Additional Paid-In Capital</b>              |        |           |        |           |
| Balance at beginning of period                 |        | \$        |        | \$        |
| Stock award plans                              |        | 222       |        | 181       |
| Common stock purchases                         |        | (312)     |        | (270)     |
| Common stock issuances                         |        | 90        |        | 89        |
| Balance at end of period                       |        | \$        |        | \$        |
| <b>Retained Earnings</b>                       |        |           |        |           |
| Balance at beginning of period                 |        | \$ 17,676 |        | \$ 17,037 |
| Adoption of FIN 48                             |        | (104)     |        |           |
| Net income                                     |        | 1,947     |        | 2,036     |
| Dividends (\$0.84 and \$0.76 per share)        |        | (894)     |        | (829)     |
| Common stock purchases                         |        | (1,194)   |        | (1,122)   |
| Balance at end of period                       |        | \$ 17,431 |        | \$ 17,122 |

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We repurchased a total of 21.0 million shares of Class A and Class B common stock for \$1.506 billion for the six months ended June 30, 2007, and 17.8 million shares for \$1.392 billion for the six months ended June 30, 2006. On February 8, 2007, the Board of Directors approved an increase in our share repurchase authorization to

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

\$2.0 billion, which replaced the remaining amount available under our July 2006 share repurchase authorization. As of June 30, 2007, we had \$741 million of our share repurchase authorization remaining.

The adoption of FIN 48 is discussed further in Note 14.

*Accumulated Other Comprehensive Income (Loss)*

We incur activity in AOCI for unrealized holding gains and losses on available-for-sale securities, foreign currency translation adjustments, unrealized gains and losses from derivatives that qualify as hedges of cash flows, and unrecognized pension and postretirement benefit costs. The activity in AOCI for the six months ended June 30, 2007 and 2006 is as follows (in millions):

|                                                                             | 2007       | 2006     |
|-----------------------------------------------------------------------------|------------|----------|
| <b>Foreign currency translation adjustment:</b>                             |            |          |
| Balance at beginning of period                                              | \$ (109)   | \$ (163) |
| Aggregate adjustment for the period                                         | 52         | 70       |
| Balance at end of period                                                    | (57)       | (93)     |
| <b>Unrealized gain (loss) on marketable securities, net of tax:</b>         |            |          |
| Balance at beginning of period                                              | 12         | 11       |
| Current period changes in fair value (net of tax effect of \$0 and \$(8))   |            | (14)     |
| Reclassification to earnings (net of tax effect of \$(4) and \$3)           | (7)        | 4        |
| Balance at end of period                                                    | 5          | 1        |
| <b>Unrealized gain (loss) on cash flow hedges, net of tax:</b>              |            |          |
| Balance at beginning of period                                              | 68         | 83       |
| Current period changes in fair value (net of tax effect of \$(40) and \$14) | (67)       | 24       |
| Reclassification to earnings (net of tax effect of \$(19) and \$(22))       | (31)       | (36)     |
| Balance at end of period                                                    | (30)       | 71       |
| <b>Unrecognized pension and postretirement benefit costs, net of tax:</b>   |            |          |
| Balance at beginning of period                                              | (2,176)    | (95)     |
| Reclassification to earnings (net of tax effect of \$34 and \$(1))          | 60         | (2)      |
| Balance at end of period                                                    | (2,116)    | (97)     |
| Accumulated other comprehensive income (loss) at end of period              | \$ (2,198) | \$ (118) |

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

*Deferred Compensation Obligations and Treasury Stock*

Activity in the deferred compensation program for the six months ended June 30, 2007 and 2006 is as follows (in millions):

|                                          | 2007   |          | 2006   |          |
|------------------------------------------|--------|----------|--------|----------|
|                                          | Shares | Dollars  | Shares | Dollars  |
| <b>Deferred Compensation Obligations</b> |        |          |        |          |
| Balance at beginning of period           |        | \$ 147   |        | \$ 161   |
| Reinvested dividends                     |        | 3        |        | 3        |
| Option exercise deferrals                |        |          |        |          |
| Benefit payments                         |        | (14)     |        | (18)     |
| Balance at end of period                 |        | \$ 136   |        | \$ 146   |
| <b>Treasury Stock</b>                    |        |          |        |          |
| Balance at beginning of period           | (3)    | \$ (147) | (3)    | \$ (161) |
| Reinvested dividends                     |        | (3)      |        | (3)      |
| Option exercise deferrals                |        |          |        |          |
| Benefit payments                         | 1      | 14       | 1      | 18       |
| Balance at end of period                 | (2)    | \$ (136) | (2)    | \$ (146) |

**Note 11. Segment Information**

We report our operations in three segments: U.S. Domestic Package operations, International Package operations, and Supply Chain & Freight operations. Package operations represent our most significant business and are broken down into regional operations around the world. Regional operations managers are responsible for both domestic and export operations within their geographic area.

*U.S. Domestic Package*

Domestic Package operations include the time-definite delivery of letters, documents, and packages throughout the United States.

*International Package*

International Package operations include delivery to more than 200 countries and territories worldwide, including shipments wholly outside the United States, as well as shipments with either origin or distribution outside the United States. Our International Package reporting segment includes the operations of our Europe, Asia, and Americas operating segments.

*Supply Chain & Freight*

Supply Chain & Freight includes our forwarding and logistics operations, UPS Freight, and other aggregated business units. Our forwarding and logistics business provides services in more than 175 countries and territories worldwide, and includes supply chain design and management, freight distribution, customs brokerage, mail and consulting services. UPS Freight offers a variety of less-than-truckload (LTL) and truckload (TL) services to customers in North America. Other aggregated business units within this segment include Mail Boxes, Etc. (the franchisor of Mail Boxes, Etc. and The UPS Store) and UPS Capital.

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

In evaluating financial performance, we focus on operating profit as a segment's measure of profit or loss. Operating profit is before investment income, interest expense, and income taxes. The accounting policies of the reportable segments are the same as those described in the summary of accounting policies included in the financial statements in our Annual Report on Form 10-K for the year ended December 31, 2006, with certain expenses allocated between the segments using activity-based costing methods. Unallocated assets are comprised primarily of cash, marketable securities, short-term investments, and equity-method real estate investments.

Segment information for the three and six months ended June, 30, 2007 and 2006 is as follows (in millions):

|                        | Three Months Ended |                  | Six Months Ended |                  |
|------------------------|--------------------|------------------|------------------|------------------|
|                        | June 30,<br>2007   | June 30,<br>2006 | June 30,<br>2007 | June 30,<br>2006 |
| Revenue:               |                    |                  |                  |                  |
| U.S. Domestic Package  | \$ 7,579           | \$ 7,462         | \$ 15,131        | \$ 14,925        |
| International Package  | 2,500              | 2,233            | 4,885            | 4,394            |
| Supply Chain & Freight | 2,110              | 2,041            | 4,079            | 3,938            |
| Consolidated           | \$ 12,189          | \$ 11,736        | \$ 24,095        | \$ 23,257        |
| Operating Profit:      |                    |                  |                  |                  |
| U.S. Domestic Package  | \$ 1,192           | \$ 1,234         | \$ 2,133         | \$ 2,419         |
| International Package  | 475                | 414              | 846              | 809              |
| Supply Chain & Freight | 98                 | 47               | 144              | 22               |
| Consolidated           | \$ 1,765           | \$ 1,695         | \$ 3,123         | \$ 3,250         |

**Note 12. Aircraft Impairment and Obsolescence Charge**

As noted in our 2006 Form 10-K, we began a review process of our aircraft fleet types in the first quarter of 2007, to ensure that we maintain the optimum mix of aircraft types to service our international and domestic package businesses. This review was initiated as a result of business changes that occurred in the first quarter, including capacity-optimization programs in our domestic and international air freight forwarding business, as well as recent changes to our aircraft orders and planned delivery dates. The review was completed in March 2007, and based on the results of our evaluation, we have accelerated the planned retirement of certain Boeing 727 and 747 aircraft, and recognized an impairment and obsolescence charge of \$221 million for the aircraft and related engines and parts in the first quarter of 2007. This charge is included in the caption "Other expenses" in the Statement of Consolidated Income, of which \$159 million impacted our U.S. Domestic Package segment and \$62 million impacted our International Package segment.

