

CAPITAL ONE FINANCIAL CORP  
Form 10-Q  
November 08, 2007  
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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 10-Q**

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(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**

For the quarterly period ended September 30, 2007.

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 (NO FEE REQUIRED).**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File No. 1-13300

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**CAPITAL ONE FINANCIAL CORPORATION**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**54-1719854**  
(I.R.S. Employer  
Identification No.)

**1680 Capital One Drive McLean, Virginia**  
(Address of Principal Executive Offices)

**(703) 720-1000**

**22102**  
(Zip Code)

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Registrant's telephone number, including area code:

(Not applicable)

(Former name, former address and former fiscal year, if changed since last report)

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Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. **Yes**  **No**

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b of the Exchange Act. (Check One):

Large accelerated filer  Accelerated filer  Non-accelerated filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act.) **Yes**  **No**

As of October 31, 2007 there were 418,512,173 shares of the registrant's Common Stock, par value \$.01 per share, outstanding.

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**CAPITAL ONE FINANCIAL CORPORATION**

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*September 30, 2007*

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**Table of Contents****Part 1. Financial Information****Item 1. Financial Statements****CAPITAL ONE FINANCIAL CORPORATION****Condensed Reported Consolidated Balance Sheets (unaudited)**

(Dollars in thousands, except share and per share data)

|   | September 30   | December 31    |
|---|----------------|----------------|
|   | 2007           | 2006           |
| <b>Assets:</b>  |                |                |
| Cash and due from banks   | \$ 1,819,121   | \$ 2,817,519   |
| Federal funds sold and resale agreements  | 1,922,735      | 1,099,156      |
| Interest-bearing deposits at other banks  | 703,805        | 743,821        |
| Cash and cash equivalents   | 4,445,661      | 4,660,496      |
| Securities available for sale   | 19,959,247     | 15,246,887     |
| Mortgage loans held for sale  | 1,454,457      | 10,435,295     |
| Loans held for investment   | 95,405,217     | 96,512,139     |
| Less: Allowance for loan and lease losses   | (2,320,000)    | (2,180,000)    |
| Net loans held for investment   | 93,085,217     | 94,332,139     |
| Accounts receivable from securitizations  | 6,905,859      | 4,589,235      |
| Premises and equipment, net   | 2,268,034      | 2,203,280      |
| Interest receivable   | 793,693        | 816,426        |
| Goodwill  | 12,952,838     | 13,635,435     |
| Other   | 5,289,829      | 3,820,092      |
| Total assets  | \$ 147,154,835 | \$ 149,739,285 |
| <b>Liabilities:</b>   |                |                |
| Non-interest-bearing deposits   | \$ 10,840,189  | \$ 11,648,070  |
| Interest-bearing deposits   | 72,502,625     | 74,122,822     |
| Total deposits  | 83,342,814     | 85,770,892     |
| Senior and subordinated notes   | 10,784,182     | 9,725,470      |
| Other borrowings  | 22,722,519     | 24,257,007     |
| Interest payable  | 552,674        | 574,763        |
| Other   | 4,965,794      | 4,175,947      |
| Total liabilities   | 122,367,983    | 124,504,079    |
| <b>Stockholders Equity:</b>   |                |                |
| Preferred Stock, par value \$.01 per share; authorized 50,000,000 shares, none issued or outstanding  |                |                |
| Common stock, par value \$.01 per share; authorized 1,000,000,000 shares, 418,346,994 and 412,219,973 issued as of September 30, 2007 and December 31, 2006, respectively | 4,183          | 4,122          |
| Paid-in capital, net  | 15,768,525     | 15,333,137     |
| Retained earnings   | 11,049,042     | 9,760,184      |
| Cumulative other comprehensive income   | 346,184        | 266,180        |
|   | (2,381,082)    | (128,417)      |

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Less: Treasury stock, at cost; 32,923,076 and 2,294,586 shares as of September 30, 2007 and December 31, 2006, respectively

|  |                       |                |
|--|-----------------------|----------------|
| Total stockholders' equity                 | <b>24,786,852</b>     | 25,235,206     |
| Total liabilities and stockholders' equity | <b>\$ 147,154,835</b> | \$ 149,739,285 |

See Notes to Condensed Reported Consolidated Financial Statements.

**Table of Contents****CAPITAL ONE FINANCIAL CORPORATION****Condensed Reported Consolidated Statements of Income****(Dollars in thousands, except per share data) (unaudited)**

|  | Three Months Ended   |                      | Nine Months Ended    |                      |
|--|----------------------|----------------------|----------------------|----------------------|
|  | September 30<br>2007 | September 30<br>2006 | September 30<br>2007 | September 30<br>2006 |
| <b>Interest Income:</b>  |                      |                      |                      |                      |
| Loans held for investment, including past-due fees                   | \$ 2,381,096         | \$ 1,814,803         | \$ 6,963,349         | \$ 5,044,362         |
| Securities available for sale  | 252,550              | 151,616              | 694,608              | 483,078              |
| Other  | 133,321              | 98,652               | 460,005              | 313,370              |
| <b>Total interest income</b>   | <b>2,766,967</b>     | <b>2,065,071</b>     | <b>8,117,962</b>     | <b>5,840,810</b>     |
| <b>Interest Expense:</b>   |                      |                      |                      |                      |
| Deposits   | 740,091              | 442,571              | 2,220,177            | 1,262,412            |
| Senior and subordinated notes  | 144,643              | 96,300               | 417,250              | 275,361              |
| Other borrowings   | 257,759              | 231,685              | 712,937              | 604,563              |
| <b>Total interest expense</b>  | <b>1,142,493</b>     | <b>770,556</b>       | <b>3,350,364</b>     | <b>2,142,336</b>     |
| <b>Net interest income</b>   | <b>1,624,474</b>     | <b>1,294,515</b>     | <b>4,767,598</b>     | <b>3,698,474</b>     |
| Provision for loan and lease losses                                  | 595,534              | 430,566              | 1,342,292            | 963,281              |
| <b>Net interest income after provision for loan and lease losses</b> | <b>1,028,940</b>     | <b>863,949</b>       | <b>3,425,306</b>     | <b>2,735,193</b>     |
| <b>Non-Interest Income:</b>  |                      |                      |                      |                      |
| Servicing and securitizations  | 1,354,303            | 1,071,091            | 3,569,281            | 3,250,201            |
| Service charges and other customer-related fees                      | 522,374              | 459,125              | 1,484,820            | 1,308,254            |
| Mortgage servicing and other   | 52,661               | 44,520               | 172,476              | 118,378              |
| Interchange  | 103,799              | 150,474              | 347,889              | 401,503              |
| Other  | 116,525              | 36,175               | 321,417              | 251,213              |
| <b>Total non-interest income</b>                                     | <b>2,149,662</b>     | <b>1,761,385</b>     | <b>5,895,883</b>     | <b>5,329,549</b>     |
| <b>Non-Interest Expense:</b>   |                      |                      |                      |                      |
| Salaries and associate benefits                                      | 627,358              | 554,504              | 1,970,433            | 1,607,113            |
| Marketing  | 332,693              | 368,498              | 989,654              | 1,048,964            |
| Communications and data processing                                   | 194,551              | 183,020              | 569,405              | 524,958              |
| Supplies and equipment   | 134,639              | 111,625              | 384,971              | 322,837              |
| Restructuring expense  | 19,354               |                      | 110,428              |                      |
| Occupancy  | 77,597               | 49,710               | 230,835              | 151,840              |
| Other  | 548,029              | 459,272              | 1,687,077            | 1,325,293            |
| <b>Total non-interest expense</b>                                    | <b>1,934,221</b>     | <b>1,726,629</b>     | <b>5,942,803</b>     | <b>4,981,005</b>     |
| <b>Income from continuing operations before income taxes</b>         | <b>1,244,381</b>     | <b>898,705</b>       | <b>3,378,386</b>     | <b>3,083,737</b>     |
| Income taxes   | 428,010              | 310,866              | 1,108,279            | 1,059,972            |
| <b>Income from continuing operations, net of tax</b>                 | <b>816,371</b>       | <b>587,839</b>       | <b>2,270,107</b>     | <b>2,023,765</b>     |
| (Loss) from discontinued operations, net of tax                      | (898,029)            |                      | (926,343)            |                      |
| <b>Net (loss) income</b>   | <b>\$ (81,658)</b>   | <b>\$ 587,839</b>    | <b>\$ 1,343,764</b>  | <b>\$ 2,023,765</b>  |

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| <b>Basic earnings per share:</b>    |    |               |    |      |    |               |    |      |
|-------------------------------------|----|---------------|----|------|----|---------------|----|------|
| Income from continuing operations   | \$ | <b>2.11</b>   | \$ | 1.95 | \$ | <b>5.74</b>   | \$ | 6.73 |
| (Loss) from discontinued operations |    | <b>(2.32)</b> |    |      |    | <b>(2.34)</b> |    |      |
| Net (loss) income                   | \$ | <b>(0.21)</b> | \$ | 1.95 | \$ | <b>3.40</b>   | \$ | 6.73 |
| <b>Diluted earnings per share</b>   |    |               |    |      |    |               |    |      |
| Income from continuing operations   | \$ | <b>2.09</b>   | \$ | 1.89 | \$ | <b>5.66</b>   | \$ | 6.53 |
| Loss from discontinued operations   |    | <b>(2.30)</b> |    |      |    | <b>(2.31)</b> |    |      |
| Net (loss) income                   | \$ | <b>(0.21)</b> | \$ | 1.89 | \$ | <b>3.35</b>   | \$ | 6.53 |
| Dividends paid per share            | \$ | <b>0.03</b>   | \$ | 0.03 | \$ | <b>0.08</b>   | \$ | 0.08 |

See Notes to Condensed Reported Consolidated Financial Statements.

**Table of Contents****CAPITAL ONE FINANCIAL CORPORATION****Condensed Reported Consolidated Statements of Changes in Stockholders' Equity**

(Dollars in thousands, except share and per share data) (unaudited)

|  | Common Stock       |                 |                         | Cumulative           |  |                     | Total<br>Stockholders<br>Equity |
|--|--------------------|-----------------|-------------------------|----------------------|--|---------------------|---------------------------------|
|  | Shares             | Amount          | Paid-In<br>Capital, Net | Retained<br>Earnings | Other<br>Comprehensive<br>Income<br>(Loss) | Treasury<br>Stock   |                                 |
| <b>(In thousands, except share and per share data)</b>                                   |                    |                 |                         |                      |  |                     |                                 |
| <b>Balance, December 31, 2005</b>  | 302,786,444        | \$ 3,028        | \$ 6,848,544            | \$ 7,378,015         | \$ 6,129                                   | \$ (106,802)        | \$ 14,128,914                   |
| Comprehensive income:  |                    |                 |                         |                      |  |                     |                                 |
| Net income   |                    |                 |                         | 2,023,765            |  |                     | 2,023,765                       |
| Other comprehensive income, net of income tax:   |                    |                 |                         |                      |  |                     |                                 |
| Unrealized gains on securities, net of income taxes of \$10,619                          |                    |                 |                         |                      | 19,206                                     |                     | 19,206                          |
| Foreign currency translation adjustments   |                    |                 |                         |                      | 161,342                                    |                     | 161,342                         |
| Unrealized losses on cash flow hedging instruments, net of income tax benefit of \$6,553 |                    |                 |                         |                      | (12,743)                                   |                     | (12,743)                        |
| Other comprehensive income   |                    |                 |                         |                      | 167,805                                    |                     | 167,805                         |
| Comprehensive income   |                    |                 |                         |                      |  |                     | 2,191,570                       |
| Cash dividends - \$.008 per share  |                    |                 |                         | (24,210)             |  |                     | (24,210)                        |
| Purchase of treasury stock   |                    |                 |                         |                      |  | (8,575)             | (8,575)                         |
| Issuances of common stock and restricted stock, net of forfeitures                       | 689,489            | 7               | 27,670                  |                      |  |                     | 27,677                          |
| Exercise of stock options and related tax benefits                                       | 3,079,235          | 30              | 233,058                 |                      |  |                     | 233,088                         |
| Compensation expense for restricted stock awards and stock options                       |                    |                 | 128,513                 |                      |  |                     | 128,513                         |
| <b>Balance, September 30, 2006</b>   | 306,555,168        | \$ 3,065        | \$ 7,237,785            | \$ 9,377,570         | \$ 173,934                                 | \$ (115,377)        | \$ 16,676,977                   |
| <b>Balance, December 31, 2006</b>  | <b>412,219,973</b> | <b>\$ 4,122</b> | <b>\$ 15,333,137</b>    | <b>\$ 9,760,184</b>  | <b>\$ 266,180</b>                          | <b>\$ (128,417)</b> | <b>\$ 25,235,206</b>            |
| Cumulative effect from adoption of FIN 48  |                    |                 |                         | (31,830)             |  |                     | (31,830)                        |
| Cumulative effect from adoption of FAS 156, net of income taxes of \$6,378               |                    |                 |                         | 8,809                |  |                     | 8,809                           |
| Comprehensive income:  |                    |                 |                         |                      |  |                     |                                 |
| Net income   |                    |                 |                         | 1,343,764            |  |                     | 1,343,764                       |
| Other comprehensive income, net of income tax:   |                    |                 |                         |                      |  |                     |                                 |
| Unrealized loss on securities, net of income taxes benefit of \$5,436                    |                    |                 |                         |                      | (1,560)                                    |                     | (1,560)                         |
| Defined benefit pension plans, net of income tax benefit of \$1,092                      |                    |                 |                         |                      | (2,028)                                    |                     | (2,028)                         |





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|  | Common Stock       |                 |                         | Cumulative           |                                   |                       | Total<br>Stockholders<br>Equity |
|--|--------------------|-----------------|-------------------------|----------------------|-----------------------------------|-----------------------|---------------------------------|
|  | Shares             | Amount          | Paid-In<br>Capital, Net | Retained<br>Earnings | Other                             |                       |                                 |
|  |                    |                 |                         |                      | Comprehensive<br>Income<br>(Loss) | Treasury<br>Stock     |                                 |
| <b>(In thousands, except share and per share data)</b>   |                    |                 |                         |                      |                                   |                       |                                 |
| Foreign currency translation adjustments   |                    |                 |                         |                      | 127,754                           |                       | 127,754                         |
| Unrealized losses on cash flow hedging<br>instruments, net of income tax benefit of<br>\$22,833    |                    |                 |                         |                      | (44,162)                          |                       | (44,162)                        |
| Other comprehensive income   |                    |                 |                         |                      | 80,004                            |                       | 80,004                          |
| Comprehensive income   |                    |                 |                         |                      |                                   |                       | 1,423,768                       |
| Cash dividends - \$.08 per share   |                    |                 |                         | (31,885)             |                                   |                       | (31,885)                        |
| Purchase of treasury stock   |                    |                 |                         |                      |                                   | (2,252,665)           | (2,252,665)                     |
| Issuances of common stock and restricted<br>stock, net of forfeitures                              | 1,234,190          | 13              | 28,023                  |                      |                                   |                       | 28,036                          |
| Exercise of stock options and related tax<br>benefits of exercises and restricted stock<br>vesting | 5,030,089          | 49              | 273,708                 |                      |                                   |                       | 273,757                         |
| Compensation expense for restricted stock<br>awards and stock options                              |                    |                 | 139,379                 |                      |                                   |                       | 139,379                         |
| Adjustment to issuance of common stock for<br>acquisition  | (137,258)          | (1)             | (10,463)                |                      |                                   |                       | (10,464)                        |
| Allocation of ESOP shares  |                    |                 | 4,741                   |                      |                                   |                       | 4,741                           |
| <b>Balance, September 30, 2007</b>   | <b>418,346,994</b> | <b>\$ 4,183</b> | <b>\$ 15,768,525</b>    | <b>\$ 11,049,042</b> | <b>\$ 346,184</b>                 | <b>\$ (2,381,082)</b> | <b>\$ 24,786,852</b>            |

See Notes to Condensed Reported Consolidated Financial Statements.

**Table of Contents****CAPITAL ONE FINANCIAL CORPORATION****Condensed Consolidated Statements of Cash Flows****(Dollars in thousands) (unaudited)**

|   | Nine Months Ended     |              |
|---|-----------------------|--------------|
|   | September 30,<br>2007 | 2006         |
| <b>Operating Activities:</b>  |                       |              |
| Income from continuing operations, net of tax                                     | \$ 2,270,107          | \$ 2,023,765 |
| (Loss) from discontinued operations, net of tax                                   | (926,343)             |              |
| Net income  | 1,343,764             | 2,023,765    |
| Adjustments to reconcile net income to cash provided by operating activities:     |                       |              |
| Provision for loan and lease losses   | 1,342,292             | 963,281      |
| Depreciation and amortization, net  | 482,595               | 382,968      |
| (Gains) losses on sales of securities available for sale                          | (68,306)              | 25,150       |
| Gains on sales of auto loans  | (10,927)              | (27,455)     |
| Gains on extinguishment of debt   | (17,444)              |              |
| Mortgage loans held for sale:   |                       |              |
| Transfers and originations  | 729,458               | (113,725)    |
| Loss on sales   | 7,712                 |              |
| Proceeds from sales   | 4,905,876             |              |
| Stock plan compensation expense   | 309,969               | 150,443      |
| Changes in assets and liabilities:  |                       |              |
| Decrease in interest receivable   | 32,234                | 34,438       |
| Increase in accounts receivable from securitizations                              | (2,318,418)           | (715,296)    |
| Increase in other assets  | (1,378,508)           | (91,084)     |
| (Decrease) increase in interest payable   | (22,429)              | 15,319       |
| Increase (decrease) in other liabilities  | 838,475               | (100,999)    |
| Net cash provided by operating activities attributable to discontinued operations | 2,196,050             |              |
| Net cash provided by operating activities   | 8,372,393             | 2,546,805    |
| <b>Investing Activities:</b>  |                       |              |
| Purchases of securities available for sale  | (10,880,031)          | (5,034,885)  |
| Proceeds from maturities of securities available for sale                         | 5,258,692             | 2,915,064    |
| Proceeds from sales of securities available for sale                              | 965,185               | 2,513,479    |
| Proceeds from securitizations of loans  | 9,875,362             | 9,907,624    |
| Net increase in loans held for investment   | (8,921,503)           | (15,068,945) |
| Principal recoveries of loans previously charged off                              | 469,392               | 418,581      |
| Additions of premises and equipment, net  | (314,063)             | (530,995)    |
| Net payments for companies acquired   | (10,464)              |              |
| Net cash used in investing activities   | (3,557,430)           | (4,880,077)  |
| <b>Financing Activities:</b>  |                       |              |
| Net decrease in deposits  | (2,428,078)           | (320,117)    |
| Net increase in other borrowings  | 515,093               | 2,088,027    |
| Issuances of senior notes   | 1,495,740             | 3,188,372    |
| Maturities of senior notes  | (462,500)             | (1,226,882)  |
| Repurchases of senior notes   |                       | (31,296)     |

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|   |                    |                  |
|---|--------------------|------------------|
| Purchases of treasury stock   | (2,252,665)        | (8,575)          |
| Dividends paid  | (31,885)           | (24,210)         |
| Net proceeds from issuances of common stock                                   | 32,777             | 27,677           |
| Proceeds from share based payment activities                                  | 133,499            | 168,658          |
| Net cash used in financing activities attributable to discontinued operations | (2,031,779)        |                  |
| <b>Net cash (used in) provided by financing activities</b>                    | <b>(5,029,798)</b> | <b>3,861,654</b> |
| (Decrease) increase in cash and cash equivalents                              | (214,835)          | 1,528,382        |
| Cash and cash equivalents at beginning of year                                | 4,660,496          | 4,071,267        |
| Cash and cash equivalents at end of period                                    | \$ 4,445,661       | \$ 5,599,649     |

See Notes to Condensed Reported Consolidated Financial Statements.

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### **CAPITAL ONE FINANCIAL CORPORATION**

#### **Notes to Condensed Reported Consolidated Financial Statements**

**(in thousands, except per share data) (unaudited)**

#### **Note 1**

##### **Summary of Significant Accounting Policies**

###### ***Business***

Capital One Financial Corporation (the Corporation) is a diversified financial services company whose banking and non-banking subsidiaries market a variety of financial products and services. The Corporation's principal subsidiaries are:

Capital One Bank (the Bank) which currently offers credit and debit card products, deposit products, and also engages in a wide variety of lending and other financial activities.

Capital One, National Association (CONA) which offers a broad spectrum of banking products and financial services to consumers, small businesses and commercial clients.

Capital One Auto Finance, Inc. (COAF) which offers automobile and other motor vehicle financing products.

Another subsidiary of the Corporation, Superior Savings of New England, N.A. (Superior) focuses on telephonic and media-based generation of deposits.

In the third quarter of 2007, the Company shutdown the mortgage origination operations of its wholesale mortgage banking unit, GreenPoint Mortgage (GreenPoint), an operating subsidiary of CONA. Additional information is included in this Quarterly Report under the heading Notes to Condensed Reported Consolidated Financial Statements Note 2 Discontinued Operations.

The Corporation and its subsidiaries are hereafter collectively referred to as the Company.

###### ***Basis of Presentation***

The accompanying unaudited condensed reported consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States (GAAP) for interim financial information and with the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by GAAP for complete consolidated financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from these estimates.

All significant intercompany balances and transactions have been eliminated. Certain prior years' amounts have been reclassified to conform to the 2007 presentation. All amounts in the following notes, excluding share and per share data, are presented in thousands.

The notes to the reported consolidated financial statements contained in the Annual Report on Form 10-K for the year ended December 31, 2006 should be read in conjunction with these condensed reported consolidated financial statements.

###### ***Recent Accounting Pronouncements***

In February 2007, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standard No. 159, *The Fair Value Option for Financial Assets and Liabilities*, (SFAS 159). SFAS 159 permits entities to choose to measure many financial instruments and

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certain other items at fair value with changes in fair value included in current earnings. The election is made on specified election dates, can be made on an instrument by instrument basis, and is irrevocable. SFAS 159 is effective for financial statements issued for fiscal years beginning after November 15, 2007. Management is currently evaluating the impact of adoption of SFAS 159 on the consolidated earnings and financial position of the Company.

In September 2006, the FASB issued Statement of Financial Accounting Standard No. 157, *Fair Value Measurements* ( SFAS 157 ). This statement defines fair value, establishes a framework for measuring fair value in GAAP, and expands disclosures about fair value measurements. SFAS 157 is effective for financial statements issued for fiscal years beginning after November 15, 2007. Management is currently evaluating the impact of adoption of SFAS 157 on the consolidated earnings and financial position of the Company.

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In September 2006, the FASB issued Statement of Financial Accounting Standard No. 156, *Accounting for Servicing of Financial Assets*, and ( SFAS 156 ), which amends Statement of Financial Accounting Standards No. 140 *Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities* ( SFAS 140 ). SFAS 156 changes the accounting for, and reporting of, the recognition and measurement of separately recognized servicing assets and liabilities. Effective January 1, 2007, the Company adopted SFAS 156 resulting in an \$8.8 million cumulative effect, net of taxes, increase to the beginning balance of retained earnings.

In February 2006, the FASB issued Statement of Financial Accounting Standard No. 155, *Accounting for Certain Hybrid Financial Instruments—an amendment of FASB Statements No. 133 and 140*, ( SFAS 155 ). SFAS 155 amends FASB Statement No. 133, *Accounting for Derivative Instruments and Hedging Activities*, ( SFAS 133 ) and SFAS 140. SFAS 155 resolves issues addressed in SFAS 133 Implementation Issue No. D1, *Application of Statement 133 to Beneficial Interests in Securitized Financial Assets*. SFAS 155 permits fair value remeasurement for any hybrid financial instrument that contains an embedded derivative that otherwise would require bifurcation, clarifies which interest-only strips and principal-only strips are not subject to the requirements of SFAS 133, establishes a requirement to evaluate interests in securitized financial assets to identify interests that are freestanding derivatives or that are hybrid financial instruments that contain an embedded derivative requiring bifurcation, clarifies that concentrations of credit risk in the form of subordination are not embedded derivatives, and amends SFAS 140 to eliminate the prohibition on a qualifying special-purpose entity from holding a derivative financial instrument that pertains to a beneficial interest other than another derivative financial instrument. The adoption of SFAS 155 did not have a material impact on the consolidated earnings or financial position of the Company.

### ***Adoption of FIN 48***

In June 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109* ( FIN 48 ). FIN 48 clarifies the accounting for uncertainty in income taxes recognized in accordance with SFAS No. 109, *Accounting for Income Taxes*, and prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure, and transition.

The Company adopted the provisions of FIN 48 effective January 1, 2007. As a result of adoption, the Company recorded a \$31.8 million reduction in retained earnings. The reduction in retained earnings upon adoption is the net impact of a \$48.7 million increase in the liability for unrecognized tax benefits and a \$16.8 million increase in deferred tax assets. In addition, the Company reclassified \$471.1 million of unrecognized tax benefits from deferred tax liabilities to current taxes payable to conform to the deferred tax measurement and balance sheet presentation requirements of FIN 48.