We determined the aircraft impairment in accordance with the provisions of FASB Statement No. 144 "Accounting for the Impairment or Disposal of Long-Lived Assets" (FAS 144). FAS 144 requires long-lived assets to be reviewed for impairment when circumstances indicate the carrying amount of an asset may not be recoverable based on the undiscounted future cash flows of the asset. If the carrying amount of the asset is determined not to be recoverable, a write-down to fair market value is recorded. For these Boeing 727 and 747 aircraft, the carrying value exceeded the undiscounted future cash flows based upon their anticipated retirement dates. As a result, we recognized an impairment charge representing the difference between the aircraft carrying value and fair market value. The fair market values of the aircraft were generally determined from observable prices in secondary markets for similar aircraft, engines and parts, as well as historical selling prices realized by the Company for the same or similar equipment.



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UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 13. UPS Special Voluntary Separation Opportunity Charge**

In December 2006, we offered a special voluntary separation opportunity ( SVSO ) to approximately 640 employees who work in non-operating functions. This program was established to improve the efficiency of non-operating processes by eliminating duplication and sharing expertise across the company. The SVSO ended in February 2007, and 195, or 30% of eligible employees, accepted the offer. As a result, we recorded a charge to expense of approximately \$68 million in the first quarter of 2007, to reflect the cash payout and the acceleration of stock compensation and certain retiree healthcare benefits under the SVSO program. The cash payout in the first quarter of 2007 totaled \$35 million, and we expect to pay \$28 million in the first quarter of 2008 related to this program. The \$68 million charge is included in the caption Compensation and benefits in the Statement of Consolidated Income, of which \$53 million impacted our U.S. Domestic Package segment, \$8 million impacted our Supply Chain & Freight segment, and \$7 million impacted our International Package segment.

**Note 14. Income Taxes**

We adopted FIN 48 on January 1, 2007. The cumulative effect of adopting this standard was to recognize a \$104 million decrease in the January 1, 2007 balance of retained earnings.

Upon adoption as of January 1, 2007, we have \$291 million of gross unrecognized tax benefits recorded. However, we also have gross recognized tax benefits of \$456 million recorded as of January 1, 2007 associated with outstanding refund claims for prior tax years. Therefore, we have a net receivable recorded with respect to prior year income tax matters in the accompanying balance sheets. As of January 1, 2007, the total amount of gross unrecognized tax benefits that, if recognized, would affect the effective tax rate is \$106 million.

Our continuing practice is to recognize interest and penalties associated with income tax matters as a component of income tax expense. As of January 1, 2007, we had accrued a \$22 million net receivable for interest and penalties associated with income tax matters.

We file income tax returns in the U.S. federal jurisdiction, most U.S. state and local jurisdictions, and many non-U.S. jurisdictions. We have substantially resolved all U.S. federal income tax matters for tax years prior to 1999, with the exception of an outstanding refund claim related to the disposition of a subsidiary in France. We are actively pursuing this matter in litigation with the Department of Justice and, although the outcome is uncertain, we expect to prevail. The IRS is in the final stages of issuing its report to conclude its audit of the tax years 1999 through 2002, and recently began the audit of the tax years 2003 through 2004. We anticipate that the IRS will conclude its audit of the 2003 and 2004 tax years in 2008. With few exceptions, we are no longer subject to U.S. state and local and non-U.S. income tax examinations by tax authorities for tax years prior to 1999, but certain U.S. state and local matters are subject to ongoing litigation.

A number of years may elapse before an uncertain tax position is audited and ultimately settled. It is difficult to predict the ultimate outcome or the timing of resolution for uncertain tax positions. It is reasonably possible that the amount of unrecognized tax benefits could significantly increase or decrease within the next twelve months. These changes could result from the settlement of ongoing litigation, the completion of ongoing examinations, the expiration of the statute of limitations, or other circumstances. At this time, an estimate of the range of the reasonably possible change cannot be made.

As of June 30, 2007, there were no material changes to the adoption date disclosures made above.

## UNITED PARCEL SERVICE, INC. AND SUBSIDIARIES

## NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

**Note 15. Earnings Per Share**

The following table sets forth the computation of basic and diluted earnings per share for the three and six months ended June 30, 2007 and 2006 (in millions, except per share amounts):

|                                            | Three Months Ended |                  | Six Months Ended |                  |
|--------------------------------------------|--------------------|------------------|------------------|------------------|
|                                            | June 30,<br>2007   | June 30,<br>2006 | June 30,<br>2007 | June 30,<br>2006 |
| <b>Numerator:</b>                          |                    |                  |                  |                  |
| Net income                                 | \$ 1,104           | \$ 1,061         | \$ 1,947         | \$ 2,036         |
| <b>Denominator:</b>                        |                    |                  |                  |                  |
| Weighted average shares                    | 1,058              | 1,084            | 1,062            | 1,088            |
| Deferred compensation obligations          | 2                  | 3                | 3                | 3                |
| Denominator for basic earnings per share   | 1,060              | 1,087            | 1,065            | 1,091            |
| <b>Effect of dilutive securities:</b>      |                    |                  |                  |                  |
| Restricted performance units               | 2                  | 1                | 2                | 1                |
| Restricted stock units                     | 2                  | 1                | 1                | 1                |
| Stock option plans                         | 2                  | 3                | 2                | 3                |
| Denominator for diluted earnings per share | 1,066              | 1,092            | 1,070            | 1,096            |
| Basic earnings per share                   | \$ 1.04            | \$ 0.98          | \$ 1.83          | \$ 1.87          |
| Diluted earnings per share                 | \$ 1.04            | \$ 0.97          | \$ 1.82          | \$ 1.86          |

Diluted earnings per share for the three months ended June 30, 2007 and 2006 exclude the effect of 8.8 and 5.0 million shares of common stock (8.1 and 5.1 million for the six months ended June 30, 2007 and 2006), respectively, that may be issued upon the exercise of employee stock options because such effect would be antidilutive.

**Note 16. Subsequent Event**

In July 2007, we formally cancelled our previous order for ten Airbus A380-800 freighter aircraft, pursuant to the provisions of an agreement signed with Airbus in February 2007. As a result of our cancellation of the Airbus A380-800 order, we received cash in July 2007 representing the return of amounts previously paid to Airbus as purchase contract deposits and accrued interest on those balances. Additionally, we received a credit memorandum to be used by UPS for the purchase of parts and services from Airbus. The cancellation of the Airbus order did not have a material impact on our financial condition, results of operations, or liquidity.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**  
**Revenue, Volume and Revenue Per Piece**

The following tables set forth information showing the change in revenue, average daily package volume, and average revenue per piece, both in dollars or amounts and in percentage terms:

|                                              | Three Months Ended<br>June 30, |           | Change    |        |
|----------------------------------------------|--------------------------------|-----------|-----------|--------|
|                                              | 2007                           | 2006      | \$        | %      |
| Revenue (in millions):                       |                                |           |           |        |
| U.S. Domestic Package:                       |                                |           |           |        |
| Next Day Air                                 | \$ 1,684                       | \$ 1,687  | \$ (3)    | (0.2)% |
| Deferred                                     | 792                            | 822       | (30)      | (3.6)  |
| Ground                                       | 5,103                          | 4,953     | 150       | 3.0    |
| Total U.S. Domestic Package                  | 7,579                          | 7,462     | 117       | 1.6    |
| International Package:                       |                                |           |           |        |
| Domestic                                     | 517                            | 473       | 44        | 9.3    |
| Export                                       | 1,834                          | 1,614     | 220       | 13.6   |
| Cargo                                        | 149                            | 146       | 3         | 2.1    |
| Total International Package                  | 2,500                          | 2,233     | 267       | 12.0   |
| Supply Chain & Freight:                      |                                |           |           |        |
| Forwarding and Logistics                     | 1,465                          | 1,444     | 21        | 1.5    |
| Freight                                      | 549                            | 510       | 39        | 7.6    |
| Other                                        | 96                             | 87        | 9         | 10.3   |
| Total Supply Chain & Freight                 | 2,110                          | 2,041     | 69        | 3.4    |
| Consolidated                                 | \$ 12,189                      | \$ 11,736 | \$ 453    | 3.9%   |
| #                                            |                                |           |           |        |
| Average Daily Package Volume (in thousands): |                                |           |           |        |
| U.S. Domestic Package:                       |                                |           |           |        |
| Next Day Air                                 | 1,260                          | 1,240     | 20        | 1.6%   |
| Deferred                                     | 899                            | 936       | (37)      | (4.0)  |
| Ground                                       | 11,071                         | 11,074    | (3)       | 0.0    |
| Total U.S. Domestic Package                  | 13,230                         | 13,250    | (20)      | (0.2)  |
| International Package:                       |                                |           |           |        |
| Domestic                                     | 1,077                          | 1,062     | 15        | 1.4    |
| Export                                       | 724                            | 656       | 68        | 10.4   |
| Total International Package                  | 1,801                          | 1,718     | 83        | 4.8    |
| Consolidated                                 | 15,031                         | 14,968    | 63        | 0.4%   |
| Operating days in period                     | 64                             | 64        |           |        |
| \$                                           |                                |           |           |        |
| Average Revenue Per Piece:                   |                                |           |           |        |
| U.S. Domestic Package:                       |                                |           |           |        |
| Next Day Air                                 | \$ 20.88                       | \$ 21.26  | \$ (0.38) | (1.8)% |
| Deferred                                     | 13.77                          | 13.72     | 0.05      | 0.4    |
| Ground                                       | 7.20                           | 6.99      | 0.21      | 3.0    |

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|                             |          |         |         |      |
|-----------------------------|----------|---------|---------|------|
| Total U.S. Domestic Package | 8.95     | 8.80    | 0.15    | 1.7  |
| International Package:      |          |         |         |      |
| Domestic                    | 7.50     | 6.96    | 0.54    | 7.8  |
| Export                      | 39.58    | 38.44   | 1.14    | 3.0  |
| Total International Package | 20.40    | 18.98   | 1.42    | 7.5  |
| Consolidated                | \$ 10.32 | \$ 9.97 | \$ 0.35 | 3.5% |

|                                              | Six Months Ended<br>June 30, |           | Change    |        |
|----------------------------------------------|------------------------------|-----------|-----------|--------|
|                                              | 2007                         | 2006      | \$        | %      |
| Revenue (in millions):                       |                              |           |           |        |
| U.S. Domestic Package:                       |                              |           |           |        |
| Next Day Air                                 | \$ 3,337                     | \$ 3,371  | \$ (34)   | (1.0)% |
| Deferred                                     | 1,594                        | 1,653     | (59)      | (3.6)  |
| Ground                                       | 10,200                       | 9,901     | 299       | 3.0    |
| Total U.S. Domestic Package                  | 15,131                       | 14,925    | 206       | 1.4    |
| International Package:                       |                              |           |           |        |
| Domestic                                     | 1,028                        | 939       | 89        | 9.5    |
| Export                                       | 3,581                        | 3,175     | 406       | 12.8   |
| Cargo                                        | 276                          | 280       | (4)       | (1.4)  |
| Total International Package                  | 4,885                        | 4,394     | 491       | 11.2   |
| Supply Chain & Freight:                      |                              |           |           |        |
| Forwarding and Logistics                     | 2,851                        | 2,783     | 68        | 2.4    |
| Freight                                      | 1,037                        | 987       | 50        | 5.1    |
| Other                                        | 191                          | 168       | 23        | 13.7   |
| Total Supply Chain & Freight                 | 4,079                        | 3,938     | 141       | 3.6    |
| Consolidated                                 | \$ 24,095                    | \$ 23,257 | \$ 838    | 3.6%   |
|                                              |                              |           |           |        |
| #                                            |                              |           |           |        |
| Average Daily Package Volume (in thousands): |                              |           |           |        |
| U.S. Domestic Package:                       |                              |           |           |        |
| Next Day Air                                 | 1,253                        | 1,247     | 6         | 0.5%   |
| Deferred                                     | 918                          | 944       | (26)      | (2.8)  |
| Ground                                       | 11,089                       | 11,093    | (4)       | (0.0)  |
| Total U.S. Domestic Package                  | 13,260                       | 13,284    | (24)      | (0.2)  |
| International Package:                       |                              |           |           |        |
| Domestic                                     | 1,095                        | 1,076     | 19        | 1.8    |
| Export                                       | 723                          | 656       | 67        | 10.2   |
| Total International Package                  | 1,818                        | 1,732     | 86        | 5.0    |
| Consolidated                                 | 15,078                       | 15,016    | 62        | 0.4%   |
|                                              |                              |           |           |        |
| Operating days in period                     | 128                          | 128       |           |        |
|                                              |                              |           |           |        |
| \$                                           |                              |           |           |        |
| Average Revenue Per Piece:                   |                              |           |           |        |
| U.S. Domestic Package:                       |                              |           |           |        |
| Next Day Air                                 | \$ 20.81                     | \$ 21.12  | \$ (0.31) | (1.5)% |
| Deferred                                     | 13.57                        | 13.68     | (0.11)    | (0.8)  |
| Ground                                       | 7.19                         | 6.97      | 0.22      | 3.2    |
| Total U.S. Domestic Package                  | 8.91                         | 8.78      | 0.13      | 1.5    |
| International Package:                       |                              |           |           |        |
| Domestic                                     | 7.33                         | 6.82      | 0.51      | 7.5    |
| Export                                       | 38.70                        | 37.81     | 0.89      | 2.4    |
| Total International Package                  | 19.81                        | 18.56     | 1.25      | 6.7    |
| Consolidated                                 | \$ 10.23                     | \$ 9.91   | \$ 0.32   | 3.2%   |



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The following table sets forth information showing the change in UPS Freight's less-than-truckload revenue, shipments, and weight hauled, both in dollars or amounts and in percentage terms:

|                                                 | Three Months Ended |          |         |        |
|-------------------------------------------------|--------------------|----------|---------|--------|
|                                                 | June 30,           |          | Change  |        |
|                                                 | 2007               | 2006     | \$ /#   | %      |
| LTL revenue (in millions)                       | \$ 526             | \$ 476   | \$ 50   | 10.5%  |
| LTL revenue per LTL hundredweight               | \$ 17.49           | \$ 16.11 | \$ 1.38 | 8.6    |
| LTL shipments (in thousands)                    | 2,724              | 2,433    | 291     | 12.0   |
| LTL shipments per day (in thousands)            | 42.6               | 38.0     | 4.6     | 12.0   |
| LTL gross weight hauled (in millions of pounds) | 3,008              | 2,957    | 51      | 1.7    |
| LTL weight per shipment (in pounds)             | 1,104              | 1,215    | (111)   | (9.1)% |
| Operating days in period                        | 64                 | 64       |         |        |

|                                                 | Six Months Ended |          |         |        |
|-------------------------------------------------|------------------|----------|---------|--------|
|                                                 | June 30,         |          | Change  |        |
|                                                 | 2007             | 2006     | \$ /#   | %      |
| LTL revenue (in millions)                       | \$ 992           | \$ 924   | \$ 68   | 7.4%   |
| LTL revenue per LTL hundredweight               | \$ 16.86         | \$ 15.76 | \$ 1.10 | 7.0    |
| LTL shipments (in thousands)                    | 5,226            | 4,923    | 303     | 6.2    |
| LTL shipments per day (in thousands)            | 40.8             | 38.5     | 2.3     | 6.2    |
| LTL gross weight hauled (in millions of pounds) | 5,881            | 5,861    | 20      | 0.3    |
| LTL weight per shipment (in pounds)             | 1,125            | 1,191    | (66)    | (5.5)% |
| Operating days in period                        | 128              | 128      |         |        |