The balance of unrecognized tax benefits at January 1, 2007 was \$661.6 million. Included in the balance at January 1, 2007, are \$83.5 million of tax positions which, if recognized, would affect the effective tax rate and \$58.0 million of tax positions which, if recognized, would result in a reduction in goodwill. Also included in the balance is \$466.4 million of tax positions related to items of income and expense for which the ultimate taxability or deductibility is highly certain, but for which there is uncertainty about the timing of recognition. Because of the impact of deferred tax accounting, other than interest and penalties, the acceleration of taxability or deferral of deductibility of these items would not affect the annual effective tax rate but may accelerate the payment of taxes to an earlier period.

The Company continues to recognize accrued interest and penalties related to unrecognized tax benefits as a component of income tax expense, consistent with its policy prior to adoption of FIN 48. The accrued balance of interest and penalties related to unrecognized tax benefits at January 1, 2007 is \$119.1 million.

The Company is subject to examination by the Internal Revenue Service ( IRS ) and other tax authorities in certain countries and states in which the Company has significant business operations. The tax years subject to examination vary by jurisdiction. The IRS is currently examining the Company's federal income tax returns for the years 2003 and 2004 as well as the tax returns of certain acquired subsidiaries for the year 2004. During 2006, the IRS concluded its examination of the Company's federal income tax returns for the years 2000-2002. Tax issues for years 1995-1999 are pending in the U.S. Tax Court and the conclusion of those matters could impact tax years after 1999.

As of September 30, 2007, the IRS has proposed adjustments with respect to the timing of recognition of items of income and expense derived from the Company's credit card business in various tax years. The ultimate resolution of these issues is not expected to have a material effect on the Company's operations or financial condition. However, the Company anticipates that it is reasonably possible that a payment of up to \$250 million, principally related to these timing issues, will be made within twelve months of the reporting date resulting in a significant reduction to the Company's liability for unrecognized tax benefits.





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### **Significant Accounting Policies**

See the Company's Annual Report on Form 10-K for the year ended December 31, 2006, Item 8 Notes to Condensed Reported Financial Statements Note 1 Summary of Significant Accounting Policies for a summary of the Company's accounting policies. Refer also to the discussion below for accounting policies that may supplement or modify the discussion of accounting policies in the Company's Form 10-K for the year December 31, 2006.

#### ***Consumer Loan Securitizations***

The Company primarily securitizes credit card loans, auto loans and installment loans. Securitization provides the Company with a significant source of liquidity and favorable capital treatment for securitizations accounted for as off-balance sheet arrangements. See Item 8 Notes to Condensed Reported Financial Statements Note 22 Off-Balance Sheet Securitizations in the Company's Form 10-K for the year ended December 31, 2006 for additional detail.

Loan securitization involves the transfer of a pool of loan receivables to a trust or other special purpose entity. The trust sells an undivided interest in the pool of loan receivables to third-party investors through the issuance of asset backed securities and distributes the proceeds to the Company as consideration for the loans transferred. The Company removes loans from the Reported Consolidated Balance Sheets for securitizations that qualify as sales in accordance with SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities a Replacement of SFAS No. 125 ( SFAS 140 ). Alternatively, when the transfer would not be considered a sale but rather a financing, the assets will remain on the Company's Reported Consolidated Balance Sheet with an offsetting liability recognized in the amount of proceeds received.

Interests in the securitized and sold loans may be retained in the form of subordinated interest-only strips, subordinated tranches, cash collateral and spread accounts. The Company also retains a seller's interest in the credit card receivables transferred to the trusts which is carried on a historical cost basis and classified as loans held for investment on the Reported Consolidated Balance Sheet.

Gains on securitization transactions, fair value adjustments related to residual interests in securitizations are recognized in income in the Consolidated Statements of Income and amounts due from the trusts are included in accounts receivable from securitizations on the Reported Consolidated Balance Sheets. As of September 30, 2007 and December 31, 2006, the retained interest on the Reported Consolidated Balance Sheet was \$2.4 billion and \$2.2 billion, respectively. See Note 22 in the Company's Form 10-K for the year December 31, 2006 for additional detail.

The gain on sale recorded from off-balance sheet securitizations is recorded based on the estimated fair value of the assets sold and retained and liabilities incurred, and is recorded at the time of sale, net of transaction costs, in Servicing and securitizations income on the Reported Consolidated Statements of Income. The related receivable is the interest-only strip, which is based on the present value of the estimated future cash flows from excess finance charges and past-due fees over the sum of the return paid to security holders, estimated contractual servicing fees and credit losses. The interest-only strip is accounted for as a trading security with changes in the estimated fair value recorded in Servicing and securitizations income. To the extent assumptions used by management do not prevail, fair value estimates of the interest-only strip could differ significantly, resulting in either higher or lower future servicing and securitization income, as applicable.

The Company does not recognize servicing assets or servicing liabilities for servicing rights retained from consumer loan securitizations since the servicing fee approximates just adequate compensation to the Company for performing the servicing.

#### ***Loans Held for Investment***

Loans held for investment include consumer and commercial loans. Consumer loans include credit card, installment, auto and mortgage loans. Credit card loans are reported at their principal amounts outstanding and include uncollected billed interest and fees. Certain mortgage loans associated with the GreenPoint shut down, which were previously categorized as held for sale and marked at the lower of aggregate cost or fair value, were transferred to held for investment at September 30, 2007. All other loans are reported at their principal amounts outstanding.

All new originations of consumer and commercial loans, except for certain mortgage loans previously originated under GreenPoint, are deemed to be held for investment at origination because management has the intent and ability to hold them for the foreseeable future or until maturity or payoff. See Item 8 Notes to Condensed Reported Financial Statements Note 1 Summary of Significant Accounting Policies, in the Company's Form 10-K for the year ended December 31, 2006 for additional detail on Mortgage Loans Held for Sale. Management believes the foreseeable future is relatively short based on the weighted average life of the consumer loans and the homogeneous nature of the receivables. In determining the amount of loans held for investment, management makes judgments about the Company's ability to fund these loans through

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means other than securitization, such as deposits and other borrowings. Management assesses whether loans can continue to be held for investment on a quarterly basis by considering capital levels and scheduled maturities of funding instruments used.

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Consumer loan balances that are expected to be securitized in the next three months are accounted for as held for sale. The loans that have been identified as held for sale are carried at the lower of aggregate cost or fair value and an allowance for loan losses is not provided for these loans. Management believes its ability to reasonably forecast the amount of existing consumer loans that should be accounted for as held for sale is limited to three months from the balance sheet date because of the short-term nature of the assets, the revolving nature of the securitization structures and the fact that securitizations that occur beyond three months will involve a significant proportion of consumer loans that have not yet been originated. The Company continues to include these loans in loans held for investment because separate classification in the Reported Consolidated Balance Sheets and related impacts to the Reported Consolidated Statements of Income is considered immaterial to the Company's financial statements. Cash flows associated with loans that are originated with the intent to hold for investment are classified as investing cash flow, regardless of a subsequent change of intent.

**Note 2****Discontinued Operations****Shutdown of Mortgage Origination Operations of Wholesale Mortgage Banking Unit**

In the third quarter of 2007, the Company shutdown the mortgage origination operations of its wholesale mortgage banking unit, GreenPoint, realizing an after-tax loss of \$898.0 million. GreenPoint was acquired by the Company in December 2006 as part of the North Fork acquisition. The results of the mortgage origination operations of GreenPoint have been accounted for as a discontinued operation and have been removed from the Company's results of continuing operations for 2007.

The results of GreenPoint's mortgage servicing business continue to be reported as part of the Company's continuing operations. The mortgage servicing function was moved into the Local Banking Segment in conjunction with the shutdown of the mortgage origination operation and the results of the Local Banking Segment were restated to include the mortgage servicing results for each period of 2007.

Major components of the \$898.0 million after-tax loss associated with the shut down of GreenPoint's origination operations include approximately \$646.0 million from the non-cash write-down of goodwill associated with the acquisition of GreenPoint as part of the North Fork Bancorporation in December 2006, \$177.8 million of valuation adjustments, \$59.0 million in restructuring charges associated with severance benefits and facilities closure and \$15.2 million in loss from operations. The vast majority of charges associated with the shutdown of GreenPoint's mortgage origination operations were incurred in the third quarter of 2007.

Due to turmoil in the secondary mortgage markets in the third quarter of 2007, the Company decided to retain certain GreenPoint loans and has reclassified them to held for investment at September 30, 2007. Continuing cash flows from the held for investment loan portfolios are considered indirect cash flows of the origination operation. The Company will have no significant continuing involvement in the operations of the originate and sell business of GreenPoint.

The following is summarized financial information for discontinued operations related to the closure of the Company's wholesale mortgage banking unit:

|  | <b>Three Months Ended<br/>September 30, 2007</b> | <b>Nine Months Ended<br/>September 30, 2007</b> |
|--|--|---|
| Net interest income                                    | \$ 22,621  | \$ 62,437                                       |
| Non-interest income                                    | (205,281)  | (134,812)                                       |
| Provision for loan and lease losses                    | 75,829   | 80,151  |
| Non-interest expense                                   | 790,929  | 940,601   |
| Income tax benefit                                     | (151,389)  | (166,784)                                       |
| <b>Loss from discontinued operations, net of taxes</b> | <b>\$ (898,029)</b>                              | <b>\$ (926,343)</b>                             |

The Company's wholesale mortgage banking unit had assets of approximately \$3.3 billion as of September 30, 2007 consisting primarily of \$1.2 billion of mortgage loans held for sale and \$1.6 billion of mortgage loans held for investment. The related liabilities consisted of obligations to fund these assets.



**Table of Contents****Note 3****Business Combinations***North Fork Bancorporation*

On December 1, 2006, the Company acquired 100% of the outstanding common stock of North Fork Bancorporation ( North Fork ), a regional bank holding company headquartered in New York conducting commercial and retail banking from branch locations in New York, New Jersey, and Connecticut, with a complementary national mortgage banking business.

The acquisition was accounted for under the purchase method of accounting, and, as such, the assets and liabilities of North Fork were recorded at their respective fair values as of December 1, 2006. The results of North Fork's operations were included in the Company's Consolidated Reported Statement of Income commencing December 1, 2006.

The total consideration of \$13.2 billion, which includes the value of outstanding stock options, was settled through the issuance of 103.8 million shares of the Company's common stock and payment of \$5.2 billion in cash. Under the terms of the transaction, each share of North Fork common stock was exchanged for \$28.14 in cash or 0.3692 shares of the Company's common stock or a combination of common stock and cash based on the aforementioned conversion rates, based on the average of the closing prices on the NYSE of the Company's common stock during the five trading days ending the day before the completion of the merger, which was \$76.24.

**Costs to acquire North Fork:**

|  |              |
|--|--------------|
| Capital One common stock issued                | \$ 7,914,463 |
| Cash consideration paid                        | 5,200,500    |
| Fair value of employee stock options           | 83,633       |
| Investment banking, legal, and consulting fees | 31,547       |

**Total consideration paid for North Fork** **\$ 13,230,143**

The allocation of the final purchase price is still subject to refinement as the integration process continues and additional information becomes available.

The following unaudited pro forma condensed statements of income assume that the Company and North Fork were combined at the beginning of 2006. Discontinued Operations in the proformas represent the proforma results for the mortgage origination operation of GreenPoint Mortgage that was shutdown in the third quarter of 2007.

|                                     | <b>Three Months Ended</b> | <b>Nine Months Ended</b>  |
|-------------------------------------|---------------------------|---------------------------|
|                                     | <b>September 30, 2006</b> | <b>September 30, 2006</b> |
| Net interest income                 | \$ 1,654,782              | \$ 4,726,929              |
| Non-interest income                 | 1,824,653                 | 5,518,216                 |
| Provision for loan and lease losses | 439,566                   | 990,281                   |
| Non-interest expense                | 1,896,832                 | 5,653,624                 |
| Income taxes                        | 390,769                   | 1,226,288                 |
| Income from continuing operations   | 752,268                   | 2,374,952                 |
| Income from discontinued operations | 49,130                    | 112,345                   |
| Net income                          | \$ 801,398                | \$ 2,487,297              |

**Basic earnings per share:**

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|   |    |      |    |      |
|---|----|------|----|------|
| Income from continuing operations               | \$ | 1.86 | \$ | 5.87 |
| Income from discontinued operations             |    | 0.12 |    | 0.28 |
| Net income                                      | \$ | 1.98 | \$ | 6.15 |
| <b>Diluted earnings per share:</b>              |    |      |    |      |
| Income from continuing operations               | \$ | 1.81 | \$ | 5.73 |
| Income from discontinued operations, net of tax |    | 0.12 |    | 0.27 |
| Net income                                      | \$ | 1.93 | \$ | 6.00 |

- 
- (1) Pro forma adjustments include the following adjustments: accretion for loan fair value discount, reduction of interest income for amounts used to fund the acquisition, amortization for interest-bearing deposits fair value premium, accretion for subordinated notes fair value premium, addition of interest expense for borrowings used to fund the acquisition, and related amortization for intangibles acquired, net of North Fork's historical intangible amortization expense.

**Table of Contents****Note 4****Segments**

With the Company's diversification into banking through the acquisition of Hibernia Corporation in late 2005 and the acquisition of North Fork in fourth quarter 2006, the Company strategically manages its business at two operating segment levels: Local Banking and National Lending. Local Banking includes consumer, small business and commercial deposits and lending conducted within its branch network. The National Lending segment consists of the following three sub-segments:

U.S. Card sub-segment which consists of domestic consumer credit and debit card activities.

Auto Finance sub-segment which includes automobile and other motor vehicle financing activities.

Global Financial Services sub-segment consisting of international lending activities, small business lending, installment loans, home loans, healthcare financing and other diversified activities.

In the third quarter of 2007, the Company shutdown mortgage origination operations of its wholesale mortgage banking unit, GreenPoint. The results of the mortgage origination operations are being reported as discontinued operations for each period presented, and are not included in segment results of the Company. The results of GreenPoint's mortgage servicing business continue to be reported as part of the Company's continuing operations. The mortgage servicing function was moved into the Local Banking Segment in conjunction with the shutdown of the mortgage origination operation, and the results of the Local Banking Segment were restated to include the mortgage servicing results for each period of 2007.

The Local Banking and National Lending Banking segments are considered reportable segments based on quantitative thresholds applied to the managed loan portfolio for reportable segments provided by SFAS No. 131, *Disclosures about Segments of an Enterprise and Related Information*, and are disclosed separately. The Other category includes the Company's liquidity portfolio, emerging businesses not included in the reportable segments, and various non-lending activities. The Other category also includes the net impact of transfer pricing, certain unallocated expenses, gains/losses related to the securitization of assets, and restructuring charges related to the Company's 2007 cost initiative.

The Company maintains its books and records on a legal entity basis for the preparation of financial statements in conformity with GAAP. The following tables present information prepared from the Company's internal management information system, which is maintained on a line of business level through allocations from the consolidated financial results.

See Note 1, Summary of Significant Accounting Policies in the Annual Report on Form 10-K for the accounting policies of the reportable segments.

The following tables present certain information regarding our continuing operations by segment:

|                                     | Three Months Ended September 30, 2007 |                |              |                |                        | Total           |
|-------------------------------------|---------------------------------------|----------------|--------------|----------------|------------------------|-----------------|
|                                     | National                              | Local          |              | Total          | Securitization         |                 |
| <b>Total Company</b>                | <b>Lending</b>                        | <b>Banking</b> | <b>Other</b> | <b>Managed</b> | <b>Adjustments (1)</b> | <b>Reported</b> |
| Net interest income                 | \$ 2,279,763                          | \$ 584,925     | \$ (61,250)  | \$ 2,803,438   | \$ (1,178,964)         | \$ 1,624,474    |
| Non-interest income                 | 1,312,146                             | 195,204        | 10,639       | 1,517,989      | 631,673                | 2,149,662       |
| Provision for loan and lease losses | 1,196,087                             | (58,285)       | 5,023        | 1,142,825      | (547,291)              | 595,534         |
| Restructuring expenses              |                                       |                | 19,354       | 19,354         |                        | 19,354          |
| Other non-interest expenses         | 1,367,607                             | 543,390        | 3,870        | 1,914,867      |                        | 1,914,867       |
| Income tax provision (benefit)      | 352,847                               | 102,693        | (27,530)     | 428,010        |                        | 428,010         |
| Net income (loss)                   | \$ 675,368                            | \$ 192,331     | \$ (51,328)  | \$ 816,371     |                        | \$ 816,371      |

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|                           |                |               |              |                |                 |               |
|---------------------------|----------------|---------------|--------------|----------------|-----------------|---------------|
| Loans held for investment | \$ 102,556,271 | \$ 42,233,665 | \$ (21,375)  | \$ 144,768,561 | \$ (50,980,053) | \$ 93,788,508 |
| Total deposits            | \$ 2,295,131   | \$ 73,419,558 | \$ 7,628,125 | \$ 83,342,814  |                 | \$ 83,342,814 |



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|                                     | Three Months Ended September 30, 2006 |                  |                    |                   |                        | Total             |
|-------------------------------------|---------------------------------------|------------------|--------------------|-------------------|------------------------|-------------------|
|                                     | National                              | Local            |                    |                   | Securitization         |                   |
| <b>Total Company</b>                | <b>Lending</b>                        | <b>Banking</b>   | <b>Other</b>       | <b>Managed</b>    | <b>Adjustments (1)</b> | <b>Reported</b>   |
| Net interest income                 | \$ 1,988,818                          | \$ 258,198       | \$ (29,194)        | \$ 2,217,822      | \$ (923,307)           | \$ 1,294,515      |
| Non-interest income                 | 1,213,924                             | 115,526          | (54,041)           | 1,275,409         | 485,976                | 1,761,385         |
| Provision for loan and lease losses | 862,375                               | 5,495            | 27                 | 867,897           | (437,331)              | 430,566           |
| Restructuring expenses              |                                       |                  |                    |                   |                        |                   |
| Other non-interest expenses         | 1,411,882                             | 297,080          | 17,667             | 1,726,629         |                        | 1,726,629         |
| Income tax provision (benefit)      | 324,366                               | 24,902           | (38,402)           | 310,866           |                        | 310,866           |
| <b>Net income (loss)</b>            | <b>\$ 604,119</b>                     | <b>\$ 46,247</b> | <b>\$ (62,527)</b> | <b>\$ 587,839</b> |                        | <b>\$ 587,839</b> |
| Loans held for investment           | \$ 98,909,970                         | \$ 13,326,088    | \$ 2,488           | \$ 112,238,546    | \$ (48,626,377)        | \$ 63,612,169     |
| Total deposits                      | \$ 2,461,941                          | \$ 35,163,849    | \$ 9,987,360       | \$ 47,613,150     |                        | \$ 47,613,150     |

|  | Three Months Ended September 30, 2007 |           |                   |                   |                   | Total             |
|--|---------------------------------------|-----------|-------------------|-------------------|-------------------|-------------------|
|  | Global                                |           |                   |                   | National          |                   |
|  | Auto                                  | Financial | Services          | Lending           |                   |                   |
| <b>National Lending sub-segment detail</b> |                                       |           | <b>U.S. Card</b>  | <b>Finance</b>    | <b>Services</b>   | <b>Lending</b>    |
| Net interest income                        |                                       |           | \$ 1,357,200      | \$ 377,522        | \$ 545,041        | \$ 2,279,763      |
| Non-interest income                        |                                       |           | 975,502           | 13,514            | 323,130           | 1,312,146         |
| Provision for loan and lease losses        |                                       |           | 662,428           | 244,537           | 289,122           | 1,196,087         |
| Non-interest expenses                      |                                       |           | 815,470           | 152,275           | 399,862           | 1,367,607         |
| Income tax provision                       |                                       |           | 294,053           | (1,987)           | 60,781            | 352,847           |
| <b>Net income</b>                          |                                       |           | <b>\$ 560,751</b> | <b>\$ (3,789)</b> | <b>\$ 118,406</b> | <b>\$ 675,368</b> |
| Loans held for investment                  |                                       |           | \$ 49,573,279     | \$ 24,335,242     | \$ 28,647,750     | \$ 102,556,271    |

|  | Three Months Ended September 30, 2006 |           |                   |                  |                   | Total             |
|--|---------------------------------------|-----------|-------------------|------------------|-------------------|-------------------|
|  | Global                                |           |                   |                  | National          |                   |
|  | Auto                                  | Financial | Services          | Lending          |                   |                   |
| <b>National Lending sub-segment detail</b> |                                       |           | <b>U.S. Card</b>  | <b>Finance</b>   | <b>Services</b>   | <b>Lending</b>    |
| Net interest income                        |                                       |           | \$ 1,179,751      | \$ 348,323       | \$ 460,744        | \$ 1,988,818      |
| Non-interest income                        |                                       |           | 881,304           | 21,181           | 311,439           | 1,213,924         |
| Provision for loan and lease losses        |                                       |           | 451,782           | 161,145          | 249,448           | 862,375           |
| Non-interest expenses                      |                                       |           | 899,062           | 154,014          | 358,806           | 1,411,882         |
| Income tax provision                       |                                       |           | 248,574           | 19,021           | 56,771            | 324,366           |
| <b>Net income</b>                          |                                       |           | <b>\$ 461,637</b> | <b>\$ 35,324</b> | <b>\$ 107,158</b> | <b>\$ 604,119</b> |
| Loans held for investment                  |                                       |           | \$ 51,127,654     | \$ 21,158,797    | \$ 26,623,519     | \$ 98,909,970     |

(1) Income statement adjustments for the three months ended September 30, 2007 reclassify the net of finance charges of \$1,659.5 million, past due fees of \$262.7 million, other interest income of \$(42.7) million and interest expense of \$700.5 million; and net charge-offs of \$547.3 million to non-interest income from net interest income and provision for loan and lease losses, respectively.

Income statement adjustments for the three months ended September 30, 2006 reclassify the net of finance charges of \$1,357.3 million, past due fees of \$229.0 million, other interest income of \$(55.5) million and interest expense of \$607.5 million; and net charge-offs of \$437.3 million to non-interest income from net interest income and provision for loan losses, respectively.