## Operating Profit and Operating Margin

The following tables set forth information showing the change in operating profit, both in dollars (in millions) and in percentage terms, as well as the operating margin for each reporting segment:

| Reporting Segment             | Three Months Ended |          |         |        |
|-------------------------------|--------------------|----------|---------|--------|
|                               | June 30,           |          | Change  |        |
|                               | 2007               | 2006     | \$      | %      |
| U.S. Domestic Package         | \$ 1,192           | \$ 1,234 | \$ (42) | (3.4)% |
| International Package         | 475                | 414      | 61      | 14.7   |
| Supply Chain & Freight        | 98                 | 47       | 51      | 108.5  |
| Consolidated Operating Profit | \$ 1,765           | \$ 1,695 | \$ 70   | 4.1%   |

| Reporting Segment             | Three Months Ended |       |
|-------------------------------|--------------------|-------|
|                               | June 30,           |       |
|                               | 2007               | 2006  |
| U.S. Domestic Package         | 15.7%              | 16.5% |
| International Package         | 19.0%              | 18.5% |
| Supply Chain & Freight        | 4.6%               | 2.3%  |
| Consolidated Operating Margin | 14.5%              | 14.4% |

| <i>Reporting Segment</i>      | Six Months Ended<br>June 30, |          | Change   |         |
|-------------------------------|------------------------------|----------|----------|---------|
|                               | 2007                         | 2006     | \$       | %       |
| U.S. Domestic Package         | \$ 2,133                     | \$ 2,419 | \$ (286) | (11.8)% |
| International Package         | 846                          | 809      | 37       | 4.6     |
| Supply Chain & Freight        | 144                          | 22       | 122      | 554.5   |
| Consolidated Operating Profit | \$ 3,123                     | \$ 3,250 | \$ (127) | (3.9)%  |

| <i>Reporting Segment</i>      | Six Months Ended<br>June 30, |       |
|-------------------------------|------------------------------|-------|
|                               | 2007                         | 2006  |
| U.S. Domestic Package         | 14.1%                        | 16.2% |
| International Package         | 17.3%                        | 18.4% |
| Supply Chain & Freight        | 3.5%                         | 0.6%  |
| Consolidated Operating Margin | 13.0%                        | 14.0% |

#### *U.S. Domestic Package Operations*

U.S. domestic package revenue increased \$117 million, or 1.6%, for the quarter (\$206 million or 1.4% year-to-date), largely due to a 1.7% improvement in revenue per piece, offset by a 0.2% decrease in average daily package volume.

Next Day Air volume increased 1.6% for the quarter (0.5% year-to-date), while ground volume was flat during the quarter and year-to-date, as a result of the slowing U.S. economy and weak small package market in 2007. Recent trends in U.S. industrial production and business-to-consumer shipments in the first half of 2007 have not been favorable to the overall small package market, which places pressure on our domestic package volume. Deferred air volume declined 4.0% (2.8% year-to-date), and was also affected by the slowing economy and weak small package market.

The increase in overall revenue per piece of 1.7% (1.5% year-to-date) resulted primarily from a rate increase that took effect during the quarter, but was negatively impacted by lower fuel surcharge revenue and an unfavorable shift in product mix. Next Day Air revenue per piece declined 1.8% while Deferred revenue per piece only increased 0.4%, and were both negatively impacted by the lower fuel surcharge rate (discussed further below). Ground revenue per piece increased 3.0% (3.2% year-to-date), mainly due to the rate increase, as well as a slightly higher fuel surcharge rate due to increased diesel fuel prices in 2007 compared with the first half of 2006. Overall product mix reduced revenue per piece, as our deferred air products suffered volume declines while our ground volume remained relatively flat.

Consistent with the practice in previous years, a rate increase took effect on January 1, 2007. We increased the base rates 6.9% on UPS Next Day Air, UPS 2nd Day Air, and UPS 3 Day Select, and 4.9% on UPS Ground. Other pricing changes included a \$0.10 increase in the residential surcharge, and a \$0.75 increase in the charge for undeliverable packages after three delivery attempts.

In January 2007, we modified the fuel surcharge on domestic air services by reducing the index used to determine the fuel surcharge by 2%. This fuel surcharge continues to be based on the U.S. Energy Department's Gulf Coast spot price for a gallon of kerosene-type jet fuel. Based on published rates, the average fuel surcharge on domestic air products was 11.49% in the second quarter of 2007 (10.48% year-to-date 2007), a decline from the 13.70% in the second quarter of 2006 (13.10% year-to-date 2006), primarily due to the 2% reduction in the index, and also impacted by slightly lower jet fuel prices. The ground fuel surcharge rate continues to fluctuate based on the U.S. Energy Department's On-Highway Diesel Fuel Price. Based on published rates, the average



fuel surcharge on domestic ground products increased to 4.00% in the second quarter of 2007 (3.83% year-to-date 2007) from 3.84% in the second quarter of 2006 (3.67% year-to-date 2006), due to higher diesel fuel prices. As a result of the air index rate reduction and fuel market price movements, total domestic fuel surcharge revenue decreased by \$34 million in the second quarter (decreased \$83 million year-to-date).

U.S. domestic package operating profit decreased \$42 million, or 3.4%, for the quarter primarily due to low revenue growth. On a year-to-date basis, operating profit decreased \$286 million, or 11.8%, primarily due to low revenue growth combined with an aircraft impairment charge and a special voluntary separation opportunity ( SVSO ) charge recorded in the first quarter. The aircraft impairment and SVSO charges, which are discussed further in the Operating Expenses section, reduced first quarter and year-to-date domestic operating profit by \$159 million and \$53 million, respectively.

#### *International Package Operations*

International Package revenue improved \$267 million, or 12.0% for the quarter (\$491 million or 11.2% year-to-date), driven by a 10.4% volume increase for our export products (10.2% year-to-date) and a 7.5% increase in total revenue per piece (6.7% year-to-date). The growth in revenue per piece was largely due to rate increases and the impact of currency exchange rates, but was negatively impacted by decreased fuel surcharge revenue.

Export volume increased throughout the world. Asian export volume grew 25% during the quarter, with strong growth in key markets, especially China. Asian export volume continues to benefit from our geographic service expansion, as well as strong economic growth. To continue this expansion, we are constructing a package and freight air hub in Shanghai, China that is expected to open in 2008. This hub will link Shanghai to our international air network, with direct service to Europe, Asia, and the Americas.

European export volume increased 11%, largely due to continued growth in the transborder business and improved economic and industrial output in the European Union. U.S. export volume increased at a slower pace. Non-U.S. domestic volume increased 1.4%, and was impacted by solid growth in Canada and the major European countries.

Export revenue per piece increased 3.0% for the quarter (2.4% year-to-date), largely due to rate increases and favorable exchange rates, but was adversely impacted by relatively higher growth in lower revenue per piece transborder products, and a reduction in fuel surcharge revenue. Domestic revenue per piece increased 7.8% for the quarter (7.5% year-to-date), and was affected by rate increases and favorable exchange rates. Total average revenue per piece increased 2.8% on a currency-adjusted basis (2.2% year-to-date), and the overall change in segment revenue was positively affected by \$96 million during the quarter due to currency fluctuations, net of hedging activity (\$183 million year-to-date).