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|                                     | Nine Months Ended September 30, 2007 |                   |                     |                     |                        | Total               |
|-------------------------------------|--------------------------------------|-------------------|---------------------|---------------------|------------------------|---------------------|
|                                     | National                             | Local             |                     |                     | Securitization         |                     |
| <b>Total Company</b>                | <b>Lending</b>                       | <b>Banking</b>    | <b>Other</b>        | <b>Managed</b>      | <b>Adjustments (1)</b> | <b>Reported</b>     |
| Net interest income                 | \$ 6,414,011                         | \$ 1,742,959      | \$ (137,733)        | \$ 8,019,237        | \$ (3,251,639)         | \$ 4,767,598        |
| Non-interest income                 | 3,627,784                            | 605,926           | (34,174)            | 4,199,536           | 1,696,347              | 5,895,883           |
| Provision for loan and lease losses | 2,914,452                            | (10,580)          | (6,288)             | 2,897,584           | (1,555,292)            | 1,342,292           |
| Restructuring expenses              |                                      |                   | 110,428             | 110,428             |                        | 110,428             |
| Other non-interest expenses         | 4,156,058                            | 1,646,450         | 29,867              | 5,832,375           |                        | 5,832,375           |
| Income tax provision (benefit)      | 1,022,271                            | 248,853           | (162,845)           | 1,108,279           |                        | 1,108,279           |
| <b>Net income (loss)</b>            | <b>\$ 1,949,014</b>                  | <b>\$ 464,162</b> | <b>\$ (143,069)</b> | <b>\$ 2,270,107</b> | <b>\$</b>              | <b>\$ 2,270,107</b> |
| Loans held for investment           | \$ 102,556,271                       | \$ 42,233,665     | \$ (21,375)         | \$ 144,768,561      | \$ (50,980,053)        | \$ 93,788,508       |
| Total deposits                      | \$ 2,295,131                         | \$ 73,419,558     | \$ 7,628,125        | \$ 83,342,814       |                        | \$ 83,342,814       |

|                                     | Nine Months Ended September 30, 2006 |                   |                    |                     |                        | Total               |
|-------------------------------------|--------------------------------------|-------------------|--------------------|---------------------|------------------------|---------------------|
|                                     | National                             | Local             |                    |                     | Securitization         |                     |
| <b>Total Company</b>                | <b>Lending</b>                       | <b>Banking</b>    | <b>Other</b>       | <b>Managed</b>      | <b>Adjustments (1)</b> | <b>Reported</b>     |
| Net interest income                 | \$ 5,887,279                         | \$ 752,350        | \$ (46,008)        | \$ 6,593,621        | \$ (2,895,147)         | \$ 3,698,474        |
| Non-interest income                 | 3,418,912                            | 334,050           | (56,027)           | 3,696,935           | 1,632,614              | 5,329,549           |
| Provision for loan and lease losses | 2,197,012                            | 21,948            | 6,854              | 2,225,814           | (1,262,533)            | 963,281             |
| Restructuring expenses              |                                      |                   |                    |                     |                        |                     |
| Other non-interest expenses         | 4,096,576                            | 860,063           | 24,366             | 4,981,005           |                        | 4,981,005           |
| Income tax provision (benefit)      | 1,054,750                            | 71,536            | (66,314)           | 1,059,972           |                        | 1,059,972           |
| <b>Net income (loss)</b>            | <b>\$ 1,957,853</b>                  | <b>\$ 132,853</b> | <b>\$ (66,941)</b> | <b>\$ 2,023,765</b> | <b>\$</b>              | <b>\$ 2,023,765</b> |
| Loans held for investment           | \$ 98,909,970                        | \$ 13,326,088     | \$ 2,488           | \$ 112,238,546      | \$ (48,626,377)        | \$ 63,612,169       |
| Total deposits                      | \$ 2,461,941                         | \$ 35,163,849     | \$ 9,987,360       | \$ 47,613,150       |                        | \$ 47,613,150       |

|  | Nine Months Ended September 30, 2007 |                  |                   |                     | Total |
|--|--------------------------------------|------------------|-------------------|---------------------|-------|
|  | Global                               |                  |                   | National            |       |
|  | Auto                                 | Financial        | Services          |                     |       |
| <b>National Lending sub-segment detail</b> | <b>U.S. Card</b>                     | <b>Finance</b>   | <b>Services</b>   | <b>Lending</b>      |       |
| Net interest income                        | \$ 3,757,975                         | \$ 1,123,613     | \$ 1,532,423      | \$ 6,414,011        |       |
| Non-interest income                        | 2,596,536                            | 97,373           | 933,875           | 3,627,784           |       |
| Provision for loan and lease losses        | 1,438,853                            | 626,873          | 848,726           | 2,914,452           |       |
| Non-interest expenses                      | 2,485,259                            | 474,267          | 1,196,532         | 4,156,058           |       |
| Income tax provision                       | 836,057                              | 41,227           | 144,987           | 1,022,271           |       |
| <b>Net income</b>                          | <b>\$ 1,594,342</b>                  | <b>\$ 78,619</b> | <b>\$ 276,053</b> | <b>\$ 1,949,014</b> |       |
| Loans held for investment                  | \$ 49,573,279                        | \$ 24,335,242    | \$ 28,647,750     | \$ 102,556,271      |       |

|  | Nine Months Ended September 30, 2006 |                |                 |                |
|--|--------------------------------------|----------------|-----------------|----------------|
|  | Global                               |                |                 | National       |
|  | Auto                                 | Financial      | Services        |                |
| <b>National Lending sub-segment detail</b> | <b>U.S. Card</b>                     | <b>Finance</b> | <b>Services</b> | <b>Lending</b> |

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|                                     |               |               |               |               |
|-------------------------------------|---------------|---------------|---------------|---------------|
| Net interest income                 | \$ 3,521,274  | \$ 1,021,560  | \$ 1,344,445  | \$ 5,887,279  |
| Non-interest income                 | 2,459,800     | 67,241        | 891,871       | 3,418,912     |
| Provision for loan and lease losses | 1,089,921     | 343,664       | 763,427       | 2,197,012     |
| Non-interest expenses               | 2,604,665     | 437,784       | 1,054,127     | 4,096,576     |
| Income tax provision                | 800,272       | 107,573       | 146,905       | 1,054,750     |
| Net income                          | \$ 1,486,216  | \$ 199,780    | \$ 271,857    | \$ 1,957,853  |
| Loans held for investment           | \$ 51,127,654 | \$ 21,158,797 | \$ 26,623,519 | \$ 98,909,970 |

- (1) Income statement adjustments for the nine months ended September 30, 2007 reclassify the net of finance charges of \$4,686.1 million, past due fees of \$703.0 million, other interest income of \$(120.6) million and interest expense of \$2,016.9 million; and net charge-offs of \$1,555.3 million to non-interest income from net interest income and provision for loan and lease losses, respectively.

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Income statement adjustments for the nine months ended September 30, 2006 reclassify the net of finance charges of \$4,062.6 million, past due fees of \$722.5, other interest income of \$(178.8) million and interest expense of \$1,711.2 million; and net charge-offs of \$1,262.5 million to non-interest income from net interest income and provision for loan losses, respectively.

**Note 5****Comprehensive Income**

Comprehensive income for the three months ended September 30, 2007 and 2006, respectively was as follows:

|  | Three Months Ended<br>September 30 |            |
|--|------------------------------------|------------|
|  | 2007                               | 2006       |
| <b>Comprehensive Income:</b>           |                                    |            |
| Net (loss) income                      | \$ (81,658)                        | \$ 587,839 |
| Other comprehensive income, net of tax | 100,753                            | 113,807    |
| Total comprehensive income             | \$ 19,095                          | \$ 701,646 |

**Note 6****Earnings Per Share**

The following table sets forth the computation of basic and diluted earnings per share:

|   | Three Months Ended<br>September 30 |            | Nine Months Ended<br>September 30 |              |
|---|------------------------------------|------------|-----------------------------------|--------------|
|   | 2007                               | 2006       | 2007                              | 2006         |
| <b>Numerator:</b>   |                                    |            |                                   |              |
| Income from continuing operations, net of tax                                 | \$ 816,371                         | \$ 587,839 | \$ 2,270,107                      | \$ 2,023,765 |
| (Loss) from discontinued operations, net of tax                               | (898,029)                          |            | (926,343)                         |              |
| Net (loss) income   | \$ (81,658)                        | \$ 587,839 | \$ 1,343,764                      | \$ 2,023,765 |
| <b>Denominator:</b>   |                                    |            |                                   |              |
| Denominator for basic earnings per share - Weighted-average shares            | 386,133                            | 301,571    | 395,199                           | 300,524      |
| <b>Effect of dilutive securities:</b>   |                                    |            |                                   |              |
| Stock options   | 3,772                              | 7,520      | 5,088                             | 8,056        |
| Contingently issuable shares  |                                    |            | 255                               |              |
| Restricted stock  | 939                                | 1,294      | 710                               | 1,223        |
| Dilutive potential common shares  | 4,711                              | 8,814      | 6,053                             | 9,279        |
| Denominator for diluted earnings per share - Adjusted weighted-average shares | 390,844                            | 310,385    | 401,252                           | 309,803      |
| <b>Basic earnings per share</b>   |                                    |            |                                   |              |
| Income from continuing operations   | 2.11                               | 1.95       | 5.74                              | 6.73         |
| (Loss) from discontinued operations   | (2.32)                             |            | (2.34)                            |              |
| Net (loss) income   | \$ (0.21)                          | \$ 1.95    | \$ 3.40                           | \$ 6.73      |

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| <b>Diluted earnings per share</b>   |                  |         |                |         |
|-------------------------------------|------------------|---------|----------------|---------|
| Income from continuing operations   | <b>2.09</b>      | 1.89    | <b>5.66</b>    | 6.53    |
| (Loss) from discontinued operations | <b>(2.30)</b>    |         | <b>(2.31)</b>  |         |
| Net (loss) income                   | \$ <b>(0.21)</b> | \$ 1.89 | \$ <b>3.35</b> | \$ 6.53 |

**Table of Contents****Note 7****Goodwill and Other Intangible Assets**

The following table provides a summary of goodwill.

|                                      | National            |  | Local               |              | Discontinued<br>Operations | Total                |
|--------------------------------------|---------------------|--|---------------------|--------------|----------------------------|----------------------|
|                                      | Lending             |  | Banking             | Other        |                            |                      |
| <b>Total Company</b>                 |                     |  |                     |              |                            |                      |
| Balance at December 31, 2006         | \$ 2,278,880        |  | \$ 1,623,928        | \$ 9,732,627 | \$                         | \$ 13,635,435        |
| Transfers                            | 4,804,007           |  | 4,278,620           | (9,732,627)  | 650,000                    |                      |
| <b>Additions</b>                     |                     |  |                     |              |                            |                      |
| Adjustments                          |                     |  | (28,924)            |              |                            | (28,924)             |
| Disposals                            |                     |  | (9,151)             |              | (650,000)                  | (659,151)            |
| Foreign Currency Translation         | 5,478               |  |                     |              |                            | 5,478                |
| <b>Balance at September 30, 2007</b> | <b>\$ 7,088,365</b> |  | <b>\$ 5,864,473</b> | <b>\$</b>    | <b>\$</b>                  | <b>\$ 12,952,838</b> |

|                                      | Global              |                     |                       |  | National<br>Lending Total |
|--------------------------------------|---------------------|---------------------|-----------------------|--|---------------------------|
|                                      | U.S. Card           | Auto<br>Finance     | Financial<br>Services |  |                           |
| <b>National Lending Detail</b>       |                     |                     |                       |  |                           |
| Balance at December 31, 2006         | \$ 762,284          | \$ 763,648          | \$ 752,948            |  | \$ 2,278,880              |
| Transfers                            | 2,368,716           | 1,341,339           | 1,093,952             |  | 4,804,007                 |
| <b>Additions</b>                     |                     |                     |                       |  |                           |
| Adjustments                          |                     |                     |                       |  |                           |
| Disposals                            |                     |                     |                       |  |                           |
| Foreign Currency Translation         |                     |                     | 5,478                 |  | 5,478                     |
| <b>Balance at September 30, 2007</b> | <b>\$ 3,131,000</b> | <b>\$ 2,104,987</b> | <b>\$ 1,852,378</b>   |  | <b>\$ 7,088,365</b>       |

As of December 1, 2006, the Company acquired North Fork Bancorporation, Inc., a commercial and retail bank in New York, which created \$9.7 billion of goodwill. The goodwill associated with the acquisition of North Fork was held in the Other category at December 31, 2006. The North Fork acquisition goodwill was allocated across the operating segments during the first quarter of 2007, based on an increase in the relative fair value of each respective segment resulting from the acquisition.

For the nine months ended September 30, 2007, purchase accounting adjustments to assets of \$29.3 million, liabilities of \$(39.2) million and to equity of \$(10.4) million associated with the acquisition of North Fork in 2006, and adjustments to liabilities of \$(7.3) million and to equity of \$(1.3) million associated with the acquisition of Hibernia in 2005, were made to the Local Banking segment. In addition, \$9.2 million of goodwill associated with the divestiture of one its subsidiaries, Hibernia Insurance Agency, was removed from the Local Banking segment.

Goodwill impairment is tested at the reporting unit level, which is an operating segment or one level below on an annual basis in accordance with Statement of Financial Accounting Standards No. 142, *Goodwill and Other Intangible Assets*. In the third quarter of 2007, the Company shutdown the mortgage origination operations of its wholesale mortgage banking unit, GreenPoint. As a result of the closure of the mortgage originations business, a goodwill impairment loss of \$650.0 million (\$646.0 million after tax) was recognized as part of discontinued operations.

For the nine months ended September 30, 2007, no additional impairment on goodwill was required to be recognized.

In connection with the acquisitions of Hibernia and North Fork, the Company recorded intangible assets that consisted of core deposit intangibles, trust intangibles, lease intangibles, and other intangibles, which are subject to amortization. The core deposit and trust intangibles

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reflect the estimated value of deposit and trust relationships. The lease intangibles reflect the difference between the contractual obligation under current lease contracts and the fair market value of the lease contracts at the acquisition date. The other intangible items relate to customer lists, brokerage relationships and insurance contracts. The following table summarizes the Company's purchase accounting intangible assets subject to amortization.



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|                          | September 30, 2007  |                     |                     |              |
|--------------------------|---------------------|---------------------|---------------------|--------------|
|                          | Gross               |                     | Net Carrying        | Amortization |
|                          | Carrying            | Accumulated         |                     |              |
|                          | Amount              | Amortization        | Amount              | Period       |
| Core deposit intangibles | \$ 1,320,000        | \$ (254,504)        | \$ 1,065,496        | 10.4 years   |
| Lease intangibles        | 46,527              | (8,600)             | 37,927              | 7.8 years    |
| Trust intangibles        | 10,500              | (2,071)             | 8,429               | 16.3 years   |
| Other intangible         | 8,576               | (2,546)             | 6,030               | 10.3 years   |
| <b>Total</b>             | <b>\$ 1,385,603</b> | <b>\$ (267,721)</b> | <b>\$ 1,117,882</b> |              |

Intangibles are amortized on an accelerated basis over their respective estimated useful lives. Intangible assets are recorded in Other assets on the balance sheet. Amortization expense related to purchase accounting intangibles totaled \$55.0 million and \$167.8 million for the three months and nine months ended September 30, 2007. Amortization expense for intangibles is recorded to non-interest expense. The weighted average amortization period for all purchase accounting intangibles is 10.3 years.

**Note 8****Mortgage Servicing Rights**

Mortgage Servicing Rights (MSRs), are recognized when mortgage loans are sold in the secondary market and the right to service these loans are retained for a fee, and are carried at fair value; changes in fair value are recognized in mortgage servicing and other. The Company continues to operate the mortgage servicing business and to report the changes in the fair value of MSRs in continuing operations. To evaluate and measure fair value, the underlying loans are stratified based on certain risk characteristics, including loan type, note rate and investor servicing requirements. The following table sets forth the changes in the fair value of mortgage servicing rights:

|   | Three Months Ended |          | Nine Months Ended  |          |
|---|--------------------|----------|--------------------|----------|
|   | September 30, 2007 |          | September 30, 2007 |          |
| <b>Mortgage Servicing Rights:</b>                                       |                    |          |                    |          |
| Balance, Beginning of period  | \$                 | 316,031  | \$                 | 252,295  |
| Cumulative effect adjustment for the adoption of FAS 156                |                    |          |                    | 15,187   |
| Originations  |                    | 18,342   |                    | 64,503   |
| Sales   |                    | (961)    |                    | (2,676)  |
| Change in fair value  |                    | (34,133) |                    | (30,030) |
| Balance at September 30, 2007   | \$                 | 299,279  | \$                 | 299,279  |
| Ratio of Mortgage Servicing Rights to Related Loans Serviced for Others |                    | 1.00%    |                    | 1.00%    |
| Weighted Average Service Fee  |                    | 0.28     |                    | 0.28     |

The significant assumptions used in estimating the fair value of the servicing assets at September 30, 2007 were as follows:

|  | September 30,<br>2007 |
|--|-----------------------|
| Weighted average prepayment rate (includes default rate) | 23.91%                |
| Weighted average life (in years)                         | 4.0                   |
| Discount rate  | 10.47%                |

At September 30, 2007, the sensitivities to immediate 10% and 20% increases in the weighted average prepayment rates would decrease the fair value of mortgage servicing rights by \$14.1 million and \$26.6 million, respectively.

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As of September 30, 2007, the Company's mortgage loan servicing portfolio consisted of mortgage loans with an aggregate unpaid principal balance of \$45.0 billion, of which \$30.8 billion was serviced for investors other than the Company.

### **Note 9**

#### **Commitments, Contingencies and Guarantees**

##### **Letters of Credit and Financial Guarantees**

The Company issues letters of credit (both standby and commercial) and financial guarantees to meet the financing needs of its customers. Standby letters of credit and financial guarantees written are conditional commitments issued by the Company to guarantee the performance of a customer to a third party in a borrowing arrangement. Commercial letters of credit are

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short-term commitments issued primarily to facilitate trade finance activities for customers and are generally collateralized by the goods being shipped to the client. Collateral requirements are similar to those for funded transactions and are established based on management's credit assessment of the customer. Management conducts regular reviews of all outstanding standby letters of credit and customer acceptances, and the results of these reviews are considered in assessing the adequacy of the Company's allowance for loan and lease losses.

The Company had contractual amounts of standby letters of credit, commercial letters of credit, and financial guarantees of \$1.2 billion at September 30, 2007. As of September 30, 2007, financial guarantees had expiration dates ranging from 2007 to 2009. The fair value of the guarantees outstanding at September 30, 2007 that have been issued since January 1, 2003, was \$3.0 million and was included in other liabilities.

### ***Industry Litigation***

Over the past several years, MasterCard International and Visa U.S.A., Inc., as well as several of their member banks, have been involved in several different lawsuits challenging various practices of MasterCard and Visa.

In 1998, the United States Department of Justice filed an antitrust lawsuit against the MasterCard and Visa membership associations composed of financial institutions that issue MasterCard or Visa credit or debit cards (associations), alleging, among other things, that the associations had violated antitrust law and engaged in unfair practices by not allowing member banks to issue cards from competing brands, such as American Express and Discover Financial Services. In 2001, a New York district court entered judgment in favor of the Department of Justice and ordered the associations to repeal these policies. The United States Court of Appeals for the Second Circuit affirmed the district court and, on October 4, 2004, the United States Supreme Court denied certiorari in the case. In November 2004, American Express filed an antitrust lawsuit (the Amex lawsuit) against MasterCard and Visa and several member banks alleging, among other things, that the defendants jointly and severally implemented and enforced illegal exclusionary agreements that prevented member banks from issuing American Express cards. The complaint requests civil monetary damages, which could be trebled. The Corporation, the Bank, and the Savings Bank are named defendants in this lawsuit.

Separately, a number of entities, each purporting to represent a class of retail merchants, have also filed antitrust lawsuits (the Interchange lawsuits) against MasterCard and Visa and several member banks, including the Corporation and its subsidiaries, alleging among other things, that the defendants conspired to fix the level of interchange fees. The complaints request civil monetary damages, which could be trebled. In October 2005, the Interchange lawsuits were consolidated before the United States District Court for the Eastern District of New York for certain purposes, including discovery.

Finally, a number of individual plaintiffs, each purporting to represent a class of cardholders, have filed antitrust lawsuits (the Fee Antitrust lawsuits) against several issuing banks, including the Corporation, alleging among other things that the defendants conspired to fix the level of late fees and over-limit fees charged to cardholders, and that these fees are excessive. The complaint requests civil monetary damages, which could be trebled.

We believe that we have meritorious defenses with respect to these cases and intend to defend these cases vigorously. At the present time, management is not in a position to determine whether the resolution of these cases will have a material adverse effect on either the consolidated financial position of the Corporation or the Corporation's results of operations in any future reporting period.

In addition, several merchants filed class action antitrust lawsuits, which were subsequently consolidated, against the associations relating to certain debit card products. In April 2003, the associations agreed to settle the lawsuit in exchange for payments to plaintiffs and for changes in policies and interchange rates for debit cards. Certain merchant plaintiffs have opted out of the settlements and have commenced separate lawsuits. Additionally, consumer class action lawsuits with claims mirroring the merchants' allegations have been filed in several courts. Finally, MasterCard and Visa, as well as certain member banks, continue to face additional lawsuits regarding policies, practices, products and fees.

With the exception of the Fee Antitrust lawsuits, the Interchange lawsuits and the Amex lawsuit, the Corporation and its subsidiaries are not parties to the lawsuits against MasterCard and Visa described above and therefore will not be directly liable for any amount related to any possible or known settlements of such lawsuits. However, the Corporation's subsidiary banks are member banks of MasterCard and Visa and thus may be affected by settlements or lawsuits relating to these issues, including changes in interchange payments. In addition, it is possible that the scope of these lawsuits may expand and that other member banks, including the Corporation's subsidiary banks, may be brought into the lawsuits or future lawsuits. In part as a result of such litigation, MasterCard and Visa are expected to continue to evolve as corporate entities, including by changing their governance structures as previously announced. During the second quarter of 2006, MasterCard successfully completed its initial public offering and Visa revised its governance structure. Both entities now rely upon independent directors for certain decisions, including the setting of interchange rates.



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Given the complexity of the issues raised by these lawsuits and the uncertainty regarding: (i) the outcome of these suits, (ii) the likelihood and amount of any possible judgments, (iii) the likelihood, amount and validity of any claim against the member banks, including the Corporation and its subsidiary banks, (iv) changes in industry structure that may result from the suits and (v) the effects of these suits, in turn, on competition in the industry, member banks, and interchange fees, the Company cannot determine at this time the long-term effects of these suits.

**Other Pending and Threatened Litigation**

In addition, the Company is commonly subject to various pending and threatened legal actions relating to the conduct of its normal business activities. In the opinion of management, the ultimate aggregate liability, if any, arising out of any such pending or threatened legal actions will not be material to its consolidated financial position or its results of operations.

Tax issues for years 1995-1999 are pending in the U.S. Tax Court. The ultimate resolution of these issues is not expected to have a material effect upon the Company's operations or financial condition.

**Note 10****Restructuring**

During the second quarter of 2007, the Company announced a broad-based initiative to reduce expenses and improve the competitive cost position of the Company. The 2007 cost initiative includes actions already taken during the second and third quarters of 2007 across the Company.

Restructuring initiatives leverage the capabilities of recently completed infrastructure projects in several of the Company's businesses. The scope and timing of the expected cost reductions are the result of an ongoing, comprehensive review of operations within and across the Company's businesses, which began earlier in 2007.

The Company anticipates recording charges of approximately \$300.0 million pre-tax over the course of the cost reduction initiative. Approximately \$150.0 million of these charges are related to severance benefits, while the remaining charges are associated with items such as contract and lease terminations and consolidation of facilities and infrastructure.

In 2007, expected pre-tax charges related to the cost restructuring initiative are approximately \$150.0 million.

Restructuring expenses associated with continuing operations were comprised of the following:

|                                     | <b>Three months<br/>ended<br/>September 30,<br/>2007</b> | <b>Nine months<br/>ended<br/>September 30,<br/>2007</b> |
|-------------------------------------|--|---|
| Restructuring Expenses:             |  |   |
| Employee termination benefits       | \$ 16,620  | \$ 65,463   |
| Occupancy                           |  | 4,012   |
| Supplies and equipment              |  | 17,207  |
| Marketing                           |  | 1,372   |
| Other                               | 2,734  | 22,374  |
| <b>Total Restructuring Expenses</b> | <b>\$ 19,354</b>   | <b>\$ 110,428</b>                                       |

Employee termination benefits include charges for executives of the Company for the three and nine months ended September 30, 2007 of \$5.2 million and \$12.8 million, respectively. Employee termination benefits include charges for associates of the Company for the three and nine months ended September 30, 2007 of \$11.4 million and \$52.7 million, respectively.

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Included in the \$22.4 million of other restructuring expenses for the nine months ended September 30, 2007 are \$15.0 million of contract termination costs and \$4.6 million of software impairment.

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Expenses related to the Company's 2007 cost initiative for the three and nine months ended September 30, 2007 were recorded as part of non-interest expense in continuing operations. \$10.1 million of the second quarter's restructuring expenses relating to GreenPoint's origination business has been reclassified from restructuring expenses to loss from discontinued operations. These charges consisted of employee termination benefits of \$4.7 million, occupancy of \$4.4 million, and supplies and equipment of \$1.0 million. The restructuring accrual included \$4.4 million of charges related to GreenPoint at June 30, 2007, which was adjusted during the third quarter.

The Company made \$7.2 million and \$10.9 million in cash payments for restructuring charges during the three and nine months ended September 30, 2007 that related to employee termination benefits. Restructuring accrual activity associated with the Company's 2007 cost initiative for the three and nine months ended September 30, 2007 was as follows:

|   | Three months<br>ended<br>September 30,<br>2007 | Nine months<br>ended<br>September 30,<br>2007 |
|---|--|---|
| Restructuring accrual activity:           |  |   |
| Balance, beginning of period              | \$ 69,937                                      | \$  |
| Restructuring charges                     | 19,354   | 110,428                                       |
| Cash payments                             | (7,165)  | (10,871)                                      |
| Noncash write-downs and other adjustments | (13,704)                                       | (31,135)                                      |
| Balance, end of period                    | \$ 68,422                                      | \$ 68,422                                     |

**Note 11****Accelerated Share Repurchase Program**

On March 12, 2007, the Company entered into a \$1.5 billion accelerated share repurchase (ASR) agreement with Credit Suisse, New York Branch (CSNY). The ASR agreement was entered into pursuant to the Company's \$3.0 billion stock repurchase program announced on January 25, 2007. Under the ASR agreement, the Company purchased \$1.5 billion dollars of its \$.01 par value common stock at an initial price of \$73.57 per share, the closing price of the Company's common stock on the New York Stock Exchange on April 2, 2007, the effective date of the agreement. The ASR program was accounted for as an initial treasury stock transaction and a forward stock purchase contract. The initial repurchase of shares resulted in an immediate reduction of the outstanding shares used to calculate the weighted-average common shares outstanding for basic and diluted EPS on the effective date of the agreement. The forward stock purchase contract was classified as an equity instrument and was deemed to have a fair value of \$0 at the effective date. The impact of the ASR on basic and diluted EPS for the three months ended September 30, 2007 was \$(0.01). The impact on basic and diluted EPS for the nine months ended September 30, 2007 was \$0.11. The impact of the ASR on basic and diluted EPS from continuing operations for the three months ended September 30, 2007 was \$0.11 and \$0.10, respectively. The impact on basic and diluted EPS from continuing operations for the nine months ended September 30, 2007 was \$0.18.

An ASR combines the immediate share retirement benefits of a tender offer with the market impact and pricing benefits of an open stock repurchase program. The ASR agreement provided that the Company or CSNY would be obligated to make certain additional payments upon final settlement of the ASR agreement. Most significantly, the Company would receive from, or be required to pay, CSNY a purchase price adjustment based on the daily volume weighted average market price of the Company's common stock over a period beginning after the effective date of the agreement through on or around August 22, 2007. These additional payments to be satisfied in shares of the Company's common stock. On August 27, 2007, the ASR program terminated with the delivery of 343,512 shares back to CSNY for a net share retirement of 20,045,233 shares.

The arrangements were intended to comply with Rules 10b5-1(c)(1)(i) and 10b-18 of the Securities Exchange Act of 1934, as amended. In addition to the \$1.5 billion ASR, the Company repurchased \$0.48 billion and \$0.73 billion of shares in an open market repurchase, during the three months and nine months ended September 30, 2007, respectively.

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Additional share repurchase information is included in Part 1, Item 2. Section V, Management Summary, Q3 2007 Significant Events and Part 2, Item 2. *Unregistered Sales of Equity Securities and Uses of Proceeds.*



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**Note 12**

**Subsequent Events**

***Sale of interest in Spanish Market***

On October 1, 2007 the Company completed the sale of its interest in a relationship agreement to develop and market consumer credit products in the Spanish Market. The gain related to this sale was approximately \$30 million and will be recorded in non-interest income in the fourth quarter.

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### **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**(Dollars in thousands) (yields and rates presented on an annualized basis)**

#### **I. Introduction**

We are a diversified financial services company whose banking and non-banking subsidiaries market a variety of financial products and services.

We are delivering on our strategy of combining the power of national scale lending and local scale banking. As of September 30, 2007, we had \$83.3 billion in deposits and \$146.4 billion in managed loans held for investment.

Our earnings are primarily driven by lending to consumers, small business and commercial customers and by deposit-taking activities which generate net interest income, and by activities that generate non-interest income, including the servicing of loans and providing fee-based services to customers. Customer usage and payment patterns, credit quality, levels of marketing expense, operating efficiency all affect our profitability.

Our primary expenses are the costs of funding assets, provision for loan and lease losses, operating expenses (including associate salaries and benefits, infrastructure maintenance and enhancements, and branch operations and expansion costs), marketing expenses, and income taxes.

#### **II. Critical Accounting Estimates**

See our Annual Report on Form 10-K for the year ended December 31, 2006, Part I, Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations for a summary of our critical accounting estimates.

The methodology applied to our estimate for income taxes has changed due to the implementation of a new accounting pronouncement as described below.

#### **Income Taxes**

In June 2006, the FASB issued FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109* (FIN 48), which we adopted on January 1, 2007. FIN 48 clarifies the accounting for uncertainty in income taxes recognized in accordance with SFAS No. 109, *Accounting for Income Taxes*, and prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return.

Under FIN 48, we may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained upon examination by the taxing authorities, including resolution of any related appeals or litigation processes, based on the technical merits of the position. The tax benefits recognized in the financial statements from such a position are measured at the largest amount of benefit that is greater than 50 percent likely of being realized upon ultimate settlement. The impact of the reassessment of our tax positions in accordance with FIN 48 did not have a material impact on the results of operations, financial position, or liquidity.

Additional information is included in this Quarterly Report under the heading Notes to Condensed Reported Consolidated Financial Statements Note 1 Summary of Significant Accounting Policies.

#### **III. Off-Balance Sheet Arrangements**

See our Annual Report on Form 10-K for the year ended December 31, 2006, Part III, Item 7 Management's Discussion and Analysis of Financial Condition and Results of Operations for a summary of our off-balance sheet arrangements.

Of our total managed loans, 35% and 43% were included in off-balance sheet securitizations for the periods ended September 30, 2007 and September 30, 2006, respectively.

#### **IV. Reconciliation to GAAP Financial Measures**

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Our consolidated reported financial statements are prepared in accordance with accounting principles generally accepted in the United States ( GAAP ) are referred to as our reported financial statements. Loans included in securitization transactions which qualify as sales under GAAP have been removed from our reported balance sheet. However, servicing fees, finance charges, and other fees, net of charge-offs, and interest paid to investors of securitizations are recognized as servicing and securitizations income on the reported income statement.

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Our managed consolidated financial statements reflect adjustments made related to effects of securitization transactions qualifying as sales under GAAP. We generate earnings from our managed loan portfolio which includes both the on-balance sheet loans and off-balance sheet loans. Our managed income statement takes the components of the servicing and securitizations income generated from the securitized portfolio and distributes the revenue and expense to appropriate income statement line items from which it originated. For this reason, we believe the managed consolidated financial statements and related managed metrics to be useful to stakeholders.

| (Dollars in thousands)                         | As of and for the three months ended September 30, 2007 |                            |                              |
|--|---|----------------------------|------------------------------|
|  | Total Reported  | Adjustments <sup>(1)</sup> | Total Managed <sup>(2)</sup> |
| <b>Income Statement Measures<sup>(3)</sup></b> |   |                            |                              |
| Net interest income                            | \$ 1,624,474  | \$ 1,178,964               | \$ 2,803,438                 |
| Non-interest income                            | 2,149,662   | (631,673)                  | 1,517,989                    |
| Total revenue                                  | 3,774,136   | 547,291                    | 4,321,427                    |
| Provision for loan losses                      | 595,534   | 547,291                    | 1,142,825                    |
| Net charge-offs                                | \$ 480,065  | \$ 547,291                 | \$ 1,027,356                 |
| <b>Balance Sheet Measures</b>                  |   |                            |                              |
| Loans Held for Investment                      | \$ 95,405,217   | \$ 50,980,053              | \$ 146,385,270               |
| Total assets                                   | \$ 147,154,835  | \$ 50,135,190              | \$ 197,290,025               |
| Average loans Held for Investment              | \$ 92,450,865   | \$ 52,036,422              | \$ 144,487,287               |
| Average earning assets                         | \$ 121,169,771  | \$ 49,884,042              | \$ 171,053,813               |
| Average total assets                           | \$ 147,884,578  | \$ 51,237,294              | \$ 199,121,872               |
| Delinquencies                                  | \$ 3,077,211  | \$ 2,020,368               | \$ 5,097,579                 |

- (1) Income statement adjustments reclassify the net of finance charges of \$1,659.5 million, past-due fees of \$262.7 million, other interest income of \$(42.7) million and interest expense of \$700.5 million; and net charge-offs of \$547.3 million from Non-interest income to Net interest income and Provision for loan losses, respectively.
- (2) The managed loan portfolio does not include auto loans which have been sold in whole loan sale transactions where the Company has retained servicing rights.
- (3) Based on continuing operations.

**V. Management Summary**

In the third quarter of 2007, the Company shutdown the mortgage origination operations of its wholesale mortgage banking unit, GreenPoint. The results of the mortgage origination operations are being reported as discontinued operations for each period presented. The results of operations of GreenPoint's mortgage servicing business are reported as continuing operations for each period presented. Additional information is included in this Quarterly Report under the heading Notes to Condensed Reported Consolidated Financial Statements Note 2 Discontinued Operations.

We recorded a loss of \$81.6 million for the third quarter of 2007, \$816.4 million in income from continuing operations, and a \$898.0 million loss from discontinued operations, net of tax.

The following discussion provides a summary of the third quarter of 2007 results compared to the same period in the prior year. All the comparisons are based on continuing operations.

**Three Months Ended September 30, 2007 Compared to Three Months Ended September 30, 2006**

We had net income for the quarter of \$816.4 million, an increase of \$228.5 million from the third quarter of 2006. Diluted EPS increased 11% to \$2.09 per share. 2007 results include the impact of the North Fork Bank acquisition that was completed on December 1, 2006.



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Key factors in the third quarter 2007 results compared to the third quarter of 2006 include:

Net interest income grew 25% or \$330.0 million as a result of increased margins driven mainly by selective pricing changes in the U.S. Card portfolio, modest loan volume growth, and the acquisition of North Fork in 2006.

Provision for loan and lease losses increased by 38%, due primarily to the continued normalization of charge-offs.

Non interest income for the quarter increased 22%, driven by a combination of increases in servicing and securitization income, service charges and other customer-related fees, mortgage servicing and other, and other non interest income, offset by a decrease in interchange.

Non-interest expense increased \$207.6 million for the three months ended September 30, 2007. The increase in operating expense was driven by the addition of North Fork Bank's operating expenses, CDI amortization and integration expenses associated with our bank acquisitions, and restructuring charges associated with our 2007 cost initiative.

The change in EPS was positively impacted by an increase in income from continuing operations and the impact of share repurchases that were executed in the second and third quarters of 2007 offset by the net of the incremental shares that were issued as part of the North Fork Bank acquisition.

Managed loans held for investment as of September 30, 2007 were \$144.8 billion, up 29% or \$32.5 billion from September 30, 2006. This increase in loan growth is primarily attributable to the acquisition of North Fork in December 2006.

We ended the third quarter of 2007 with \$83.3 billion in total deposits, up \$35.7 billion, or 75% from September 30, 2006. These deposits represent 48% of the total managed liabilities. The increase in deposits is attributable to the acquisition of North Fork in December 2006.

### ***Q3 2007 Significant Events***

#### **Share Repurchase**

During the third quarter the \$1.5 billion ASR agreement terminated with the delivery of 343,512 shares back to CSNY for a net share retirement of 20,045,233 shares. During the third quarter we also executed \$0.48 billion of shares in an open market repurchase. Additional information is included in this Quarterly Report under the heading *Notes to Condensed Reported Consolidated Financial Statements Note 11 Accelerated Share Repurchase Program* and Part 2, Item 2. *Unregistered Sales of Equity Securities and Uses of Proceeds* .

#### **Senior Note Issuance**

During the third quarter, we closed the public offering of \$1,500,000,000 aggregate principal amount of our Senior Notes Due 2017 (the *Notes* ). The Notes were issued pursuant to a Senior Indenture dated as of November 1, 1996 (the *Indenture* ) between the Corporation and The Bank of New York Trust Company, N.A. (as successor to Harris Trust and Savings Bank), as Indenture Trustee. Proceeds from the sale of the notes will be used for general corporate purposes, which may include repurchases of shares of our common stock.

#### **Restructuring Associated with 2007 Cost Initiative**

During the second quarter of 2007, we announced a broad-based initiative to reduce expenses and improve our competitive cost position. We recognized \$19.4 million in restructuring charges in the third quarter of 2007. Additional information is included in this Quarterly Report under the heading *Notes to Condensed Reported Consolidated Financial Statements Note 10 Restructuring* .

#### **Shutdown of Mortgage Origination Operations of Wholesale Mortgage Banking Unit**

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In the third quarter of 2007, the Company shutdown the mortgage origination operations of its wholesale mortgage banking unit, GreenPoint realizing an after-tax loss of \$898.0 million. GreenPoint was acquired by the Company in December 2006 as part of the North Fork acquisition. The results of the mortgage origination operations of GreenPoint have been accounted for as a discontinued operation and have been removed from the Company's results of continuing operations for 2007.

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The results of GreenPoint's mortgage servicing business continue to be reported as part of the Company's results of continuing operations. These results are included in the Company's Local Banking Segment for each period presented in 2007.

### ***Summary of the Reported Income Statement***

The following is a detailed description of the financial results reflected in Table 1 – Financial Summary. Additional information is provided in section XIII, Tabular Summary as detailed in sections below.

All quarterly comparisons are made between the three month period ended September 30, 2007 and the three month period ended September 30, 2006, unless otherwise indicated.

All year to date comparisons are made between the nine month period ended September 30, 2007 and the nine month period ended September 30, 2006, unless otherwise indicated.

### ***Net interest income***

Net interest income is comprised of interest income and past-due fees earned and deemed collectible from loans and income earned on securities, less interest expense on interest-bearing deposits, senior and subordinated notes and other borrowings.

For the three months ended September 30, 2007, reported net interest income increased 25%, or \$330.0 million. For the nine months ended September 30, 2007, reported net interest income increased 29%, or \$1,069.1 million. The increase in Net Interest Income was driven by the acquisition of North Fork Bank, modest loan growth, and increased margins in the U.S. Card sub-segment due to selective pricing changes implemented after the completion of our card holder system conversion. Net interest margin decreased 84 and 86 basis points for the three and nine months ended September 30, 2007, respectively, primarily due to the addition of the North Fork portfolio.

For additional information, see section XIII, Tabular Summary, Table A (Statements of Average Balances, Income and Expense, Yields and Rates) and Table B (Interest Variance Analysis).

### ***Non-interest income***

Non-interest income is comprised of servicing and securitizations income, service charges and other customer-related fees, mortgage servicing and other income, interchange income and other non-interest income.

For the three and nine months ended September 30, 2007, non-interest income increased 22% and 11%, respectively. See detailed discussion of the components of non-interest income below.

### **Servicing and Securitizations Income**

Servicing and securitizations income represents servicing fees, excess spread and other fees resulting from the off-balance sheet loan portfolio, adjustments to the fair value of retained interests resulting from securitization transactions, as well as gains and losses resulting from securitization and other sales transactions.

Servicing and securitizations income increased 26% and 10%, respectively, for the three and nine months ended September 30, 2007. For the three months ended September 30, 2007, the increase was primarily driven by an increase in off-balance sheet funding activity partially offset by an increase in charge-offs. The increase of servicing and securitizations income for the nine months ended September 30, 2007 was due to higher gains on sales from an increase in off-balance sheet funding activity and an increase of finance charge income offset by continued normalization of credit losses.

### **Service Charges and Other Customer-Related Fees**

For the three and nine months ended September 30, 2007, service charges and other customer-related fees grew 14%, due to the inclusion of North Fork and pricing changes in the U.S. Card sub-segment.

### **Mortgage Servicing and Other**



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Mortgage servicing and other is comprised of non-interest income related to our continuing mortgage servicing business and other mortgage related income. For the three months ended September 30, 2007, mortgage servicing and other income grew 18%, or \$8.1 million. For the nine months ended September 30, 2007, mortgage servicing and other income grew 46%, or \$54.1 million, driven by the acquisition of North Fork in 2006.

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Interchange income, net of rewards expense, decreased 31% and 13%, respectively, for the three and nine months ended September 30, 2007. Costs associated with our rewards programs increased 29% and decreased 10%, respectively, for the three and nine months ended September 30, 2007. Purchase volumes increased 0.3% and 4% for the three and nine months ended September 30, 2007, respectively.

**Other Non-Interest Income**

Other non-interest income includes, among other items, gains and losses on sales of securities, gains and losses associated with hedging transactions, service provider revenue generated by our healthcare finance business, gains on the sale of auto loans and income earned related to purchased charged-off loan portfolios.

Other non-interest income for the three and nine months ended September 30, 2007, increased \$80.4 million and \$70.2 million, respectively. The increase in Other Non-Interest income for the three months ended September 30, 2007 is primarily driven by the acquisition of North Fork in December 2006. Additionally, the increase in Other Non-Interest income for the nine months ended September 30, 2007 is due to a \$46.2 million gain from the sale of a stake in DealerTrack Holding Inc. in the first quarter of 2007, offset by a \$59.8 million gain from the sale of purchased charged-off loan portfolios in 2006.

***Provision for loan and lease losses***

Provision for loan and lease losses increased 38% and 39%, respectively, for the three and nine months ended September 30, 2007. The increases in the provision are as a result of the continued normalization of consumer credit, the mix effects of the our planned decline in prime revolving credit card loans and continued elevated losses in our auto finance sub-segment, and the increase in our coverage ratio of allowance to loans held for investment in anticipation of future credit losses.

***Non-interest expense***

Non-interest expense consists of marketing, operating, and restructuring expenses.

For the three months ended September 30, 2007, non-interest expense increased 12%, reflecting a 18% increase in operating expenses and a 10% decrease in marketing expense. Non-interest expense increased \$207.6 million to \$1.9 billion for the three months ended September 30, 2007. For the nine months ended September 30, 2007, non-interest expense increased 19%, reflecting a 26% increase in operating expenses and a 6% decrease in marketing expenses. Non-interest expense increased \$961.8 million to \$5.9 billion for the nine months ended September 30, 2007. The increase in operating expense was driven by the addition of North Fork Bank's operating expenses, CDI amortization and integration expenses associated with our bank acquisitions, restructuring charges associated with our 2007 cost initiative, and the accelerated vesting of restricted stock related to the transition to new management in our Banking business.

***Income taxes***

The Company's effective income tax rate on income from continuing operations was 34.4% and 32.8% for the three and nine month periods ended September 30, 2007, respectively, compared to 34.6% and 34.4% for the same periods in the prior year. The effective rate includes state, federal and international income tax components. The decrease in the rate for the nine month period ended September 30, 2007 compared to the same period in the prior year was primarily due to changes in the Company's international tax positions and increases in certain tax credits during the second quarter of 2007.

***Loan Portfolio Summary***

We analyze our financial performance on a managed loan portfolio basis. The managed loan portfolio is comprised of on-balance sheet and off-balance sheet loans. We have retained servicing rights for our securitized loans and receive servicing fees in addition to the excess spread generated from the off-balance sheet loan portfolio.

Average managed loans held for investment from continuing operations grew \$33.2 billion, or 30%, and \$36.4 billion, or 34%, respectively, for the three and nine months ended September 30, 2007. The increases in average managed loans held for investment for the three and nine months ended September 30, 2007 was driven by loan growth in the Local Banking segment as a result of the North Fork acquisition in 2006.



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For additional information, see section XIII, Tabular Summary, Table C (Managed Consumer Loan Portfolio) and Table D (Composition of Reported Loan Portfolio).

### **Delinquencies**

We believe delinquencies to be an indicator of loan portfolio credit quality at a point in time. The entire balance of an account is contractually delinquent if the minimum payment is not received by the statement cycle date. Delinquencies not only have the potential to impact earnings if the account charges off, but they also result in additional costs in terms of the personnel and other resources dedicated to resolving the delinquencies.

For additional information, see section XIII, Tabular Summary, Table E (Delinquencies).

### **Net Charge-Offs**

Net charge-offs include the principal amount of losses (excluding accrued and unpaid finance charges and fees and fraud losses) less current period principal recoveries. We charge off credit card loans at 180 days past the statement cycle date and generally charge off other consumer loans at 120 days past the due date or upon repossession of collateral. Non-collateralized consumer bankruptcies are typically charged-off within 2-7 days upon notification and in any event within 30 days of notification. Commercial loans are charged-off when the amounts are deemed uncollectible. Costs to recover previously charged-off accounts are recorded as collection expenses in other non-interest expense.

For the three months ended September 30, 2007, the reported and managed net charge-off rates decreased 27 and 6 basis points, respectively, with net charge-off dollars increasing 30% and 27% on a reported and managed basis, respectively, compared to the same period in the prior year. For the nine months ended September 30, 2007, the reported and managed net charge-off rates decreased 25 and 11 basis points, respectively, with net charge-off dollars increasing 36% and 29% on a reported and managed basis, respectively, compared to the same period in the prior year. The increases in net charge-off dollars are due to the normalization of consumer credit from historically low levels in the third quarter of 2006. The decrease in charge-off rates are due to the acquisition of North Fork's higher credit quality loans.

For additional information, see section XIII, Tabular Summary, Table F (Net Charge-offs).

### **Nonperforming Assets**

Nonperforming loans consist of nonaccrual loans (loans on which interest income is not currently recognized) and restructured loans (loans with below-market interest rates or other concessions due to the deteriorated financial condition of the borrower). Commercial, small business, mortgage and some auto loans are generally placed in nonaccrual status at 90 days past due or sooner if, in management's opinion, there is doubt concerning the ability to fully collect both principal and interest.

For additional information, see section XIII, Tabular Summary, Table G (Nonperforming Assets).

### **Allowance for loan and lease losses**

The allowance for loan and lease losses is maintained at the amount estimated to be sufficient to absorb probable principal losses, net of principal recoveries (including recovery of collateral), inherent in the existing reported loan portfolios. The provision for loan and lease losses is the periodic cost of maintaining an adequate allowance. The amount of allowance necessary is based on distinct allowance methodologies depending on the type of loans which include specifically identified criticized loans, migration analysis, forward loss curves and historical loss trends. In evaluating the sufficiency of the allowance for loan and lease losses, management takes into consideration the following factors: recent trends in delinquencies and charge-offs; forecasting uncertainties and size of credit risks; the degree of risk inherent in the composition of the loan portfolio; economic conditions; legal and regulatory guidance; credit evaluations and underwriting policies; seasonality; and the value of collateral supporting the loans. To the extent credit experience is not indicative of future performance or other assumptions used by management do not prevail, loss experience could differ significantly, resulting in either higher or lower future provision for loan and lease losses, as applicable. The evaluation process for determining the adequacy of the allowance for loan and lease losses and the periodic provisioning for estimated losses is undertaken on a quarterly basis, but may increase in frequency should conditions arise that would require our prompt attention. Conditions giving rise to such action are business combinations or other acquisitions or dispositions of large quantities of loans, dispositions of non-performing and marginally performing loans by bulk sale or any development which may indicate an adverse trend.

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The allowance for loan and lease losses related to Loans held for investment from continuing operations increased \$124.2 million since June 30, 2007, excluding the \$75.8 million allowance related to certain GreenPoint mortgage loans transferred to held for investment at September 30, 2007. The increase is driven primarily by an increase in Loans held for investment

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and continued normalization of charge offs. The coverage ratio of allowance to Loans held for investment increased 7 basis points in the third quarter.

For additional information, see section XIII, Tabular Summary, Table H (Summary of Allowance for Loan and Lease Losses).

**VI. Financial Summary**

Table 1 provides a summary view of the consolidated income statement and selected metrics for the three and nine month periods ended September 30, 2007 and 2006. Impacts of the North Fork acquisition are included in the Q3 2007 balances.