In January 2007, we increased rates 6.9% for international shipments originating in the United States (Worldwide Express, Worldwide Express Plus, UPS Worldwide Expedited and UPS International Standard service). Rate changes for international shipments originating outside the United States vary by geographical market and occur throughout the year.

Also in January 2007, we modified the fuel surcharge on certain U.S.-related international air services by reducing the index used to determine the fuel surcharge by 2%. The fuel surcharge for products originating outside the United States continues to be indexed to fuel prices in our different international regions. Total international fuel surcharge revenue decreased by \$6 million in the second quarter (\$15 million year-to-date), due to the reduction in the fuel surcharge index and slightly lower jet fuel prices, but partially offset by increased volume.

International Package operating profit increased \$61 million, or 14.7%, for the quarter (\$37 million, or 4.6% year-to-date) primarily due to the volume and revenue improvements described above. Year-to-date operating profit was adversely affected by the first quarter 2007 aircraft impairment and SVSO charges (\$62 million of the aircraft impairment charge and \$7 million of the SVSO charge impacted the International Package segment). The change in operating profit was also positively affected by \$36 million in the quarter due to favorable currency exchange rates, net of hedging activity (\$59 million year-to-date).

#### *Supply Chain & Freight Operations*

Supply Chain & Freight revenue increased \$69 million, or 3.4%, for the quarter (\$141 million, or 3.6%, year-to-date). Forwarding and logistics revenue increased \$21 million, or 1.5%, for the quarter (\$68 million, or 2.4%, year-to-date) largely due to favorable exchange rate movements, but partially offset by certain revenue management initiatives begun last year to reduce less profitable accounts. Favorable exchange rate movements positively affected the growth in revenue by \$45 million during the quarter (\$77 million year-to-date). This business experienced growth in air freight, mail services and post sales logistics services, which were impacted by overall market growth and lower customer turnover rates.

UPS Freight increased revenue \$39 million, or 7.6%, for the quarter, (\$50 million, or 5.1%, year-to-date) as a result of improved yields and a strong increase in average daily shipment volume. Average LTL shipments per day increased 12.0% during the quarter (6.2% year-to-date), driven by new customer wins and leveraging our existing customer base for new sales opportunities. This growth was negatively affected by the weak LTL market in the United States in 2007 as compared with 2006. LTL revenue per hundredweight increased 8.6% for the quarter (7.0% year-to-date), due to an increase in base rates in 2007, a focus on higher-yielding customer segments, and an increase in fuel surcharge revenue as a result of higher diesel prices.

The other businesses within Supply Chain & Freight, which include our retail franchising business, our financial business, and our U.S. domestic cargo operations, increased revenue by 10.3% during the quarter (13.7% year-to-date). This revenue growth was primarily due to increased revenue from our contract to provide domestic air transportation services for the U.S. Postal Service.

Operating profit for the Supply Chain & Freight segment more than doubled to \$98 million for the quarter, primarily due to improved results in the forwarding and logistics business. The improved operating results in this business resulted from cost controls, a focus on asset utilization, and revenue management initiatives. Cost improvements were realized as a result of the restructuring program that began last year, which included a reduction of non-operating staff of approximately 1,400 people. Additionally, margin improvements are being realized by focusing on capacity utilization in the air freight business, through better utilizing space available on our own aircraft. Finally, revenue management initiatives put into place last year are producing better returns through reducing less profitable accounts, and ensuring that new accounts meet specific criteria that allow us to better utilize our existing transportation assets.

Operating profit increased \$122 million on a year-to-date basis, largely due to the improvements in our forwarding and logistics business, but was negatively impacted by \$8 million due to the SVSO charge, as discussed further in the Operating Expenses section below. Currency fluctuations positively affected the growth in operating profit by \$4 million for both the second quarter and year-to-date 2007.

#### *Operating Expenses*

Consolidated operating expenses increased by \$383 million, or 3.8%, for the quarter (\$965 million, or 4.8%, year-to-date). Currency fluctuations in our International Package and Supply Chain & Freight segments resulted in consolidated operating expenses increasing by \$101 million for the second quarter (\$197 million year-to-date).

Compensation and benefits expense increased by \$337 million, or 5.6%, for the quarter and was impacted by several items including higher wage rates in the union workforce, increased stock-based compensation, and higher expense for union pension and welfare programs. The compensation and benefits expense increase of \$659 million, or 5.5%, year-to-date was additionally influenced by the SVSO charge incurred in the first quarter. These increases were somewhat offset by lower workers compensation expense, which continues to trend favorably as a result of decreased accident frequencies, improved oversight and management of claims, improved trends in health care costs, and favorable state legislative reforms.

In December 2006, we offered the SVSO to approximately 640 employees who worked in non-operating functions. This program was established to improve the efficiency of non-operating processes by eliminating duplication and sharing expertise across the company. The SVSO ended in February 2007, and 195, or 30% of eligible employees, accepted the offer. As a result, we recorded a charge to expense of approximately \$68 million in the first quarter of 2007, to reflect the cash payout and the acceleration of stock compensation and certain retiree healthcare benefits under the SVSO program.

Stock-based compensation expense increased \$30 million, or 34.1%, in the quarter (\$57 million, or 36.5%, year-to-date) primarily due to 2007 awards of stock options and restricted performance units, as well as restricted stock units that are reflected in expense in the first two quarters of 2007, but not in the same periods of 2006, due to the timing of the award grants. Pension and healthcare expense increased during the quarter and year-to-date periods, largely due to higher expense associated with plans covering union employees, but was somewhat offset by lower expense for the UPS-sponsored pension benefits (See Note 6 to the consolidated financial statements).

The 3.8% quarterly increase in repairs and maintenance (4.8% year-to-date) was largely due to higher maintenance expense on aircraft. The 1.1% decrease in depreciation and amortization (0.9% year-to-date) was influenced by several factors, including lower depreciation expense on aircraft and amortization expense on capitalized software, partially offset by increased depreciation expense on vehicles. The 1.2% increase in purchased transportation (2.6% year-to-date) was impacted by volume growth in our International Package business and currency fluctuations, but was largely offset with cost reductions at our freight forwarding business. The 4.3% increase in fuel expense for the quarter (5.4% year-to-date) was primarily due to higher jet fuel and diesel usage, but was partially mitigated by somewhat lower fuel product prices and hedging gains. Other occupancy expense declined 3.2% for the quarter (1.5% year-to-date), and was affected by lower real estate taxes, with small changes in rent and utilities expense. The small 0.1% increase during the quarter in other expenses was aided by cost controls in several areas, while the 7.3% increase on a year-to-date basis was affected by an aircraft impairment charge, discussed further below.

As noted in our Annual Report on Form 10-K for the year ended December 31, 2006, we began a review process of our existing aircraft fleet types in the first quarter of 2007, to ensure that we maintain the optimum mix of aircraft to service our international and domestic package businesses. This review was initiated as a result of business changes that occurred in the first quarter, including capacity-optimization programs in our domestic and international air freight forwarding business, as well as recent changes to our aircraft orders and planned delivery dates. The review was completed in March 2007, and based on the results of our evaluation, we have accelerated the planned retirement of certain Boeing 727 and 747 aircraft, and have recognized an impairment and obsolescence charge of \$221 million for the aircraft and related engines and parts.

#### *Investment Income and Interest Expense*

The increase in investment income of \$5 million during the quarter was primarily due to the realized gain on the disposition of an investment. On a year-to-date basis, investment income declined by \$4 million, and was affected by a lower average balance of interest-earning investments and increased equity-method losses on investment partnerships.

The \$7 million increase in interest expense during the quarter (\$8 million year-to-date) was primarily due to higher average interest rates on variable rate debt and interest rate swaps and higher average debt balances (largely related to commercial paper balances). This was largely offset, however, by higher capitalized interest related to various construction projects, including aircraft purchases and our Worldport expansion.