**Table 1: Financial Summary**

| (Dollars in thousands)                          | As of and for the Three Months Ended |                      |              | As of and for the Nine Months Ended |                      |              |
|---|--------------------------------------|----------------------|--------------|-------------------------------------|----------------------|--------------|
|   | 2007                                 | September 30<br>2006 | Change       | 2007                                | September 30<br>2006 | Change       |
| <b>Earnings (Reported):</b>                     |                                      |                      |              |                                     |                      |              |
| Net interest income                             | \$ 1,624,474                         | \$ 1,294,515         | \$ 329,959   | \$ 4,767,598                        | \$ 3,698,474         | \$ 1,069,124 |
| Non-interest income:                            |                                      |                      |              |                                     |                      |              |
| Servicing and securitizations                   | 1,354,303                            | 1,071,091            | 283,212      | 3,569,281                           | 3,250,201            | 319,080      |
| Service charges and other customer-related fees | 522,374                              | 459,125              | 63,249       | 1,484,820                           | 1,308,254            | 176,566      |
| Mortgage servicing and other                    | 52,661                               | 44,520               | 8,141        | 172,476                             | 118,378              | 54,098       |
| Interchange                                     | 103,799                              | 150,474              | (46,675)     | 347,889                             | 401,503              | (53,614)     |
| Other   | 116,525                              | 36,175               | 80,350       | 321,417                             | 251,213              | 70,204       |
| Total non-interest income                       | 2,149,662                            | 1,761,385            | 388,277      | 5,895,883                           | 5,329,549            | 566,334      |
| Total Revenue <sup>(1)</sup>                    | 3,774,136                            | 3,055,900            | 718,236      | 10,663,481                          | 9,028,023            | 1,635,458    |
| Provision for loan and lease losses             | 595,534                              | 430,566              | 164,968      | 1,342,292                           | 963,281              | 379,011      |
| Marketing                                       | 332,693                              | 368,498              | (35,805)     | 989,654                             | 1,048,964            | (59,310)     |
| Restructuring expenses                          | 19,354                               |                      | 19,354       | 110,428                             |                      | 110,428      |
| Operating expenses                              | 1,582,174                            | 1,358,131            | 224,043      | 4,842,721                           | 3,932,041            | 910,680      |
| Income before taxes                             | 1,244,381                            | 898,705              | 345,676      | 3,378,386                           | 3,083,737            | 294,649      |
| Income taxes                                    | 428,010                              | 310,866              | 117,144      | 1,108,279                           | 1,059,972            | 48,307       |
| Income from continuing operations, net of tax   | 816,371                              | 587,839              | 228,532      | 2,270,107                           | 2,023,765            | 246,342      |
| (Loss) from discontinued operations, net of tax | (898,029)                            |                      | (898,029)    | (926,343)                           |                      | (926,343)    |
| Net (loss) income                               | \$ (81,658)                          | \$ 587,839           | \$ (669,497) | \$ 1,343,764                        | \$ 2,023,765         | \$ (680,001) |
| <b>Common Share Statistics:</b>                 |                                      |                      |              |                                     |                      |              |
| Basic EPS:                                      |                                      |                      |              |                                     |                      |              |
| Income from continuing operations               | \$ 2.11                              | \$ 1.95              | \$ 0.16      | \$ 5.74                             | \$ 6.73              | \$ (0.99)    |
| (Loss) from discontinued operations             | (2.32)                               |                      | (2.32)       | (2.34)                              |                      | (2.34)       |
| (Loss) income                                   | \$ (0.21)                            | \$ 1.95              | \$ (2.16)    | \$ 3.40                             | \$ 6.73              | \$ (3.33)    |
| Diluted EPS                                     |                                      |                      |              |                                     |                      |              |
| Income from continuing operations               | \$ 2.09                              | \$ 1.89              | \$ 0.20      | \$ 5.66                             | \$ 6.53              | \$ (0.87)    |
| (Loss) from discontinued operations             | (2.30)                               |                      | (2.30)       | (2.31)                              |                      | (2.31)       |
| Net (loss) income                               | \$ (0.21)                            | \$ 1.89              | \$ (2.10)    | \$ 3.35                             | \$ 6.53              | \$ (3.18)    |



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| (Dollars in thousands)                            | As of and for the Three Months Ended |                      |               | As of and for the Nine Months Ended |                      |               |
|---|--------------------------------------|----------------------|---------------|-------------------------------------|----------------------|---------------|
|   | 2007                                 | September 30<br>2006 | Change        | 2007                                | September 30<br>2006 | Change        |
| <b>Selected Balance Sheet Data<sup>(2)</sup>:</b> |                                      |                      |               |                                     |                      |               |
| Reported loans held for investment (period end)   | \$ 93,788,507                        | \$ 63,612,169        | \$ 30,176,338 | \$ 93,788,507                       | \$ 63,612,169        | \$ 30,176,338 |
| Managed loans held for investment (period end)    | 144,768,560                          | 112,238,546          | 32,530,014    | 144,768,560                         | 112,238,546          | 32,530,014    |
| Reported loans held for investment (average)      | 91,744,846                           | 62,428,789           | 29,316,057    | 92,111,953                          | 59,816,239           | 32,295,714    |
| Managed loans held for investment (average)       | 143,781,268                          | 110,512,266          | 33,269,002    | 143,501,913                         | 107,091,416          | 36,410,497    |
| Allowance for loan and lease losses (period end)  | 2,237,046                            | 1,840,000            | 397,046       | 2,237,046                           | 1,840,000            | 397,046       |
| Interest Bearing Deposits (period end)            | 72,502,625                           | 43,467,977           | 29,034,648    | 72,502,625                          | 43,467,977           | 29,034,648    |
| Total Deposits (period end)                       | 83,342,814                           | 47,613,150           | 35,729,664    | 83,342,814                          | 47,613,150           | 35,729,664    |
| Interest Bearing Deposits (average)               | 73,555,174                           | 42,983,875           | 30,571,299    | 74,542,104                          | 43,044,338           | 31,497,766    |
| Total Deposits (average)                          | \$ 84,884,480                        | \$ 47,195,887        | \$ 37,688,593 | \$ 85,874,407                       | \$ 47,421,596        | \$ 38,452,811 |

**Selected Company Metrics (Reported)<sup>(2)</sup>:**

|   |        |        |        |        |        |        |
|---|--------|--------|--------|--------|--------|--------|
| Return on average assets (ROA)                | 2.28%  | 2.55%  | -0.27% | 2.12%  | 2.99%  | -0.87% |
| Return on average equity (ROE) <sup>(3)</sup> | 12.89% | 14.42% | -1.53% | 11.94% | 19.40% | -7.46% |
| Net charge-off rate <sup>(2)</sup>            | 2.09%  | 2.36%  | -0.27% | 1.90%  | 2.15%  | -0.25% |
| Net interest margin                           | 5.52%  | 6.36%  | -0.84% | 5.33%  | 6.19%  | -0.86% |
| Revenue margin                                | 12.83% | 15.01% | -2.18% | 11.92% | 15.10% | -3.18% |

**Selected Company Metrics (Managed)<sup>(2)</sup>:**

|                                |        |        |        |       |        |        |
|--------------------------------|--------|--------|--------|-------|--------|--------|
| Return on average assets (ROA) | 1.68%  | 1.68%  | 0.00%  | 1.56% | 1.97%  | -0.41% |
| Net charge-off rate            | 2.86%  | 2.92%  | -0.06% | 2.66% | 2.77%  | -0.11% |
| Net interest margin            | 6.69%  | 6.94%  | -0.25% | 6.34% | 7.01%  | -0.67% |
| Revenue margin                 | 10.31% | 10.94% | -0.63% | 9.67% | 10.94% | -1.27% |

(1) In accordance with the Company's finance charge and fee revenue recognition policy, the amounts billed to customers but not recognized as revenue were \$310.5 million and \$226.3 million for the three months ended September 30, 2007 and 2006, respectively, and \$760.5 million and \$612.2 million for the nine months ended September 30, 2007 and 2006, respectively.

(2) Based on continuing operations.

(3) Return on average equity is based on the Company's stockholder's equity.

**VII. Reportable Segment Summary For Continuing Operations**

We manage our business as two distinct operating segments: Local Banking and National Lending. The Local Banking and National Lending segments are considered reportable segments based on quantitative thresholds applied to the managed loan portfolio for reportable segments provided by SFAS No. 131, *Disclosures about Segments of an Enterprise and Related Information*.

As management makes decisions on a managed basis within each segment, information about reportable segments is provided on a managed basis.

In the third quarter of 2007, the Company shutdown mortgage origination operations of its wholesale mortgage banking unit, GreenPoint. The results of the mortgage origination operations are being reported as discontinued operations for each period presented, and are not included in segment results of the Company. The results of GreenPoint's mortgage servicing business continue to be reported as part of the Company's continuing operations. The mortgage servicing function was





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moved into the Local Banking Segment in conjunction with the shutdown of the mortgage origination operation, and the results of the Local Banking Segment were restated to include the mortgage servicing results for each period of 2007.

We maintain our books and records on a legal entity basis for the preparation of financial statements in conformity with GAAP. The following table presents information prepared from our internal management information system, which is maintained on a line of business level through allocations from legal entities.

**Table of Contents****Local Banking Segment****Table 2: Local Banking**

| (Dollars in thousands)                                   | Three Months Ended |               | Nine Months Ended  |               |
|--|--------------------|---------------|--------------------|---------------|
|  | September 30, 2007 |               | September 30, 2007 |               |
|  | 2007               | 2006          | 2007               | 2006          |
| <b>Earnings (Managed Basis)</b>                          |                    |               |                    |               |
| Interest income  | \$ 1,746,683       | \$ 719,207    | \$ 5,211,054       | \$ 2,052,871  |
| Interest expense   | 1,161,758          | 461,009       | 3,468,095          | 1,300,521     |
| Net interest income                                      | 584,925            | 258,198       | 1,742,959          | 752,350       |
| Non-interest income                                      | 195,204            | 115,526       | 605,926            | 334,050       |
| Total revenue  | 780,129            | 373,724       | 2,348,885          | 1,086,400     |
| Provision for loan and lease losses                      | (58,285)           | 5,495         | (10,580)           | 21,948        |
| Non-interest expense                                     | 543,390            | 297,080       | 1,646,450          | 860,063       |
| Income before taxes                                      | 295,024            | 71,149        | 713,015            | 204,389       |
| Income taxes   | 102,693            | 24,902        | 248,853            | 71,536        |
| Net income   | \$ 192,331         | \$ 46,247     | \$ 464,162         | \$ 132,853    |
| <b>Selected Metrics (Managed Basis)</b>                  |                    |               |                    |               |
| Period end loans held for investment                     | \$ 42,233,665      | \$ 13,326,088 | \$ 42,233,665      | \$ 13,326,088 |
| Average loans held for investment                        | \$ 41,992,618      | \$ 13,171,414 | \$ 41,983,812      | \$ 13,190,067 |
| Core deposits <sup>(1)</sup>                             | \$ 63,118,580      | \$ 26,997,345 | \$ 63,118,580      | \$ 26,997,345 |
| Total deposits   | \$ 73,419,558      | \$ 35,163,849 | \$ 73,419,558      | \$ 35,163,849 |
| Loans held for investment yield                          | 7.13%              | 8.02%         | 7.05%              | 7.68%         |
| Net interest margin - loans                              | 1.79%              | 3.30%         | 1.86%              | 3.25%         |
| Net interest margin - deposits                           | 2.09%              | 1.62%         | 2.03%              | 1.58%         |
| Net charge-off rate                                      | 0.19%              | 0.48%         | 0.18%              | 0.44%         |
| Non performing loans                                     | \$ 112,794         | \$ 79,042     | \$ 112,794         | \$ 79,042     |
| Non performing loans as a % of loans held for investment | 0.27%              | 0.59%         | 0.27%              | 0.59%         |
| Number of active ATMs                                    | 1,282              | 623           | 1,282              | 623           |
| Number of locations                                      | 732                | 342           | 732                | 342           |

(1) Includes domestic non-interest bearing deposits, NOW accounts, money market deposit accounts, savings accounts, certificates of deposit of less than \$100,000 and other consumer time deposits.

Beginning in 2006, we added a Banking segment following the acquisition of Hibernia Corporation in late 2005. Banking segment results for the period ended September 30, 2006 include the results of the legacy Hibernia business lines except for the indirect auto business, and the results of our branchless deposit business which were previously included as part of the Other segment. On December 1, 2006, we completed our acquisition of North Fork. Beginning with the results for the quarter ended March 31, 2007, the Banking segment also includes the results of the legacy North Fork business lines except for the indirect auto business and GreenPoint.

The Banking segment contributed \$192.3 million and \$464.2 million of income for the three and nine months ended September 30, 2007, respectively, compared to \$46.2 million and \$132.9 million in the comparable periods of the prior year. At September 30, 2007, Loans held for investment in the Banking segment totaled \$42.2 billion while deposits outstanding totaled \$73.4 billion. Banking segment profits are primarily generated from net interest income, which represents the spread between loan yields and the internal cost of funds charged to the business for those loans, plus the spread between deposit interest costs and the funds transfer price credited to the business for those deposits. Increases in Loans held for investment, deposits and banking segment income over the prior year are a result of the acquisition of North Fork. Loans held for investment interest margins are down from comparable periods in 2006 due primarily to the addition of the North Fork loan portfolio, which

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contained a higher percentage of lower yielding mortgage loans than the Hibernia portfolio. Deposit interest margins are up over comparable periods in 2006 due to the addition of the lower cost North Fork deposits to the existing Hibernia and Capital One deposits. During the third quarter, the Banking Segment received a higher internal funds transfer cost on certain portions of its loan portfolio while underlying loan yields were relatively flat from the second quarter of 2007.

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Likewise, the Banking Segment received a higher internal funds transfer credit during the quarter while underlying deposit costs were relatively flat from the second quarter. These changes in internal funds transfer resulted in slightly lower lending margins but slightly higher deposit margins in the quarter ended September 30, 2007.

Non-interest expenses for the three and nine months ended September 30, 2007 were \$543.4 million and \$1,646.5 million, respectively, compared to \$297.1 million and \$860.1 million in the comparable periods of the prior year. Banking segment non-interest expenses include the costs of operating the branch network and commercial and consumer loan businesses, marketing expenses, and certain Company wide expenses allocated to the banking segment. In addition, banking segment non-interest expenses include the amortization of core deposit intangibles related to the acquisitions of both Hibernia and North Fork, as well as the costs of integrating banking segment activities. Non-interest expenses were slightly higher in the quarter ended September 30, 2007 than in the quarter ended June 30, 2007 due primarily to an increase in integration related expenses.

During the quarter ended September 30, 2007, we added a net total of 8 new banking locations and 29 ATMs to our network. These new locations were spread across our New York, New Jersey, Louisiana and Texas footprints.

**National Lending Segment****Table 3: National Lending**

| (Dollars in thousands)                  | Three Months Ended |               | Nine Months Ended  |               |
|---|--------------------|---------------|--------------------|---------------|
|   | September 30, 2007 | 2006          | September 30, 2007 | 2006          |
| <b>Earnings (Managed Basis)</b>         |                    |               |                    |               |
| Interest income                         | \$ 3,511,878       | \$ 3,078,097  | \$ 10,027,516      | \$ 8,906,863  |
| Interest expense                        | 1,232,115          | 1,089,279     | 3,613,505          | 3,019,584     |
| Net interest income                     | 2,279,763          | 1,988,818     | 6,414,011          | 5,887,279     |
| Non-interest income                     | 1,312,146          | 1,213,924     | 3,627,784          | 3,418,912     |
| Total revenue                           | 3,591,909          | 3,202,742     | 10,041,795         | 9,306,191     |
| Provision for loan and lease losses     | 1,196,087          | 862,375       | 2,914,452          | 2,197,012     |
| Non-interest expense                    | 1,367,607          | 1,411,882     | 4,156,058          | 4,096,576     |
| Income before taxes                     | 1,028,215          | 928,485       | 2,971,285          | 3,012,603     |
| Income taxes                            | 352,847            | 324,366       | 1,022,271          | 1,054,750     |
| Net income                              | \$ 675,368         | \$ 604,119    | \$ 1,949,014       | \$ 1,957,853  |
| <b>Selected Metrics (Managed Basis)</b> |                    |               |                    |               |
| Period end loans held for investment    | \$ 102,556,271     | \$ 98,909,970 | \$ 102,556,271     | \$ 98,909,970 |
| Average loans held for investment       | \$ 101,805,584     | \$ 97,309,087 | \$ 101,532,192     | \$ 93,884,932 |
| Core deposits <sup>(1)</sup>            | \$ 470             | \$ 137,602    | \$ 470             | \$ 137,602    |
| Total deposits                          | \$ 2,295,131       | \$ 2,461,941  | \$ 2,295,131       | \$ 2,461,941  |
| Loans held for investment yield         | 13.77%             | 12.63%        | 13.14%             | 12.63%        |
| Net charge-off rate                     | 3.96%              | 3.25%         | 3.69%              | 3.11%         |
| 30+ day delinquency rate                | 4.70%              | 3.70%         | 4.70%              | 3.70%         |
| Number of accounts (000s)               | 48,473             | 49,176        | 48,473             | 49,176        |

(1) Includes domestic non-interest bearing deposits, NOW accounts, money market deposit accounts, savings accounts, certificates of deposit of less than \$100,000 and other consumer time deposits.

The National Lending segment consists of three sub-segments: U.S. Card, Auto Finance and Global Financial Services.



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The National Lending segment contributed \$675.4 million and \$1,949.0 million of income for the three and nine months ended September 30, 2007, respectively, compared to \$604.1 million and \$1,957.9 million in the corresponding prior year periods ended September 30, 2006. At September 30, 2007, Loans held for investment in the National Lending segment totaled \$102.6 billion while deposits outstanding totaled \$2.3 billion. Profits are primarily generated from net interest income and past-due fees earned and deemed collectible from our loans, income earned on securities, and non-interest income including the sale and servicing of loans and fee-based services to customers. Total revenue increased 12% for the three months ended September 30, 2007 primarily due to growth in the average managed Loans held for investment portfolio of 5% and selective pricing and fee changes following conversion of our cardholder system. For the nine months ended September 30, 2007 revenue increased 8%. Credit normalization drove the increase in provision for loan and lease losses for the National Lending segment.

Non-interest expenses for the three and nine months ended September 30, 2007 were \$1.4 billion and \$4.2 billion, respectively, compared to \$1.4 billion and \$4.1 billion in the corresponding prior year periods ended September 30, 2006. The increase was largely driven by additional expenses to support managed loan growth.

**U.S. Card Sub-Segment****Table 4: U.S. Card**

| (Dollars in thousands)                  | Three Months Ended<br>September 30, 2007 |               | Nine Months Ended<br>September 30, 2007 |               |
|---|--|---------------|---|---------------|
|   | 2007                                     | 2006          | 2007                                    | 2006          |
| <b>Earnings (Managed Basis)</b>         |  |               |   |               |
| Interest income                         | \$ 1,953,967                             | \$ 1,734,459  | \$ 5,547,483                            | \$ 5,077,162  |
| Interest expense                        | 596,767                                  | 554,708       | 1,789,508                               | 1,555,888     |
| Net interest income                     | 1,357,200                                | 1,179,751     | 3,757,975                               | 3,521,274     |
| Non-interest income                     | 975,502                                  | 881,304       | 2,596,536                               | 2,459,800     |
| Total revenue                           | 2,332,702                                | 2,061,055     | 6,354,511                               | 5,981,074     |
| Provision for loan and lease losses     | 662,428                                  | 451,782       | 1,438,853                               | 1,089,921     |
| Non-interest expense                    | 815,470                                  | 899,062       | 2,485,259                               | 2,604,665     |
| Income before taxes                     | 854,804                                  | 710,211       | 2,430,399                               | 2,286,488     |
| Income taxes                            | 294,053                                  | 248,574       | 836,057                                 | 800,272       |
| Net income                              | \$ 560,751                               | \$ 461,637    | \$ 1,594,342                            | \$ 1,486,216  |
| <b>Selected Metrics (Managed Basis)</b> |  |               |   |               |
| Period end loans held for investment    | \$ 49,573,279                            | \$ 51,127,654 | \$ 49,573,279                           | \$ 51,127,654 |
| Average loans held for investment       | \$ 49,682,666                            | \$ 50,131,562 | \$ 50,370,801                           | \$ 48,742,187 |
| Loans held for investment yield         | 15.73%                                   | 13.84%        | 14.68%                                  | 13.89%        |
| Net charge-off rate                     | 4.13%                                    | 3.39%         | 3.95%                                   | 3.21%         |
| 30+ day delinquency rate                | 4.46%                                    | 3.53%         | 4.46%                                   | 3.53%         |
| Purchase volume <sup>(1)</sup>          | \$ 21,522,104                            | \$ 21,450,024 | \$ 62,650,378                           | \$ 60,344,425 |
| Number of total accounts (000s)         | 36,504                                   | 37,483        | 36,504                                  | 37,483        |

(1) Includes purchase transactions net of returns and excludes cash advance transactions.

The U.S. Card sub-segment consists of domestic consumer credit and debit card activities.

Managed loans decreased 3% compared to September 30, 2006. Year-over-year growth was negatively impacted by portfolio sale of a co-branded credit card partnership at the end of the first quarter of 2007 and a reduction in our already-low marketing of balance transfer teaser products. We are also experiencing increased asset attrition as a result of repricing parts of the portfolio where original funding had expired. Purchase volume increased a modest 0.3% over the prior year. Purchase volume growth was compressed by the closing of two retail partnerships in 2007 as well as by deliberate strategy choices. Additionally, retail sales have been soft in recent months despite the increase in September,

adding to the pressure on purchase volume growth.

For the three months ended September 30, 2007, net income was \$560.8 million, an increase of \$99.1 million, or 21%, compared to the three months ended September 30, 2006. The increase was mainly a result of a 13%, or \$271.6 million increase in revenues, driven by increased margins. Primary drivers of the increase in revenue margin include reductions in the amount of teaser-based acquisitions as well as selective pricing and fee changes following the conversion of our card holder system. For the nine months ended September 30, 2007, U.S. Card sub-segment net income increased 7% compared to the same period last year due to higher revenues, partially off-set by higher net provision due to the normalization of consumer credit.



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Net provision increased \$210.6 million for the three months ended September 30, 2007 compared to the three months ended September 30, 2006. For the nine months ended September 30, 2007 net provision increased by \$348.9 million, driven by continued normalization of U.S. Consumer credit following the bankruptcy legislation impact. The net charge-off rate for the three and nine months ending September 30, 2007 both increased 74 basis points from same period last year, reflecting the above mentioned credit normalization effect. The net charge-off rate for the three months ended September 30, 2007 increased 40 basis points from previous quarter as the previous quarter was compressed due to the implementation of a change in customer statement generation from a 30 day to a 25 day grace period.

Non-interest expenses decreased 9% and 5%, respectively, for three and nine months ended September 30, 2007 due to lower marketing spend as a result of our evolving marketing strategy and increased operational efficiency.

**Auto Finance Sub-Segment****Table 5: Auto Finance**

| (Dollars in thousands)                  | Three Months Ended<br>September 30, 2007 |               | Nine Months Ended<br>September 30, 2007 |               |
|---|--|---------------|---|---------------|
|   | 2007                                     | 2006          | 2007                                    | 2006          |
| <b>Earnings (Managed Basis)</b>         |  |               |   |               |
| Interest income                         | \$ 661,471                               | \$ 575,376    | \$ 1,950,901                            | \$ 1,643,937  |
| Interest expense                        | 283,949                                  | 227,053       | 827,288                                 | 622,377       |
| Net interest income                     | 377,522                                  | 348,323       | 1,123,613                               | 1,021,560     |
| Non-interest income                     | 13,514                                   | 21,181        | 97,373                                  | 67,241        |
| Total revenue                           | 391,036                                  | 369,504       | 1,220,986                               | 1,088,801     |
| Provision for loan and lease losses     | 244,537                                  | 161,145       | 626,873                                 | 343,664       |
| Non-interest expense                    | 152,275                                  | 154,014       | 474,267                                 | 437,784       |
| Income before taxes                     | (5,776)                                  | 54,345        | 119,846                                 | 307,353       |
| Income taxes                            | (1,987)                                  | 19,021        | 41,227                                  | 107,573       |
| Net income                              | \$ (3,789)                               | \$ 35,324     | \$ 78,619                               | \$ 199,780    |
| <b>Selected Metrics (Managed Basis)</b> |  |               |   |               |
| Period end loans held for investment    | \$ 24,335,242                            | \$ 21,158,797 | \$ 24,335,242                           | \$ 21,158,797 |
| Average loans held for investment       | \$ 24,170,047                            | \$ 20,812,533 | \$ 23,890,694                           | \$ 20,151,468 |
| Loans held for investment yield         | 10.95%                                   | 11.06%        | 10.89%                                  | 10.88%        |
| Net charge-off rate                     | 3.56%                                    | 2.34%         | 2.74%                                   | 2.08%         |
| 30+ day delinquency rate                | 7.15%                                    | 5.18%         | 7.15%                                   | 5.18%         |
| Auto loan originations <sup>(1)</sup>   | \$ 3,248,747                             | \$ 3,158,481  | \$ 9,553,042                            | \$ 9,206,430  |
| Number of total accounts (000s)         | 1,731                                    | 1,558         | 1,731                                   | 1,558         |

(1) Includes all organic auto loan originations and excludes auto loans added through acquisitions. The Auto Finance sub-segment consists of automobile and other motor vehicle financing activities.

Auto Finance sub-segment's loans held for investment portfolio increased 15% over prior year quarter as a result of the transfer of \$1.8 billion of North Fork Bank's auto loans to the Auto Finance sub-segment on January 1, 2007, and strong organic originations growth within our dealer and direct marketing channels. Originations in the third quarter of 2007 were \$3.2 billion, 3% higher than prior year quarter despite industry sales levels declining in that period. As a result of this portfolio growth, net interest income increased 8% in the three months ended September 30, 2007 compared to the same period in the prior year, and 10% in the nine months ended September 30, 2007 compared to the same period prior year.

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Non-interest income for the nine months ended September 30, 2007 included a one-time gain of \$46.2 million related to the sale of 1.8 million shares of DealerTrack stock during the first quarter of 2007.

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For the three and nine months ended September 30, 2007, the Auto Finance sub-segment's net charge-off rate was up 122 basis points and 66 basis points, respectively, compared with the very low charge off rates seen in the same periods in the prior year. Net charge-offs of auto loans increased \$93.6 million and \$177.3 million for the three and nine months ended September 30, 2007, respectively. The provision for loan losses increased \$83.4 million and \$283.2 million for the three and nine month periods ended September 30, 2007, respectively. The 30-plus day delinquency rate for the Auto Finance sub-segment increased 197 basis points over prior year quarter. Compared to the second quarter of 2007 the biggest driver of credit performance is normal credit seasonality. Compared to the third quarter in 2006, several factors are contributing to higher loss levels. First, we are experiencing across the board worsening compared to the very low loss levels of 2006. Second, we continue to have elevated losses from our recent Dealer Prime originations. While the Dealer Prime loans we are originating today have better credit characteristics, loss levels from prior originations will remain elevated until those loans amortize. The third factor is elevated losses in our Dealer Subprime business as a result of industry-wide risk and underwriting expansions of the past several years. While losses on these loans have increased, the business remains profitable and we are comfortable with the returns of the Subprime business.

Non-interest expense in the third quarter of 2007 decreased 1% when compared third quarter 2006, compared to 6% revenue growth in that time period. Operating costs on a percent of loan basis have declined versus prior year as the Auto Finance sub-segment realized the initial benefits of the integration of the dealer programs of the legacy Capital One, Onyx, Hibernia, and North Fork auto lending businesses.