#### *Net Income and Earnings Per Share*

Net income for the second quarter of 2007 was \$1.104 billion, a 4.1% increase from the \$1.061 billion achieved in the second quarter of 2006, resulting in a 7.2% increase in diluted earnings per share to \$1.04 in 2007 from \$0.97 in 2006. This increase in net income and earnings per share was attributable to the improved results in our International Package and Supply Chain & Freight segments. On a year-to-date basis, net income declined by \$89 million, or 4.4%, to \$1.947 billion, while diluted earnings per share declined 2.2% to \$1.82, in 2007. This decrease in net income and earnings per share was impacted by the aircraft impairment charge and SVSO charge recorded in the first quarter of 2007, the combination of which reduced net income by \$184 million and diluted earnings per share by \$0.17 on a year-to-date basis.

#### *Liquidity and Capital Resources*

##### *Net Cash From Operating Activities*

Net cash provided by operating activities decreased to \$3.596 billion in the first six months of 2007 from \$3.964 billion during the same period of 2006. The decrease in operating cash flow in 2007 was caused by several items, including the settlement of the Cornn class action lawsuit, certain payments due under our 2006 collective bargaining agreement with the Independent Pilots Association, the SVSO program, and the timing of cash collections and disbursements on receivables and payables.

In the first six months of 2007, we paid approximately \$35 million to employees who accepted the SVSO offer, and we expect to pay approximately \$28 million in the first quarter of 2008 related to this program. As discussed in Note 6, we contributed \$22 million to our company-sponsored pension plans and \$38 million to our company-sponsored postretirement medical benefit plans in the first six months of 2007. We expect to contribute \$508 million and \$86 million over the remainder of the year to our company-sponsored pension and postretirement medical benefit plans, respectively, primarily in the third quarter.

Changes in package volume and pricing affect operating cash flow. On January 1, 2007, a previously-announced rate increase and a change in the fuel surcharge took effect. We increased the base rates 6.9% on UPS Next Day Air, UPS 2nd Day Air, and UPS 3 Day Select, and 4.9% on UPS Ground. We also increased the base rates 6.9% for international shipments originating in the United States (Worldwide Express, Worldwide Express Plus, UPS Worldwide Expedited and UPS International Standard service). We increased our Ground Hundredweight rates by an average of 5.9%. Other pricing changes included a \$0.10 increase in the residential surcharge, and a \$0.75 increase in the charge for undeliverable packages after three delivery attempts. These rate changes are customary, and are consistent with previous years' rate increases. Additionally, in January 2007 we modified the fuel surcharge on domestic and U.S.-origin international air services by reducing by 2% the index used to determine the fuel surcharge. The UPS Ground fuel surcharge continues to fluctuate based on the U.S. Energy Department's On-Highway Diesel Fuel Price. Rate changes for shipments originating outside the U.S. were made throughout the past year and varied by geographic market.

##### *Net Cash Used In Investing Activities*

Net cash used in investing activities decreased to \$1.323 billion in the first six months of 2007 from \$1.565 billion during the same period of 2006. This decrease was primarily due to a reduction in capital expenditures to \$1.206 billion in 2007 from \$1.456 billion in 2006. The reduction in capital expenditures was largely due to reduced aircraft deliveries, as we took possession of three Boeing MD-11's and one Boeing 747-400 in 2007 as

compared with ten Boeing MD-11 s and five Airbus A300-600 s in 2006. This was partially offset by higher capital expenditures on facilities, due to several projects taking place in 2007 including the Worldport expansion and the construction of facilities in the U.K. and China.

We fund our capital expenditures with our cash from operations. We have commitments for the purchase of aircraft, vehicles, technology equipment and other fixed assets to provide for the replacement of existing capacity and anticipated future growth. During the first quarter of 2007, we placed an order for 27 Boeing 767-300ER freighters to be delivered between 2009 and 2012. We cancelled our existing order for 10 Airbus A380-800 aircraft in July 2007. We have also entered into other commitments associated with construction projects and vehicle purchases. As of June 30, 2007, including the recent changes in our aircraft orders, the aggregate amounts expected to be spent for purchase commitments were as follows (in millions): 2008-\$1,001; 2009-\$747; 2010-\$665; 2011-\$710; 2012 and thereafter-\$310.

Other investing activities reflected a cash outflow of \$99 million in 2007 as compared with a \$103 million inflow in 2006, largely due to the 2006 settlement of certain derivative contracts used in our fuel hedging programs, as well as the timing of payments for aircraft purchase contract deposits. As a result of our cancellation of the Airbus A380-800 order, we received cash in July 2007 representing the return of amounts previously paid to Airbus as purchase contract deposits and accrued interest on those balances.

#### *Net Cash Used In Financing Activities*

Net cash used in financing activities decreased to \$2.215 billion in the first six months of 2007 from \$2.847 billion during the same period in 2006. Our primary use of cash in financing activities is to repurchase shares, pay dividends, and repay debt obligations. On February 8, 2007, the Board of Directors approved an increase in our share repurchase authorization to \$2.0 billion, which replaced the remaining amounts available under our July 2006 authorization. We repurchased a total of 21.0 million shares of Class A and Class B common stock for \$1.506 billion in the first six months of 2007, and 17.8 million shares for \$1.392 billion in the first six months of 2006 (share repurchases of \$1.522 billion in 2007 and \$1.421 billion in 2006 are reported on the cash flow statement, due to the timing of settlements). As of June 30, 2007, we had \$741 million of our share repurchase authorization remaining.

We increased our quarterly cash dividend payment to \$0.42 per share in 2007 from \$0.38 per share in 2006, resulting in an increase in total cash dividends paid to \$1.266 billion from \$1.168 billion. The declaration of dividends is subject to the discretion of the Board of Directors and will depend on various factors, including our net income, financial condition, cash requirements, future prospects, and other relevant factors. We expect to continue the practice of paying regular cash dividends.

We issued debt, net of repayments, of \$498 million in 2007, primarily consisting of commercial paper. In 2006, we had a net repayment of debt of \$347 million. Repayments of debt consisted of scheduled principal payments on our capitalized lease obligations and principal payments on debt related to our investment in certain equity-method partnerships. Issuances of debt consisted primarily of commercial paper and borrowings under our UPS Notes program. Borrowings and repayments of commercial paper are impacted by the timing and amount of share repurchases, pension fundings, and working capital changes, among other items. We consider the overall fixed and floating interest rate mix of our portfolio and the related overall cost of borrowing when planning for future issuances and non-scheduled repayments of debt.

#### *Sources of Credit*

We maintain two commercial paper programs under which we are authorized to borrow up to \$7.0 billion in the United States. We had \$1.388 billion outstanding under these programs as of June 30, 2007, with an average interest rate of 5.20%. The entire balance outstanding has been classified as a current liability in our balance sheet. We also maintain a European commercial paper program under which we are authorized to borrow up to 1.0 billion in a variety of currencies. There were no amounts outstanding under this program as of June 30, 2007.

We maintain two credit agreements with a consortium of banks. These agreements provide revolving credit facilities of \$1.0 billion each, with one expiring on April 17, 2008 and the other on April 19, 2012. Interest on any amounts we borrow under these facilities would be charged at 90-day LIBOR plus 15 basis points. There were no borrowings under either of these agreements as of June 30, 2007.

In August 2003, we filed a \$2.0 billion shelf registration statement under which we may issue debt securities in the United States. There was approximately \$164 million issued under this shelf registration statement at June 30, 2007, all of which consists of issuances under our UPS Notes program.

In May 2007, we completed an exchange offer for our existing £500 million, 5.50% notes due 2031. Holders of £434 million of the notes accepted the exchange offer, and as a result, these notes were exchanged for new notes with a principal amount of £455 million, bearing interest at 5.13% and due in February 2050. The new notes are callable at our option at a redemption price equal to the greater of 100% of the principal amount and accrued interest, or the sum of the present values of the remaining scheduled payout of principal and interest thereon discounted to the date of redemption at a benchmark U.K. government bond yield plus 15 basis points and accrued interest. The £66 million of existing notes that were not exchanged continue to bear interest at 5.50% and are due in 2031.

Our existing debt instruments and credit facilities do not have cross-default or ratings triggers, however these debt instruments and credit facilities do subject us to certain financial covenants. These covenants generally require us to maintain a \$3.0 billion minimum net worth and limit the amount of secured indebtedness available to the company. These covenants are not considered material to the overall financial condition of the company, and all covenant tests were satisfied as of June 30, 2007.

#### *Contingencies*

We are a defendant in a number of lawsuits filed in state and federal courts containing various class-action allegations under state wage-and-hour laws. In one of these cases, *Marlo v. UPS*, which has been certified as a class action in a California federal court, plaintiffs allege that they improperly were denied overtime, and seek penalties for missed meal and rest periods, and interest and attorneys' fees. Plaintiffs purport to represent a class of 1,200 full-time supervisors. The court granted summary judgment in favor of UPS on all claims and plaintiffs have appealed. We have denied any liability with respect to these claims and intend to vigorously defend ourselves in this case. At this time, we have not determined the amount of any liability that may result from this matter or whether such liability, if any, would have a material adverse effect on our financial condition, results of operations, or liquidity.

In another case, *Cornn v. UPS*, which has been certified as a class action in a California federal court, plaintiffs allege that they were improperly denied wages and/or overtime and meal and rest periods. Plaintiffs purport to represent a class of approximately 23,600 drivers and seek back wages, penalties, interest and attorneys' fees. UPS settled this matter in full for a total payment of \$87 million in the second quarter of 2007. The settlement had no impact on our 2007 operating results as it was accrued for previously during the third quarter of 2006.

In another case, *Hohider v. UPS*, which in July 2007 was certified as a class action in a Pennsylvania federal court, plaintiffs have challenged certain aspects of the Company's interactive process for assessing requests for reasonable accommodation under the Americans with Disabilities Act. Plaintiffs purport to represent a class of over 35,000 current and former employees, and seek backpay, compensatory and punitive damages, as well as attorneys' fees. In August 2007, the Company filed a Petition with the Third Circuit Court of Appeals to hear the appeal of the trial court's recent certification order. At this time, we have not determined the amount of any liability that may result from this matter or whether such liability, if any, would have a material adverse effect on our financial condition, results of operations, or liquidity.

We were named as a defendant in four putative class action lawsuits filed in federal courts, alleging a conspiracy relating to certain surcharges by a number of air cargo carriers. We were not named as a defendant in at least eighty-six related cases that make similar allegations. These cases have been consolidated in a Multi-District Litigation proceeding pending in the United States District Court for the Eastern District of New York.

UPS was not included as a defendant in the amended consolidated complaint on which the Multi-District Litigation is proceeding. We were named as a defendant in a comparable lawsuit filed in the Ontario (Canada) Superior Court of Justice in July 2006; however, UPS was dismissed from that action in June 2007.

We are a defendant in various other lawsuits that arose in the normal course of business. We believe that the eventual resolution of these cases will not have a material adverse effect on our financial condition, results of operations, or liquidity.

As of December 31, 2006, we had approximately 246,000 employees employed under a national master agreement and various supplemental agreements with local unions affiliated with the International Brotherhood of Teamsters ( Teamsters ). These agreements run through July 31, 2008. In the third quarter of 2006, we began formal negotiations with the Teamsters on a new agreement. We have approximately 2,800 pilots who are employed under a collective bargaining agreement with the Independent Pilots Association, which becomes amendable at the end of 2011. Our airline mechanics are covered by a collective bargaining agreement with Teamsters Local 2727, which became amendable on November 1, 2006. We began formal negotiations with Teamsters Local 2727 on October 2, 2006. In addition, the majority of our ground mechanics who are not employed under agreements with the Teamsters are employed under collective bargaining agreements with the International Association of Machinists and Aerospace Workers. These agreements run through July 31, 2009.

We participate in a number of trustee-managed multi-employer pension and health and welfare plans for employees covered under collective bargaining agreements. Several factors could result in potential funding deficiencies that could cause us to make significantly higher future contributions to these plans, including unfavorable investment performance, changes in demographics, and increased benefits to participants. At this time, we are unable to determine the amount of additional future contributions, if any, or whether any such additional future contributions would have a material adverse effect on our financial condition, results of operations, or liquidity would result from our participation in these plans.

In connection with our negotiations with the Teamsters on a new agreement, we are in negotiations with the Central States, Southeast and Southwest Areas Pension Fund (the Fund ) concerning our withdrawal from the Fund. Our analysis of whether to withdraw and our agreement, if any, to do so will consider the appropriate balance of the costs of withdrawal, which are determined by statute and the terms of the Fund, and the resulting long-term economic benefits, reduced risks and impact on our people. If we withdraw from the Fund, it is likely the cost of withdrawal will have a material adverse effect on our financial condition, results of operations and liquidity for the period in which the event is recorded.

#### *Other Matters*

On July 14, 2006, we received a grand jury subpoena from the Antitrust Division of the U.S. Department of Justice ( DOJ ). The subpoena relates to the DOJ s publicly-announced criminal investigation of the air cargo pricing practices of a number of domestic and foreign airlines. We do not believe that we are a target of this investigation and we are cooperating with the government.

With the assistance of outside counsel, we investigated certain conduct within our Supply Chain Solutions subsidiary in certain locations outside the United States. Our investigation determined that certain conduct, which commenced prior to our subsidiary's 2001 acquisition of a freight forwarding business that was part of Fritz Companies Inc., may have violated the United States Foreign Corrupt Practices Act. The monetary value involved in this conduct appears to be immaterial. We have implemented numerous remediation steps. We informed the SEC and the DOJ of our investigation, and we intend to cooperate fully with any review by the government of these issues. We do not believe that the results of this investigation, the remediation or related penalties, if any, will have a material adverse effect on our financial condition, liquidity or results of operations, nor do we believe that these matters will have a material adverse effect on our business and prospects.

*New Accounting Pronouncements*

In February 2007, the FASB issued Statement No. 159 The Fair Value Option for Financial Assets and Financial Liabilities ( FAS 159 ), which allows for voluntary measurement of financial assets and financial liabilities as well as certain other items at fair value. Unrealized gains and losses on financial instruments for which the fair value option has been elected are reported in earnings. The provisions of FAS 159 are effective for us on January 1, 2008, and we are currently evaluating the impact of adopting FAS 159 on our financial statements.

On January 1, 2007, we adopted the provisions of FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes (an interpretation of FASB Statement No. 109) ( FIN 48 ). The impact of this Interpretation is discussed in Note 14.

*Forward-Looking Statements*

Management's Discussion and Analysis of Financial Condition and Results of Operations, Liquidity and Capital Resources, and other parts of this report contain forward-looking statements about matters that inherently are difficult to predict. The words believes, expects, anticipates, and similar expressions are intended to identify forward-looking statements. These statements include statements regarding our intent, belief and current expectations about our strategic direction, prospects and future results. We have described some of the important factors that affect these statements as we discussed each subject. Forward-looking statements involve risks and uncertainties, and certain factors may cause actual results to differ materially from those contained in the forward-looking statements. Some of the factors that could cause our actual results to differ materially from the expected results are described in our Annual Report on Form 10-K for the year ended December 31, 2006.

**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

We are exposed to market risk from changes in foreign currency exchange rates, interest rates, equity prices, and certain commodity prices. This market risk arises in the normal course of business, as we do not engage in speculative trading activities. In order to manage the risk arising from these exposures, we utilize a variety of foreign exchange, interest rate, equity and commodity forward contracts, options, and swaps.