**Global Financial Services Sub-Segment****Table 6: Global Financial Services**

| (Dollars in thousands)                  | Three Months Ended<br>September 30, 2007 |               | Nine Months Ended<br>September 30, 2007 |               |
|---|--|---------------|---|---------------|
|   | 2007                                     | 2006          | 2007                                    | 2006          |
| <b>Earnings (Managed Basis)</b>         |  |               |   |               |
| Interest income                         | \$ 896,440                               | \$ 768,262    | \$ 2,529,132                            | \$ 2,185,764  |
| Interest expense                        | 351,399                                  | 307,518       | 996,709                                 | 841,319       |
| Net interest income                     | 545,041                                  | 460,744       | 1,532,423                               | 1,344,445     |
| Non-interest income                     | 323,130                                  | 311,439       | 933,875                                 | 891,871       |
| Total revenue                           | 868,171                                  | 772,183       | 2,466,298                               | 2,236,316     |
| Provision for loan and lease losses     | 289,122                                  | 249,448       | 848,726                                 | 763,427       |
| Non-interest expense                    | 399,862                                  | 358,806       | 1,196,532                               | 1,054,127     |
| Income before taxes                     | 179,187                                  | 163,929       | 421,040                                 | 418,762       |
| Income taxes                            | 60,781                                   | 56,771        | 144,987                                 | 146,905       |
| Net income                              | \$ 118,406                               | \$ 107,158    | \$ 276,053                              | \$ 271,857    |
| <b>Selected Metrics (Managed Basis)</b> |  |               |   |               |
| Period end loans held for investment    | \$ 28,647,750                            | \$ 26,623,519 | \$ 28,647,750                           | \$ 26,623,519 |
| Average loans held for investment       | \$ 27,952,871                            | \$ 26,364,992 | \$ 27,270,697                           | \$ 24,991,277 |
| Loans held for investment yield         | 12.72%                                   | 11.58%        | 12.26%                                  | 11.59%        |
| Net charge-off rate                     | 4.00%                                    | 3.70%         | 4.05%                                   | 3.74%         |
| 30+ day delinquency rate                | 3.02%                                    | 2.86%         | 3.02%                                   | 2.86%         |
| Number of total accounts (000s)         | 10,238                                   | 10,135        | 10,238                                  | 10,135        |

Global Financial Services businesses extend Capital One's national scale lending franchise and provide geographic diversification. The segment consists of international (UK and Canada) lending, small business lending, installment loans, home loans, healthcare finance and other consumer financial service activities.

Global Financial Services net income increased 11% for the quarter ended September 30, 2007 vs. the quarter ended September 30, 2006. The increase in the portfolio's net income was largely driven by strong revenue growth in North America and a favorable credit outlook in Europe.

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Total revenue increased 12% for the quarter ended September 30, 2007, higher than the 6% growth in average loans for the same period mainly driven by strong growth in North American businesses.

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The provision for loan losses increased 16% for the quarter ended September 30, 2007, as benefits related to U.S. bankruptcy legislation implemented in 2005 subsided. This normalization impacts both current period charge-offs as well as the allowance for loan losses expected in the future.

Non-interest expense increased 11% for the quarter ended September 30, 2007. Marketing expenses increased 23% vs. the year-ago quarter, driving higher growth in the personal lending, Canada, and Home Loan businesses. Operating costs were 7% higher in the third quarter 2007, growing at a slower rate than revenue.

**VIII. Funding****Funding Availability**

We have established access to a variety of funding sources.

Table 7 illustrates our unsecured funding sources and our two auto loan secured warehouses.

**Table 7: Funding Availability**

|   | Effective/<br>Issue Date | Availability <sup>(1)(6)</sup> | Outstanding <sup>(4)</sup> | Final<br>Maturity <sup>(5)</sup> |
|---|--------------------------|--------------------------------|----------------------------|----------------------------------|
| <b>(Dollars or dollar equivalents in millions)</b>              |                          |                                |                            |                                  |
| Senior and Subordinated Global Bank Note Program <sup>(2)</sup> | 1/03                     | \$ 1,800                       | \$ 3,190                   |                                  |
| Senior Domestic Bank Note Program <sup>(3)</sup>                | 4/97                     |                                | 168                        |                                  |
| Capital One Auto Loan Facility I                                | 3/02                     | 1,295                          | 2,505                      |                                  |
| Capital One Auto Loan Facility II                               | 3/05                     | 1,362                          | 388                        |                                  |
| Corporation Automatic Shelf Registration Statement              | 5/06                     | *                              | N/A                        | **                               |

(1) All funding sources are non-revolving except for the Credit Facility and the Capital One Auto Loan Facilities. Funding availability under the credit facilities and auto loan secured warehouses is subject to compliance with certain representations, warranties and covenants. Funding availability under all other sources is subject to market conditions.

(2) The notes issued under the Senior and Subordinated Global Bank Note Program may have original terms of thirty days to thirty years from their date of issuance. This program was updated in June 2005.

(3) The notes issued under the Senior Domestic Bank Note Program have original terms of one to ten years. The Senior Domestic Bank Note Program is no longer available for issuances.

(4) Amounts outstanding are as of September 30, 2007.

(5) Maturity date refers to the date the facility terminates, where applicable.

(6) Availability does not include unused conduit capacity related to off-balance sheet securitization structures of \$10.3 billion at September 30, 2007.

\* The Corporation and certain of its subsidiaries have registered an indeterminate amount of securities pursuant to the Automatic Shelf Registration Statement that are available for future issuance.

\*\* Under SEC rules, the Automatic Shelf Registration Statement expires three years after filing. Accordingly, the Corporation must file a new Automatic Shelf Registration Statement at least once every three years.

**Senior and Subordinated Notes**

The Senior and Subordinated Global Bank Note Program gives the Bank the ability to issue securities to both U.S. and non-U.S. lenders and to raise funds in U.S. and foreign currencies, subject to conditions customary in transactions of this nature.

Prior to the establishment of the Senior and Subordinated Global Bank Note Program, the Bank issued senior unsecured debt through its \$8.0 billion Senior Domestic Bank Note Program, of which \$167.5 million was outstanding at September 30, 2007. The Bank did not renew the Senior Domestic Bank Note Program for future issuances following the establishment of the Senior and Subordinated Global Bank Note Program.

***Other Short-Term Borrowings***

*Revolving Credit Facility*

In June 2004, we terminated our Domestic Revolving and Multicurrency Credit Facilities and replaced them with a new revolving credit facility ( Credit Facility ) providing for an aggregate of \$750.0 million in unsecured borrowings from various lending institutions to be used for general corporate purposes. On April 30, 2007 the Credit Facility was terminated.

**Table of Contents***Collateralized Revolving Credit Facilities*

In March 2002, COAF entered into a revolving warehouse credit facility collateralized by a security interest in certain auto loan assets (the Capital One Auto Loan Facility I ). As of September 30, 2007, the Capital One Auto Loan Facility I had the capacity to issue up to \$3.8 billion in secured notes. The Capital One Auto Loan Facility I has multiple participants each with separate renewal dates. The facility does not have a final maturity date. Instead, each participant may elect to renew the commitment for another set period of time. Interest on the facility is largely based on commercial paper rates.

In March 2005, COAF entered into a second revolving warehouse credit facility collateralized by a security interest in certain auto loan assets (the Capital One Auto Loan Facility II ). As of September 30, 2007, the Capital One Auto Loan Facility II had the capacity to issue up to \$1.8 billion in secured notes. The facility does not have a final maturity date. Instead, the participant may elect to renew the commitment for another set period of time. Interest on the facility is based on commercial paper rates.

*Corporation Shelf Registration Statement*

As of September 30, 2007, we had an effective shelf registration statement under which we from time to time may offer and sell an indeterminate aggregate amount of senior or subordinated debt securities, preferred stock, depositary shares representing preferred stock, common stock, trust preferred securities, junior subordinated debt securities, guarantees of trust preferred securities and certain back-up obligations, purchase contracts and units. There is no limit under this shelf registration statement to the amount or number of such securities that we may offer and sell.

In September 2007, the Company issued \$1.5 billion aggregate principal amount of 6.750% Senior Notes due September 15, 2017.

Table 8 shows the maturities of domestic time certificates of deposit in denominations of \$100 thousand or greater (large denomination CDs) as of September 30, 2007.

**Table 8: Maturities of Large Denomination Certificates \$100,000 or More**

| (Dollars in thousands)          | September 30, 2007   |                |
|---------------------------------|----------------------|----------------|
|                                 | Balance              | Percent        |
| Three months or less            | \$ 3,097,061         | 30.22%         |
| Over 3 through 6 months         | 1,805,109            | 17.62%         |
| Over 6 through 12 months        | 2,000,272            | 19.52%         |
| Over 12 months through 10 years | 3,344,193            | 32.64%         |
| <b>Total</b>                    | <b>\$ 10,246,635</b> | <b>100.00%</b> |

Table 9 shows the composition of average deposits for the periods presented.

**Table 9: Deposit Composition and Average Deposit Rates**

|  | Three Months Ended September 30, |          |         | Nine Months Ended September 30, |          |         |
|--|----------------------------------|----------|---------|---------------------------------|----------|---------|
|  | Average                          |          |         | Average                         |          |         |
|  | Average                          | % of     | Deposit | Average                         | % of     | Deposit |
|  | Balance                          | Deposits | Rate    | Balance                         | Deposits | Rate    |
| Non-interest bearing - domestic NOW accounts | \$ 11,296,184                    | 13.31%   | N/A     | \$ 11,301,888                   | 13.16%   | N/A     |
| Money market deposit accounts                | 4,759,665                        | 5.61%    | 2.86%   | 4,979,470                       | 5.80%    | 2.84%   |
| Savings Accounts                             | 28,696,735                       | 33.81%   | 4.11%   | 27,277,008                      | 31.76%   | 4.01%   |
|  | 8,345,638                        | 9.83%    | 1.80%   | 8,379,961                       | 9.76%    | 1.74%   |

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|  |               |         |       |               |         |       |
|--|---------------|---------|-------|---------------|---------|-------|
| Other consumer time deposits                             | 17,203,453    | 20.26%  | 4.52% | 18,421,268    | 21.45%  | 4.52% |
| Total core deposits                                      | 70,301,675    | 82.82%  | 3.19% | 70,359,595    | 81.93%  | 3.15% |
| Public fund certificate of deposits of \$100,000 or more | 1,884,767     | 2.22%   | 4.90% | 1,967,915     | 2.29%   | 4.90% |
| Certificates of deposit of \$100,000 or more             | 8,673,860     | 10.22%  | 4.76% | 9,535,152     | 11.11%  | 4.66% |
| Foreign time deposits                                    | 4,024,178     | 4.74%   | 5.28% | 4,011,745     | 4.67%   | 5.10% |
| Total deposits   | \$ 84,884,480 | 100.00% | 3.49% | \$ 85,874,407 | 100.00% | 3.45% |



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**IX. Capital**

***Capital Adequacy***

The Company and the Bank are subject to capital adequacy guidance adopted by the Federal Reserve Board (the Federal Reserve ), and CONA and Superior are subject to capital adequacy guidelines adopted by the Office of the Comptroller of the Currency (the OCC ), and with the Federal Reserve, collectively, the regulators ). The capital adequacy guidelines set minimum risk-based and leverage capital requirements that are based on quantitative and qualitative measures of their assets and off-balance sheet items. The Federal Reserve holds the Corporation to similar minimum capital requirements.

As of September 30, 2007, the Bank, CONA, and Superior (collectively, the Banks ) each exceeded the minimum regulatory requirements to which it was subject. The Banks all were considered well-capitalized under applicable capital adequacy guidelines. Also as of September 30, 2007, the Corporation was considered well-capitalized under Federal Reserve capital standards for bank holding companies and, therefore, exceeded all minimum capital requirements. There have been no conditions or events since that we believe would have changed the capital category of the Corporation or any of the Banks.

The Bank treats a portion of its loans as subprime under the Expanded Guidance for Subprime Lending Programs (the Subprime Guidance ) issued by the four federal banking agencies that comprise the Federal Financial Institutions Examination Council ( FFIEC ), and have assessed its capital and allowance for loan and lease losses accordingly. Under the Subprime Guidance, the Bank exceeds the minimum capital adequacy guidelines as of September 30, 2007. Failure to meet minimum capital requirements can result in mandatory and possible additional discretionary actions by a federal banking agency that, if undertaken, could have a material effect on the Corporation s consolidated financial statements.

For purposes of the Subprime Guidance, the Corporation has treated as subprime all loans in the Bank s targeted subprime programs to customers either with a FICO score of 660 or below or with no FICO score. The Bank holds on average 200% of the total risk-based capital charge that would otherwise apply to such assets. This results in higher levels of regulatory capital at the Bank.

Additionally, regulatory restrictions exist that limit the ability of the Bank, CONA, and Superior to transfer funds to the Corporation. As of September 30, 2007, retained earnings of the Bank, CONA, and Superior of \$193.1 million, zero million, and \$3.2 million, respectively, were available for payment of dividends to the Corporation without prior approval by the regulators.

**Table of Contents****Table 10 REGULATORY CAPITAL RATIOS**

|   | Regulatory | Applying | Minimum for | To Be             |
|---|------------|----------|-------------|-------------------|
|   | Filing     | Subprime | Capital     | Well Capitalized  |
|   | Basis      | Guidance | Adequacy    | Under             |
|   | Ratios     | Ratios   | Purposes    | Prompt Corrective |
|   |            |          |             | Action            |
|   |            |          |             | Provisions        |
| <b>September 30, 2007</b>                         |            |          |             |                   |
| <i>Capital One Financial Corp. <sup>(1)</sup></i> |            |          |             |                   |
| Tier 1 Capital                                    | 10.70%     | 10.10%   | 4.00%       | N/A               |
| Total Capital                                     | 13.79      | 13.08    | 8.00        | N/A               |
| Tier 1 Leverage                                   | 9.51       | 9.51     | 4.00        | N/A               |
| <i>Capital One Bank</i>                           |            |          |             |                   |
| Tier 1 Capital                                    | 12.95%     | 10.26%   | 4.00%       | 6.00%             |
| Total Capital                                     | 16.08      | 12.95    | 8.00        | 10.00             |
| Tier 1 Leverage                                   | 12.16      | 12.16    | 4.00        | 5.00              |
| <i>Capital One National Bank</i>                  |            |          |             |                   |
| Tier 1 Capital                                    | 10.82%     | N/A      | 4.00%       | 6.00%             |
| Total Capital                                     | 12.05      | N/A      | 8.00        | 10.00             |
| Tier 1 Leverage                                   | 8.52       | N/A      | 4.00        | 5.00              |
| <i>Superior Bank</i>                              |            |          |             |                   |
| Tier 1 Capital                                    | 15.06%     | N/A      | 4.00%       | 6.00%             |
| Total Capital                                     | 16.32      | N/A      | 8.00        | 10.00             |
| Tier 1 Leverage                                   | 5.99       | N/A      | 4.00        | 5.00              |
| <b>September 30, 2006</b>                         |            |          |             |                   |
| <i>Capital One Financial Corp. <sup>(1)</sup></i> |            |          |             |                   |
| Tier 1 Capital                                    | 16.98%     | 15.08%   | 4.00%       | N/A               |
| Total Capital                                     | 20.40      | 18.24    | 8.00        | N/A               |
| Tier 1 Leverage                                   | 15.27      | 15.27    | 4.00        | N/A               |
| <i>Capital One Bank</i>                           |            |          |             |                   |
| Tier 1 Capital                                    | 13.22%     | 10.32%   | 4.00%       | 6.00%             |
| Total Capital                                     | 16.92      | 13.45    | 8.00        | 10.00             |
| Tier 1 Leverage                                   | 12.24      | 12.24    | 4.00        | 5.00              |
| <i>Capital One National Bank</i>                  |            |          |             |                   |
| Tier 1 Capital                                    | 10.31%     | N/A      | 4.00%       | 6.00%             |
| Total Capital                                     | 11.56      | N/A      | 8.00        | 10.00             |
| Tier 1 Leverage                                   | 7.34       | N/A      | 4.00        | 5.00              |

(1) The regulatory framework for prompt corrective action is not applicable for bank holding companies.

**Dividend Policy**

The declaration and payment of dividends, as well as the amount thereof, are subject to the discretion of the Board of Directors of the Company and will depend upon our results of operations, financial condition, cash requirements, future prospects and other factors deemed relevant by the Board of Directors. The company recently announced that it expects to continue to experience strong capital generation that will enable the

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Board of Directors to declare dividends on its common stock at a fixed dollar amount that approximates 25% of expected net income after tax.

As a holding company, our ability to pay dividends is dependent upon the receipt of dividends or other payments from our subsidiaries. Applicable banking regulations and provisions that may be contained in our borrowing agreements or the

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borrowing agreements of our subsidiaries may limit our subsidiaries' ability to pay dividends to us or our ability to pay dividends to our stockholders. There can be no assurance that the company will declare and pay any dividends.

### **X. Business Outlook**

This business outlook section summarizes our primary goals, expectations and strategies for continued growth. The statements contained in this section are based on our current expectations. Certain statements are forward looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such forward looking statements involve risks and uncertainties and actual results could differ materially from those in our forward looking statements as a result of various factors including those set forth in Item 1A Risk Factors.

Our outlook should be viewed against the backdrop of the global economy, financial markets activity and the regulatory environment. Weakness in the global economy, credit deterioration, inflation, movements in interest rates, and regulatory changes are examples of risks that could adversely impact our business and earnings. In addition, recent unusual volatility in the capital markets could expose the company to wholesale funding and liquidity risk.

We expect to deliver prudent and profitable growth in our operating segments in the context of the current credit environment. In addition, we remain committed to sustained capital generation in our core businesses and to maintaining a strong, diversified balance sheet. We also expect to deliver long-term value by leveraging infrastructure and streamlining processes to increase operating efficiency.

On October 18<sup>th</sup>, 2007, we affirmed that we expect earnings per share for the full year 2007 to be approximately \$5.00. This guidance was as of the date it was given. Included in this guidance is the impact of the completion of our \$3 billion share repurchase program.

Our target is to operate within a Tangible Common Equity range of between 5.5% and 6% in 2008. Given current trends in revenues, loan growth, credit metrics and operating efficiency, we expect to deliver in 2008 (on a managed basis) low to mid single digit growth in loans and deposits; revenue growth in line with or slightly above asset growth; operating efficiency in the mid 40 percent range; and charge-off dollars of approximately \$4.9 billion.

Our charge-off outlook assumes that credit normalization largely runs its course by the end of 2007, that we experience a full year effect of normalized charge-off levels in 2008, and that the elevated U.S. Card delinquencies that we experienced in the third quarter of 2007 begin to subside during the fourth quarter and return to more normal seasonal levels by the second quarter of 2008. If delinquency rates do not subside, actual charge-offs for 2008 could be greater than \$4.9 billion. Further, our charge-off outlook assumes that employment and interest rates remain largely at current levels. However, given current uncertainties in the outlook for domestic credit markets and the broader economy, our 2008 charge-off outlook could vary significantly relative to our current expectations.

#### ***Operating Segments***

In addition to the factors described above, we expect results in our Local Banking segment to continue to be pressured by the flat yield curve in the U.S., as well as a competitive pricing environment. Integration efforts will accelerate over the next two quarters, as we move to convert our deposit platform and brand in the first quarter of 2008.

Given our weighting toward consumer lending, we face several challenges that may pressure results in our National Lending segment, including degrading consumer credit and uncertainty regarding the consumer economy.

In our US Card sub-segment, we expect the competitive environment to remain challenging. We will continue to focus on product and marketing strategies with the most attractive risk-adjusted returns and resilience, including transactor products for prime and super-prime customers, and attractively priced revolver products across the risk spectrum. We expect revenue dollars to grow in 2008, largely as a result of the full year impact of the revenue margin increases in the second and third quarters of 2007. We expect revenue margin to remain near its current level in the fourth quarter of 2007, and to moderate somewhat through 2008. Based on these trends, we expect average full-year 2008 revenue margin to be higher than average full-year revenue margin in 2007. Given current delinquency trends, we expect charge-off dollars to rise in the fourth quarter and into 2008. Our charge-off outlook for US Card assumes that credit normalization largely runs its course by the end of 2007, that we experience a full year effect of normalized charge-off levels in 2008, and that the elevated delinquencies that the US Card business experienced in the third quarter of 2007 begin to subside during the fourth quarter and return to more normal seasonal levels by the second quarter of 2008. If delinquency rates do not subside, actual charge-offs for 2008 could be greater. Further, our charge-off outlook assumes that employment and interest rates remain largely at current levels. However, given current uncertainties in the outlook for domestic credit markets and the broader economy, our 2008 charge-off outlook could vary significantly relative to our current expectations.

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In our Auto Finance sub-segment, we continue to see the impacts of industry-wide risk and underwriting expansion, as well as continuing charge-off normalization. In addition, as a result of our recent integration of the dealer prime platform, we continue to experience elevated loss levels in certain vintages. However, based on our integrated dealer strategy, recent originations and improving operating efficiency, we expect to deliver stronger returns in 2008 than in 2007.

In our Global Financial Services (GFS) sub-segment, North American GFS businesses generally will experience similar trends as in our U.S. Card sub-segment. In addition, we expect credit in our UK card business will remain stable based on recent performance.

**Table of Contents****XI. Supervision and Regulation**

We have consolidated several of our subsidiary banks into one of our existing national banks, CONA, and moved the headquarters of CONA from New Orleans, Louisiana to McLean, Virginia. On July 1, 2007, the Savings Bank merged with and into CONA. On August 1, 2007, North Fork Bank merged with and into CONA, and North Fork Bank's mortgage lending subsidiary, GreenPoint, became an operating subsidiary of CONA. In addition, the OCC has approved the Bank's application to convert from a Virginia-state chartered bank to a national association. The conversion of the Bank to a national charter is scheduled to take place in the first quarter of 2008. We are planning other reorganization and consolidation actions to further streamline our operations.

For additional information on our Supervision and Regulation activities, see our Annual Report on Form 10-K for the year ended December 31, 2006, Part I, Item 1 "Supervision and Regulation" for a summary of our regulatory issues and activities.

**XII. Enterprise Risk Management**

Risk is an inherent part of our business activities. We have an Enterprise Risk Management (ERM) program designed to ensure appropriate and comprehensive oversight and management of risk. The ERM program has three components. First, the Board of Directors and senior management committees oversee risk and risk management practices. Second, the centralized department headed by the Chief Risk Officer establishes risk management methodologies, processes and standards. Third, the individual business areas throughout the Company are responsible for managing risk in their businesses and performing ongoing identification, assessment and response to risks. Our ERM framework includes eight categories of risk: credit, liquidity, market, operational, legal, strategic, reputation, and compliance.

For additional information on the Company's ERM program, see the Corporation's Annual Report on Form 10-K for the year ended December 31, 2006, Part I, Item 1, Enterprise Risk Management.