The total fair value asset (liability) of our derivative financial instruments is summarized in the following table (in millions):

|                           | June 30,<br>2007 | December 31,<br>2006 |
|---------------------------|------------------|----------------------|
| Energy Derivatives        | \$ (28)          | \$ 10                |
| Currency Derivatives      | (6)              | 30                   |
| Interest Rate Derivatives | (119)            | (79)                 |
|                           | \$ (153)         | \$ (39)              |

Our market risks, hedging strategies, and financial instrument positions at June 30, 2007 have not materially changed from those disclosed in our Annual Report on Form 10-K for the year ended December 31, 2006. The market risk sensitivities of the contracts noted above are not materially different from the amounts disclosed in our Annual Report on Form 10-K for the year ended December 31, 2006.

The forward contracts, swaps, and options previously discussed contain an element of risk that the counterparties may be unable to meet the terms of the agreements. However, we minimize such risk exposures for these instruments by limiting the counterparties to large banks and financial institutions that meet established credit guidelines. We do not expect to incur any losses as a result of counterparty default.



The information concerning market risk under the sub-caption *Market Risk* of the caption *Management's Discussion and Analysis* on pages 34-36 of our consolidated financial statements contained in our Annual Report on Form 10-K for the year ended December 31, 2006, is hereby incorporated by reference in this Quarterly Report on Form 10-Q.

**Item 4. *Controls and Procedures***

As of the end of the period covered by this report, management, including our chief executive officer and chief financial officer, evaluated the effectiveness of the design and operation of our disclosure controls and procedures and internal controls over financial reporting. Based upon, and as of the date of the evaluation, our chief executive officer and chief financial officer concluded that the disclosure controls and procedures and internal controls over financial reporting were effective to ensure that information required to be disclosed in the reports we file and submit under the Exchange Act is recorded, processed, summarized and reported as and when required.

There were no changes in the Company's internal controls over financial reporting during the quarterly period ended June 30, 2007 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II. OTHER INFORMATION

### Item 1. *Legal Proceedings*

For a discussion of legal proceedings affecting us and our subsidiaries, please see the information under the sub-caption *Contingencies* of the caption *Management's Discussion and Analysis of Financial Condition and Results of Operations* included in this report.

### Item 1A. *Risk Factors*

There have been no material changes to the risk factors previously disclosed in our Annual Report on Form 10-K for the year ended December 31, 2006.

### Item 2. *Unregistered Sales of Equity Securities and Use of Proceeds*

(c) A summary of our repurchases of our Class A and Class B common stock during the second quarter of 2007 is as follows (in millions, except per share amounts):

|               |                | Total Number | Average    | Total Number        | Approximate Dollar   |
|---------------|----------------|--------------|------------|---------------------|----------------------|
|               |                | of Shares    | Price Paid | of Shares Purchased | Value of Shares that |
|               |                |              |            | as Part of Publicly | May Yet be Purchased |
|               |                | Purchased(1) | Per Share  | Announced Program   | Under the            |
|               |                |              |            |                     | Program              |
| April 1       | April 30, 2007 | 4.4          | \$ 71.27   | 4.2                 | \$ 1,304             |
| May 1         | May 31, 2007   | 4.2          | 70.68      | 4.1                 | 1,013                |
| June 1        | June 30, 2007  | 3.8          | 72.60      | 3.8                 | 741                  |
| Total April 1 |                | 12.4         | \$ 71.48   | 12.1                | \$ 741               |
|               |                |              |            |                     |                      |

(1) Includes shares repurchased through our publicly announced share repurchase program and shares tendered to pay the exercise price and tax withholding on employee stock options.

On February 8, 2007, the Board of Directors approved an increase in our share repurchase authorization to \$2.0 billion, which replaced the remaining amount available under our July 2006 share repurchase authorization. Unless terminated earlier by the resolution of our Board, the program will expire when we have purchased all shares authorized for repurchase under the program.

### Item 3. *Defaults Upon Senior Securities*

None.

**Item 4. Submission of Matters to a Vote of Security Holders**

Our annual meeting of shareowners was held on May 10, 2007.

Proxies for the meeting were solicited pursuant to Regulation 14A under the Securities Exchange Act of 1934. There was no solicitation in opposition to management's nominees for director as listed in Item No. 1 in the proxy statement, and all of such nominees were elected.

1. The results of the voting by the shareowners for directors are presented below.

| Director            |          | Number of Votes | Percent of   |
|---------------------|----------|-----------------|--------------|
|                     |          |                 | Total Voting |
| Michael J. Burns    | For      |                 |              |
|                     |          | 2,922,753,969   | 95.08%       |
| D. Scott Davis      | Withheld | 151,308,518     | 4.92%        |
|                     | For      |                 |              |
| Stuart E. Eizenstat |          | 2,851,029,188   | 92.74%       |
|                     | Withheld | 223,033,299     | 7.26%        |
| Michael L. Eskew    | For      |                 |              |
|                     |          | 2,923,307,134   | 95.10%       |
| James P. Kelly      | Withheld | 150,755,353     | 4.90%        |
|                     | For      |                 |              |
| Ann M. Livermore    |          | 2,857,861,251   | 92.97%       |
|                     | Withheld | 216,201,236     | 7.03%        |
| Victor A. Pelson    | For      |                 |              |
|                     |          | 2,786,557,225   | 90.65%       |
| John W. Thompson    | Withheld | 287,505,262     | 9.35%        |
|                     | For      |                 |              |
| Carol B. Tomé       |          | 2,840,174,819   | 92.39%       |
|                     | Withheld | 233,887,668     | 7.61%        |
| Ben Verwaayan       | For      |                 |              |
|                     |          | 2,917,983,462   | 94.92%       |
|                     | Withheld | 156,079,025     | 5.08%        |
|                     | For      |                 |              |
|                     |          | 2,924,133,416   | 95.12%       |
|                     | Withheld | 149,929,071     | 4.88%        |
|                     | For      |                 |              |
|                     |          | 2,922,477,152   | 95.07%       |
|                     | Withheld | 151,585,335     | 4.93%        |
|                     | For      |                 |              |
|                     |          | 2,924,298,158   | 95.13%       |
|                     | Withheld | 149,764,329     | 4.87%        |

2. The proposal and the results of the voting by the shareowners for ratification of our appointment of independent registered public accountants are presented below.

|                                                                                                                                                            |         | Number of Votes | Percent of   |
|------------------------------------------------------------------------------------------------------------------------------------------------------------|---------|-----------------|--------------|
|                                                                                                                                                            |         |                 | Total Voting |
| To ratify the appointment of Deloitte & Touche LLP, as the independent registered public accountants for the Company for the year ending December 31, 2007 | For     |                 |              |
|                                                                                                                                                            | Against | 2,984,910,818   | 97.10%       |
|                                                                                                                                                            | Abstain | 65,636,476      | 2.14%        |
|                                                                                                                                                            |         | 23,515,193      | 0.76%        |

**Item 5.**     *Other Information*

None.

**Item 6. Exhibits**

These exhibits are either incorporated by reference into this report or filed with this report as indicated below.

Index to Exhibits:

as joint arrangers and book managers, Barclays Bank PLC, BNP Paribas, Mellon Bank N.A., and Wells Fargo Bank, N.A. as co-documentation agents, Citibank, N.A.  
joint arrangers and book managers, Barclays Bank PLC, BNP Paribas, Mellon Bank N.A., and Wells Fargo Bank, N.A. as co-documentation agents, Citibank, N.A.

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Filed herewith.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

UNITED PARCEL SERVICE, INC.

(Registrant)

Date: August 8, 2007

By: /s/ D. SCOTT DAVIS  
D. Scott Davis

*Vice Chairman and*

*Chief Financial Officer*

*(Duly Authorized Officer and*

*Principal Financial Officer)*