**XIII. Tabular Summary****TABLE A STATEMENTS OF REPORTED AVERAGE BALANCES, INCOME AND EXPENSE, YIELDS AND RATES**

Table A provides average balance sheet data and an analysis of net interest income, net interest spread (the difference between the yield on earning assets and the cost of interest-bearing liabilities) and net interest margin for the three and nine months ended September 30, 2007 and 2006.

|  | Three Months Ended September 30 |                            |                |               |                            |                |
|--|---------------------------------|----------------------------|----------------|---------------|----------------------------|----------------|
|  | Average                         | 2007<br>Income/<br>Expense | Yield/<br>Rate | Average       | 2006<br>Income/<br>Expense | Yield/<br>Rate |
| (Dollars in Thousands)                       | Balance                         |                            |                | Balance       |                            |                |
| <b>Assets:</b>                               |                                 |                            |                |               |                            |                |
| Earning assets                               |                                 |                            |                |               |                            |                |
| Consumer loans <sup>(1)</sup>                |                                 |                            |                |               |                            |                |
| Domestic                                     | \$ 55,774,139                   | \$ 1,657,942               | 11.89%         | \$ 47,739,155 | \$ 1,477,230               | 12.38%         |
| International                                | 3,559,446                       | 119,258                    | 13.40%         | 4,079,951     | 113,411                    | 11.12%         |
| Total consumer loans                         | 59,333,585                      | 1,777,200                  | 11.98%         | 51,819,106    | 1,590,641                  | 12.28%         |
| Commercial loans                             | 32,411,261                      | 603,896                    | 7.45%          | 10,609,683    | 224,162                    | 8.45%          |
| Total Loans Held for Investment              | 91,744,846                      | 2,381,096                  | 10.38%         | 62,428,789    | 1,814,803                  | 11.63%         |
| Securities available for sale <sup>(3)</sup> | 20,041,177                      | 252,550                    | 5.04%          | 14,259,073    | 151,616                    | 4.25%          |
| Other  |                                 |                            |                |               |                            |                |
| Domestic <sup>(2) (3)</sup>                  | 4,934,790                       | 121,693                    | 9.86%          | 3,815,579     | 80,350                     | 8.42%          |
| International                                | 973,459                         | 11,628                     | 4.78%          | 934,057       | 18,302                     | 7.84%          |

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|                           |                    |                     |              |             |              |        |
|---------------------------|--------------------|---------------------|--------------|-------------|--------------|--------|
| Total <sup>(2)(3)</sup>   | <b>5,908,249</b>   | <b>133,321</b>      | <b>9.03%</b> | 4,749,636   | 98,652       | 8.31%  |
| Total earning assets      | <b>117,694,272</b> | <b>\$ 2,766,967</b> | <b>9.40%</b> | 81,437,498  | \$ 2,065,071 | 10.14% |
| Cash and due from banks   | <b>2,238,588</b>   |                     |              | 1,641,701   |              |        |
| Allowance for loan losses | <b>(2,115,339)</b> |                     |              | (1,766,507) |              |        |

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|  | Three Months Ended September 30 |                            |                |                |                            |                |
|--|---------------------------------|----------------------------|----------------|----------------|----------------------------|----------------|
|  | Average                         | 2007<br>Income/<br>Expense | Yield/<br>Rate | Average        | 2006<br>Income/<br>Expense | Yield/<br>Rate |
| <b>(Dollars in Thousands)</b>                  | <b>Balance</b>                  | <b>Expense</b>             | <b>Rate</b>    | <b>Balance</b> | <b>Expense</b>             | <b>Rate</b>    |
| Premises and equipment, net                    | 2,240,728                       |                            |                | 1,496,530      |                            |                |
| Other <sup>(2)</sup>                           | 23,232,334                      |                            |                | 9,485,540      |                            |                |
| Total assets from discontinued operations      | 4,593,995                       |                            |                |                |                            |                |
| Total assets                                   | \$ 147,884,578                  |                            |                | \$ 92,294,762  |                            |                |
| <b>Liabilities and Equity:</b>                 |                                 |                            |                |                |                            |                |
| Interest-bearing liabilities                   |                                 |                            |                |                |                            |                |
| Deposits                                       |                                 |                            |                |                |                            |                |
| Domestic                                       | \$ 71,207,677                   | \$ 707,479                 | 3.97%          | \$ 39,419,167  | \$ 398,649                 | 4.05%          |
| International                                  | 2,347,497                       | 32,612                     | 5.56%          | 3,564,708      | 43,922                     | 4.93%          |
| Total Deposits                                 | 73,555,174                      | 740,091                    | 4.02%          | 42,983,875     | 442,571                    | 4.12%          |
| Senior and subordinated notes                  | 9,811,821                       | 144,643                    | 5.90%          | 6,544,768      | 96,300                     | 5.89%          |
| Other borrowings                               |                                 |                            |                |                |                            |                |
| Domestic                                       | 17,876,756                      | 254,202                    | 5.69%          | 16,887,884     | 231,236                    | 5.48%          |
| International                                  | 1,016,120                       | 3,557                      | 1.40%          | 1,122,853      | 449                        | 0.16%          |
| Total other borrowings                         | 18,892,876                      | 257,759                    | 5.46%          | 18,010,737     | 231,685                    | 5.15%          |
| Total interest-bearing liabilities             | 102,259,871                     | \$ 1,142,493               | 4.47%          | 67,539,380     | \$ 770,556                 | 4.56%          |
| Non-interest bearing deposits                  | 11,329,306                      |                            |                | 4,212,012      |                            |                |
| Other  | 5,601,153                       |                            |                | 4,233,787      |                            |                |
| Total liabilities from discontinued operations | 3,350,381                       |                            |                |                |                            |                |
| Total liabilities                              | 122,540,711                     |                            |                | 75,985,179     |                            |                |
| Equity   | 25,343,867                      |                            |                | 16,309,583     |                            |                |
| Total liabilities and equity                   | \$ 147,884,578                  |                            |                | \$ 92,294,762  |                            |                |
| Net interest spread                            |                                 |                            | 4.93%          |                |                            | 5.58%          |
| Interest income to average earning assets      |                                 |                            | 9.40%          |                |                            | 10.14%         |
| Interest expense to average earning assets     |                                 |                            | 3.88%          |                |                            | 3.78%          |
| Net interest margin                            |                                 |                            | 5.52%          |                |                            | 6.36%          |

(1) Interest income includes past-due fees on loans of approximately \$178.4 million and \$174.1 million for the three months ended September 30, 2007 and 2006, respectively.

(2) Q3 2006 data has been reclassified for amounts related to mortgage loans for sale.

(3) Q3 2006 data has been reclassified for amounts related to FHLB and Federal Reserve stock.

|                               | Nine Months Ended September 30 |                            |                |                |                            |                |
|-------------------------------|--------------------------------|----------------------------|----------------|----------------|----------------------------|----------------|
|                               | Average                        | 2007<br>Income/<br>Expense | Yield/<br>Rate | Average        | 2006<br>Income/<br>Expense | Yield/<br>Rate |
| <b>(Dollars in Thousands)</b> | <b>Balance</b>                 | <b>Expense</b>             | <b>Rate</b>    | <b>Balance</b> | <b>Expense</b>             | <b>Rate</b>    |
| <b>Assets:</b>                |                                |                            |                |                |                            |                |



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|  |               |              |        |               |              |        |
|--|---------------|--------------|--------|---------------|--------------|--------|
| Earning assets                               |               |              |        |               |              |        |
| Consumer loans <sup>(1)</sup>                |               |              |        |               |              |        |
| Domestic                                     | \$ 56,911,472 | \$ 4,878,235 | 11.43% | \$ 45,534,042 | \$ 4,082,426 | 11.95% |
| International                                | 3,421,010     | 314,593      | 12.26% | 3,824,348     | 318,993      | 11.12% |
| Total consumer loans                         | 60,332,482    | 5,192,828    | 11.48% | 49,358,390    | 4,401,419    | 11.89% |
| Commercial loans                             | 31,779,471    | 1,770,521    | 7.43%  | 10,457,849    | 642,943      | 8.20%  |
| Total Loans Held for Investment              | 92,111,953    | 6,963,349    | 10.08% | 59,816,239    | 5,044,362    | 11.24% |
| Securities available for sale <sup>(3)</sup> |               |              |        |               |              |        |
| Other  |               |              |        |               |              |        |
| Domestic <sup>(2) (3)</sup>                  | 7,494,969     | 416,236      | 7.40%  | 4,235,876     | 273,289      | 8.60%  |
| International                                | 1,099,520     | 43,769       | 5.31%  | 1,274,769     | 40,081       | 4.19%  |
| Total <sup>(2) (3)</sup>                     | 8,594,489     | 460,005      | 7.14%  | 5,510,645     | 313,370      | 7.58%  |

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|  | Nine Months Ended September 30 |                            |                |                      |                            |                |
|--|--------------------------------|----------------------------|----------------|----------------------|----------------------------|----------------|
|  | Average                        | 2007<br>Income/<br>Expense | Yield/<br>Rate | Average              | 2006<br>Income/<br>Expense | Yield/<br>Rate |
| <b>(Dollars in Thousands)</b>                  | <b>Balance</b>                 | <b>Expense</b>             | <b>Rate</b>    | <b>Balance</b>       | <b>Expense</b>             | <b>Rate</b>    |
| Total earning assets                           | 119,246,346                    | \$ 8,117,962               | 9.08%          | 79,695,390           | \$ 5,840,810               | 9.77%          |
| Cash and due from banks                        | 2,154,724                      |                            |                | 1,645,239            |                            |                |
| Allowance for loan losses                      | (2,133,435)                    |                            |                | (1,744,566)          |                            |                |
| Premises and equipment, net                    | 2,223,416                      |                            |                | 1,374,607            |                            |                |
| Other <sup>(2)</sup>                           | 21,522,079                     |                            |                | 9,272,422            |                            |                |
| Total assets from discontinued operations      | 5,033,762                      |                            |                |                      |                            |                |
| <b>Total assets</b>                            | <b>\$ 148,046,892</b>          |                            |                | <b>\$ 90,243,092</b> |                            |                |
| <b>Liabilities and Equity:</b>                 |                                |                            |                |                      |                            |                |
| Interest-bearing liabilities                   |                                |                            |                |                      |                            |                |
| Deposits                                       |                                |                            |                |                      |                            |                |
| Domestic                                       | \$ 72,186,748                  | \$ 2,126,238               | 3.93%          | \$ 39,627,327        | \$ 1,139,790               | 3.84%          |
| International                                  | 2,355,356                      | 93,939                     | 5.32%          | 3,417,011            | 122,622                    | 4.78%          |
| <b>Total Deposits</b>                          | <b>74,542,104</b>              | <b>2,220,177</b>           | <b>3.97%</b>   | <b>43,044,338</b>    | <b>1,262,412</b>           | <b>3.91%</b>   |
| Senior and subordinated notes                  | 9,556,134                      | 417,250                    | 5.82%          | 6,074,477            | 275,361                    | 6.04%          |
| Other borrowings                               |                                |                            |                |                      |                            |                |
| Domestic                                       | 16,792,161                     | 702,434                    | 5.58%          | 15,896,581           | 603,662                    | 5.06%          |
| International                                  | 1,101,162                      | 10,503                     | 1.27%          | 1,113,680            | 901                        | 0.11%          |
| <b>Total other borrowings</b>                  | <b>17,893,323</b>              | <b>712,937</b>             | <b>5.31%</b>   | <b>17,010,261</b>    | <b>604,563</b>             | <b>4.74%</b>   |
| <b>Total interest-bearing liabilities</b>      | <b>101,991,561</b>             | <b>\$ 3,350,364</b>        | <b>4.38%</b>   | <b>66,129,076</b>    | <b>\$ 2,142,336</b>        | <b>4.32%</b>   |
| Non-interest bearing deposits                  | 11,332,303                     |                            |                | 4,377,258            |                            |                |
| Other  | 5,587,588                      |                            |                | 5,824,657            |                            |                |
| Total liabilities from discontinued operations | 3,774,815                      |                            |                |                      |                            |                |
| <b>Total liabilities</b>                       | <b>122,686,267</b>             |                            |                | <b>76,330,991</b>    |                            |                |
| Equity   | 25,360,625                     |                            |                | 13,912,101           |                            |                |
| <b>Total liabilities and equity</b>            | <b>\$ 148,046,892</b>          |                            |                | <b>\$ 90,243,092</b> |                            |                |
| Net interest spread                            |                                |                            | 4.70%          |                      |                            | 5.45%          |
| Interest income to average earning assets      |                                |                            | 9.08%          |                      |                            | 9.77%          |
| Interest expense to average earning assets     |                                |                            | 3.75%          |                      |                            | 3.58%          |
| Net interest margin                            |                                |                            | 5.33%          |                      |                            | 6.19%          |

(1) Interest income includes past-due fees on loans of approximately \$498.2 million and \$521.5 million for the nine months ended September 30, 2007 and 2006, respectively.

(2) Q3 2006 data has been reclassified for amounts related to mortgage loans for sale.

(3) Q3 2006 data has been reclassified for amounts related to FHLB and Federal Reserve stock.

**TABLE B INTEREST VARIANCE ANALYSIS FOR CONTINUING OPERATIONS**

Three Months Ended

Nine Months Ended

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| (Dollars in thousands)          | September 30, 2007 vs. 2006 |                              |             | September 30, 2007 vs. 2006 |                              |              |
|---------------------------------|-----------------------------|------------------------------|-------------|-----------------------------|------------------------------|--------------|
|                                 | Increase                    | Change due to <sup>(1)</sup> |             | Increase                    | Change due to <sup>(1)</sup> |              |
|                                 | (Decrease)                  | Volume                       | Yield/Rate  | (Decrease)                  | Volume                       | Yield/Rate   |
| <b>Interest Income:</b>         |                             |                              |             |                             |                              |              |
| Consumer loans                  |                             |                              |             |                             |                              |              |
| Domestic                        | \$ 180,712                  | \$ 240,702                   | \$ (59,990) | \$ 795,809                  | \$ 981,936                   | \$ (186,127) |
| International                   | 5,847                       | (15,607)                     | 21,454      | (4,400)                     | (35,391)                     | 30,991       |
| Total                           | 186,559                     | 225,878                      | (39,319)    | 791,409                     | 949,149                      | (157,740)    |
| Commercial loans                |                             |                              |             |                             |                              |              |
|                                 | 379,734                     | 409,171                      | (29,437)    | 1,127,578                   | 1,193,294                    | (65,716)     |
| Total loans held for investment |                             |                              |             |                             |                              |              |
|                                 | 566,293                     | 777,834                      | (211,541)   | 1,918,987                   | 2,486,848                    | (567,861)    |
| Securities available for sale   |                             |                              |             |                             |                              |              |
|                                 | 100,934                     | 69,296                       | 31,638      | 211,530                     | 151,751                      | 59,779       |
| Other                           |                             |                              |             |                             |                              |              |

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|                          | Three Months Ended          |                              |                 | Nine Months Ended           |                              |                 |
|--------------------------|-----------------------------|------------------------------|-----------------|-----------------------------|------------------------------|-----------------|
|                          | September 30, 2007 vs. 2006 |                              |                 | September 30, 2007 vs. 2006 |                              |                 |
|                          | Increase                    | Change due to <sup>(1)</sup> |                 | Increase                    | Change due to <sup>(1)</sup> |                 |
| (Dollars in thousands)   | (Decrease)                  | Volume                       | Yield/Rate      | (Decrease)                  | Volume                       | Yield/Rate      |
| Domestic                 | 41,343                      | 26,115                       | 15,228          | 142,947                     | 185,480                      | (42,533)        |
| International            | (6,674)                     | 743                          | (7,417)         | 3,688                       | (6,010)                      | 9,698           |
| <b>Total</b>             | <b>34,669</b>               | <b>25,600</b>                | <b>9,069</b>    | <b>146,635</b>              | <b>166,037</b>               | <b>(19,402)</b> |
| Total interest income    | 701,896                     | 861,814                      | (159,918)       | 2,277,152                   | 2,718,356                    | (441,204)       |
| <b>Interest Expense:</b> |                             |                              |                 |                             |                              |                 |
| Deposits                 |                             |                              |                 |                             |                              |                 |
| Domestic                 | 308,830                     | 315,953                      | (7,123)         | 986,448                     | 958,387                      | 28,061          |
| International            | (11,310)                    | (16,390)                     | 5,080           | (28,683)                    | (41,222)                     | 12,539          |
| <b>Total</b>             | <b>297,520</b>              | <b>307,822</b>               | <b>(10,302)</b> | <b>957,765</b>              | <b>937,837</b>               | <b>19,928</b>   |
| Senior notes             | 48,343                      | 48,162                       | 181             | 141,889                     | 152,370                      | (10,481)        |
| Other borrowings         |                             |                              |                 |                             |                              |                 |
| Domestic                 | 22,966                      | 13,855                       | 9,111           | 98,772                      | 35,241                       | 63,531          |
| International            | 3,108                       | (47)                         | 3,155           | 9,602                       | (10)                         | 9,612           |
| <b>Total</b>             | <b>26,074</b>               | <b>11,655</b>                | <b>14,419</b>   | <b>108,374</b>              | <b>32,525</b>                | <b>75,849</b>   |
| Total interest expense   | 371,937                     | 388,231                      | (16,294)        | 1,208,028                   | 1,177,653                    | 30,375          |
| Net interest income      | \$ 329,959                  | \$ 517,758                   | \$ (187,799)    | \$ 1,069,124                | \$ 1,636,741                 | \$ (567,617)    |

- 1) The change in interest due to both volume and rates has been allocated in proportion to the relationship of the absolute dollar amounts of the change in each. The changes in income and expense are calculated independently for each line in the table. The totals for the volume and yield/rate columns are not the sum of the individual lines.

**Table of Contents****TABLE C MANAGED HELD FOR INVESTMENT LOAN PORTFOLIO**

| (Dollars in thousands)                          | Three Months Ended September 30 |               |
|---|---------------------------------|---------------|
|   | 2007                            | 2006          |
| <b>Period-End Balances:</b>                     |                                 |               |
| Reported loans held for investment:             |                                 |               |
| Consumer loans                                  |                                 |               |
| Credit cards                                    |                                 |               |
| Domestic  | \$ 11,903,009                   | \$ 15,969,817 |
| International                                   | 3,237,877                       | 3,423,467     |
| <b>Total credit card</b>                        | <b>15,140,886</b>               | 19,393,284    |
| Installment loans                               |                                 |               |
| Domestic  | 9,299,707                       | 7,128,918     |
| International                                   | 426,634                         | 668,059       |
| <b>Total installment loans</b>                  | <b>9,726,341</b>                | 7,796,977     |
| Auto loans <sup>(1)</sup>                       | 24,161,505                      | 20,596,962    |
| Mortgage loans <sup>(2)</sup>                   | 12,801,240                      | 4,934,162     |
| <b>Total consumer loans</b>                     | <b>61,829,972</b>               | 52,721,385    |
| Commercial loans                                | 33,575,245                      | 10,890,784    |
| <b>Total reported loans held for investment</b> | <b>95,405,217</b>               | 63,612,169    |
| Securitization adjustments:                     |                                 |               |
| Consumer loans                                  |                                 |               |
| Credit cards                                    |                                 |               |
| Domestic  | 37,712,207                      | 35,118,204    |
| International                                   | 7,868,226                       | 7,384,438     |
| <b>Total credit card</b>                        | <b>45,580,433</b>               | 42,502,642    |
| Installment loans                               |                                 |               |
| Domestic  | 2,316,042                       | 2,890,404     |
| International                                   |                                 |               |
| <b>Total installment loans</b>                  | <b>2,316,042</b>                | 2,890,404     |
| Auto loans <sup>(1)</sup>                       | 180,614                         | 561,835       |
| Mortgage loans <sup>(2)</sup>                   |                                 |               |
| <b>Total consumer loans</b>                     | <b>48,077,089</b>               | 45,954,881    |
| Commercial loans                                | 2,902,964                       | 2,671,496     |
| <b>Total securitization adjustments</b>         | <b>50,980,053</b>               | 48,626,377    |
| Managed loans held for investment:              |                                 |               |
| Consumer loans                                  |                                 |               |
| Credit cards                                    |                                 |               |
| Domestic  | 49,615,216                      | 51,088,021    |
| International                                   | 11,106,103                      | 10,807,905    |
| <b>Total credit card</b>                        | <b>60,721,319</b>               | 61,895,926    |
| Installment loans                               |                                 |               |

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|  |                       |                |
|--|-----------------------|----------------|
| Domestic                                       | <b>11,615,749</b>     | 10,019,322     |
| International                                  | <b>426,634</b>        | 668,059        |
| <b>Total installment loans</b>                 | <b>12,042,383</b>     | 10,687,381     |
| Auto loans <sup>(1)</sup>                      | <b>24,342,119</b>     | 21,158,797     |
| Mortgage loans <sup>(2)</sup>                  | <b>12,801,240</b>     | 4,934,162      |
| <b>Total consumer loans</b>                    | <b>109,907,061</b>    | 98,676,266     |
| Commercial loans                               | <b>36,478,209</b>     | 13,562,280     |
| <b>Total managed loans held for investment</b> | <b>\$ 146,385,270</b> | \$ 112,238,546 |

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(1) Includes the auto loans of North Fork and Hibernia

(2) Includes \$1.6 billion of GreenPoint mortgage loans held for investment as of September 30, 2007.

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| (Dollars in thousands)                   | Three Months Ended September 30 |               |
|--|---------------------------------|---------------|
|  | 2007                            | 2006          |
| <b>Average Balances <sup>(2)</sup>:</b>  |                                 |               |
| Reported loans held for investment:      |                                 |               |
| Consumer loans                           |                                 |               |
| Credit cards                             |                                 |               |
| Domestic                                 | \$ 10,943,002                   | \$ 15,580,803 |
| International                            | 3,104,576                       | 3,428,091     |
| Total credit card                        | 14,047,578                      | 19,008,894    |
| Installment loans                        |                                 |               |
| Domestic                                 | 8,915,543                       | 7,013,431     |
| International                            | 454,870                         | 651,860       |
| Total installment loans                  | 9,370,413                       | 7,665,291     |
| Auto loans <sup>(1)</sup>                | 23,950,128                      | 20,162,501    |
| Mortgage loans                           | 11,965,466                      | 4,982,420     |
| Total consumer loans                     | 59,333,585                      | 51,819,106    |
| Commercial loans                         | 32,411,261                      | 10,609,683    |
| Total reported loans held for investment | 91,744,846                      | 62,428,789    |
| Securitization adjustments:              |                                 |               |
| Consumer loans                           |                                 |               |
| Credit cards                             |                                 |               |
| Domestic                                 | 38,815,770                      | 34,582,851    |
| International                            | 7,601,230                       | 7,380,410     |
| Total credit card                        | 46,417,000                      | 41,963,261    |
| Installment loans                        |                                 |               |
| Domestic                                 | 2,446,811                       | 2,846,462     |
| International                            |                                 |               |
| Total installment loans                  | 2,446,811                       | 2,846,462     |
| Auto loans <sup>(1)</sup>                | 206,587                         | 650,032       |
| Mortgage loans                           |                                 |               |
| Total consumer loans                     | 49,070,398                      | 45,459,755    |
| Commercial loans                         | 2,966,024                       | 2,623,722     |
| Total securitization adjustments         | 52,036,422                      | 48,083,477    |
| Managed loans held for investment:       |                                 |               |
| Consumer loans                           |                                 |               |
| Credit cards                             |                                 |               |
| Domestic                                 | 49,758,772                      | 50,163,654    |
| International                            | 10,705,806                      | 10,808,501    |
| Total credit card                        | 60,464,578                      | 60,972,155    |
| Installment loans                        |                                 |               |
| Domestic                                 | 11,362,354                      | 9,859,893     |
| International                            | 454,870                         | 651,860       |
| Total installment loans                  | 11,817,224                      | 10,511,753    |
| Auto loans <sup>(1)</sup>                | 24,156,715                      | 20,812,533    |

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|   |                       |                |
|---|-----------------------|----------------|
| Mortgage loans                          | <b>11,965,466</b>     | 4,982,420      |
| Total consumer loans                    | <b>108,403,983</b>    | 97,278,861     |
| Commercial loans                        | <b>35,377,285</b>     | 13,233,405     |
| Total managed loans held for investment | <b>\$ 143,781,268</b> | \$ 110,512,266 |

- 
- (1) Includes the auto loans of North Fork and Hibernia  
(2) Based on continuing operations.



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| (Dollars in thousands)                   | Nine Months Ended |                      |
|--|-------------------|----------------------|
|  | 2007              | September 30<br>2006 |
| <b>Average Balances<sup>(2)</sup>:</b>   |                   |                      |
| Reported loans held for investment:      |                   |                      |
| Consumer loans                           |                   |                      |
| Credit cards                             |                   |                      |
| Domestic                                 | \$ 12,746,090     | \$ 14,696,720        |
| International                            | 2,897,494         | 3,223,756            |
| Total credit card                        | 15,643,584        | 17,920,476           |
| Installment loans                        |                   |                      |
| Domestic                                 | 8,250,316         | 6,429,902            |
| International                            | 523,516           | 600,592              |
| Total installment loans                  | 8,773,832         | 7,030,494            |
| Auto loans <sup>(1)</sup>                | 23,628,973        | 19,323,193           |
| Mortgage loans                           | 12,286,093        | 5,084,227            |
| Total consumer loans                     | 60,332,482        | 49,358,390           |
| Commercial loans                         | 31,779,471        | 10,457,849           |
| Total reported loans held for investment | 92,111,953        | 59,816,239           |
| Securitization adjustments:              |                   |                      |
| Consumer loans                           |                   |                      |
| Credit cards                             |                   |                      |
| Domestic                                 | 37,588,142        | 34,067,522           |
| International                            | 7,763,885         | 7,144,621            |
| Total credit card                        | 45,352,027        | 41,212,143           |
| Installment loans                        |                   |                      |
| Domestic                                 | 2,678,007         | 2,808,326            |
| International                            |                   |                      |
| Total installment loans                  | 2,678,007         | 2,808,326            |
| Auto loans <sup>(1)</sup>                | 299,048           | 828,275              |
| Mortgage loans                           |                   |                      |
| Total consumer loans                     | 48,329,082        | 44,848,744           |
| Commercial loans                         | 3,060,878         | 2,426,433            |
| Total securitization adjustments         | 51,389,960        | 47,275,177           |
| Managed loans held for investment:       |                   |                      |
| Consumer loans                           |                   |                      |
| Credit cards                             |                   |                      |
| Domestic                                 | 50,334,232        | 48,764,242           |
| International                            | 10,661,379        | 10,368,377           |
| Total credit card                        | 60,995,611        | 59,132,619           |
| Installment loans                        |                   |                      |
| Domestic                                 | 10,928,323        | 9,238,228            |
| International                            | 523,516           | 600,592              |
| Total installment loans                  | 11,451,839        | 9,838,820            |

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|   |                       |                |
|---|-----------------------|----------------|
| Auto loans <sup>(1)</sup>               | <b>23,928,021</b>     | 20,151,468     |
| Mortgage loans                          | <b>12,286,093</b>     | 5,084,227      |
| Total consumer loans                    | <b>108,661,564</b>    | 94,207,134     |
| Commercial loans                        | <b>34,840,349</b>     | 12,884,282     |
| Total managed loans held for investment | <b>\$ 143,501,913</b> | \$ 107,091,416 |

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(1) Includes the auto loans of North Fork and Hibernia

(2) Based on continuing operations.

**Table of Contents****TABLE D COMPOSITION OF REPORTED HELD FOR INVESTMENT LOAN PORTFOLIO**

| (Dollars in thousands)        | 2007          |            | As of September 30 |            | 2006  |            |
|-------------------------------|---------------|------------|--------------------|------------|-------|------------|
|                               | Loans         | % of Total | Loans              | % of Total | Loans | % of Total |
| <b>Reported:</b>              |               |            |                    |            |       |            |
| Consumer loans <sup>(1)</sup> | \$ 61,829,972 | 64.81%     | \$ 52,721,385      | 82.88%     |       |            |
| Commercial loans              | 33,575,245    | 35.19%     | 10,890,784         | 17.12%     |       |            |
| Total                         | \$ 95,405,217 | 100.00%    | \$ 63,612,169      | 100.00%    |       |            |

(1) Includes \$1.6 billion of GreenPoint mortgage loans held for investment as of September 30, 2007.

**Table of Contents****TABLE E DELINQUENCIES**

Table E shows loan delinquency trends for the periods presented on a reported and managed basis.

| (Dollars in thousands)               | 2007                |              | As of September 30  |              | 2006  |            |
|--------------------------------------|---------------------|--------------|---------------------|--------------|-------|------------|
|                                      | Loans               | % of Total   | Loans               | % of Total   | Loans | % of Total |
| <b>Reported<sup>(1)</sup>:</b>       |                     |              |                     |              |       |            |
| Loans held for investment            | \$ 95,405,217       | 100.00%      | \$ 63,612,169       | 100.00%      |       |            |
| Loans delinquent:                    |                     |              |                     |              |       |            |
| 30-59 days                           | 1,754,328           | 1.84%        | 1,159,205           | 1.82%        |       |            |
| 60-89 days                           | 741,439             | 0.78%        | 439,516             | 0.70%        |       |            |
| 90-119 days                          | 347,031             | 0.36%        | 242,264             | 0.38%        |       |            |
| 120-149 days                         | 127,630             | 0.13%        | 122,248             | 0.19%        |       |            |
| 150 or more days                     | 106,783             | 0.11%        | 96,544              | 0.15%        |       |            |
| <b>Total</b>                         | <b>\$ 3,077,211</b> | <b>3.22%</b> | <b>\$ 2,059,777</b> | <b>3.24%</b> |       |            |
| Loans delinquent by geographic area: |                     |              |                     |              |       |            |
| Domestic                             | 2,946,678           | 3.21%        | 1,947,815           | 3.27%        |       |            |
| International                        | 130,533             | 3.56%        | 111,962             | 2.74%        |       |            |
| <b>Managed<sup>(1)</sup>:</b>        |                     |              |                     |              |       |            |
| Loans held for investment            | \$ 146,385,270      | 100.00%      | \$ 112,238,546      | 100.00%      |       |            |
| Loans delinquent:                    |                     |              |                     |              |       |            |
| 30-59 days                           | 2,449,001           | 1.67%        | 1,743,972           | 1.55%        |       |            |
| 60-89 days                           | 1,212,994           | 0.83%        | 802,490             | 0.71%        |       |            |
| 90-119 days                          | 693,909             | 0.47%        | 524,612             | 0.47%        |       |            |
| 120-149 days                         | 404,592             | 0.28%        | 344,557             | 0.31%        |       |            |
| 150 or more days                     | 337,083             | 0.23%        | 277,623             | 0.25%        |       |            |
| <b>Total</b>                         | <b>\$ 5,097,579</b> | <b>3.48%</b> | <b>\$ 3,693,254</b> | <b>3.29%</b> |       |            |

(1) Includes GreenPoint mortgage loans held for investment as of September 30, 2007.

**Table of Contents****Table F: NET CHARGE-OFFS**

| (Dollars in thousands)   | Three Months Ended |                | Nine Months Ended |                |
|--|--------------------|----------------|-------------------|----------------|
|  | September 30       |                | September 30      |                |
|  | 2007               | 2006           | 2007              | 2006           |
| <b>Reported <sup>(1)</sup>:</b>                                      |                    |                |                   |                |
| Average loans held for investment                                    | \$ 91,744,846      | \$ 62,428,789  | \$ 92,111,953     | \$ 59,816,239  |
| Net charge-offs  | 480,065            | 368,656        | 1,310,527         | 964,968        |
| Net charge-offs as a percentage of average loans held for investment | 2.09%              | 2.36%          | 1.90%             | 2.15%          |
| <b>Managed <sup>(1)</sup>:</b>                                       |                    |                |                   |                |
| Average loans held for investment                                    | \$ 143,781,268     | \$ 110,512,266 | \$ 143,501,913    | \$ 107,091,416 |
| Net charge-offs  | 1,027,356          | 805,988        | 2,865,819         | 2,227,501      |
| Net charge-offs as a percentage of average loans held for investment | 2.86%              | 2.92%          | 2.66%             | 2.77%          |

(1) Based on continuing operations.

**TABLE G NONPERFORMING ASSETS**

Table G shows a summary of nonperforming assets for the period indicated.

| (Dollars in thousands)                        | As of September 30 |           |
|---|--------------------|-----------|
|   | 2007               | 2006      |
| <b>Non accrual loans:</b>                     |                    |           |
| Consumer <sup>(1)</sup>                       | \$ 70,426          | \$ 34,676 |
| Commercial                                    | 74,449             | 44,419    |
| Total nonperforming loans held for investment | 144,875            | 79,095    |
| Foreclosed property                           | 45,378             | 6,270     |
| Total nonperforming assets                    | \$ 190,253         | \$ 85,365 |

(1) Includes GreenPoint mortgage non accrual loans as of September 30, 2007.

**Table of Contents****TABLE H SUMMARY OF ALLOWANCE FOR LOAN AND LEASE LOSSES**

Table H sets forth activity in the allowance for loan and lease losses for the periods indicated.

| (Dollars in thousands)  | Three Months Ended   |              | Nine Months Ended    |              |
|---|----------------------|--------------|----------------------|--------------|
|   | September 30<br>2007 | 2006         | September 30<br>2007 | 2006         |
| Balance at beginning of period  | \$ 2,120,000         | \$ 1,765,000 | \$ 2,180,000         | \$ 1,790,000 |
| Provision for loan and lease losses:  |                      |              |                      |              |
| Domestic  | 553,977              | 385,268      | 1,234,630            | 783,514      |
| International   | 41,557               | 45,298       | 107,662              | 179,767      |
| Total provision for loan and lease losses from continuing operations              | 595,534              | 430,566      | 1,342,292            | 963,281      |
| Total provision for loan and lease losses from discontinued operations            | 75,829               |              | 80,151               |              |
| Total provision for loan and lease losses   | 671,363              | 430,566      | 1,422,443            | 963,281      |
| Acquisitions  |                      |              |                      |              |
| Other   | 8,611                | 7,629        | 27,992               | 19,063       |
| Charge-offs:  |                      |              |                      |              |
| Consumer loans:   |                      |              |                      |              |
| Domestic  | (507,399)            | (401,006)    | (1,435,384)          | (1,066,323)  |
| International   | (64,900)             | (68,476)     | (191,964)            | (182,559)    |
| Total consumer loans  | (572,299)            | (469,482)    | (1,627,348)          | (1,248,882)  |
| Commercial loans  | (55,637)             | (37,366)     | (150,981)            | (102,043)    |
| Total charge-offs   | (627,936)            | (506,848)    | (1,778,329)          | (1,350,925)  |
| Principal recoveries:   |                      |              |                      |              |
| Consumer loans:   |                      |              |                      |              |
| Domestic  | 119,383              | 112,432      | 382,913              | 348,768      |
| International   | 19,043               | 24,042       | 58,162               | 47,688       |
| Total consumer loans  | 138,426              | 136,474      | 441,075              | 396,456      |
| Commercial loans  | 9,536                | 7,179        | 26,819               | 22,125       |
| Total principal recoveries  | 147,962              | 143,653      | 467,894              | 418,581      |
| Net charge-offs   | (479,974)            | (363,195)    | (1,310,435)          | (932,344)    |
| Balance at end of period  | \$ 2,320,000         | \$ 1,840,000 | \$ 2,320,000         | \$ 1,840,000 |
| Allowance for loan and lease losses to loans held for investment at end of period | 2.43%                | 2.89%        | 2.43%                | 2.89%        |
| Allowance for loan and lease losses by geographic distribution:                   |                      |              |                      |              |
| Domestic  | \$ 2,102,451         | \$ 1,630,908 | \$ 2,102,451         | \$ 1,630,908 |
| International   | 217,549              | 209,092      | 217,549              | 209,092      |

Allowance for loan and lease losses by loan category:

Consumer loans:

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|                                 |              |              |              |              |
|---------------------------------|--------------|--------------|--------------|--------------|
| Domestic                        | \$ 1,718,146 | \$ 1,401,261 | \$ 1,718,146 | \$ 1,401,261 |
| International                   | 217,549      | 209,092      | 217,549      | 209,092      |
| Total consumer loans            | 1,935,695    | 1,610,353    | 1,935,695    | 1,610,353    |
| Commercial loans                | 384,305      | 218,168      | 384,305      | 218,168      |
| Unallocated                     |              | 11,479       |              | 11,479       |
| Total loans held for investment | \$ 2,320,000 | \$ 1,840,000 | \$ 2,320,000 | \$ 1,840,000 |

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**Item 3. Quantitative and Qualitative Disclosures about Market Risk.**

The information called for by this item is provided in Annual Report on Form 10-K for the year ended December 31, 2006, under Item 7A Quantitative and Qualitative Disclosures about Market Risk. No material changes have occurred during the three month period ended September 30, 2007.

**Item 4. Controls and Procedures.**

*(a) Disclosure Controls and Procedures*

As of the end of the period covered by this report and pursuant to Rule 13a-15 of the Securities Exchange Act of 1934 (the Exchange Act), the Corporation's management, including the Chief Executive Officer and Chief Financial Officer, conducted an evaluation of the effectiveness and design of our disclosure controls and procedures (as that term is defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act). These disclosure controls and procedures are the responsibility of the Corporation's management. Based upon that evaluation, the Corporation's Chief Executive Officer and Chief Financial Officer concluded, as of the end of the period covered by this report, that our disclosure controls and procedures were effective in recording, processing, summarizing and reporting information required to be disclosed, within the time periods specified in the Securities and Exchange Commission's rules and forms.

As of the end of the period covered by this report, there have been no changes in our internal control over financial reporting that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**Part 2. Other Information**

**Item 1. Legal Proceedings.**

The information required by Item 1 is included in this Quarterly Report under the heading Notes to Condensed Reported Consolidated Financial Statements Note 9 Commitments and Contingencies.

**Item 1A. Risk Factors**

See our Annual Report on Form 10-K for the year ended December 31, 2006, Item 1A Risk Factors for a summary of our risk factors. Refer also to the discussion in our Form 10-Q for the quarter ended March 31, 2007 for additional risk factors that supplement our discussion of risk factors in our Form 10-K for the year December 31, 2006.

There are no material changes from the risk factors set forth under Part I, Item 1A. Risk Factors in our 2006 Annual Report on Form 10-K and Part II, Item 1A. Risk Factors in our Quarterly Report on Form 10-Q for the quarter ended March 31, 2007.

**Item 2. Unregistered Sales of Equity Securities and Uses of Proceeds.**

|   | (a)                             | (b)            | (c)                            | (d)                    |
|---|---------------------------------|----------------|--------------------------------|------------------------|
|   | Total Number of                 | Average Price  | Total Number of                | Maximum Amount         |
|   | Shares Purchased <sup>(1)</sup> | Paid per Share | Shares Purchased               | That May               |
|   |                                 |                | as Part of                     | Yet be                 |
|   |                                 |                | Publicly                       | Purchased              |
|   |                                 |                | Announced Plans <sup>(2)</sup> | Under the Plan         |
|   |                                 |                | or                             | Program <sup>(2)</sup> |
| <i>(Dollars in thousands, except per share information)</i> |                                 |                |                                |                        |
| July 1-31, 2007   | 601,820                         | \$ 71.20       | 600,000                        | \$ 1,207,301           |



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|                      |           |       |           |         |
|----------------------|-----------|-------|-----------|---------|
| August 1-31, 2007    | 4,822,667 | 72.98 | 4,586,168 | 872,610 |
| September 1-30, 2007 | 1,585,927 | 63.19 | 1,584,307 | 772,494 |
| Total                | 7,010,414 |       | 6,770,475 |         |

- (1) Shares purchased represent shares purchased pursuant to our \$3.0 billion stock repurchase program and share swaps made in connection with stock option exercises and the withholding of shares to cover taxes on restricted stock lapses.

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- (2) On January 25, 2007, we announced a \$3.0 billion stock repurchase program. On March 12, 2007, we entered into a \$1.5 billion accelerated share repurchase ( ASR ) agreement with Credit Suisse, New York Branch ( CSNY ). Under the ASR agreement, we purchased \$1.5 billion dollars of our \$.01 par value common stock at an initial price of \$73.57 per share, the closing price of our common stock on the New York Stock Exchange on April 2, 2007, the effective date of the agreement. The ASR agreement provided that we or CSNY would be obligated to make certain additional payments upon final settlement of the agreement. Most significantly, we would receive from, or be required to pay, CSNY a purchase price adjustment based on the daily volume weighted average market price of our common stock over a period beginning after the effective date of the agreement through on or around August 22, 2007. These additional payments were to be satisfied in shares of our common stock. On August 27, 2007, the ASR program terminated with the delivery of 343,512 shares back to CSNY for a net share retirement of 20,045,233 shares. The ASR program was accounted for as an initial treasury stock transaction and a forward stock purchase contract. The initial repurchase of shares resulted in an immediate reduction in the number of outstanding shares used to calculate the weighted-average common shares outstanding for basic and diluted EPS as of the effective date of the agreement.

In addition, during the three months and nine months ended, we repurchased \$0.48 billion and \$0.73 billion of shares in open market repurchases.

The benefits of an open market repurchase are that it allows for maximum flexibility and control. An ASR combines the immediate share retirement benefits of a tender offer with the market impact and pricing benefits of an open market stock repurchase.

Both arrangements are intended to comply with Rules 10b5-1(c) (1) (i) and 10b-18 of the Securities Exchange Act of 1934, as amended.

**Item 6. Exhibits**

| <b>Exhibit No.</b> | <b>Description</b>   |
|--------------------|--|
| 2.1                | Agreement and Plan of Merger, dated as of March 6, 2005, between Capital One Financial Corporation and Hibernia Corporation (incorporated by reference to Exhibit 2.1 of the Corporation's Current Report on Form 8-K, filed on March 9, 2005).  |
| 2.2                | Amendment No. 1, dated as of September 6, 2005, to the Agreement and Plan of Merger, dated as of March 6, 2005, between Capital One Financial Corporation and Hibernia Corporation (incorporated by reference to Exhibit 2.1 of the Corporation's Current Report on Form 8-K, filed on September 8, 2005).   |
| 3.1                | Restated Certificate of Incorporation of Capital One Financial Corporation, as restated on May 15, 2007 (incorporated by reference to Exhibit 3.1 of the Corporation's Current Report on Form 8-K, filed on August 28, 2007).  |
| 3.2                | Amended and Restated Bylaws of Capital One Financial Corporation, as restated on May 15, 2007 (incorporated by reference to Exhibit 3.2 of the Corporation's Current Report on Form 8-K, filed on August 28, 2007).  |
| 4.1                | Specimen certificate representing the Common Stock (incorporated by reference to Exhibit 4.1 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2003, filed on March 3, 2004).   |
| 4.2                | Amended and Restated Issuing and Paying Agency Agreement dated as of April 30, 1996 between Capital One Bank and Chemical Bank (including exhibits A-1, A-2, A-3 and A-4 thereto) (incorporated by reference to Exhibit 4.3 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2002, filed on March 17, 2003). |
| 4.3.1              | Amended and Restated Distribution Agreement, dated May 8, 2003, among Capital One Bank, J.P. Morgan Securities, Inc. and the agents named therein (incorporated by reference to Exhibit 4.1 of the Corporation's Quarterly Report on Form 10-Q for the period ending June 30, 2003, filed on August 11, 2003).                                     |
| 4.3.2              | Copy of 6.50% Notes, due 2004, of Capital One Bank (incorporated by reference to Exhibit 4.4.5 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2001, filed on March 22, 2002).  |
| 4.3.3              | Copy of 6.875% Notes due 2006, of Capital One Bank (incorporated by reference to Exhibit 4.4.6 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2001, filed on March 22, 2002).  |
| 4.3.4              | Copy of 4.25% Notes, due 2008, of Capital One Bank (incorporated by reference to Exhibit 4.4.4 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2003, filed on March 5, 2004).   |
| 4.3.5              | Copy of 5.75% Notes, due 2010, of Capital One Bank (incorporated by reference to Exhibit 4.4.5 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2003, filed on March 5, 2004).   |

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- 4.3.6 Copy of 6.50% Notes, due 2013, of Capital One Bank (incorporated by reference to Exhibit 4.4.6 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2003, filed on March 5, 2004).
- 4.3.7 Copy of 4.875% Notes, due 2008, of Capital One Bank (incorporated by reference to Exhibit 4.4.7 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2003, filed on March 5, 2004).
- 4.3.8 Copy of 8.25% Notes, due 2005, of Capital One Bank (incorporated by reference to Exhibit 4.4.4 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2000, filed on March 29, 2001).
- 4.4.1 Senior Indenture dated as of November 1, 1996 (the Indenture) between Capital One Financial Corporation and The Bank of New York Trust Company, N.A. (as successor to Harris Trust and Savings Bank), as Indenture Trustee (incorporated by reference to Exhibit 4.5.1 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2002, filed on March 17, 2003).
- 4.4.2 Copy of 8.75% Notes, due 2007, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.5.5 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2001, filed on March 22, 2002).
- 4.4.3 Copy of 7.125% Notes, due 2008, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.8.2 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 1998, filed on March 26, 1999).
- 4.4.4 Copy of 7.25% Notes, due 2006, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.10 of the Corporation's Annual Report on Form 10-K/A for the fiscal year ended December 31, 1999, filed on March 23, 2000).
- 4.4.5 Copy of 6.25% Notes, due 2013, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.5.5 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2003, filed on March 5, 2004).
- 4.4.6 Copy of 5.25% Notes, due 2017, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.5.6 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2004, filed on March 9, 2005).

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- 4.4.7 Copy of 4.80% Notes, due 2012, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.5.7 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2004, filed on March 9, 2005).
- 4.4.8 Copy of 5.50% Senior Notes, due 2015, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.1 of the Corporation's Quarterly Report on Form 10-Q for the period ending June 30, 2005, filed August 4, 2005).
- 4.4.9 Copy of Floating Rate Senior Notes, due 2009, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.1 of the Corporation's Current Report on Form 8-K, filed on September 18, 2006).
- 4.4.10 Copy of 5.70% Senior Notes, due 2011, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.2 of the Corporation's Current Report on Form 8-K, filed on September 18, 2006).
- 4.4.11 Copy of 6.750% Senior Notes, due 2017, of Capital One Financial Corporation (incorporated by reference to Exhibit 4.1 of the Corporation's Current Report on Form 8-K, filed on September 5, 2007).
- 4.5.1 Declaration of Trust, dated as of January 28, 1997, between Capital One Bank and The First National Bank of Chicago, as trustee (including the Certificate of Trust executed by First Chicago Delaware Inc., as Delaware trustee) (incorporated by reference to Exhibit 4.6.1 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2002, filed on March 17, 2003).
- 4.5.2 Copies of Certificates Evidencing Capital Securities (incorporated by reference to Exhibit 4.6.2 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2002, filed on March 17, 2003).
- 4.5.3 Amended and Restated Declaration of Trust, dated as of January 31, 1997, by and among Capital One Bank, The First National Bank of Chicago and First Chicago Delaware Inc (incorporated by reference to Exhibit 4.6.3 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 2003, filed on March 5, 2004).
- 4.6 Issue and Paying Agency Agreement, dated as of October 24, 1997, between Capital One Bank, Morgan Guaranty Trust Company of New York, London Office, and the Paying Agents named therein (incorporated by reference to Exhibit 4.9 of the Corporation's Annual Report on Form 10-K for the fiscal year ended December 31, 1998, filed on March 26, 1999).

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- 4.7 Upper DECS<sup>®</sup> form of certificate (incorporated by reference to Exhibit 4.9 of the Corporation's Report on Current Form 8-K, filed on April 23, 2002).
- 4.8.1 Indenture, dated as of June 6, 2006, between Capital One Financial Corporation and The Bank of New York, as indenture trustee (incorporated by reference to Exhibit 4.1 of the Corporation's Current Report on Form 8-K, filed on June 12, 2006).
- 4.8.2 Second Supplemental Indenture, dated as of August 1, 2006, between Capital One Financial Corporation and The Bank of New York, as indenture trustee (incorporated by reference to Exhibit 4.2 of the Corporation's Current Report on Form 8-K, filed on August 4, 2006).
- 4.8.3 Copy of Junior Subordinated Debt Security Certificate (incorporated by reference to Exhibit 4.6 of the Corporation's Current Report on Form 8-K, filed on August 4, 2006).
- 4.8.4 Third Supplemental Indenture dated February 5, 2007 between Capital One Financial Corporation and the Bank of New York as Indenture Trustee (incorporated by reference to Exhibit 4.2 of the Corporation's Current Report on Form 8-K filed on February 8, 2007).
- 4.9.1 Amended and Restated Declaration of Trust of Capital One Capital III, dated as of August 1, 2006, between Capital One Financial Corporation, as Sponsor, The Bank of New York, as institutional trustee, The Bank of New York (Delaware), as Delaware trustee and the Administrative Trustees named therein (incorporated by reference to Exhibit 4.3 of the Corporation's Current Report on Form 8-K, filed on August 4, 2006).
- 4.9.2 Guarantee Agreement, dated as of August 1, 2006, between Capital One Financial Corporation and The Bank of New York, as guarantee trustee (incorporated by reference to Exhibit 4.4 of the Corporation's Current Report on Form 8-K, filed on August 4, 2006).
- 4.9.3 Copy of Capital Security Certificate (incorporated by reference to Exhibit 4.5 of the Corporation's Current Report on Form 8-K, filed on August 4, 2006).
- 4.9.4 Amended and Restated Declaration of Trust of Capital One Capital IV dated February 5, 2007 between Capital One Financial Corporation as Sponsor, the Bank of New York (Delaware) as Delaware Trustee and the Administrative Trustees named therein (incorporated by reference to Exhibit 4.3 of the Corporation's Current Report on Form 8-K filed on February 7, 2007).
- 4.9.5 Guarantee Agreement dated February 5, 2007 between Capital One Financial Corporation and the Bank of New York as Guarantee Trustee (incorporated by reference to Exhibit 4.4 of the Corporation's Current Report on Form 8-K filed on February 7, 2007).
- 4.10.1 Indenture, dated as of August 29, 2006, between Capital One Financial Corporation and The Bank of New York, as indenture trustee (incorporated by reference to Exhibit 4.1 of the Corporation's Current Report on Form 8-K, filed on August 31, 2006).
- 4.10.2 Copy of Subordinated Note Certificate (incorporated by reference to Exhibit 4.2 of the Corporation's Current Report on Form 8-K, filed on August 31, 2006).
- 10.7.5 Form of Amended Change of Control Employment Agreement between Capital One Financial Corporation and its named executive officers (incorporated by reference to Exhibit 10.1 of the Corporation's Current Report on Form 8-K, filed October 30, 2007).
- 31.1 Section 302 Certification of Richard D. Fairbank
- 31.2 Section 302 Certification of Gary L. Perlin
- 32.1 Section 906 Certification of Richard D. Fairbank\*
- 32.2 Section 906 Certification of Gary L. Perlin\*

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\* Information furnished herewith shall not be deemed to be filed for the purposes of Section 18 of the 1934 Act or otherwise subject to the liabilities of that section.

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

**CAPITAL ONE FINANCIAL CORPORATION**  
(Registrant)

Date: November 7, 2007

/s/ GARY L. PERLIN  
Gary L. Perlin  
Chief Financial Officer